

**OFFICIAL TRANSCRIPT  
PROCEEDINGS BEFORE  
THE SUPREME COURT  
OF THE  
UNITED STATES**

**CAPTION:** HARBISON-WALKER REFRACTORIES, A DIVISION OF DRESSER  
INDUSTRIES, INC. Petitioner V. EUGENE F. BRIECK

**CASE NO:** 87-271

**PLACE:** WASHINGTON, D.C.

**DATE:** October 31, 1988

**PAGES:** 1 thru 53

1                   IN THE SUPREME COURT OF THE UNITED STATES

2 -----x  
3 HARBISON-WALKER REFRACTORIES,           :  
4 A DIVISION OF DRESSER                   :  
5 INDUSTRIES, INC.                         :  
6                   Petitioner,               :  
7               Vs.                         : No. 87-271  
8 EUGENE F. BRIECK                         :  
9 -----x

10                                   Washington, D.C.

11                                   Monday, October 31, 1988

12                   The above-entitled matter came on for oral  
13 argument before the Supreme Court of the United States  
14 at 12:58 o'clock p.m.

15 APPEARANCES:

16 ANDREW M. KRAMER, ESQ., Washington, D.C.;

17                   on behalf of the Petitioner.

18 JAMES H. LOGAN, ESQ., Pittsburgh, Pennsylvania;

19                   on behalf of the Respondent.

20 BRIAN J. MARTIN, ESQ., Assistant to the Solicitor

21                   General, Department of Justice,

22                   Washington, D.C.;

23                   Amici Curiae on behalf of the Respondent.  
24  
25

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P R O C E E D I N G S

(12:58 p.m.)

CHIEF JUSTICE REHNQUIST: We'll hear argument  
now on Number 87-271, Harbison-Walker Refractories  
versus Eugene Briek.

Mr. Kramer, you may proceed whenever you're --

ORAL ARGUMENT OF ANDREW M. KRAMER

ON BEHALF OF THE PETITIONER

MR. KRAMER: Mr. Chief Justice, and may it  
please the Court:

This case involves a legal question under Rule  
56 of the Federal Rules of Civil Procedure of whether a  
reasonable jury on the basis of the entire record in  
this case could find that Respondent was laid off and  
not recalled because of his age.

Since the court below reversed the District  
Court's grant of Petitioner's motion for summary  
judgment, it is first appropriate to review the facts  
underlying this matter.

Petitioner Harbison-Walker provides technology  
and specialized refractory products to high-temperature  
natural resource industries, the largest of which is the  
steel industry.

As the business fortunes of the steel industry  
declined in the early eighties, so did the business



1 fortunes of Harbison-Walker. Between 1980 and 1982  
2 Harbison's employment was reduced from approximately  
3 5,400 employees to 2,700 employees.

4 In 1982 sales declined some 31 percent, the  
5 posted and net operating loss of \$21 million or \$20.5  
6 million, and employment in that year alone was reduced  
7 38 percent.

8 In making decisions as to which groups of  
9 employees would be laid off, Harbison considered among  
10 other things length of service and the skills necessary  
11 to perform work in a reduced work environment.

12 Among the employees hardest hit by the  
13 downturn were those working in the company's iron and  
14 steel marketing group. Within that group were four  
15 installation specialists. Respondent who at the time of  
16 this action was aged 55 with 17 years of service; Mr.  
17 Malarich, aged 59 with approximately 16 years of  
18 service; Mr. Faust, aged 39 with approximately 16 years  
19 of service; and Mr. Meixell, aged 59 with approximately  
20 two and one half years of service.

21 Because of a substantial reduction in  
22 shipments, Petitioner elected in early July 1982 to lay  
23 off, among others, two of its installation specialists,  
24 the Respondent who was 55 years old, and Mr. Meixell,  
25 who was 59 but was the least senior of the installation

1 specialists.

2           Petitioner retained the 59-year-old, Mr.  
3 Malarich, and the 39-year-old, Mr. Faust, because they  
4 possessed more diverse or versatile skills and had  
5 higher job performance evaluations. Mr. Faust, the  
6 39-year-old, had previously worked for Petitioner as a  
7 sales correspondent, and his work duties included  
8 pricing and margin work, which work he continued to  
9 perform after he became an installation specialist.

10           The skills of pricing and margin work were  
11 skills that Respondent concedes and the courts below  
12 found he did not have and would require training to  
13 perform. Faust had before his --

14           QUESTION: Mr. Kramer, when you say, "The  
15 courts below found," this came up on summary judgment,  
16 so you're obligated, of course, to take the facts  
17 against you --

18           MR. KRAMER: Yes.

19           QUESTION: -- and to the extent that they can  
20 be.

21           MR. KRAMER: Yes. The courts noted that there  
22 was no record evidence to support the assertion, Mr.  
23 Chief Justice, that Mr. Briek, the Respondent in this  
24 case, had performed that work while employed at  
25 Harbison, and there is an affidavit at pages 52 and 53

1 In the record from the Respondent himself in which he  
2 concedes that, in fact, those were jobs that he had not  
3 performed but, to the extent he had not, he could be  
4 easily trained to perform them.

5 Prior to the layoffs in question, Mr. Faust,  
6 the 39-year-old, had spent approximately 60 percent of  
7 his time doing office work and 40 percent of his time  
8 doing installation work outside of the office.

9 Business conditions worsened. In late July of  
10 1982, Mr. Malarich, the 59-year-old, was laid off.  
11 Three months later, Mr. Faust himself, was laid off.

12 In the spring of 1983, Mr. Malarich, the  
13 59-year old, was recalled, first on a temporary and then  
14 on a permanent basis. In the summer of 1983, Mr.  
15 Malarich, the 59-year-old, at that time approximately  
16 approaching 60, indicated to Petitioner that he was  
17 going to elect to retire that fall. At that time  
18 Petitioner recalled Mr. Faust, the 39-year-old.

19 After his recall Mr. Faust in deposition  
20 testimony stated he performed approximately 75 percent  
21 of his work doing installation work outside the office,  
22 25 percent doing office work, an undetermined amount of  
23 which was pricing and margin work.

24 Of the 12 individuals laid off from  
25 Petitioner's iron and steel marketing group between July

1 and November 1982, 75 percent were under the age of 40,  
2 and one of the three who was over the age of 40 who was  
3 laid off, was subsequently recalled, Mr. Malarich. Of  
4 the 21 remaining employees after the layoffs took place,  
5 over half were over the age of 40 and over half of that  
6 group were over the age of 50.

7           Within two weeks or -- yeah, within two weeks,  
8 excuse me, of his July layoff, Respondent filed the  
9 charge of age discrimination. Approximately two years  
10 later, he filed the lawsuit challenging among other  
11 things his layoff and his failure to recall on the basis  
12 of age discrimination.

13           Full-scale discovery commenced, and Harbison  
14 subsequently moved the District Court for summary  
15 judgment. The District Court granted this motion.

16           The District Court found first in a  
17 reduction-in-force case there is not an onerous burden  
18 to establish a prima facie case of discrimination and,  
19 in fact, found that a prima facie case was made solely  
20 because of the fact that Respondent was 55 years old at  
21 the time of his layoff and had been qualified to be an  
22 installation specialist.

23           QUESTION: Do you challenge that?

24           MR. KRAMER: No, not at all. And, in fact, at  
25 this stage, Justice White, it's really a question of



1 whether a reasonable jury could conclude because at this  
2 point in time --

3 QUESTION: So, the prima facie case was made  
4 out?

5 MR. KRAMER: No, it was made out, and we have  
6 no challenge to that.

7 QUESTION: And if you hadn't said anything in  
8 response, judgment could have been entered against your  
9 client.

10 MR. KRAMER: Yes, that's right. And, in fact,  
11 at that time in light of Texas Department of Community  
12 Affairs v. Burdine, the burden of production then  
13 shifted to my client to produce a legitimate,  
14 nondiscriminatory reason for its actions.

15 The District Court found that this was  
16 satisfied since, in fact, three of the five years before  
17 the layoff the Petitioner had rated Mr. Faust higher  
18 than the Respondent and that, in fact, there was no  
19 doubt that Mr. Faust possessed the diverse skills that  
20 Respondent or that Petitioner contended it was going to  
21 use as one of its guides as to who would be laid and who  
22 would be recalled.

23 The District Court then went on to reject  
24 Respondent's effort to show that these reasons were a  
25 pretext for discrimination.

1           QUESTION: Is it your position that when you  
2 -- when you came forward with what you said was a  
3 neutral explanation, was it your position that if they  
4 -- I guess it must be -- that if the plaintiff hadn't  
5 done anything, then, said anything or offered anything,  
6 that judgment should have been entered for you?

7           MR. KRAMER: Yes, Justice White.

8           QUESTION: You mean after step two of the  
9 Burdine phase where the plaintiff has shown a prima  
10 facie case, and you have articulated a reason whereby  
11 the -- a legitimate reason, a nondiscriminatory reason  
12 for his treatment, still if a plaintiff has introduced  
13 enough to satisfy -- to prove his case to a jury --

14          MR. KRAMER: Mr. Chief Justice, the -- if --  
15 plaintiff has ample opportunity to show pretext. That  
16 wasn't the decision. And that could simply be that  
17 there was competing inferences, that a reasonable jury  
18 could conclude despite the reason that we asserted that  
19 it was still a basis for discrimination.

20          At at that time summary judgment is not  
21 appropriate, and we are not contending otherwise.

22          QUESTION: Well, supposing the plaintiff says,  
23 you know, I have proved the following facts, and I  
24 think, Trial Judge, that a reasonable jury could infer  
25 discrimination from that. Now, that should mean if he's

1 right, that should mean a denial of the summary judgment  
2 motion.

3 MR. KRAMER: If there is facts in the record  
4 which could allow a reasonable jury to conclude that he  
5 was a victim of age discrimination.

6 QUESTION: Precisely.

7 MR. KRAMER: That's right. And we contend in  
8 this case that a reasonable jury could not on the basis  
9 of the evidence in this record conclude that he was a  
10 victim of age discrimination.

11 QUESTION: Well, now, the Respondents in their  
12 brief submit a number of additional facts which don't  
13 seem to have been mentioned either by the District Court  
14 or the Court of Appeals as saying that if you take all  
15 these facts, there would have been enough evidence.  
16 But, I take it your criticism is the way the Court of  
17 Appeals handled this case.

18 MR. KRAMER: Yes. Well, the criticism because  
19 we're on review of that decision but, at the same point,  
20 I would not, Mr. Chief Justice, the fact that there are  
21 factual disputes does not preclude summary judgment.  
22 They have to be genuine factual disputes. I would  
23 submit that what Respondent has attempted to do in its  
24 brief raised a number of potential factual issues are  
25 neither material nor genuine in the sense of requiring a

1 verdict in Respondent's favor if accepted.

2 QUESTION: But you do agree that the test, the  
3 trial court and every court should have applied is, has  
4 the plaintiff adduced sufficient evidence to support a  
5 finding of discrimination.

6 MR. KRAMER: Yes.

7 QUESTION: If believed.

8 MR. KRAMER: Yes.

9 QUESTION: At any of these stages?

10 MR. KRAMER: At any of these stages and, in  
11 particular --

12 QUESTION: I mean, one by one, and that's the  
13 question in any of these stages.

14 MR. KRAMER: Yes. It's a question of whether  
15 or not a reasonable jury could for purposes of summary  
16 judgment in this case could conclude that the Respondent  
17 was a victim of age discrimination.

18 QUESTION: But I would suppose you would say  
19 that after you present this neutral reason that if the  
20 Plaintiff doesn't do anything else that judgment should  
21 go for you.

22 MR. KRAMER: Well, it depends --

23 QUESTION: Or does it have to go to the jury?

24 MR. KRAMER: It depends --

25 CHIEF JUSTICE REHNQUIST: Does it have to go



1 to the jury?

2 MR. KRAMER: All right. It doesn't have to go  
3 to the jury unless you conclude that if I look at the  
4 Respondent's evidence, I look at Petitioner's evidence,  
5 and let's assume that there's competing inferences that  
6 can be drawn from that evidence. Then that case should  
7 go to the jury.

8 We do not dispute the fact that this Court,  
9 whether it be in Celotex, Anderson, Matsushita v.  
10 Zenith, what it established was whether a reasonable  
11 jury could so conclude.

12 What we contend is first, the Court of Appeals  
13 was in error in terms of the legal standard under Rule  
14 56 under which it reviewed the evidence in this case.

15 QUESTION: You're also saying, are you not,  
16 that what is a prima facie case under McDonnell Douglas,  
17 just showing you're a member of the protective class and  
18 so on, well, is not necessarily enough to get you to the  
19 jury.

20 MR. KRAMER: Well, that's right. In fact,  
21 this court noted in Burdine and it also stated, in fact,  
22 in McDonnell Douglas itself that a prima facie showing  
23 is not the equivalent of a factual finding of  
24 discrimination. Indeed, this court in Burdine held —

25 QUESTION: But that's still a third thing. A

1 prima facie showing under McDonnell is one thing.  
2 Sufficient evidence to get to the jury is a second  
3 thing, and a factual finding of discrimination is the  
4 third thing.

5 MR. KRAMER: That's right. And Aikens dealt  
6 with the third thing in terms of the factual finding of  
7 discrimination.

8 What's present in this case, however, is the  
9 Court of Appeals in reversing the District Court's  
10 grant, the District Court contrary to the statements  
11 both in Respondent's brief and the brief of the United  
12 States, did not simply find Petitioner's reason  
13 plausible. The District Court reconsidered its decision  
14 at Plaintiff's request, at Respondent's request.

15 In its decision upon reconsideration it  
16 reviewed the evidentiary burdens, it reviewed the  
17 evidence, and it concluded that a reasonable jury could  
18 not find age discrimination on the basis of the evidence  
19 in the record.

20 The Court of Appeals in a 2:1 opinion  
21 disagreed solely because the court said there was a  
22 potential inconsistency. It said that since Mr. Faust  
23 had admittedly or -- had been retained in part because  
24 of his admitted diverse skills, that after his recall,  
25 he only spent 25 percent of his time on office matters;

1 75 percent of the time, according to the court below,  
2 were spent on installation matters. And since of that  
3 25 percent only a small amount might have been the type  
4 of work that Respondent could perform, that that was, in  
5 and of itself, sufficient to send it to a jury.

6 QUESTION: The Court of Appeals really never  
7 examined the Plaintiff's case, did it? It just said  
8 that you could poke holes in the stage two articulation  
9 of a neutral reason.

10 MR. KRAMER: Well, no, it actually -- it  
11 elevated the case immediately to the stage -- it never  
12 reviewed the Plaintiff's case and, more importantly, it  
13 never reviewed the Petitioner's evidence in this case.

14 QUESTION: Well, why should it have reviewed  
15 the Petitioner's evidence since, you know -- if you put  
16 a manager on -- if you submit a manager's affidavit in a  
17 summary judgment proceeding, the jury's entitled to  
18 disbelieve everything the manager says.

19 MR. KRAMER: Well, I would submit that if this  
20 Court has rejected Anderson in First National Bank v.  
21 City Services and Matsushita v. Zenith, there were fact  
22 that there could be credibility determinations or that  
23 in Anderson the issue of intent is not enough to go  
24 before a jury. Now, it might be, Mr. Chief Justice,  
25 that a given affidavit might be susceptible to

1 inferences in light of competing evidence from which to  
2 conclude discrimination.

3 QUESTION: You're telling me I'm wrong then in  
4 saying that a district court on summary judgment motion  
5 can disregard the testimony of an interested party who  
6 is seeking summary judgment?

7 MR. KRAMER: Oh, it can disregard it. But  
8 what I'm only saying is is that -- I thought you were  
9 saying something else in terms of the fact that maybe a  
10 mere credibility dispute is enough to say that summary  
11 judgment should not be granted. It can, in fact,  
12 consider evidence with respect to the interest of the  
13 party just as it can consider the interest of the  
14 respondent to make conclusory or self-proclaimed  
15 assessments as to his or her performance.

16 QUESTION: Well, but the party -- I thought  
17 the party moving for summary judgment had to discount  
18 all evidence adduced by him simply because if it's from  
19 an interested party, it could be disbelieved.

20 MR. KRAMER: Well, under Celotex we were not  
21 required, a petitioner was not required to negate the  
22 claim. However, it could and it did in this case.

23 Petitioner in this case went forward and said  
24 accept all of the evidence, and I ask this Court to.  
25 You have to accept all the favorable inferences that can



1 be drawn from the evidence that Respondent presents to  
2 you. Accept that. Accept all of the findings or all of  
3 the facts that can be drawn in favor of Respondent.  
4 Accept that. You cannot find age discrimination in this  
5 case.

6 QUESTION: But, Mr. Kramer, aren't you leaving  
7 out one thing. Is it not permissible for the plaintiff  
8 in a situation like this to argue that the evidence of a  
9 neutral motive that you put forward is conflicting and  
10 is subject to the interpretation that was actually  
11 pretextual, and the pretext itself tends to provide  
12 discrimination.

13 MR. KRAMER: There is no question and we've  
14 not doubted, Justice Stevens, that you can establish  
15 pretext that way. However, you have to go back and look  
16 at the entire record evidence. The entire record  
17 evidence --

18 QUESTION: Do you agree -- just so I  
19 understand -- you look at the whole record, but if on  
20 the basis of the entire record what they put in  
21 initially and your defensive evidence, if the trier of  
22 fact could find that an inference of pretext could be  
23 drawn, would that not be enough to defeat summary  
24 judgment?

25 MR. KRAMER: Yes, if the trier of fact on the

1 basis of the record as a whole can find this pretext to  
2 be drawn, I would point out--

3 QUESTION: In fact, there's an inference of  
4 pretext?

5 MR. KRAMER: An inference of pretext, but I  
6 would point, however, that's the problem here.

7 QUESTION: So, you're saying here the record  
8 here is so clear it isn't even arguable that what you  
9 put forward was contradicted initially.

10 MR. KRAMER: The record here can only  
11 establish one potential according to the court below in  
12 consistency. It would say that in essence, and I would  
13 just point out -- for example, the brief of the United  
14 States contends that we do not believe you can establish  
15 pretext because the reason is unbelievable, that that's  
16 not unworthy of credence. Well, if anything, the  
17 opposite is here.

18 In a reduction-in-force situation --

19 QUESTION: Say that again for me. You say  
20 that they cannot establish pretext based on the fact  
21 that your testimony is apparently unbelievable?

22 MR. KRAMER: Oh, no, no, no. I'm saying the  
23 government says that we're taking the position that that  
24 is our position. And I'm saying that is not our  
25 position at all.

1 QUESTION: And what is your position?

2 MR. KRAMER: Our position is, is that to  
3 establish pretext though unworthy of credence you have  
4 to show that it is reasonable to infer on the basis of  
5 the record as a whole that discrimination took place.

6 Take a look at this record.

7 QUESTION: Well, can you not infer a  
8 discriminatory motive from the mere fact that you  
9 advanced a pretextual reason for the discharge decision?

10 MR. KRAMER: You can if the reason is itself  
11 subject to some unbelievable -- or other facts would  
12 show it's either false, that it's ridden with error,  
13 that it's so questionable on its face that one can  
14 infer, perhaps, but that's certainly not this case.

15 QUESTION: Why is that? See, I don't really  
16 -- maybe we should be clear what we mean when we talk  
17 about pretext. Some of our cases say if the plaintiff  
18 can show that it is a pretext for discrimination. Well,  
19 to provide that it is a pretext for discrimination is  
20 one thing. To prove merely that it is a pretext is  
21 something quite different.

22 You can prove that the excuse I give is a  
23 pretext without proving that it's a pretext for  
24 discrimination. Why must one conclude that the real  
25 reason is discrimination simply because I come up with a

1 phony reason that you don't believe. Maybe I didn't  
2 have any reason to fire the guy. I don't know. It was  
3 an irrational thing. I run a lousy business, and I  
4 fired this fellow. I'm sued. I come up with a reason  
5 that is implausible. It's a pretext. But is it  
6 necessarily a pretext for discrimination?

7 MR. KRAMER: Well, first, Justice Scalia, all  
8 of this Court's cases say it must be a pretext for  
9 discrimination.

10 QUESTION: No. What must be proved is not  
11 mere that it's false, but that it is false and the real  
12 reason is discrimination.

13 MR. KRAMER: And that you can have a  
14 reasonable jury conclude on the basis of the record  
15 that, in fact, it was for discriminatory reasons.

16 The burden at all times in this case --

17 QUESTION: It seems to me you're taking a  
18 different position than you did a minute ago.

19 MR. KRAMER: No.

20 QUESTION: Supposing you merely prove -- you  
21 don't know why, but you merely prove that the reason  
22 given is totally false. Then I ask you -- you say,  
23 well, why did he give a false reason? Could the trier  
24 of fact say well, perhaps he did it because he wanted to  
25 conceal his true motive? You can provide it, but you



1 just know he came up with a reason that's demonstrably  
2 false. Can you infer discrimination from that mere fact?

3 MR. KRAMER: This Court in Furnco said that  
4 employers are presumed to act for legitimate rational  
5 reasons and, therefore, if an employer gives an  
6 objectively false reason, it seems to me an inference  
7 can be drawn that that reason may be pretextual.

8 QUESTION: But on that --

9 MR. KRAMER: The courts below --

10 QUESTION: I wish you wouldn't use the word  
11 pretextual.

12 MR. KRAMER: -- ruled that it could be an  
13 inference that the employer acted for discriminatory  
14 reasons.

15 QUESTION: I see. That's a different answer  
16 than I thought you gave Justice --

17 MR. KRAMER: No.

18 QUESTION: I think it is.

19 MR. KRAMER: Justice Stevens -- what you need  
20 to do, though, in either case is go back and look to the  
21 entire record to see whether or not it is possible to  
22 infer discriminatory motive because --

23 QUESTION: Why do you have to do that if you  
24 agree that all you have to do is prove the only reason  
25 advanced was a false reason, and falsity itself gives

1 rise to an inference that the true reason was  
2 discriminatory. Why do you have to look at anything  
3 more than that?

4 MR. KRAMER: Well, first of all, this case  
5 doesn't involve any allegation of falsehood. This case  
6 --

7 QUESTION: Oh, yes, it does. Your opponent  
8 takes the position that the reason you gave is not the  
9 true reason.

10 MR. KRAMER: But --

11 QUESTION: That's the whole heart of the  
12 lawsuit.

13 MR. KRAMER: But this Court in all of its  
14 summary judgment cases such as Anderson, Celotex,  
15 Matsushita v. Zenith, have clearly rejected the notion  
16 that one particular piece of evidence that you can cite  
17 is enough to be probative where you look to the  
18 substantive evidentiary burdens that are still entailed  
19 on the Respondent in this case.

20 At no time did Respondent in this case lose  
21 the substantive evidentiary burden of requiring to show  
22 that his layoff and failure to be recalled were reasons  
23 of age.

24 I would contend, Justice Stevens, that it  
25 seems to me that a record that shows that the individual

1 first recalled was 59 years old, that the individual who  
2 was then recalled was 39, that the inference of age in  
3 terms of this record shows that what the court really  
4 was doing, was saying merely casting doubt on the  
5 employer's business decision is enough. Not any  
6 language with respect that it be a pretext for  
7 discrimination.

8 Our quarrel isn't looking at the record as a  
9 whole and saying whether or not you can infer pretext --  
10 excuse me -- infer discriminatory motive. You have to  
11 look at the record as a whole to infer discriminatory  
12 motive.

13 The court below, however, makes no reference  
14 at all to the question of discriminatory motive.

15 QUESTION: You're saying, if I understand you  
16 correctly, and I share Justice Stevens' perplexity as to  
17 what you're saying, but it seems to me you're saying you  
18 don't have to show discriminatory motive. As I  
19 understand your description of our cases, we have held  
20 that there is a burden on the employer to produce a  
21 reason for firing someone, and if he does not produce a  
22 reason, the mere fact that you did not keep on someone  
23 who was within the protected class is enough for  
24 liability. Is that what you're asserting?

25 MR. KRAMER: If the employer --

1 QUESTION: The burden's on the employer to  
2 come up with a reason.

3 MR. KRAMER: The employer --

4 QUESTION: If he had no reason, that's his  
5 tough luck. He is guilty of discrimination.

6 MR. KRAMER: The employer bears the burden of  
7 production, and that burden is to articulate the  
8 legitimate nondiscriminatory reason.

9 QUESTION: And he must have had one.

10 MR. KRAMER: And he -- well --

11 QUESTION: Right?

12 MR. KRAMER: If -- no.

13 QUESTION: No?

14 MR. KRAMER: If you can show that the reason  
15 is false -- let's assume that occurs. The reason is  
16 false, and it's shown, but it's also shown that the  
17 reason is false for nonprohibited reasons -- just a  
18 stupid business mistake -- that what it was based on had  
19 nothing to do with age or race or sex.

20 QUESTION: But it nevertheless was nonexistent?

21 MR. KRAMER: Well, the reason doesn't go. The  
22 reason doesn't go. The ultimate burden is still for the  
23 court to determine whether a discriminatory act took  
24 place.

25 QUESTION: If this excuse that the employer



1 gives is false, it is a nonexistent -- It's just  
2 nonexistent. Why aren't you back in the same position  
3 as you would have been had you said nothing at all? The  
4 prima facie case is made out. You come out with a  
5 trumped up charge -- trumped up excuse which is really a  
6 nullity. Why aren't you back in the same position as  
7 you were?

8 MR. KRAMER: Because you have to look at the  
9 statutory basis of the lawsuit. The statutory basis of  
10 the lawsuit isn't that you made a stupid business  
11 mistake and can be penalized for it. The statutory  
12 basis for the lawsuit is I was laid off or I was failed  
13 to be recalled because of my age.

14 And if the record establishes, Justice White,  
15 that age was not a factor in that decision, even though  
16 the employer acted erroneously, the employer should not  
17 be held liable for a violation of the Age Discrimination  
18 Act. It might be engaged in some other types of  
19 activity that might be in violation of some contractual  
20 rights or other rights, but it certainly isn't in  
21 violation of the Age Discrimination Act.

22 And that's the problem with the court below  
23 here. The court below's focus here is not on the Age  
24 Discrimination Act. The court below's focus is, is that  
25 if I can raise a doubt in the employer's reason, ipso

1 fact, that creates a jury issue without, as we submit,  
2 following the dictates of this Court in Anderson and  
3 Celotex, which says that a reasonable jury must conclude  
4 on the basis of the entire record, not one piece of it.

5 QUESTION: Well, you'd never get a summary  
6 judgment on behalf of the employer in one of these cases  
7 if the possibility of disbelieving the employer's  
8 articulation of a reason meant that summary judgment was  
9 out.

10 MR. KRAMER: That's right. You would have  
11 questions of credibility prevail in every case. So,  
12 therefore, if intent's a factor, you would never have  
13 summary judgment at all.

14 And what we contend simply in this case is,  
15 the court below's standard was a standard premise, not  
16 on looking at the issue of pretext for discrimination or  
17 discrimination because in a given case, perhaps, a false  
18 reason will -- perhaps -- be enough to infer on the  
19 basis of that record that the employer acted for some  
20 illicit reason. And the Court noted that in Furnco.

21 What is inconsistent here is, is that the  
22 court's below focus was never on age. If you take a  
23 look at the entire record and take a look at the  
24 evidence with respect to age, one must conclude that a  
25 reasonable jury could not have found age discrimination.

1 QUESTION: It is a logical premise of your  
2 case, is it not, that what suffices for the prima facie  
3 case does not suffice to the get to the jury?

4 MR. KRAMER: Yes. A prima facie case --

5 QUESTION: It's a rather strange use of the  
6 term prima facie case, isn't it?

7 MR. KRAMER: Does not in and of itself get to  
8 a jury.

9 QUESTION: It's just enough for a judgment  
10 against you if you don't come up with an excuse.

11 MR. KRAMER: If you don't answer it  
12 satisfactorily.

13 QUESTION: Well, then, Burdine tends to  
14 confirm that when it says that if a prima -- if the  
15 defendant meets his burden at stage two, the presumption  
16 raised by the prima facie case is rebutted.

17 MR. KRAMER: Yes.

18 QUESTION: That's the presumption that -- the  
19 presumption is there's a prima facie case, and the  
20 presumption means you get judgment entered against you.  
21 The fact that the presumption disappears doesn't destroy  
22 the prima facie case.

23 MR. KRAMER: Doesn't destroy the facts  
24 underlying that case. It destroys the presumption is  
25 what Burdine said of legally mandated discrimination.

1 It is not -- and that was not first held, I would  
2 submit, Justice White, in Burdine. It was held in  
3 McDonnell Douglas --

4 QUESTION: I agree.

5 MR. KRAMER: -- where that was initially  
6 stated.

7 QUESTION: But Burdine does insist on  
8 worthiness of the testimony. They used the word  
9 "credence," right?

10 MR. KRAMER: Yes, it does. It says, "unworthy  
11 of credence and it can be established for pretext."

12 QUESTION: Right. It reads something like  
13 that.

14 QUESTION: May I ask one other question. In  
15 your view is the summary judgment stage, is the  
16 defendant better off if he puts in no evidence at all or  
17 if he puts in a false defense and it's proven to be  
18 false? Would be in the same position in both or would  
19 be better off under one rather than the other?

20 QUESTION: Better than lying.

21 MR. KRAMER: He would be better off actually  
22 in that scenario putting in a false reason.

23 QUESTION: I thought that was your position.

24 QUESTION: Exactly.

25 MR. KRAMER: But that would be the context in

1 which that would be.

2 QUESTION: So, why act? You just told us --

3 QUESTION: But your case is enough to get to  
4 the jury.

5 MR. KRAMER: Well, a prima facie case,  
6 according to this Court --

7 QUESTION: But you just told us that a prima  
8 facie case isn't enough to get to a jury.

9 MR. KRAMER: No. A prima facie case  
10 establishes a presumption of rebuttable presumption of  
11 discrimination. This Court in Burdine said that the  
12 employer then has a burden of articulating a legitimate  
13 nondiscriminatory reason. If it articulates that  
14 reason, it goes to the next stage.

15 The employer runs a risk of being silent at  
16 that stage because the inference that is raised under  
17 McDonnell Douglas v. Green is that the prima facie case  
18 then has not been rebutted and while it's a rebuttable  
19 presumption of discrimination, it nonetheless exists in  
20 terms of its presumption. So, its presumptive effect  
21 has not in any way been rebutted by the employer in that  
22 sense.

23 QUESTION: But that wouldn't necessarily mean  
24 that the prima facie case wouldn't be enough to get to a  
25 jury. It would just be -- just that it wouldn't be



1 enough to require a judgment against the employer.

2 MR. KRAMER: Well, it would -- excuse me,  
3 Justice White. If you're saying it doesn't -- in a  
4 sense it doesn't mean the employer has a verdict against  
5 them? Is that what you're saying?

6 QUESTION: Well, if you come up with a  
7 facially neutral reason for taking the act, the  
8 presumption disappears.

9 MR. KRAMER: Yes.

10 QUESTION: Is that right?

11 MR. KRAMER: Yes.

12 QUESTION: I don't see why the prima facie  
13 case, the facts that made up the prima facie case are to  
14 be disregarded or that the -- or that they aren't enough  
15 for a jury determination.

16 MR. KRAMER: Well, I would say that, number  
17 one, we have never said they should be disregarded, but  
18 it is not enough for a jury determination solely on the  
19 basis of the prima facie case, unless a reasonable jury  
20 could so conclude that there was a discrimination.

21 QUESTION: I agree to that.

22 MR. KRAMER: And that we submit on the basis  
23 of this record is a reason why the court below should be  
24 reversed.

25 I would like to have any remaining time for

1 rebuttal.

2 QUESTION: Thank you, Mr. Kramer. We'll hear  
3 now from you, Mr. Martin.

4 ORAL ARGUMENT OF BRIAN J. MARTIN

5 ON BEHALF OF AMICI CURIAE SUPPORTING RESPONDENT

6 MR. MARTIN: Thank you, Mr. Chief Justice, and  
7 may it please the Court:

8 The question presented in the petition was  
9 whether a plaintiff in an age discrimination case can  
10 take his case to a jury if he has no evidence that the  
11 employer intended to discriminate. The answer to that  
12 question, of course, is no, but we think that that  
13 answer and, indeed, that question have little to do with  
14 this case.

15 The Third Circuit following this Court's  
16 guidance and summary judgment in Title VII cases found  
17 after reviewing the evidence that a reasonable jury  
18 could find that petitioner discriminated against Mr.  
19 Brieck.

20 QUESTION: Well, did this Third Circuit find  
21 that way in so many words? It seemed to me they  
22 concentrate almost entirely on possible disbelief of the  
23 employer's second stage proof and very little on what  
24 the Plaintiff had shown.

25 MR. MARTIN: Well, I think that's right, and

1 perhaps it's because it's an unpublished opinion coming  
2 shortly after their en banc decision in Chipollini.  
3 They may have considered it something of a footnote to  
4 Chipollini. Chipollini, they're more explicit.

5 I think the legal analysis of the Third  
6 Circuit -- and we have to build on a little bit -- it's  
7 not as express as it should be -- is that if a plaintiff  
8 sets forth a prima facie case and if there's enough  
9 evidence that a jury can disbelieve the proffered  
10 explanation, that it's really a lie or a cover-up, then  
11 a reasonable jury may infer intentional discrimination.

12 QUESTION: Well, is the Third Circuit saying  
13 that every time a plaintiff makes a prima facie case,  
14 which is simply showing that in this case he's a member  
15 of the protected class and he was discharged, that is  
16 always enough to get to the jury?

17 MR. MARTIN: No, definitely not. In fact,  
18 early on in their opinion they note that Mr. Briek made  
19 out a prima facie case. It's not challenged. And then  
20 they continue on to analyze the proffered explanation.

21 I believe what they're saying is whenever a  
22 plaintiff makes a prima facie case and there's enough  
23 evidence that a reasonable jury could believe that the  
24 employer is not telling the truth about its business  
25 judgment, then the jury may infer age discrimination.

1 QUESTION: What does it mean if it is does not  
2 mean it's enough to get to the jury? That's what I  
3 don't understand.

4 MR. MARTIN: The prima facie case?

5 QUESTION: Yes.

6 MR. MARTIN: Well, I think Burdine answers  
7 that question. The prima facie case may be used in two  
8 senses. One, it's enough to get to a jury. Two, it's  
9 really a legal technique involving burdens of  
10 production, sort of that they're-bursting-the-bubble  
11 type of presumption.

12 QUESTION: I mean, the moment of truth with  
13 the burden of production is if you don't produce, you  
14 lose.

15 MR. MARTIN: Well, that's right.

16 QUESTION: That means it's enough to get to  
17 the jury.

18 MR. MARTIN: Well, I suspect it depends on the  
19 context of the litigation. Is it a summary judgment  
20 motion? Is it a motion to dismiss? Is it a directed  
21 verdict? It might depend on those types of cases. But,  
22 I think the language in Burdine in that the presumption  
23 drops from the case would mean that once in this case,  
24 as in Alkens, when you have the evidence from both sides  
25 in, the fact that there was a prima facie case is really

1 not very relevant. The question is whether a reasonable  
2 jury could find on the basis of all of the evidence  
3 intentional discrimination.

4 QUESTION: Mr. Martin, I have found at page  
5 15A of the petition the statement of the Third Circuit  
6 in this case, that "The burden of making out a prima  
7 facie case is not onerous, and we find that Plaintiff  
8 has done so."

9 Now, you say somewhere else in that opinion  
10 they say that the Plaintiff has produced enough evidence  
11 to go to a jury on the issue of discrimination.

12 MR. MARTIN: I believe you were quoting from  
13 the District Court's opinion.

14 QUESTION: Perhaps you're right. Go ahead  
15 with your argument.

16 MR. MARTIN: We think that the Third Circuit's  
17 legal analysis that a reasonable jury may infer, may  
18 find intentional discrimination based on a prima facie  
19 case, plus enough evidence to disbelieve the employer  
20 follows directly from this Court's decisions in Furnco  
21 Construction Corporation and in Burdine.

22 The Court in Furnco noted that when all  
23 legitimate explanations for the employment decision are  
24 eliminated, it's reasonable to infer intentional  
25 discrimination. We don't believe that inference is



1 mandatory. The plaintiff would not get a directed  
2 verdict. They may be covering up some other legal  
3 motive. You can imagine perhaps they didn't want to  
4 hurt the employee's feelings at the time, so they made  
5 up some story.

6 It's not a mandatory inference. It's a  
7 reasonable one, and that's all that's required in this  
8 case to get to a jury.

9 We noted in our brief that this is an  
10 unexceptional case, and we believe that. We do not  
11 think that this is a case about a court or a jury  
12 second-guessing a legitimate business judgment. Was it  
13 fair? Was it efficient? Did it work out?

14 The question in this case, as the Third  
15 Circuit recognized, is whether Petitioner really made  
16 such a legitimate business judgment. And the Third  
17 Circuit --

18 QUESTION: Mr. Martin, what is enough to get  
19 to the jury from the Plaintiff's evidence in a case like  
20 this? I'm not clear on your answer. I think you've  
21 been asked before. Is it enough that the Plaintiff is  
22 in a protected group and was discharged without more?

23 MR. MARTIN: No, it is not enough.

24 QUESTION: What else is required?

25 MR. MARTIN: What is required is what is

1 required in any summary judgment case, enough evidence  
2 to prove your case, that a reasonable jury could find  
3 that you've proved your case. In this case that means  
4 proof of intentional discrimination.

5 We can imagine some prima facie cases where  
6 the evidence that the plaintiff presents is very strong  
7 at that stage and will be enough to get to a jury. We  
8 can imagine other cases where it would not be.

9 QUESTION: Is proof that the person is in a  
10 protected class and was discharged enough to require the  
11 employer to come forward with a reason?

12 MR. MARTIN: Absolutely. Absolutely. I  
13 believe that.

14 QUESTION: So, a prima facie case for that  
15 purpose is different from a prima facie case in your  
16 view to get to the jury?

17 MR. MARTIN: Yes, Your Honor. I agree.

18 To return to my point, this is not a case  
19 about a court or a jury second-guessing a legitimate  
20 business judgment, was it fair or was it efficient. The  
21 question is whether Harbison-Walker acted on the basis  
22 of a legitimate business judgment.

23 Of course, to answer that question you have to  
24 examine the judgment. You cannot take it at face value,  
25 nor assume that it's false.

1 QUESTION: Is that the question? I thought  
2 the question was whether Harblson-Walker discharged on  
3 the basis of age? Not whether it had --

4 MR. MARTIN: That's the ultimate question.

5 QUESTION: Oh, but that's quite different.  
6 That's quite different.

7 MR. MARTIN: I'm not sure it's quite  
8 different. If you have a prima facie case --

9 QUESTION: By putting it that way, you confuse  
10 me in the answer you gave to Justice O'Connor.

11 Let me ask this: Suppose the employee comes  
12 in with nothing, nothing whatever except that he was a  
13 member of the protected class, someone who was not a  
14 member of the protected class who was kept on.

15 MR. MARTIN: Um-hum.

16 QUESTION: Nothing else to show any age  
17 discrimination, just that statistical -- what could be  
18 an accident. The employer comes in with a  
19 justification. The justification is refuted.

20 MR. MARTIN: Um-hum.

21 QUESTION: What happens? This is the only  
22 evidence of discrimination you have. I was, you know,  
23 over a certain age. Someone who was under that age was  
24 kept on.

25 MR. MARTIN: If it's refuted in the sense that

1 I could find that was not the basis of the decision --

2 QUESTION: Right, that was not the basis.

3 MR. MARTIN: -- then I may infer as a  
4 reasonable person that the employer acted on the basis  
5 of age, that --

6 QUESTION: Why? Why would it lead to that  
7 conclusion? I can't imagine. There's still no evidence  
8 of discrimination on the basis of age except the  
9 statistic. That's the only thing you have.

10 MR. MARTIN: You have -- you have the evidence  
11 of the bare bones prima facie case.

12 QUESTION: That's it.

13 MR. MARTIN: And --

14 QUESTION: And?

15 MR. MARTIN: And the evidence that the  
16 employer is lying, that they're covering up something.

17 QUESTION: They're covering up something or  
18 trying not to be held liable? I mean, we have imposed  
19 on the employer the burden to come up with the reason.  
20 We're saying to the employer even though there's no  
21 evidence here of discrimination, you have to come up  
22 with a reason. So he says okay, here's a reason, and we  
23 don't believe the reason. And then you say that is  
24 proof of discrimination?

25 MR. MARTIN: I'm saying that it's a legitimate

1 inference based on all that evidence that he acted on  
2 the basis of some illegal criterion. I'm not only  
3 saying that. The Court's saying it.

4 QUESTION: You can say it, but I don't see  
5 that it's true.

6 MR. MARTIN: I hear you saying you question  
7 the -- whether it's appropriate to draw an inference  
8 from a prima facie case plus proof that the explanation  
9 is unworthy of credence.

10 QUESTION: But you don't have proof when  
11 you're talking about summary judgment. All you're  
12 talking about is possible inferences.

13 MR. MARTIN: Exactly. Exactly.

14 QUESTION: Well, you said proof as if the jury  
15 had found that the employer's explanation was not good.

16 MR. MARTIN: The Third Circuit found that  
17 there was enough evidence for a jury to so find in this  
18 case.

19 QUESTION: But you mean an argument or facts  
20 from which a jury might conclude?

21 MR. MARTIN: Exactly. Exactly.

22 QUESTION: Do you agree that if the prima  
23 facie case is made out, the bare bones, and then the  
24 employer comes forward with this reason, this neutral  
25 reason, then does the employer win if the plaintiff then



1 remains silent and doesn't attack that excuse at all and  
2 doesn't give any -- offer any further evidence? Has the  
3 employer then won or must the case go to the jury?

4 I take it on what you say the bare bones case  
5 that wouldn't itself get to the jury, I don't know why  
6 it would -- I would think the plaintiff would have to do  
7 something more when the employer comes up with this  
8 excuse.

9 MR. MARTIN: Yes. If it's merely a bare bones  
10 prima facie case, the weakest possible evidence that you  
11 can imagine, which would qualify as a prima facie case,  
12 there's a totally legitimate explanation -- for  
13 instance, the employee --

14 QUESTION: Yes?

15 MR. MARTIN: -- was convicted of armed  
16 robbery. That is not enough, in our view, to take it to  
17 the jury.

18 QUESTION: And -- so, there might be a lot of  
19 other prima facie cases that would have to go to the  
20 jury?

21 MR. MARTIN: Yes, Your Honor. Thank you.

22 QUESTION: Thank you, Mr. Martin.

23 CHIEF JUSTICE REHNQUIST: We'll hear now from  
24 you, Mr. Logan.

25 ORAL ARGUMENT OF JAMES H. LOGAN

1 ON BEHALF OF THE RESPONDENT

2 MR. LOGAN: Mr. Chief Justice, and if it  
3 please the Court;

4 The issue in this case is whether there are,  
5 whether there exist genuine issues as to any material  
6 facts so as to preclude the entry of the summary  
7 judgment. On the record in this case there are  
8 implausibilities and inconsistencies in the employer's  
9 stated reasons as to four different factors, and also  
10 evidence that has been proffered by the Respondent that  
11 would directly contradict the reasons put forth by the  
12 employer.

13 QUESTION: Never mind the refutation of the  
14 employer's reasons. Apart from that, what evidence of  
15 discrimination on the basis of age was there?

16 MR. LOGAN: There's the evidence that there  
17 were three of four individuals who were installation  
18 specialists who were in the protected age group, age 55,  
19 59, and 59.

20 QUESTION: Um-hum.

21 MR. LOGAN: All three of those people were  
22 laid off in the initial layoffs in July 1982. The  
23 younger man with less seniority than the two -- two of  
24 the older people laid off was retained and not laid off  
25 until November 18, 1982, and he was the only one who was

1 permanently recalled.

2 QUESTION: Um-hum. And he was one who had  
3 somewhat different qualifications from the others?

4 MR. LOGAN: That's according to only one  
5 individual, and that is Mr. Faust himself. He's the  
6 only one that came forth with any evidence as to what,  
7 in fact, he did after the recall and after he was  
8 initially retained. 100 percent of the people in the  
9 protected age group were adversely affected by this  
10 decision.

11 QUESTION: Now, you've limited your response  
12 to that affirmative evidence. Do you also argue that  
13 the fact, as you contend -- your opponent disagrees --  
14 that an incorrect explanation purported to be neutral  
15 explanation was given and that the inference of  
16 discrimination can be drawn from the fact of giving an  
17 incorrect explanation?

18 MR. LOGAN: That's what Burdine says.

19 QUESTION: And that's part of your affirmative  
20 proof of discrimination is what you just recited to  
21 Justice Scalia, plus your contention which may or may  
22 not be supported by the record, that the evidence --  
23 that the so-called neutral reason was pretextual?

24 MR. LOGAN: We're arguing that a jury could  
25 reasonably conclude that the proffered reason is not

1 worthy of credence and that they could also --

2 QUESTION: And that that gives rise to --  
3 itself to a inference of discrimination?

4 MR. LOGAN: That's correct.

5 QUESTION: All right.

6 QUESTION: Are you satisfied, Mr. Logan, that  
7 the Court of Appeals did address itself to the question  
8 of whether Plaintiff had made out a showing sufficiently  
9 -- sufficient to get to the jury?

10 MR. LOGAN: Yes, I'm quite comfortable with  
11 the Third Circuit decision, but there's much more than  
12 that.

13 QUESTION: Could you just mention where it is  
14 in its opinion that it says that.

15 MR. LOGAN: When it talked about the -- what  
16 -- the duties that Mr. Faust actually performed after  
17 his initial retention and after his layoffs. They cited  
18 to the record where Faust himself admitted that he spent  
19 a small portion of his time, a very small percentage is  
20 what he said, doing these allegedly non -- these  
21 allegedly -- utilizing these allegedly versatile skills.

22 QUESTION: But that really is just the  
23 Plaintiff's effort to break down the employer's  
24 explanation. I --

25 MR. LOGAN: That's correct.

1 QUESTION: Well, then, will it ever be  
2 possible for an employer to get a summary judgment in a  
3 case like this?

4 MR. LOGAN: Not under the records -- not under  
5 the record of this case .

6 QUESTION: But I mean where an employer  
7 produces a bare bones prima facie case, and an employer  
8 comes up with some explanation which on summary judgment  
9 the jury might disbelieve.

10 MR. LOGAN: I think -- I can't really think of  
11 a case where an employer who's an interested witness  
12 could properly get summary judgment.

13 QUESTION: Well --

14 MR. LOGAN: That isn't this case.

15 QUESTION: -- you can get summary judgment --

16 MR. LOGAN: We have plenty of disputes in this  
17 case.

18 QUESTION: -- If the employee didn't respond  
19 to the neutral explanation.

20 MR. LOGAN: Unless the --

21 QUESTION: If the prima facie case was just a  
22 bare bones prima facie case.

23 MR. LOGAN: If it were, if it were a bare  
24 bones prima facie case, which this one isn't --

25 QUESTION: I know, but bare bones prima facie



1 case as the Chief Justice posed, a neutral explanation,  
2 and the employee remains absolutely silent, doesn't say  
3 a thing, doesn't attack it as pretextual or anything  
4 else. He has to do something, doesn't he?

5 MR. LOGAN: He could cross-examine that  
6 interested witness.

7 QUESTION: Well, I know he has to do something.

8 MR. LOGAN: He has to do something.

9 QUESTION: He has to either call into question  
10 that excuse or offer some other evidence of direct  
11 discrimination.

12 MR. LOGAN: And we also have --

13 QUESTION: Isn't that right?

14 MR. LOGAN: Well, in this --

15 QUESTION: Is it? How about it?

16 MR. LOGAN: If it were bare bones --

17 QUESTION: Yes.

18 MR. LOGAN: -- you may have a point. But this  
19 is not bare bones, this prima facie case.

20 QUESTION: Well, I'm not asking -- whether I  
21 may have or not.

22 (Laughter.)

23 I just want to know if the employee stays  
24 silent when the -- after the employer offers his  
25 explanation doesn't do a thing and he concedes that his

1 -- his prima facie case was bare bones. Can he get to  
2 the jury on that?

3 MR. LOGAN: If it were much skinnier than in  
4 this case, sir.

5 QUESTION: Well, I give up.

6 QUESTION: Mr. Logan, isn't the answer to that  
7 easy? I mean, if -- supposing the employer's  
8 explanation is we have a policy of firing armed robbers,  
9 and this man has been convicted of armed robbery. We  
10 fired 15 people just like him. There's no dispute about  
11 those facts, and there's no evidence of discrimination  
12 other than the prima facie, you can enter summary  
13 judgment for the defendant in that case, can't you?

14 MR. LOGAN: If there was objective -- if there  
15 was objective information to rely on --

16 QUESTION: Certified copy of the conviction  
17 and --

18 MR. LOGAN: Other -- other than just the --

19 QUESTION: -- bylaws of the company and all  
20 that stuff and 35 other people fired for the same reason.

21 MR. LOGAN: It's possible in a case --

22 QUESTION: You think it's possible? No chance  
23 in the world you'd survive summary judgment on a record  
24 like that.

25 (Laughter.)

1 MR. LOGAN: In this case the Petitioner -- we  
2 have much more than a bare bones prima facie case in  
3 this case.

4 QUESTION: He just comes in and says we have a  
5 policy of -- this -- this fellow has a criminal record.  
6 We have a policy of firing people with a criminal  
7 record. Thank you. And he sits down. It's not doc --  
8 he doesn't produce any documents or anything. He just  
9 asserts that, and the defendant does nothing. What  
10 happens?

11 MR. LOGAN: If there was a consistently  
12 followed --

13 QUESTION: Company plan.

14 MR. LOGAN: -- policy of the employer --

15 QUESTION: That isn't what I asked. I'm  
16 saying we don't know that. All the employer comes in  
17 with is the assertion that he has such a policy and the  
18 assertion that this individual has a criminal record,  
19 and then he sits down. What does the plaintiff have to  
20 do?

21 MR. LOGAN: I don't want to say that there's  
22 never a chance --

23 QUESTION: Would you say take his deposition  
24 and this is so bad.

25 MR. LOGAN: -- for an employer to get summary

1 judgment.

2 QUESTION: Well, who's the burden on? Is it  
3 -- Is it the employ -- Is it the employee's burden to  
4 knock that down or not?

5 MR. LOGAN: It is the employee's burden to do  
6 something with that. They can cross-examine the  
7 witness, have the witness --

8 QUESTION: And if he didn't, that would stand?

9 MR. LOGAN: -- the employer's supposed to be  
10 on the witness stand.

11 QUESTION: If he didn't, that would be  
12 sufficient to refute the prima facie case.

13 MR. LOGAN: It would be something for the jury  
14 to consider, depending on how bare bones it is.

15 QUESTION: Which means it's not enough to  
16 refute the prima facie case. Is it or isn't it? It is  
17 or it isn't.

18 MR. LOGAN: I'd be willing to concede the  
19 point under the hypothetical you posed.

20 QUESTION: That if the employee doesn't come  
21 in with something to refute that, it would not go to the  
22 jury; you could have summary judgment?

23 MR. LOGAN: Under that -- narrow hypothetical,  
24 yes.

25 In this case the Petitioner has asserted as to

1 the ratings that they've asserted as undisputed that the  
2 younger man had higher ratings in the years in question  
3 than the Respondent in this case.

4 That is not what the record reflects. The  
5 record reflects that the -- according to the testimony  
6 of an employer witness, the immediate supervisor of the  
7 Respondent in this case that for a period of seven years  
8 from 1975 to 1982, he had always -- that is always rated  
9 him a 3. If you look at Mr. Sekeras' affidavit, he  
10 indicated that for several years Respondent had been  
11 rated a 2.

12 This is a direct conflict between the  
13 employer's own witness as to a very important -- one of  
14 the proffered reasons.

15 In addition, you have a June 17, 1982 memo  
16 that antedated the implementation of the decision to  
17 make the July layoffs. It was from a Mr. Shonkwiler, a  
18 vice president of marketing, to the personnel manager.  
19 This is at the joint appendix, page 146, where he  
20 indicates that for 1981 and '82, the Respondent and the  
21 younger man were rated exactly -- exactly the same,  
22 fully satisfactory.

23 In that same document it indicates that the  
24 Respondent had more seniority than the younger man, 15  
25 months more seniority. There's a direct conflict in the



1 testimony of the employer's own witnesses in that regard.

2           The company also indicated that seniority was  
3 one of the major reasons it relied upon in deciding  
4 which employees to lay off. This is according to a  
5 senior vice president, Ytterberg.

6           According to the testimony of three of the  
7 employer witnesses, Mr. Sekeras, Mr. Sheatsley, and Mr.  
8 Nicolella -- and this is all set forth in our brief --  
9 they either ignored or gave no weight whatsoever to the  
10 employers having more seniority in the company and 14  
11 more years in this particular job of installation  
12 specialist. And in the briefs the Petitioner said well,  
13 that's about the same.

14           Well, seniority, a jury could reasonably  
15 conclude that an employer meant what it said and its  
16 seniority meant seniority. It's plausible, it's  
17 reasonable for a jury to draw that inference.

18           The Petitioner itself -- and Mr. Nicolella, I  
19 might add, the personnel manager who reviewed the  
20 decision before it was made final -- the recommendation  
21 before it was made final -- was just plain out wrong  
22 when he said that Faust had more seniority than did the  
23 Respondent.

24           As Petitioner indicates in its reply brief at  
25 page 10, and its original brief at page 15, a jury could

1 infer from the employer's failure to follow its own  
2 established company policy and procedure, they could  
3 infer discrimination from that and that's what the  
4 petitioner concedes.

5 In addition, in the June 17, 1982 memo that  
6 was entitled "Personnel Changes-Justification" -- this  
7 is the joint appendix at page 145 -- they said that Mr.  
8 Briek, the Respondent, had limited expertise.

9 Well, this is directly contradicted by the  
10 March 24, 1982 memorandum that appears at the very last  
11 page of the joint appendix from Mr. Jamison,  
12 Respondent's own immediate supervisor, where he  
13 commended him for his fine work, gave him a merit raise,  
14 said you're doing -- he commended him for his good work,  
15 thanked him for his fine efforts, and sent him out on  
16 another international assignment.

17 Respondent has come forth with evidence that  
18 he was the only one of all these installation  
19 specialists who had ever been sent out on international  
20 assignments. Chile, Mexico, Brazil, Argentina, Canada,  
21 and he said dozens of times.

22 A jury could reasonably infer that they  
23 wouldn't send out the least qualified installation  
24 specialist to go out and do international assignments.  
25 You wouldn't send out somebody with limited expertise.

1           The record is also full of evidence, even in  
2 Mr. Faust's own words, that he was the office gofer. A  
3 jury could conclude that these allegedly versatile  
4 skills were hardly more than clerical in nature.

5           A jury could infer that. We're not saying it  
6 necessarily leads to that conclusion. All we want is  
7 the chance to get this case to a jury. We think that  
8 there are genuine issues as to material facts.

9           Rule 56(c) does not require the employee in  
10 order to survive a motion for summary judgment to  
11 effectively raise a doubt as to all issues of material  
12 fact, but as to any issue of material fact which are in  
13 this case the employer's proffered reasons.

14           They attempted to introduce statistics. Well,  
15 the statistics will show that three out of five people  
16 aged 55 or over, that is, 60 percent, were laid off in  
17 July 1982. And if you look at four of these people, 100  
18 percent of them were laid off. A hundred percent of  
19 them were not permanently recalled. So, I think there  
20 are plenty of issues of fact in this particular case  
21 under this record.

22           We request that the Court affirm the decision  
23 of the Third Circuit and remand for further proceedings.

24           QUESTION: Thank you, Mr. Logan.

25           Mr. Kramer, you have one minute remaining.

1 REBUTTAL ARGUMENT OF ANDREW M. KRAMER

2 ON BEHALF OF PETITIONER

3 MR. KRAMER: Just quickly, Your Honors, the  
4 issue here is whether a reasonable jury could conclude  
5 that there was age discrimination.

6 We would submit you have to look at the entire  
7 record and the facts from which the Court of Appeals  
8 inferred that a jury could determine age discrimination  
9 was insufficient.

10 They took one particular piece of evidence,  
11 held it up to a probative value that can't rise to any  
12 inference in light of the entire record of age  
13 discrimination.

14 QUESTION: So, this is just a fact-bound case  
15 involving no principle of law?

16 MR. KRAMER: It is involving two important  
17 principles. The court below said you could look at one  
18 piece of evidence and not the entire record as a whole.  
19 As a dissent of the court below said, that was  
20 inconsistent with this Court's opinion in Anderson and  
21 in Celotex.

22 Number two, the standard that the Court would  
23 apply into the ADA is one which really does not deal  
24 with the ultimate question of discrimination, but simply  
25 whether or not you can raise a sufficient question of

1 the judgment itself so as to allow a jury then to infer  
2 discrimination. Thank you very much.

3 QUESTION: I'm sorry that that wasn't the  
4 question you presented to us when you asked us to take  
5 this case. The question presented is set forth in your  
6 petition is whether a plaintiff who alleges intentional  
7 discrimination can survive summary judgment merely --  
8 merely by questioning his employer's business judgment  
9 without presenting any evidence, direct or indirect,  
10 that his employer's judgment was, in fact, motivated by  
11 an intent to discrimination. That's an interesting  
12 question. What you've just been talking about isn't.

13 CHIEF JUSTICE REHNQUIST: Thank you, Mr.  
14 Kramer. The case is submitted.

15 (Whereupon, at 1:53 o'clock p.m., the case in  
16 the above-entitled matter was submitted.)  
17  
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25



CERTIFICATION

Alderson Reporting Company, Inc., hereby certifies that the attached pages represents an accurate transcription of electronic sound recording of the oral argument before the Supreme Court of The United States in the Matter of:

No. 87-271 - HARBISON-WALKER REFRACTORIES, A DIVISION OF DRESSER INDUSTRIES, INC.

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Petitioner V. EUGENE F. BRIECK

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and that these attached pages constitutes the original transcript of the proceedings for the records of the court.

BY alan friedman  
(REPORTER)

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