

ORIGINAL

OFFICIAL TRANSCRIPT
PROCEEDINGS BEFORE
THE SUPREME COURT
OF THE
UNITED STATES

CAPTION: NATIONAL FEDERATION OF FEDERAL EMPLOYEES,
LOCAL 1309, Petitioner v. DEPARTMENT OF THE
INTERIOR, ET AL.; and FEDERAL LABOR RELATIONS
AUTHORITY, Petitioner v. DEPARTMENT OF THE
INTERIOR, ET AL.

CASE NO: 97-1184 & 97-1243 c. /

PLACE: Washington, D.C.

DATE: Monday, November 9, 1998

PAGES: 1-57

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Supreme Court U.S.

1 IN THE SUPREME COURT OF THE UNITED STATES

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3 NATIONAL FEDERATION OF FEDERAL :

4 EMPLOYEES, LOCAL 1309, :

5 Petitioner :

6 v. : No. 97-1184

7 DEPARTMENT OF THE INTERIOR, :

8 ET AL.; :

9 and :

10 FEDERAL LABOR RELATIONS :

11 AUTHORITY, :

12 Petitioner :

13 v. : No. 97-1243

14 DEPARTMENT OF THE INTERIOR, :

15 ET AL. :

16 - - - - -X

17 Washington, D.C.

18 Monday, November 9, 1998

19 The above-entitled matter came on for oral
20 argument before the Supreme Court of the United States at
21 10:03 a.m.

22 APPEARANCES:

23 DAVID M. SMITH, ESQ., Washington, D.C.; on behalf of
24 the Petitioner.

25

1 APPEARANCES:

2 GREGORY O'DUDEN, ESQ., Washington, D.C.; on behalf of the
3 Petitioner.

4 IRVING L. GORNSTEIN, ESQ., Assistant to the Solicitor
5 General, Department of Justice, Washington, D.C.; on
6 behalf of the Respondents.

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1 P R O C E E D I N G S

2 (10:03 a.m.)

3 CHIEF JUSTICE REHNQUIST: We'll hear argument
4 now in Number 97-1184, the National Federation of Federal
5 Employees v. The Department of the Interior, and a
6 companion case.

7 Mr. Smith.

8 ORAL ARGUMENT OF DAVID M. SMITH

9 ON BEHALF OF THE PETITIONER

10 MR. SMITH: Mr. Chief Justice, and may it please
11 the Court:

12 This case involves the Federal Labor Relations
13 Authority's interpretation of its own organic statute.
14 The Authority has concluded that the Federal Service
15 Labor-Management Relations statute obligates an agency to
16 bargain over union-initiated proposals offered during the
17 term of a collective bargaining agreement.

18 QUESTION: Didn't the agency at one time have a
19 different position and then changed its position just as a
20 result of the decision of the Court of Appeals of the
21 District of Columbia Circuit?

22 MR. SMITH: Mr. Chief Justice, the Federal Labor
23 Relations Authority indeed did originally come down on the
24 opposite side of this question in its IRS I decision.

25 However, subsequent to the reversal by the Court

1 of Appeals for the District of Columbia the Authority
2 reevaluated the issue and changed its mind, and decided
3 that the statute did, in fact, obligate the agency to
4 bargain.

5 QUESTION: How much choice did it have in the
6 light of the court of appeals decision?

7 MR. SMITH: The Authority has in several cases,
8 Your Honor, chosen to nonacquiesce in a court of appeals
9 decision with which it disagreed.

10 We cite in brief cases where we've done this
11 when we disagreed, so the Authority could have, given the
12 multiple venue provisions of our statute, have chosen not
13 to have followed the Court of Appeals for the District of
14 Columbia's decision in this case, but did, in fact,
15 reconsider its original position and decide that the D.C.
16 Circuit was, in fact, correct.

17 QUESTION: Are the terms and the substance of
18 the reconsideration set forth on remand from the agency in
19 the IRS case?

20 Has the agency issued any other adjudicative
21 dispositions or any rules to indicate that it continues to
22 adhere to this position and to add to its reasoning in any
23 respect?

24 MR. SMITH: Yes, Justice Kennedy, the Authority
25 has, on numerous occasions, subsequent to its IRS II

1 decision in 1987, adhered to the position it took in IRS
2 II and determined that mid-term collective bargaining is
3 required under the statute.

4 The Authority said originally in the case on
5 remand from the District of Columbia that it had
6 reconsidered the issue and thought the District of
7 Columbia Court of Appeals was correct and, despite several
8 reversals by the Fourth Circuit Court of Appeals, the
9 Authority has stuck to its position. This has, in fact,
10 been our position since 1987.

11 QUESTION: Mr. Smith, you're here representing
12 the Authority which is, as I recollect, three individuals,
13 no more than two of whom can be from the same political
14 party, appointed for 5 years and not removable except for
15 cause.

16 MR. SMITH: That's correct.

17 QUESTION: And also appearing is -- in today's
18 argument is the Solicitor General, who, I suppose, is
19 appearing on behalf of the President of the United States.

20 MR. SMITH: Well, he will, of course, tell you
21 on whose behalf he is appearing. I appear on behalf of --

22 QUESTION: Well, so we have a disagreement
23 between these three individuals and the President of the
24 United States regarding a statute that goes to the
25 internal management of the personnel of the executive

1 branch. Is that a fair description of what's going on
2 here?

3 MR. SMITH: I think we interpret the statute
4 differently. The agencies of Government have a view --

5 QUESTION: And you want us to give deference to
6 these three members of the Federal Labor Relations
7 Authority in preference to the views of the President of
8 the United States as to what the efficient management of
9 the personnel of the executive branch requires?

10 MR. SMITH: Well, there are several points
11 raised there, Justice Scalia.

12 We don't think deference is required in this
13 case because we think the statute is clear that there is
14 an obligation to bargain midterm.

15 If you think it unclear, yes, we would seek
16 deference in this case.

17 The Congress, of course, passed the Federal
18 Service Labor-Management Relations Statute. While it was
19 signed by a President we are, in effect, carrying out the
20 will of the Congress, not necessarily the will of the
21 President, in what we do vis-a-vis Federal sector labor
22 relations.

23 QUESTION: Mr. Smith, how could it be the will
24 of the Executive, since the Executive is always an
25 adversary in all the proceedings that are before the FLRA,

1 so Congress set you up to be an arbiter between the unions
2 and the Federal Executive.

3 MR. SMITH: That is, of course, correct, Justice
4 Ginsburg, and on the several occasions when we've had the
5 privilege of being before the Court before, we are
6 virtually always in opposition with agencies on --

7 QUESTION: I'm not questioning whether you're an
8 arbiter. Of course you are.

9 But the question is, do you come here with some
10 assumption of validity of what you have done in the narrow
11 situation where what is at issue is the internal
12 management of the personnel of the executive branch, and
13 the President has chosen to disagree with you to such a
14 degree that he's willing to go to court about it?

15 I mean, initially, very often two agencies of
16 the Government disagree, and that is usually resolved
17 internally, but here we have two agencies disagreeing, and
18 they've come to the Court and asked us to settle it and
19 the question -- it's a very narrow question I'm asking.

20 In settling this particular question, do you
21 really think we -- it fits our scheme of Government to
22 give deference to these three individuals, never elected
23 by anyone, appointed without removal power by the
24 President, over the views of the President, and I have
25 serious doubts whether it's proper to give deference in

1 that situation.

2 MR. SMITH: Justice Scalia, I would only point
3 out that the members of the Authority are on a quasi-
4 independent body.

5 As you noted in your question to me earlier,
6 they are appointed by the President, confirmed by the
7 Congress, and can only be removed by the Congress for good
8 cause, so the President in the scheme of things --

9 QUESTION: But Congress is not free to create
10 any scheme of things it wishes.

11 I mean, maybe Congress does want that scheme of
12 things and does not want the President to be in control of
13 the personnel of the executive branch, but I -- that's
14 just not the way I read the Constitution.

15 MR. SMITH: Well, at the end of the day,
16 Congress' statute has articulated several rights that
17 Federal sector employees have when they bargain
18 collectively under the statute, and if it is that we read
19 the statute different from the agencies of Government, so
20 be it.

21 QUESTION: Maybe the Pendleton Act, passed back
22 in 1983, was unconstitutional, if Congress can't do
23 anything to regulate the way the Executive deals with
24 Federal employees.

25 MR. SMITH: Well, clearly Congress can,

1 Mr. Chief Justice, do things to regulate the way the
2 Executive deals with its employees. We've --

3 QUESTION: Well, it can tell them, as the
4 Pendleton Act did, just what the President must do, but it
5 can't tell the President to obey somebody else as to how
6 he should treat Federal employees. Isn't that a different
7 question?

8 MR. SMITH: Perhaps it is, but we are at this
9 point reevaluating some 20 years of judicial review of
10 Authority decisions, and disagreements between the Federal
11 Labor Relations Authority and agencies of Government over
12 what the Federal Service Labor-Management Relations
13 Statute requires are not rare. They're commonplace.

14 QUESTION: Mr. Smith, tell me a little about the
15 practicalities of this situation. Since the CADC decision
16 saying that midterm bargaining is allowable, how often has
17 that been sought in the jurisdiction of the District of
18 Columbia by unions with Federal employees?

19 MR. SMITH: In point of fact, one of the points
20 we make, Justice O'Connor, is it's very seldom come up.
21 The basis upon which the Authority originally thought that
22 there was no right to engage in midterm bargaining, and
23 upon which the Fourth Circuit specifically concluded that
24 there's no right to engage in midterm bargaining, was that
25 this would cause enormous disruption to the Government, it

1 would lead to inefficiencies, and all the rest.

2 Well, we're here after 11 years of midterm
3 bargaining being the law of the land in every court of
4 appeals in this country except the Fourth, and there are
5 no problems. There are no cases. We've had no
6 controversies.

7 QUESTION: Well, have there been requests by the
8 unions for midterm bargaining?

9 MR. SMITH: Yes, there have.

10 QUESTION: And -- frequently?

11 MR. SMITH: Well, yes, there have, but to a
12 certain extent we're in the complaint business. We don't
13 know when there's a request to engage in midterm
14 bargaining and it goes down without a dispute, but what
15 comes to the attention of the Federal Labor Relations
16 Authority and the courts is when there is a disagreement
17 over whether or not there's an obligation to engage in
18 midterm bargaining, and there have been few disagreements
19 that have come forth.

20 QUESTION: Well, because within the CADC you've
21 taken the position that it's okay, so it just goes
22 forward.

23 Do you know how often that these requests have
24 resulted in arbitration so that it's resolved?

25 MR. SMITH: The -- noted in the copetitioner's

1 brief are only five instances in some 12 years that there
2 have been disputes resolved by the Federal Service
3 Impasses Panel involving midterm bargaining, so they've
4 been rare indeed.

5 QUESTION: This is a very curious proposal for
6 midterm bargaining, a provision that says, we have the
7 right to have midterm bargaining, isn't it? I mean, it's
8 a very curious provision that was sought after in this
9 case.

10 MR. SMITH: I don't know that I understand the
11 use of the word curious. It's more limited than that,
12 though, because as we point out the obligation and the
13 right to engage in midterm bargaining only pertains to
14 matters that are not contained in or covered by the
15 collective bargaining agreement, which of course is --

16 QUESTION: Where does that --

17 MR. SMITH: -- the rule in the private sector.

18 QUESTION: Where does that come from?

19 I mean, I can understand a position that says
20 the FLRA has the power to decide when or whether midterm
21 bargaining should exist and what sorts, but you're saying
22 it doesn't have the power, that even if it thinks midterm
23 bargaining is terrible, it has to allow it because of the
24 statute, so if that's so, then why can't they reopen in
25 the middle of the term every closed agreement?

1 MR. SMITH: Justice Breyer, the Authority reads
2 the statute as creating an obligation to engage in midterm
3 bargaining without limitation. However, we think that
4 rule would not be appropriate, so we have developed and
5 applied the private sector rule to the Federal sector.

6 QUESTION: Where -- if you're talking about
7 the -- your position differing from the Government I would
8 be repeating myself, but I don't see how you can read the
9 statute as you do, which is that it forces midterm
10 bargaining, it requires it. That's your position, isn't
11 it?

12 MR. SMITH: If the union -- I want to be
13 clear --

14 QUESTION: It requires it at the request of the
15 union.

16 MR. SMITH: On matters that are not covered in
17 the collective bargaining agreement.

18 QUESTION: Where does it say that in the
19 statute? What I don't see is how you can say the statute
20 requires midterm bargaining, but by the way, only on
21 certain subjects, in a statute that says not a word about
22 midterm bargaining. That's why I'm having trouble.

23 I'd like you to explain -- I can understand how
24 a statute could delegate to the agency the power to decide
25 whether and under what circumstances, et cetera, et

1 cetera, namely the SG's position, I think, basically.

2 MR. SMITH: Yes.

3 QUESTION: But I don't understand the position
4 that it would require midterm bargaining even if the
5 Authority were to say, midterm bargaining's the worst idea
6 we've ever heard of.

7 MR. SMITH: It requires midterm bargaining
8 because there's a broad obligation in the statute to
9 bargain with no limitation on the time or circumstances
10 when bargaining is to occur.

11 QUESTION: Okay, so in your view, if they come
12 in, the union, and they say, we signed an agreement 3
13 weeks ago, and it promised to say nothing for 10 years,
14 but by the way, we want to reopen everything right today,
15 midterm, in your view, does the statute require that?

16 MR. SMITH: Absent the Authority's contained and
17 covered by policy which the Authority has adopted to place
18 reasonable constraints on midterm bargaining, it would.

19 QUESTION: Mr. Smith, I don't understand that,
20 because I thought that the -- that even the D.C. Circuit
21 had made it clear that you could have a zipper clause, so
22 as Justice Breyer phrased the question, the union could
23 say in the collective bargaining agreement we promise not
24 to ask for midterm bargaining during the term of this
25 contract.

1 So the answer to his question is the zipper
2 clause, but that would be something to bargain for, is
3 that not so?

4 MR. SMITH: Certainly the agencies can bargain
5 for zipper clauses to put an end to any midterm
6 bargaining, and that could be a provision in a collective
7 bargaining agreement.

8 QUESTION: Why couldn't the union come around in
9 midterm and say, by the way, we want to renegotiate the
10 zipper clause?

11 I mean, how can you lift yourself by your own
12 petard that way? If the entire agreement is up for
13 midterm bargaining, why isn't the zipper clause up for
14 midterm bargaining?

15 MR. SMITH: We don't start with the premise that
16 the entire agreement is up for midterm bargaining. The
17 premise is, those portions of the agreement that are --
18 those matters that are not contained in the agreement can
19 be negotiated midterm.

20 QUESTION: That was Justice Breyer's point. I
21 don't know where you get that limitation from. It's
22 contained in the National Labor Relations Act, but it's
23 not contained in your legis -- I mean, there's a
24 significant difference between the two, and I would think,
25 if that difference meant anything, it would mean that

1 everything is negotiable midterm if anything is negotiable
2 midterm.

3 MR. SMITH: There are many broad divisions in
4 our statute that provide for basic rights without
5 limitation and without explanation. It's the Authority's
6 responsibility, as this Court has recognized in
7 interpreting decisions of the National Labor Relations
8 Board, to fill in the gaps.

9 QUESTION: Well, when you fill in the gaps on
10 the general question of the permissibility or perhaps the
11 obligatory nature of midterm bargaining, I assume that
12 what you're doing is interpreting, if I remember the
13 statute correctly you're interpreting the phrase,
14 reasonable in -- the word reasonable in reasonable times
15 as those times at which collective bargaining is
16 obligatory.

17 Am I right that you're saying, well, midterm
18 bargaining is a reasonable time? That's what you're
19 interpreting, isn't it?

20 MR. SMITH: Yes, sir. I --

21 QUESTION: Okay. Do you have a similar word
22 that you're interpreting when you come to the conclusion
23 that they are obliged to bargain on matters which are not
24 covered by the agreement but they in fact would be
25 precluded from bargaining on matters that are covered?

1 Is there a textual basis for it the way there is
2 on the time question?

3 MR. SMITH: I don't think so. I thought I'd
4 answered that question.

5 Absent the Authority's contained and covered by
6 doctrine, which of course is adopted from the private
7 sector, I think there would be no specific limitation on
8 the right to engage in midterm bargaining.

9 QUESTION: May I ask you just a technical
10 question about the agency's position?

11 You say that midterm bargaining with respect to
12 a matter covered by the agreement would be barred. I
13 think it's the position that a matter that the union had
14 raised and had failed to get an agreement on, in other
15 words which it had dropped in the initial collective
16 bargaining, would also be barred? Is that correct?

17 MR. SMITH: That's correct.

18 QUESTION: What about a matter raised by the
19 governmental agency upon which nobody got any agreement in
20 the collective bargaining agreement? Would that be barred
21 as well?

22 MR. SMITH: It would, of course, depend on the
23 nature of the bargaining history and what transpired at
24 the bargaining table. If it was dropped in exchange for
25 another concession, yes, it would be barred, but I'm

1 reluctant to --

2 QUESTION: Well, is the rule exactly the same
3 whether the union wanted something or whether the agency
4 wanted something --

5 MR. SMITH: I --

6 QUESTION: -- which did not find its way into an
7 express provision of the collective bargaining agreement?

8 MR. SMITH: I think that's --

9 QUESTION: You treat each side identically?

10 MR. SMITH: Yes.

11 QUESTION: So that I suppose, then, the agency
12 could protect itself, as it were, from being subject to
13 midterm bargaining on a subject that it didn't want to
14 be -- it didn't want to have to bargain on midterm, simply
15 by raising it and trying to get an agreement favorable to
16 itself, and if it failed, that would be it until the
17 collective bargaining -- the original collective
18 bargaining agreement itself came up for renewal, is that
19 right?

20 MR. SMITH: That's our point. I'd like to --

21 QUESTION: So it's not just things that are
22 covered by the agreement, then, that are -- you're
23 precluded from midterm bargaining, but things that were
24 raised and not made into an agreement at the bargaining
25 session?

1 MR. SMITH: In the Authority's IRS II decision,
2 Mr. Chief Justice, we broadened the matters that would be
3 precluded to include matters that were contained in or
4 covered by the collective bargaining agreement and matters
5 that were waived, either waived by bargaining history, or
6 waived by a zipper clause.

7 If I could reserve the remainder of my time.

8 QUESTION: Okay. Thank you. Thank you, Mr.
9 Smith.

10 Mr. O'Duden.

11 ORAL ARGUMENT OF GREGORY O'DUDEN

12 ON BEHALF OF THE PETITIONER

13 MR. O'DUDEN: Mr. Chief Justice, and may it
14 please the Court:

15 I'd like to spend just a moment taking the Court
16 through a textual analysis here and explain how we get to
17 our conclusion that midterm bargaining is required by the
18 statute, and then I'd like to spend a moment, if I could,
19 talking about the practicalities in connection with
20 midterm bargaining.

21 The question was asked earlier, where is it in
22 the statute that provides for the FLRA's conclusion that
23 midterm bargaining is required. Obviously, if you look at
24 the statute you see in section 14(a)(4) of the statute
25 that it imposes on the agencies and the unions the

1 obligation to engage in bargaining for the purpose of
2 arriving at a collective bargaining agreement.

3 Well, what does that mean? I think the answer
4 to that is to be found in the statute's definition of a
5 collective bargaining agreement.

6 When you turn to that definition in 7103(a)(12),
7 what do you see? You see that it says that a collective
8 bargaining agreement is an agreement entered into as the
9 result of parties bargaining. That's a very broad
10 definition. It includes --

11 QUESTION: Well, it's almost tautological, too,
12 that a collective bargaining agreement is the result of
13 collective bargaining.

14 MR. O'DUDEN: That is the way Congress chose to
15 define it, though, in a very broad fashion without
16 qualification, without temporal limitation, and it
17 certainly did not choose to define that phrase as the
18 respondent wants this Court to redefine it, namely, to
19 mean only a basic, comprehensive agreement.

20 QUESTION: What about -- just -- I just want to
21 be sure you focus on -- I see a broad word.

22 MR. O'DUDEN: Yes.

23 QUESTION: I see an Authority.

24 MR. O'DUDEN: Yes.

25 QUESTION: It looks a little like the NLRB,

1 looks a little like the labor statutes, a little like a
2 lot of statutes that delegate to the Authority questions
3 to decide what is or is not -- to fill in the blanks. So
4 what I don't get is the position that says, they don't
5 have the authority to fill in the blanks. They have to,
6 no matter what they think --

7 MR. O'DUDEN: Well, of course --

8 QUESTION: -- permit midterm bargaining.

9 MR. O'DUDEN: Of course, to the extent the
10 statute is ambiguous the Authority is performing a classic
11 function.

12 QUESTION: That's exactly -- I understand that
13 argument.

14 MR. O'DUDEN: Okay.

15 QUESTION: I'm saying the reason my question is
16 on a different argument is on your position which is more
17 extreme than that, which is the position that says, even
18 if they think it's a terrible idea, they'd still have to
19 allow it because the statute requires it. That's the
20 argument I don't fully understand, and why I was asking.

21 MR. O'DUDEN: Even if the Authority thought it
22 was a terrible argument?

23 QUESTION: Yes. Yes. You --

24 MR. O'DUDEN: Well, I think that the statute
25 answers the question that is presented to the Court, and

1 that's of course what the NTEU v. the FLRA case was about.

2 QUESTION: In other words, are you satisfied
3 with the -- you think the law is correctly satisfied with
4 an opinion that says, these things are up to the
5 Authority. Language is broad, up to the Authority. If
6 they think it's a good idea --

7 MR. O'DUDEN: Absolutely.

8 QUESTION: -- sometimes, always -- yes, all
9 right.

10 MR. O'DUDEN: And of course it was just a couple
11 of years ago in the Fort Stewart case where this Court
12 recognized that it was the Authority's job to give a
13 rational interpretation to the statute, and it was
14 entirely proper to give deference to the Authority,
15 notwithstanding the fact that it was adjudicating disputes
16 between employees and Federal agencies.

17 QUESTION: Well, that argument has to rest on
18 your notion that the statute, then, is not clear, it's
19 ambiguous on the question. If you leave it open to the
20 Authority, then you have to say the statute's ambiguous,
21 that's why it's open to the Authority.

22 MR. O'DUDEN: That's right. Our starting
23 point --

24 QUESTION: And that's your position.

25 MR. O'DUDEN: Our starting point is that --

1 QUESTION: Yes? That is your position?

2 MR. O'DUDEN: Our position is that if the
3 statute is ambiguous, then this case is uniquely suited
4 for deferral to the Authority's interpretation of those
5 words.

6 QUESTION: Well, then you haven't answered my
7 question, because I'm confused. Is it your position that
8 the statute is ambiguous, or is it clear?

9 MR. O'DUDEN: No. It is our position that the
10 statute answers the question presented to the Court.

11 QUESTION: Well, if the statute is clear, then
12 the Authority would not have an option. It has to be one
13 way or the other, I think.

14 MR. O'DUDEN: No. As I said earlier, I don't
15 think that the Authority does have an option to conclude
16 anything other than what the D.C. Circuit said 10 years
17 ago, but to the extent that the party, the respondent is
18 now suggesting, as the Fourth Circuit did, by the way,
19 that the language is ambiguous, if that is the premise,
20 then --

21 QUESTION: Well, it's a pretty good argument in
22 light of the fact that a court of appeal has differed from
23 the D.C. Circuit and says yes, indeed, the statute
24 requires something else.

25 I mean, it does appear to be somewhat ambiguous.

1 You can't find in the text anything referring to midterm
2 bargaining, certainly.

3 MR. O'DUDEN: No, and we've never --

4 QUESTION: And you do find in the text
5 references to a collective bargaining agreement.

6 MR. O'DUDEN: Yes, but --

7 QUESTION: Not a continuing process.

8 MR. O'DUDEN: But that begs the question, of
9 course, of what a collective bargaining agreement is, and
10 that's why you have to go to the statutory definition of
11 that phrase.

12 QUESTION: Well, you really have two positions,
13 don't you? One is the statute is clear and, second, if
14 the court doesn't agree with that, it's at least ambiguous
15 and the agency could do what it's done here.

16 MR. O'DUDEN: That sums up our entire argument,
17 Your Honor.

18 QUESTION: Mr. O'Duden, before you finish, I do
19 hope that you will get to what seems to me a very key
20 issue here. It's, Chief Judge Wilkinson put great stress
21 on the absence of a provision like 8(d). He said, if
22 you're trying to be like the NLRB, the NLRA says,
23 specifically says no bargaining on subjects that are
24 already included in the contract.

25 The FLRA doesn't have similar language to deal

1 with.

2 MR. O'DUDEN: Right. I think that the absence
3 of this 8(d) proviso ultimately is of no consequence here.
4 I think it's almost counterintuitive. It's a kind of no-
5 exception-proves-no-rule type of argument.

6 I think it's important to bear in mind that even
7 before this 8(d) proviso was added to the NLRA there was
8 no question under that statute that employers did have to
9 engage in midterm bargaining.

10 I think that the principle --

11 QUESTION: But was there any question whether
12 they had to engage in it even with regard to issues that
13 had been decided in the collective bargaining agreement?

14 MR. O'DUDEN: I believe that there was some
15 question along those lines, and that's why --

16 QUESTION: Which is why they adopted the
17 proviso.

18 MR. O'DUDEN: That's why they adopted the
19 proviso.

20 QUESTION: So by parity of reasoning, without
21 the proviso, they would -- if you say, they must bargain
22 midterm, it seems to me they must bargain midterm on
23 everything. I don't know --

24 MR. O'DUDEN: Well, obviously the Authority has
25 interpreted the statute in a different way, and thought it

1 was appropriate to fill that gap by adopting the covered-
2 by doctrine.

3 QUESTION: You're telling us the statute is
4 clear, as your argument number 1.

5 MR. O'DUDEN: With respect to the obligation to
6 engage in midterm bargaining, yes.

7 QUESTION: How about with respect to the
8 obligation to engage in midterm bargaining with respect to
9 matters previously bargained upon?

10 MR. O'DUDEN: As my cocounsel says, the statute
11 doesn't speak to that directly, and that is the reason why
12 the authority filled in the gap to furnish the covered-by
13 doctrine. The principle that the parties --

14 QUESTION: Well, if you think the statute is
15 clear that there must be midterm bargaining, I don't know
16 where you get this qualification. You're the one that
17 wanted to walk through the statutory text.

18 MR. O'DUDEN: Yes, I do.

19 QUESTION: But you -- what is it you point to
20 to show that there may not be midterm bargaining with
21 respect to matters previously decided?

22 MR. O'DUDEN: I think that that is an
23 appropriate function for the Authority to have performed
24 here in interpreting the policies of the act and trying to
25 balance the competing interests here in favor of

1 collective bargaining versus the interest in having repose
2 during the term of the agreement.

3 QUESTION: It can add provisions that the act
4 doesn't contain? It can say, even though the act says you
5 must bargain midterm without qualification, we are going
6 to import a qualification because it's, quote,
7 appropriate? That goes beyond --

8 MR. O'DUDEN: If that is a reasonable
9 construction of what the plan of the statute was, yes, I
10 think it is appropriate.

11 QUESTION: That's what Justice Kennedy asked
12 you, is it a construction of any provision in the statute,
13 and you can't come up with any.

14 MR. O'DUDEN: Your Honor, the principle that the
15 parties do not have to engage in bargaining regarding
16 matters contained in the contract is such a well-settled
17 principle of labor law, it's such -- a principle that's so
18 well-integrated into the labor law jurisprudence --

19 QUESTION: So well-settled that Congress found
20 it necessary to say it explicitly in the National Labor
21 Relations Act. If it was so well --

22 MR. O'DUDEN: That was 30 years before they
23 wrote the statute and, given that fact, I think that it's
24 hardly surprising that Congress didn't choose to spell it
25 out when it came time to write this statute.

1 I think it's important, if I may finish by
2 emphasizing the benefits, the good things about midterm
3 bargaining. It allows the parties flexibility to deal
4 with topics that are not covered by the parties' agreement
5 such as health and safety issues that might arise during
6 the term of the agreement.

7 The respondent will no doubt get up and say that
8 it will be terribly disruptive to the Federal Government
9 if it has to put up with midterm bargaining. We know that
10 we have lived with this regime for 10 years now all over
11 the country, except for the Fourth Circuit, and there's
12 simply no indication of any kind of disruption along the
13 lines that are described by the respondent.

14 Unless there are further questions, I thank the
15 Court for its time.

16 QUESTION: Thank you, Mr. O'Duden.

17 Mr. Gornstein, we'll hear from you.

18 ORAL ARGUMENT OF IRVING L. GORNSTEIN

19 ON BEHALF OF THE RESPONDENTS

20 MR. GORNSTEIN: Mr. Chief Justice, and may it
21 please the Court:

22 A Federal agency has a duty to negotiate with a
23 union for the purpose of arriving at a collective
24 bargaining agreement. Once such an agreement is reached,
25 the agency does not have an ongoing duty to negotiate over

1 union-initiated proposals for the purpose of supplementing
2 that basic agreement during its term.

3 QUESTION: On the threshold question raised by
4 Justice Scalia as to whether or not we should give Chevron
5 deference to the petitioner agency here rather than to the
6 President and to the executive branch as a whole, you did
7 not take the position that Chevron deference cannot be
8 given to the petitioning agency, did you?

9 MR. GORNSTEIN: That's correct, we did not, and
10 the reason is, this Court's decision seems to have --
11 seemed to have settled that question, including the Fort
12 Stewart Schools decision and others that, as a general
13 matter at least, the FLRA is entitled to Chevron
14 deference.

15 Is the reason because the Federal Labor-
16 Management Relations Agency has more expertise on this
17 general subject than does the Government Executive's
18 establishment in general?

19 MR. GORNSTEIN: That would not be the reason. I
20 think the reason would be that Congress has delegated the
21 authority to the FLRA to administer the act, to decide on
22 fair labor practice charges, to adapt policies to further
23 the purposes of the act --

24 QUESTION: Well --

25 MR. GORNSTEIN: -- and that is consistent with

1 the general way, the approach the Court takes in deciding
2 whether an agency gets Chevron deference.

3 QUESTION: Well, but Chevron deference means
4 that because of this delegation it develops an expertise,
5 does it not?

6 MR. GORNSTEIN: Well, that does become part of
7 it, but I would just say that it's first and foremost the
8 delegation of authority that leads to Chevron deference,
9 and expertise is a factor that goes along with that.

10 QUESTION: And what do you rely on primarily for
11 saying we don't owe deference to this decision?

12 MR. GORNSTEIN: That you do not owe deference to
13 this decision because Congress has clearly resolved this
14 issue in the text of the act.

15 Unlike the National Labor Relations Act --

16 QUESTION: So you also take the position that
17 the text is clear but just directly contrary.

18 MR. GORNSTEIN: That's correct, Justice
19 O'Connor.

20 QUESTION: The text being the efficiency of
21 Government text?

22 MR. GORNSTEIN: No, the text being 7114(a)(4).

23 Unlike the -- which appears on the white
24 petition at 27a.

25 The -- unlike the National Labor Relations --

1 QUESTION: What exactly is the language that you
2 refer to?

3 MR. GORNSTEIN: The precise language is, shall
4 meet, negotiate in good faith for the purpose of arriving
5 at a collective bargaining agreement.

6 QUESTION: It's the singular, a collective
7 bargaining agreement?

8 MR. GORNSTEIN: It is the combination of arrive
9 and collective bargaining agreement. The ordinary and
10 only, the established meaning of collective bargaining
11 agreement is comprehensive term agreement. The product of
12 negotiations that occur midterm are amendments, or
13 supplements, or modifications to a collective bargaining
14 agreement. They are not collective bargaining agreements
15 themselves.

16 So if you have a single collective bargaining
17 agreement, a term agreement, and it is amended four times
18 during its term, the product of that is a single
19 collective bargaining agreement consisting of the original
20 provisions and the amendments. It is not, as they would
21 suggest, five separate collective bargaining agreements.

22 QUESTION: Mr. Gornstein, I don't understand how
23 it works differently on the union side than it does on the
24 management side, because I think you agree that if
25 management wants to -- chooses to negotiate midterm, it

1 can, and that will end up with something, some kind of
2 agreement, whatever you call it.

3 MR. GORNSTEIN: It will. It will end up with
4 either an amendment, a supplement, or a modification to
5 the collective bargaining agreement.

6 QUESTION: Well then, why can't you call when
7 the union initiates it the same thing, a modification?

8 MR. GORNSTEIN: You can call it that, but that's
9 not what's provided for in 7114. What's -- management
10 changes is provided for in 7106, which is in 25 -- 26a of
11 the white petition, in (b), which describes the duties
12 that managements have to negotiate not just at the point
13 that it's arriving at a basic comprehensive collective
14 bargaining agreement, but also throughout on a continuous
15 basis, so if management exercises management rights at any
16 point during the course of the agreement, it has a duty to
17 negotiate by virtue of the duty spelled out in 7106(b)(2)
18 and (3).

19 QUESTION: Well, do you read the effect of that
20 provision as negating a similar authority for the union?

21 MR. GORNSTEIN: It --

22 QUESTION: You read the provision saying that if
23 management makes certain changes it must initiate --

24 MR. GORNSTEIN: That's correct. What I would --

25 QUESTION: -- midterm bargaining.

1 MR. GORNSTEIN: That's --

2 QUESTION: You read a negative in that.

3 MR. GORNSTEIN: I don't think you necessarily
4 have to read the negative. You just note that there's no
5 corresponding provision for union-initiated changes which
6 forces the petitioners to fall back on 7114 itself to find
7 any obligation.

8 QUESTION: May I interrupt? I'm just looking at
9 (b) now. It would preclude any agency and any labor
10 negotiation -- organization from negotiating. That
11 doesn't say who must initiate the negotiation.

12 And then you go to (2). (2) doesn't tell you
13 which one has to initiate the negotiation, does it?
14 Procedures which management officials will observe in
15 exercising any authority.

16 MR. GORNSTEIN: But the whole subject is about
17 management rights, 7106, and what that is qualifying is
18 the exercise of management rights, so what that is saying
19 is that when management exercises rights, that it does not
20 have to negotiate with respect to number 1, but it may,
21 but it does have to negotiate with respect to the
22 procedures which management officials will observe in
23 appropriate arrangements, and I don't think anybody has
24 disputed that 7106(b)(2) and (3) is exclusively about
25 impact and implementation of bargaining over exercises of

1 management rights.

2 QUESTION: But Mr. Gornstein --

3 QUESTION: If management exercise some -- put
4 into -- some new procedure into effect, and the union came
5 to them and said, we'd like to negotiate about that
6 because -- would they have to negotiate or not?

7 MR. GORNSTEIN: They --

8 QUESTION: This is a midterm request that we now
9 negotiate about the change you've just made.

10 MR. GORNSTEIN: They -- we would have to
11 negotiate about that, yes.

12 QUESTION: Even though it's a midterm request
13 made --

14 MR. GORNSTEIN: That's correct, as a result of
15 7106(b)(2) and (3).

16 QUESTION: You're not as --

17 QUESTION: It's only the procedures. I mean,
18 you can make the change. You just have to --

19 MR. GORNSTEIN: That's correct. I misspoke if I
20 said more than that. We have -- we can make the change,
21 but we have to bargain over the procedures and the impact
22 of those changes.

23 QUESTION: Why doesn't that -- the Author --
24 look, that particular provision that Justice Stevens
25 mentions says -- doesn't give anybody the authority to

1 negotiate collective bargaining.

2 If the management says, we're going to contract
3 out, and if the union says, it's midterm but we want to
4 protect our people when you do, you have the right to do
5 it, it says -- it says nothing precludes them from
6 negotiating appropriate arrangements for employees. It
7 says nothing precludes it.

8 Well, where do they get the authority to do it?
9 The obvious place is right over here in 7114(a)(4), where
10 it says, a collective bargaining agreement, which isn't
11 defined and, since it isn't defined, the obvious thing is
12 that by a collective bargaining agreement, they meant --
13 well, they meant whatever's reasonable given the whole
14 statute, and they delegate authority to the FLRA to
15 decide.

16 I mean, that would be the sort of basic, naive
17 approach to this. Why isn't that naive approach --

18 MR. GORNSTEIN: Well, Justice Breyer, you state
19 the case --

20 QUESTION: Right, yes.

21 MR. GORNSTEIN: -- as well as it can be stated
22 for the other side, and --

23 QUESTION: All right --

24 MR. GORNSTEIN: -- but the answer to that is --

25 QUESTION: -- the other side.

1 MR. GORNSTEIN: -- that in 7106, if Congress
2 inserted the words, at the election of the agency into
3 number 1, in (b)(1) --

4 QUESTION: 7106(b).

5 MR. GORNSTEIN: That's right, 7106(b)(1), it
6 inserted the words, at the election of the agency there,
7 and deliberately did not insert those same words into (2)
8 and (3), and the entire purpose of that was to transform
9 what looks like a nothing precludes into something that
10 says, nothing precludes (1) but (2) and (3) are required,
11 and that is the source of the obligation.

12 QUESTION: On a related --

13 MR. GORNSTEIN: It does not go back to 7114.

14 QUESTION: Related, why -- this is -- might
15 be -- I -- you know, there's a general authority here, as
16 there is with most agencies, like the NLRB and others. It
17 says that the Authority has broad power under the statute
18 to resolve issues relating to the duty to bargain in good
19 faith, it has what I'd call a normal agency power "to take
20 such other actions that are necessary and appropriate to
21 effectively administer the provisions," so given those
22 normal provisions, I don't know why we'd even refer to
23 Chevron.

24 I mean, here you have a word, a collective
25 bargaining agreement. It's very broad. It should be

1 stretched at least to cover (b) (1), (2), and (3), and you
2 have a general delegation of authority to the agency.

3 Again, I'm putting the argument because I want
4 to get your response.

5 MR. GORNSTEIN: Well, the answer is that the
6 term, collective bargaining agreement, is not subject to
7 the kind of interpretation that you're suggesting.
8 Collective bargaining agreement, the established meaning
9 of that in the private labor field, is comprehensive term
10 agreement.

11 When this Court in its decisions refers to
12 collective bargaining agreements, it is always referring
13 to comprehensive term agreements. When it refers to the
14 products of midterm discussions, it is talking about
15 supplements to the agreement, modifications to the
16 agreement, amendments to the agreement, and that is -- the
17 FLRA does not have authority to read that term in a
18 different -- other than in its ordinary usage.

19 QUESTION: May I just get your help, because I
20 really am having trouble with following part of your
21 argument. I'm looking at (b) (3), about appropriate
22 arrangements for employees, and supposing an agency
23 decides to contract out a portion of the work, and it does
24 not make any appropriate arrangements for employees whose
25 duties will be changed by that transfer.

1 You're saying that it's perfectly clear that
2 only management could initiate negotiations to -- about
3 those appropriate arrangements?

4 MR. GORNSTEIN: No, Justice Stevens. We're
5 saying that the only bargaining that takes place arises by
6 virtue of management making the change, and then once
7 management makes the change midterm, the union could
8 request negotiations, and in fact management is required
9 when it makes the change or even before it makes the
10 change to offer the union an opportunity to negotiate over
11 impact of implementation.

12 QUESTION: Does that mean that whenever
13 management makes a significant change that triggers a
14 union desire to negotiate with somebody, in that case,
15 midterm negotiation initiated by the union would be
16 appropriate?

17 MR. GORNSTEIN: Well, I would say that it's not
18 initiated by the union per se, because when management
19 makes the change it must offer the union an opportunity to
20 negotiate over --

21 QUESTION: Where do -- where does the statute
22 say that?

23 MR. GORNSTEIN: Well, that is how (b)(2) and (3)
24 have been interpreted in light of the very same executive
25 order experience that preexisted the act.

1 QUESTION: You don't get that out of the text of
2 the statute.

3 MR. GORNSTEIN: Well, it is an interpretation of
4 the text of the statute.

5 QUESTION: Well then, the -- then it isn't all
6 clear from the text itself.

7 MR. GORNSTEIN: Well, not from (b) (2) and (3),
8 but it is clear from -- that the duties in 7114 are
9 limited to negotiation for the purpose of arriving at a
10 comprehensive term agreement, and then 7106(b) (2) and (3)
11 picks up only midterm bargaining as a result of management
12 changes.

13 QUESTION: Well, why just midterm bargaining? I
14 mean, as I read (b) it would have been procedures or the
15 exercise of authority to reassign work, which occurred in
16 the past.

17 MR. GORNSTEIN: Correct.

18 QUESTION: When a new collective bargaining
19 agreement, as you use the term, is being negotiated.

20 MR. GORNSTEIN: That's correct. 7106 applies to
21 both. It's unrestricted. It's not limited to either
22 midterm or bargaining at the point of reaching a
23 comprehensive term agreement.

24 QUESTION: Well then, doesn't it make sense
25 that, just as those rights would otherwise exist for the

1 collective bargaining agreement, as you use the term,
2 those rights as far as this section is concerned could
3 also exist midterm? I mean, it doesn't narrow in on some
4 nonexistence of midterm authority. It just says --

5 MR. GORNSTEIN: Well, whatever rights exist
6 under 7106(b)(2) and (3) that there are, whatever those
7 rights are, and we would say they are limited to
8 bargaining about impact and implementation of management
9 changes, not the substance of --

10 QUESTION: Yes.

11 MR. GORNSTEIN: -- but those rights, yes, they
12 apply midterm as well as at the point of the comprehensive
13 term agreement.

14 The point is, there's no corresponding provision
15 for union initiated changes through proposals that have
16 nothing to do with management changes, or that have
17 nothing to do with the impact and implementation of
18 management changes, and so unions must fall back and the
19 petitioners must fall back on 7114, which only creates a
20 duty to negotiate for a comprehensive term agreement.

21 QUESTION: Does that mean that what we're
22 fighting about -- I really have trouble knowing how
23 important this case is, that if you concede that every
24 time management makes a change it has a duty to negotiate
25 about it.

1 Is it very often going to happen that the union
2 is going to request midterm bargaining when the management
3 has done nothing?

4 MR. GORNSTEIN: Yes, and that's the problem in
5 the case.

6 QUESTION: I see.

7 QUESTION: That's what you're worried about.

8 MR. GORNSTEIN: Yes, that's the concern.

9 QUESTION: They just come up with a brand-new
10 idea.

11 Give me an example, would you.

12 MR. GORNSTEIN: Justice Stevens, anything could
13 come up in the term that could come up --

14 QUESTION: Give me a specific example of a
15 specific kind of request by the union that we're fighting
16 about in this case.

17 MR. GORNSTEIN: Well, in this particular case
18 we're fighting about inserting a provision.

19 QUESTION: Oh, I understand.

20 MR. GORNSTEIN: But in other cases there's a
21 proposal about relocation expenses, about working at home,
22 about parking, about --

23 QUESTION: In other words, the union -- I see.

24 MR. GORNSTEIN: -- any matter that could come
25 up, any matter that --

1 QUESTION: The union initiates a request for
2 more parking space or something.

3 MR. GORNSTEIN: That's correct.

4 QUESTION: Okay.

5 QUESTION: I have trouble with 7106(b)(1),
6 exactly what it does. It says, at the election of the
7 agency you can negotiate, and then it has some things that
8 would appear to be pretty important. Does that mean that
9 the union cannot initiate bargaining about the subjects in
10 (1)?

11 MR. GORNSTEIN: That's correct.

12 QUESTION: If you're right, which is that the
13 collective bargaining agreement is a term of art, always
14 meant to refer to the end of term agreements, and anything
15 in the middle is called a supplement to a collective
16 bargaining agreement --

17 MR. GORNSTEIN: Or an amendment, or a
18 modification --

19 QUESTION: Or an amendment or something like
20 that, then what would forbid a union and the agency from
21 negotiating in what you consider the correct end of term
22 agreement a promise that on certain matters they could
23 open it up in the middle?

24 I mean, you see -- does that require any stretch
25 of the statute? I mean, that's what's really before us,

1 too, isn't it?

2 MR. GORNSTEIN: What is before you is not what
3 you just said. It's something that completely duplicates
4 the statutory duty. Your hypothetical was to open up a
5 particular matter.

6 QUESTION: Well, they would make a list. They
7 make a list.

8 MR. GORNSTEIN: That's correct, and that would
9 present a different question than the question we have in
10 this case, which concerns solely whether they can propose
11 something that replicates entirely the rejected scheme of
12 open-ended midterm bargaining.

13 QUESTION: Well, to be specific, then, let me
14 rephrase it, taking your definitions.

15 What in the statute would forbid them from at
16 the end of term putting in a clause that says, we will
17 have midterm bargaining on matters not covered by this
18 agreement?

19 MR. GORNSTEIN: What -- that would be precluded
20 by 7103(14)(C), which appears at 25a of the white brief
21 and that -- what that says is that a proposal is not
22 negotiable if it is specifically provided for by a Federal
23 statute, and here Congress has specifically provided for
24 the basic bargaining structure, and it has rejected open-
25 ended midterm bargaining, so a proposal that merely

1 duplicates that is not a permissible subject of
2 bargaining.

3 I did want to --

4 QUESTION: While you're on that section of --
5 subsection (12) defines collective bargaining so that the
6 units have to negotiate -- meet at reasonable times.
7 Can't you say that in the event of a change in the
8 workplace it's a reasonable time to negotiate about that
9 right after it occurs?

10 MR. GORNSTEIN: Well, on -- 7103(12) is a
11 definition. Ultimately the duty that you find, Justice
12 Kennedy, is in 7114(a)(4), which also talks about meeting
13 at reasonable times, but it ties the meeting at reasonable
14 times to the overriding duty, which is to negotiate for
15 the purpose of arriving at a collective bargaining
16 agreement.

17 QUESTION: Yes, but (12) --

18 MR. GORNSTEIN: So reasonable times would be for
19 the comprehensive agreement.

20 QUESTION: But (12) defines collective
21 bargaining as meeting at reasonable times to reach
22 agreement, not a collective bargaining agreement, but to
23 reach agreement with respect to the conditions of
24 employment.

25 MR. GORNSTEIN: But collective bargaining means

1 the performance of the mutual obligation, and the mutual
2 obligation that is referred to there, it begs the question
3 of what is the mutual obligation. The mutual obligation
4 is the obligation, and the only obligation, which appears
5 in 7114(a)(4).

6 QUESTION: Mr. Gornstein, I'd like you to
7 comment on the opinion in the D.C. Circuit following up
8 the original decision, Judge Edwards and Judge Silberman
9 joining and saying, this is all a tempest in a teapot,
10 after all, the agency can negotiate for a zipper clause,
11 and that's the end of it.

12 MR. GORNSTEIN: I think the problem with a
13 zipper clause -- and what a zipper clause is is a
14 provision that would say, the union agrees not to
15 negotiate about anything midterm.

16 The problem with a zipper clause are several.
17 First of all, no one has ever said that a union must
18 negotiate a zipper clause other than two judges in that
19 opinion. The FLRA has never said that that is something
20 that is mandatory and, if they have --

21 QUESTION: How about a reopener clause?

22 MR. GORNSTEIN: Well, I --

23 QUESTION: Has the FLRA said that that's okay?

24 MR. GORNSTEIN: Well, a reopener clause, like
25 the one that's in this --

1 QUESTION: That's sought here.

2 MR. GORNSTEIN: A complete reopener clause?

3 QUESTION: A clause like the one that's sought
4 here.

5 MR. GORNSTEIN: That is not a negotiable matter,
6 because it is -- that is a matter that Congress has
7 specifically provided for by a Federal statute, and that
8 is that Congress has decided on the basic structure of
9 bargaining, and it has ruled out open-ended midterm
10 bargaining. It has specifically provided for the basic
11 structure, and so that is not a permissible subject of
12 bargaining.

13 QUESTION: Why isn't the teapot proportion sort
14 of dictated by the position that Mr. Smith described to
15 us, that the -- that the -- that -- I keep wanting to say
16 the board. What do I want to say? The --

17 QUESTION: Authority.

18 QUESTION: The Authority takes, that if a matter
19 has been raised by management at the time of negotiating
20 the basic agreement and has been rejected without reaching
21 agreement, that subject is precluded as a subject of
22 bargaining midterm. Why doesn't that protect management
23 and reduce the argument here really to something pretty
24 small?

25 MR. GORNSTEIN: Well, if the FLRA interpreted it

1 in exactly that way, which it hasn't up until this point,
2 it would improve the matter some, but you would still have
3 all the unforeseen issues that can be raised, and a union
4 really, in this context, when it can take an issue to
5 impasse and then take the issue to the binding
6 arbitration, has an incentive to raise any issue of any
7 concern --

8 QUESTION: Then why hasn't --

9 MR. GORNSTEIN: -- to any Federal employee --

10 QUESTION: Why hasn't it been doing it to a
11 disturbing degree for the last 11 years outside the Fourth
12 Circuit?

13 I mean, if we were -- if this were the first day
14 of creation, I think you might have a stronger argument
15 there, but we've had 11 years' experience, and it doesn't
16 seem to have become a source of great difficulty.

17 MR. GORNSTEIN: We have not had experience in a
18 regime in which this Court has said, there is a duty to
19 bargain midterm.

20 What we have had experience with is a regime in
21 which the D.C. Circuit has said there is such a duty and
22 the Fourth Circuit has said that there is not.

23 QUESTION: But not for a while. How many years
24 was it before the SSA decision in the Fourth Circuit?

25 MR. GORNSTEIN: I believe it was --

1 QUESTION: About 5 years?

2 MR. GORNSTEIN: It was about 5 years, and I
3 frankly do not know the dimensions of the problem, but the
4 fact of the matter is, a D.C. Circuit decision is very
5 different than a decision from this Court. I would not
6 want to gauge or predict what the experience will be after
7 a decision by this Court based on a single court of
8 appeals decision.

9 QUESTION: Except that that court of appeals is
10 in a rather special position, because it's always an
11 alternative venue in these cases.

12 MR. GORNSTEIN: It is an alternative venue, but
13 there are many other venues for -- as the Fourth Circuit
14 case's experience indicates for Federal agencies to go,
15 and for Federal agencies that did not want to engage in
16 midterm bargaining, like the Department of Energy and the
17 Department of Interior here, there was an option to take
18 the issue to the Fourth Circuit, and that would be true in
19 many other circuits.

20 So I -- in point of fact, I just don't think
21 it's a fair test that the Court --

22 QUESTION: Have there been circuits that have
23 followed the D.C. Circuit?

24 MR. GORNSTEIN: There have been no other circuit
25 decisions on this particular issue, on midterm bargaining,

1 other than the D.C. Circuit decision in the Fourth
2 Circuit.

3 QUESTION: May I ask you one narrow question?
4 Supposing, on a brand-new subject, the union asked the
5 agency to bargain, and the agency said yes, we will
6 bargain, would they have been acting lawfully?

7 MR. GORNSTEIN: I would say what -- you could
8 call it bargaining, but really what would be going on is
9 the agency -- the Government seeking input from whatever
10 source it wants to to solve a problem, including an
11 agency.

12 There's nothing wrong with the Federal
13 Government consulting with an agency when a problem comes
14 up midterm, after the fact.

15 QUESTION: No, no, the Federal Government can --
16 I was talking about the agency consulting with the union.

17 MR. GORNSTEIN: Yes.

18 QUESTION: The union comes in and says, we want
19 to bargain about some more parking spaces and they say,
20 okay, we'll sit down and bargain with you. That would not
21 be unlawful.

22 MR. GORNSTEIN: That would not be unlawful,
23 that's correct.

24 QUESTION: But the key is that it would not go
25 to arbitration if it came to an impasse.

1 MR. GORNSTEIN: That's correct. Not only that,
2 but if the bargaining did not seem productive from the
3 agency's point of view it could cut it off, and it would
4 not be an unfair labor practice of not bargaining in good
5 faith.

6 QUESTION: Could they, do you think, say well,
7 if we can't agree among ourselves we'll let it be
8 arbitrated by the agency?

9 MR. GORNSTEIN: That's possible, Justice
10 Stevens. I wouldn't want to rule out single after-the-
11 fact solutions to problems on particular issues, but what
12 is objectionable here is a clause that commits the agency
13 to open-ended midterm bargaining without limit.

14 QUESTION: Is -- if you were going back
15 hypothetically, putting yourself in the position of a
16 Congressman who thought this -- realized this was all
17 going to come up years later, would you have thought, or
18 why not -- I'm putting it against you.

19 Wouldn't it have -- leave it up to the agency.
20 You know, if these things -- we don't know if it will work
21 out well or badly. If it works out well, then they'll
22 follow it. If it works out badly, the FLRA itself will
23 change the rule, as it might have the authority to do.

24 Wouldn't that be a practical -- if we're talking
25 practicalities, isn't that practical?

1 MR. GORNSTEIN: I think that Congress had a very
2 big concern that it expressed in 7101(b), that this
3 statute should not be interpreted in a way that threatens
4 the effective and efficient administration of justice, and
5 that is -- administration of the Government, and that is
6 in 24(a).

7 QUESTION: But Congress also thought that
8 collective bargaining would advance the interest of the
9 Government --

10 MR. GORNSTEIN: That's --

11 QUESTION: -- in efficient management.

12 MR. GORNSTEIN: That's correct as a general
13 matter, but it did not believe that unending bargaining
14 would, and Congress recognized that there were special
15 needs, and that's what 7101(b) reflects, that there are
16 special needs in the Federal Government and in Government
17 in general that there have to be reasonable limitations
18 that are not present in the private sector.

19 QUESTION: Is there anything that suggested that
20 Congress thought that the agency was differently situated
21 than private -- in the private sector, where by this time,
22 by the time this statute is enacted midterm bargaining is
23 long-established?

24 MR. GORNSTEIN: Well, I think there are two
25 things. One is the text of the act, which is very

1 different. There was an open-ended duty to bargain
2 collectively in the National Labor Relations Act, subject
3 to a specific exception for matters contained in the
4 agreement.

5 QUESTION: Yes, but there was no -- nothing
6 originally.

7 Taft-Hartley brought in the 8(d) exception, but
8 originally there wasn't anything that said, there shall be
9 midterm bargaining, was there?

10 MR. GORNSTEIN: Well, there was an open-ended
11 duty to bargain collectively, which the National Labor
12 Relations Act -- Authority, the NLRB interpreted to lead
13 to wide-open bargaining, and then Congress cut that back
14 to the contained in.

15 But even the open-ended term, bargain
16 collectively, is bigger than the term here, which is
17 bargaining for the purpose of arriving at a collective
18 bargaining agreement, a narrower obligation than the
19 original NLR -- National Labor Relations Act duty that was
20 subsequently reduced.

21 QUESTION: The big difference, as I understand
22 your position, is that there is no disincentive here to
23 raise it midterm, as there is in the private sector.

24 In the private sector, if you come to an impasse
25 midterm and you want to make something of it, you have to

1 call a strike. After you've gone through a big collective
2 bargaining agreement you're usually not going to get your
3 union members to be willing to do that.

4 Whereas here, if you raise it midterm and you go
5 to an impasse, it's cost-free. You go to an arbitrator.
6 Maybe he'll rule for you. I mean, it's, you know, heads I
7 win, tails you lose.

8 MR. GORNSTEIN: Justice Scalia, I was going to
9 make that point first but I thought the text would go
10 first better.

11 QUESTION: For me of all people. Yes.

12 QUESTION: He's basically a policy --

13 (Laughter.)

14 QUESTION: Basically a policy wonk, you're
15 right.

16 MR. GORNSTEIN: But that is -- yes, Justice
17 Scalia, that's absolutely correct.

18 That was the second enormous difference that
19 Congress faced when it was looking at this act as it
20 compared to the private sector experience.

21 The kind of incentives that would be in play for
22 midterm bargaining are just completely different, and when
23 you can take every issue to impasse, you have the
24 incentive to raise any issue of any concern to any Federal
25 employee --

1 QUESTION: Of course, I'm not really convinced
2 that every mid-term bargaining in the private sector that
3 doesn't reach an agreement results in a strike.

4 MR. GORNSTEIN: I -- Justice Stevens, what
5 happens is that unions do not raise things midterm in the
6 private sector unless they are of crucial importance, and
7 therefore there isn't a lot of union-initiated midterm
8 bargaining in the private sector because their only
9 recourse is to strike at impasse, and it was something
10 which is very difficult to accomplish midterm except over
11 some very crucial issue.

12 QUESTION: On that point, is there some source,
13 some body of authority that we could consult to determine
14 how midterm bargaining works in the private sector?

15 MR. GORNSTEIN: Justice Kennedy, I think we
16 cited in our brief a text that talked about that this was
17 something that was not done very frequently, and I think
18 that the law review article that we refer to also in the
19 brief discussed the fact that this is not something that
20 is done in the private sector very often.

21 QUESTION: Thank you.

22 MR. GORNSTEIN: If the Court has nothing
23 further --

24 QUESTION: Thank you, Mr. Gornstein.

25 Mr. Smith, you have 3 minutes remaining.

1 REBUTTAL ARGUMENT OF DAVID M. SMITH

2 ON BEHALF OF THE PETITIONER

3 MR. SMITH: The very first sentence of the
4 Federal Service Labor-Management Relations Statute notes
5 that Congress has examined both the public and private
6 sectors and has determined that collective bargaining is
7 in the public interest. That collective bargaining as set
8 out in the statute has no limitation as to the
9 circumstances when it must occur.

10 We've heard the respondent offer their spin of
11 what collective bargaining agreements mean. They don't
12 look to the term of art in the statute set out in section
13 7103(a)(8). Instead they say, this is what it's come to
14 mean in the private sector.

15 In point of fact, we have specific terms of art
16 defined in the statute before you that tell you what a
17 collective bargaining agreement is --

18 QUESTION: Well, but he says the collective
19 bargaining agreement in labor relations means an agreement
20 that's negotiated from term to term, and anything else is
21 called a supplementary agreement or an additional
22 agreement. Now, is there some example that you could
23 point to where that isn't so?

24 MR. SMITH: That isn't so in the wording of our
25 statute, Justice Breyer.

1 QUESTION: No, no, but I mean, let's find --
2 that's what's at issue, so let's find an agreement
3 somewhere that was made midterm, in any context
4 whatsoever, where it was labeled by some person in a case
5 or in a statute or something to say that's a collective
6 bargaining agreement.

7 They don't use the word supplementary agreement.
8 They don't use the word additional agreement.

9 MR. SMITH: We have the word local agreement
10 used in our statute to describe agreements entered into at
11 the local level between those that are not at the national
12 level, so there's one example for you where the word is
13 used. That is specifically set out in section 7114(c)(4)
14 of the statute.

15 QUESTION: 7114(c)(4)?

16 MR. SMITH: Yes.

17 QUESTION: That could be a local collective
18 bargaining agreement in the sense that the Solicitor
19 General uses it.

20 MR. SMITH: Which would disprove their --

21 QUESTION: I mean, it could be a local agreement
22 that lasts 3 years, couldn't it?

23 MR. SMITH: Which would disprove the point that
24 there's only one collective bargaining agreement and
25 everything else is simply a modification or a supplement

1 to it.

2 Our view is there can be numerous collective
3 bargaining agreements, and their view that any side
4 agreement entered into as a result of a management-
5 initiated change is a supplement to or an addition to
6 finds no warrant in the statute.

7 There's no suggestion in -- any place in the
8 statute that says these subsequent agreements are
9 supplement to a comprehensive term agreement. In fact,
10 the words, comprehensive term agreements, are not found in
11 the statute.

12 If I could address one other matter briefly, we
13 have not talked about the negotiability of this provision.
14 We stand on the statutory right analysis and we believe,
15 in fact, there is a right to engage in midterm bargaining.

16 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Smith.

17 The case is submitted.

18 (Whereupon, at 11:02 a.m., the case in the
19 above-entitled matter was submitted.)
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CERTIFICATION

Alderson Reporting Company, Inc., hereby certifies that the attached pages represents an accurate transcription of electronic sound recording of the oral argument before the Supreme Court of

The United States in the Matter of:

NATIONAL FEDERATION OF FEDERAL EMPLOYEES, LOCAL 1309, Petitioner v. DEPARTMENT OF THE INTERIOR, ET AL.; and FEDERAL LABOR RELATIONS AUTHORITY, Petitioner v. DEPARTMENT OF THE INTERIOR, ET AL.
CASE NO: 97-1184 & 97-1243

and that these attached pages constitutes the original transcript of the proceedings for the records of the court.

BY Donna Marie Fedele

(REPORTER)