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PROCEEDINGS BEFORE

THE SUPREME COURT  
OF THE  
UNITED STATES

**CAPTION:** COMMISSIONER OF INTERNAL REVENUE, Petitioner V.  
DONALD E. CLARK, ET UX.

**CASE NO:** 87-1168

**PLACE:** WASHINGTON, D.C.

**DATE:** November 7, 1988

**PAGES:** 1 - 54

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1 IN THE SUPREME COURT OF THE UNITED STATES

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3 COMMISSIONER OF INTERNAL REVENUE, :

4 Petitioner :

5 v. : No. 87-1168

6 DONALD E. CLARK, ET UX. :

7 -----x  
8 Washington, D.C.

9 Monday, November 7, 1988

10 The above-entitled matter came on for oral  
11 argument before the Supreme Court of the United States  
12 at 10:02 o'clock a.m.

13 APPEARANCES:

14 ALAN I. HOROWITZ, Assistant to the Solicitor General,  
15 Department of Justice; Washington, D.C.;  
16 on behalf of the Petitioner.

17 WALTER B. SLOCOMBE, Washington, D.C.; on behalf of the  
18 Respondent.

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P R O C E E D I N G S

(10:02 a.m.)

CHIEF JUSTICE REHNQUIST: We'll hear argument first this morning in No. 87-1168, Commissioner of Internal Revenue v. Donald E. Clark.

Mr. Horowitz, you may begin whenever you're ready.

ORAL ARGUMENT OF ALAN I. HOROWITZ

ON BEHALF OF THE PETITIONER

MR. HOROWITZ: Mr. Chief Justice, and may I please the Court:

This case presents a statutory question concerning the operation of the reorganization provisions of the Internal Revenue Code. For transactions that fall within the statutory definition of a reorganization, the Code provides an exception to the general rule that the entire amount of gain or loss must be recognized upon the sale or exchange of property.

On the theory that the reorganization represents a recasting of interests in a continuing enterprise, not a sale, the Code provides for deferral of the gain or loss that would otherwise be recognized on the transaction.

When the reorganization is purely stock for stock, no gain or loss is recognized at all. However,

1 when the transaction also involves, in addition to an  
2 exchange of stock, the payment of cash or other  
3 property, what is commonly known as boot, Section 356,  
4 the provision at issue here, comes into play.

5 Section 356(a)(2) provides that the gain on  
6 the transaction is to be recognized up to the amount of  
7 the boot, and it further provides that if the exchange  
8 has -- and I quote -- "the effect of a distribution of a  
9 dividend", then it is to be treated as a dividend to the  
10 extent of the recipient's share of the undistributed  
11 earnings and profits of the corporation, and it is  
12 generally recognized, and Respondent does not dispute  
13 here, that the corporation whose earnings and profits  
14 are examined in this connection is the acquired  
15 corporation.

16 The facts of this case are as follows.  
17 Respondent Clark was the sole shareholder of Basin, a  
18 closed corporation that by March 1979 had accumulated  
19 more than \$2.3 million in undistributed earnings and  
20 profits. N.L. Industries, a major corporation whose more  
21 than 32 million shares were traded on the New York Stock  
22 Exchange, sought to acquire Basin from Clark in the  
23 transaction that ultimately yielded Clark more than \$10  
24 million in gain.

25 N.L. offered Clark two alternatives as

1 consideration for his stock in Basin: either a complete  
2 stock for stock deal, in which he would receive 425,000  
3 shares of N.L., or another deal in which he would  
4 receive 300,000 shares of N.L. and in addition \$3.25  
5 million in cash.

6 Clark chose the latter alternative including  
7 cash, explaining that he needed cash to pay outstanding  
8 bills and that his whole livelihood had been tied up in  
9 Basin, and he didn't want everything tied up in N.L.,  
10 where he would run the risk that something would happen  
11 to N.L.

12 Under Section 356, therefore, Clark was  
13 required to recognize and pay tax on \$3.25 million of  
14 his gain.

15 QUESTION: If the first alternative had been  
16 chosen, then what? Would you be here?

17 MR. HOGROWITZ: No. There would be no tax at  
18 all. It would be tax-free -- a completely tax-free  
19 transaction.

20 The bulk of the gain still remained tax-free,  
21 however. The question here is whether the cash that was  
22 received by Clark should be treated as a dividend, and  
23 therefore taxed at ordinary income rates, to the extent  
24 of the \$2.3 million in earnings and profits that Clark  
25 had allowed to accumulate in Basin.

1           It is the Government's contention that the  
2 boot distribution to Clark in this case clearly had the  
3 effect of the distribution of a dividend. A dividend,  
4 as defined by the Code in Section 301 --

5           QUESTION: Mr. Horowitz, is that the basic  
6 principle of boot, really? Why do we have the boot  
7 principle worked into the decisional process at all?

8           MR. HOROWITZ: well, the idea is that -- the  
9 idea of not recognizing gain in the reorganization is  
10 that it's kind of paper profits, and that the -- since  
11 the taxpayer is continuing his operation of the same  
12 corporation in a different form, as long as he keeps it  
13 in stock, it's the same as if his own stock had  
14 appreciated. He doesn't have to pay tax on it. He  
15 hasn't realized anything.

16           But once he takes cash out of the transaction,  
17 then it becomes a taxable transaction, and he needs to  
18 pay tax on it. The Code usually doesn't let people take  
19 out \$3.25 million without paying any tax on it, when it  
20 actually represents gain from his initial investment.

21           So, there's no question that the boot is  
22 taxable here. The only question is whether \$2.3 million  
23 of it is taxable at ordinary income rates or at capital  
24 gain rates, and that turns on whether it had the effect  
25 of the distribution of a dividend.

1           A dividend is defined in the Code as a  
2 distribution by a corporation with respect to its stock  
3 of its earnings and profits, and this Court has  
4 described the fundamental test of dividend equivalency  
5 as whether the distribution to the shareholders is on a  
6 pro rata basis.

7           Here there is no question that the  
8 distribution was made on a pro rata basis to the  
9 shareholders of Basin. That is, Clark was the only  
10 shareholder of Basin.

11           Now, of course, the distribution here, which  
12 was made in the course of a multi-corporation  
13 reorganization, is not literally a dividend. That would  
14 be impossible, because a dividend is a transaction  
15 between a single corporation and its stockholders.

16           With that constraint, however, it is as close  
17 to an ordinary dividend as could be, and therefore, it  
18 had the effect of a dividend. Remember, the reason why  
19 Section 356(a)(2) needed to be enacted with the terms  
20 "have the effect of a dividend" is because any money  
21 that would be distributed in the course of  
22 reorganization would not literally be a dividend.

23           Let's look at what happened here.

24           QUESTION: Mr. Horowitz, it seems to me that  
25 possibly the Government's approach in this case divorces

1 the boot payment from the context of the reorganization  
2 in which it occurred.

3 MR. HCRROWITZ: Well, I --

4 QUESTION: I think you need to keep in mind,  
5 don't you, that this whole thing arose out of a  
6 reorganization.

7 MR. HCRROWITZ: Well, we certainly don't  
8 dispute that, Justice O'Connor. But as I was saying,  
9 the text of Section 356(a)(2) is that you need to look  
10 at whether it has the effect of a distribution of a  
11 dividend, because in no reorganization would the  
12 distribution itself literally be a dividend, because  
13 that's a single corporation transaction.

14 So of course the distribution occurred in the  
15 course of the reorganization, and for that reason, it is  
16 not literally a dividend. The Code directs you to look  
17 at whether it has the effect of the distribution of a  
18 dividend, and in order to do that, you must compare it  
19 with an actual distribution of a dividend. And that  
20 requires a comparison to a transaction that necessarily  
21 takes place outside of the reorganization, because  
22 dividends are --

23 QUESTION: How much of a -- how much of a  
24 split of opinion is there on this question? The Tax  
25 Court was unanimous, wasn't it, in thinking that it was

1 taxable as a capital gain?

2 MR. HCRROWITZ: Well, it was -- it was a review  
3 decision of the Tax Court, so -- Judge Tannenwald wrote  
4 an opinion which was circulated to the other judges and  
5 no one dissented.

6 QUESTION: I missed what you said there, Mr.  
7 Hcrowitz. What happened in the Tax Court?

8 MR. HCRROWITZ: I said it was a review  
9 decision, so there was --

10 QUESTION: And it wasn't --

11 MR. HCRROWITZ: -- it was written by one judge  
12 and circulated to the other judges with no dissent.

13 QUESTION: It was a review decision?

14 MR. HCRROWITZ: Yes. Yes, it was.

15 QUESTION: And it was unanimous, was it not?

16 MR. HCRROWITZ: It was unanimous, although I  
17 should say that I'm not sure if the Tax Court was  
18 sitting here today they would still vote unanimously on  
19 it. In reading Judge Tannenwald's opinion, I think  
20 there are some things that are not apparent from the  
21 face of that opinion that we rely on somewhat, and that  
22 wouldn't have been apparent to the judges who were  
23 reading it.

24 For example, the fact that there was a long --

25 QUESTION: The Court said that there --

1 MR. HOROWITZ: -- line of Court of Appeals  
2 authority.

3 QUESTION: The Court of Appeals was unanimous  
4 also?

5 MR. HOROWITZ: The Court of Appeals was, yes.

6 QUESTION: So you have a unanimous array of  
7 judges against you so far.

8 MR. HOROWITZ: In this particular case, the  
9 array of judges is unanimous. On the other hand, as we  
10 point out in our brief, there's a long line of earlier  
11 authority which directly supports the Government. So,  
12 there are many judges before who have ruled our way, and  
13 in fact, going back to 1934, it's a pretty  
14 well-established proposition that a pro rata boot  
15 distribution would have the effect of a dividend.

16 It's only in this case and in one other case  
17 back in 1972, in the Eighth Circuit, on very unusual  
18 facts, that there's been any deviation from that rule.  
19 And I should also add that it is a rule that was  
20 acknowledged and cited approvingly by this Court in the  
21 Bedford case back in the Forties, although that was not  
22 the holding of the case. But the Court cited the lower  
23 court cases on which we rely, and then extrapolated from  
24 those--

25 QUESTION: This kind of a transaction?

1 MR. HCRROWITZ: I think the Commissioner--

2 QUESTION: Is there some suggestion that --  
3 Isn't there some suggestion in this case that he's  
4 changed his mind?

5 MR. HCRROWITZ: I don't think so. There's a  
6 few red herrings that are floating around on this case.  
7 One of them is the so-called automatic dividend rule,  
8 which is something that came out of that Bedford  
9 decision, in which the Court had -- the Court, in  
10 approving this lower court decisions that had held that  
11 a pro rata distribution to the shareholders of the  
12 acquiring corporation would always have the effect of a  
13 dividend.

14 The Court used some loose language there, and  
15 after the Bedford decision came down, some people read  
16 it as establishing the so-called automatic dividend  
17 rule, which is that every distribution, boot  
18 distribution made in the course of reorganization would  
19 be a dividend, even if it was made on a non pro rata  
20 basis.

21 That view has been rejected by the Courts and  
22 by the Commissioner, although in that respect you might  
23 argue the Commissioner changed position, because  
24 originally he tried to make some hay out of that, I  
25 think, in some way.

1 QUESTION: Mr. Horowitz, isn't it possible to  
2 view the issue in this case as whether or not there was  
3 a pro rata distribution depending on whether you look at  
4 it before or after the acquisition?

5 MR. HOROWITZ: No, I think there's no question  
6 that there was a pro rata distribution. Now, if you  
7 look at it from after -- if you look at it the way the  
8 respondents do, they construct a scenario in which it  
9 would not be a pro rata distribution, but I don't think  
10 that changes what is a fact, which is that the money was  
11 distributed on a pro rata basis to the shareholders of  
12 Basin.

13 QUESTION: But it wasn't distributed by the  
14 acquired corporation to its shareholders, it was  
15 distributed by the acquiring corporation.

16 MR. HOROWITZ: Well, it was distributed by a  
17 corporation that, within the assumptions that underlie  
18 the reorganization provisions, and that support the view  
19 that gain will not be recognized, it is a successor  
20 corporation to Basin, a continuation of the original  
21 corporation of Basin. So it's not like it's another  
22 corporation.

23 QUESTION: How would you vary the facts in  
24 this case so that the Government would concede there was  
25 not a pro rata distribution?

1           MR. HCROWITZ: If there were more than one  
2 shareholder of Basin, and the money went to some, and  
3 not to others.

4           If you look at some of the revenue rulings  
5 that are cited in the briefs, you'll see cases where  
6 some shareholders hold common stock of the acquired  
7 corporation, some hold preferred, some hold a  
8 combination of both. And the terms of the organization  
9 are such that each shareholder doesn't get the same  
10 thing because of those differences. That would not be a  
11 pro rata distribution.

12           This case is a typical one, though, no  
13 question about it. Many of these organizations --

14           QUESTION: Wouldn't you also concede there was  
15 no pro rata distribution if they, in an all stock  
16 transaction with a contractual provision that 30 days  
17 later, some of the stock would be redeemed?

18           MR. HCROWITZ: Well, I'm not sure what the  
19 temporal limitation would be on it. I'm sure if the  
20 contractual provision was for 15 minutes later, the  
21 stock would be redeemed, the Commissioner would -- well,  
22 what you're suggesting is I think a transaction where  
23 there's no boot at all, that is, a pure stock to stock.

24           QUESTION: Well, I think the Government might  
25 argue it was boot, because it was contemplated from the

1        outset that the selling shareholder would end up with  
2        the same number of dollars that he did here, only he  
3        just had to wait 15 days.

4                MR. HOROWITZ: Right. I think there would be  
5        some point at which the Government would challenge that,  
6        try to collapse, transact something, which it wouldn't  
7        but I don't think that goes to whether it's a pro rata  
8        distributor. It goes only to whether it's a  
9        distributor at all in the course of reorganization. If  
10       there is one, we would argue that it was pro rata.

11               QUESTION: May I ask just one other question?  
12       What happened to the balance sheet of the merged  
13       corporation when this money is treated as a dividend?  
14       Does the earned surplus account subtract this amount  
15       from it?

16               MR. HOROWITZ: Yes. The earnings and profits  
17       would be taken out from Basin, and wherever Basin's  
18       earnings and profits went -- in this case, into the  
19       subsidiary.

20               QUESTION: Mr. Horowitz, do I understand you  
21       to be saying that if Clark had a partner in Basin, and  
22       they both sold out, and Clark's partner took it all in  
23       N.L. stock, but Clark took it just the way he did here,  
24       Clark would -- neither of the two would be receiving a  
25       dividend?

1 MR. HOROWITZ: Certainly the first person is  
2 not receiving a dividend.

3 QUESTION: Certainly the first one?

4 MR. HOROWITZ: And the cash, the second person  
5 is getting cash, and it would not be a pro rata  
6 distribution to him. So it would not -- it probably  
7 wouldn't be a dividend, although then you'd have to  
8 see --

9 QUESTION: It doesn't seem to me to make a  
10 whole lot of sense.

11 MR. HOROWITZ: Oh, it does make a whole lot of  
12 sense, Justice Scalia. The whole -- the earmark of a  
13 dividend is what we ordinarily think of a dividend when  
14 AT&T takes its earnings and profits and sends a check to  
15 all its shareholders. That's what a dividend is -- it's  
16 when all the shareholders take money equally out of the  
17 corporation, and that's what's happened, essentially, in  
18 this case.

19 When it doesn't -- when it's not distributed  
20 on a pro rata basis to the shareholders, then you've got  
21 something else, because there's no basis for issuing a  
22 dividend to one shareholder and not to another. So the  
23 hypothetical that you posit is -- on its face looks like  
24 something quite different from a dividend. This case  
25 does not.

1 QUESTION: Counsel, you're asking us to rule  
2 for you on the assumption that the redemption was prior  
3 to and apart from the merger, are you not?

4 MR. HCGROWITZ: Well, the way I --

5 QUESTION: Isn't that the way you want us to  
6 look at the transaction?

7 MR. HCGROWITZ: well, first of all, now, I  
8 think the answer -- It's a long answer. First of all,  
9 we don't necessarily say that you have to hypothesize a  
10 redemption. That is Respondent's construct. They argue  
11 that somehow you'd have to trade a redemption, and what  
12 the statute says is whether it has the effect of a  
13 dividend, which the dividend is a much simpler  
14 transaction than a redemption. And we say that you look  
15 at a dividend.

16 Now, the simplest way of looking at is true,  
17 as if Basin had in fact distributed this as a dividend  
18 before the reorganization, because Basin ceased to exist  
19 as an independent entity after the reorganization. But  
20 our position does not depend on looking at it before the  
21 reorganization. This is explained in some detail in my  
22 reply brief, pages 7 to 9.

23 But you could also structure the transaction  
24 somewhat differently the way the Minnesota Tea case that  
25 was before this Court was structured, and that is, Basin

1 could have been kept as a shell corporation. All of the  
2 assets of Basin could have been sent to N.L. in the  
3 reorganization with Basin remaining as a shell. And in  
4 that case, the consideration paid for the organization  
5 would have gone into Basin as a holding company. It  
6 would have held the shares in N.L. and it would have  
7 taken the money.

8 It still would have all been to the benefit of  
9 Clark, which would remain the sole shareholder of Basin.  
10 In that case, if Basin then distributed the money as a  
11 dividend to Clark, which is what happened in the  
12 Minnesota Tea case, it would clearly be a dividend.  
13 There would be no argument that it wouldn't be a  
14 dividend. Yet everybody would end up in exactly the  
15 same place as they are now.

16 So, whether you compare what happened here on  
17 the reorganization to a pre-reorganization distribution  
18 by Basin, or if you compare it to the  
19 post-reorganization transaction, that I just described,  
20 in either case there, it is exactly comparable to a  
21 dividend.

22 QUESTION: But in either case, that's a  
23 hypothetical construct, compared to what really happened?

24 MR. HICROWITZ: Well, again, the statutes  
25 require some degree of hypothetical construct, because

1 it asks the question: Is this equivalent to a dividend?  
2 And the dividend is a transaction that occurs outside  
3 reorganization. It's a transaction that occurs between  
4 a single corporation and a shareholder. So, the statute,  
5 in requiring a comparison, requires you to look at some  
6 other transaction, and to see whether the effect is the  
7 same.

8 QUESTION: I take it the taxpayer uses a  
9 hypothetical construct as well?

10 MR. HICROWITZ: The taxpayer uses a -- what I  
11 might call a double hypothetical construct. They look --

12 QUESTION: So you're saying his is more  
13 hypothetical than yours?

14 [Laughter]

15 MR. HICROWITZ: Yes. That's not, that's not  
16 the basis for deciding the case in our favor, but I  
17 should point it out.

18 They look at a post-reorganization.

19 QUESTION: Well, might it be a basis for  
20 deciding the case?

21 MR. HICROWITZ: It's one argument. It is not,  
22 I think, the main argument that we have. But just to  
23 talk briefly about what the taxpayer says; they look at  
24 a post-reorganization redemption of stock. That is  
25 probably analogous to our looking at a pre-(inaudible)

1 reorganization dividend. It's a transaction that never  
2 occurred. There was never a redemption.

3 Why I say it's doubly hypothetical is because  
4 the redemption that they hypothesize is the redemption  
5 of stock that never existed. They posit a redemption of  
6 the 125,000 shares of stock that Clark declined to take  
7 in the reorganization, the exact option that he refused  
8 to take, and those shares never existed. They were  
9 never issued by the corporation, they're completely  
10 imaginary. So, to that extent, I think their claim is  
11 more hypothetical than ours.

12 But I would like to focus on the statutory  
13 language which says, which asks the question: does it  
14 have the effect of the distribution of a dividend? We  
15 think that we have clearly shown that it does, at least  
16 if you look at it, if you looked at what would have  
17 happened if Basin has distributed the dividend. We  
18 think there's no denying that it has the effect of the  
19 distribution of a dividend.

20 Now, Respondent's argument is that it may also  
21 have the effect of some other transaction that they're  
22 able to dream up, one that is not a dividend. But that  
23 doesn't get around the statutory problems. Statute says  
24 that if it has the effect of the distribution of a  
25 dividend, it's to be treated as a dividend, and the

1 statute doesn't care whether it could have the effect of  
2 some other transaction which they hypothesize.

3 So, we think whether or not you think that the  
4 Respondent's hypothetical way of looking at it is as  
5 good as ours or not, it does not help them in dealing  
6 with the statute.

7 QUESTION: The Fourth Circuit relied rather  
8 heavily on Section 302. Does the Government think that  
9 has no applicability?

10 MR. HICROWITZ: Well, Section 302, the question  
11 of whether the parties think that Section 302 applies is  
12 another one of the red herrings, I think, that's been  
13 raised in this case. There's no dispute on that point.  
14 If there's a question of needing to look at the  
15 substantially disproportionate criteria that are in  
16 Section 302, because there is a non pro rata  
17 distribution, the Government is willing to look at it as  
18 the taxpayers are.

19 I think this is most clearly illustrated,  
20 actually, if you look at the Respondent's brief, if you  
21 look at the cases that they cite for their proposition  
22 that Section 302 must apply. They're exactly the same  
23 cases that the Government cites in its brief for the  
24 proposition that a pro rata payment to the shareholders  
25 of the acquired corporation, a payment exactly the same

1 as what happened here, is in fact a dividend.

2 So, what they're doing is kind of arguing  
3 about some side point that has nothing to do with what's  
4 really going on in this case.

5 QUESTION: Do you say that 302 is irrelevant  
6 in any case, where we are construing this statute that  
7 is before us, or just in this one?

8 MR. HOROWITZ: No, there are criteria in  
9 Section 302 for determining when you have a non pro rata  
10 distribution, one that results in a reduction of  
11 interest by the shareholder. There are criteria in  
12 Section 302 for determining whether that should have the  
13 effect of a dividend or not. And we're willing to look  
14 to Section, when you have a problem like that, we're  
15 willing to look to Section 302 for guidance just as the  
16 Respondents are.

17 But here you don't have that. You have a 100  
18 percent pro payment, pro rata payment to the  
19 shareholders of Basin. Under 302, that's considered a  
20 dividend. That's what this Court said in Davis.

21 If you don't look at 302, it's also a  
22 dividend. So it's --

23 QUESTION: May I just restate what I think  
24 you're -- I just want to be sure I understand it.

25 You're saying that 302 is relevant, but only

1 for the purpose of determining whether distribution is  
2 pro rata or not, in effect? It's close enough to being  
3 pro rata to be treated as a dividend?

4 MR. HOROWITZ: Close enough to pro rata,  
5 that's right.

6 QUESTION: That's the sole function of 302?

7 MR. HOROWITZ: That's right, that's right.  
8 It's called "substantially disproportionate" in the  
9 statute.

10 QUESTION: So that's your answer to their  
11 reliance on the 84 legislative history?

12 MR. HOROWITZ: Yes. Their '84 legislative  
13 history is just a statement about what the Courts have  
14 done. The Commissioner himself has said that he's  
15 willing to rely on Section 302 for guidance. So, again,  
16 I say that there's not a real controversy over that that  
17 impacts on this litigation.

18 QUESTION: Well, do you say that the  
19 reorganization in this test meets the language of  
20 Section 302 that the shareholder relinquishes more than  
21 20 percent of his corporate control and less than 50  
22 percent shell at the transaction?

23 MR. HOROWITZ: No. We don't think it meets  
24 that.

25 QUESTION: So you said. But you said that's

1 not the only way you can conclude that something is  
2 essentially equivalent to a dividend?

3 MR. HECROWITZ: Well, the language you  
4 described, this is describing something that would not  
5 be equivalent to a dividend, Justice Rehnquist. Here we  
6 say there's no change in control, because it's a  
7 completely pro rata distribution.

8 I think as Justice Stevens said, those  
9 numerical tests in Section 302 are to decide when  
10 something is close enough to pro rata that it should be  
11 treated as pro rata.

12 If the interest goes down below 80 percent,  
13 that's already considered by the statute as not a pro  
14 rata distribution, and therefore not a dividend. But  
15 here we have a pro rata distribution, so it's not  
16 necessary to get into that.

17 QUESTION: You say when something is  
18 concededly pro rata, you don't get the Section 302?

19 MR. HECROWITZ: That's right. And if you did  
20 look at Section 302, you would get the same answer,  
21 because there's no reduction in interest.

22 Let's look at what happened here with the two  
23 transactions, and I think it should be clear enough that  
24 this has the effect of a dividend.

25 We start out with Basin having \$2.3 million in

1 earnings and profits. That \$2.3 million was distributed  
2 on a pro rata basis to the shareholders of Basin. The  
3 only difference between that and the prototype dividend,  
4 where the distribution was actually made by Basin, is  
5 that the distribution was made by a corporation that's a  
6 continuation of Basin in a recast form.

7 The effect is certainly the same. At the end  
8 of the day, whether the dividend was paid directly by  
9 Basin outside the reorganization, or paid in the course  
10 of the reorganization as it was here, \$2.3 million has  
11 disappeared from the corporation and ended up in the  
12 pockets of Clark, Basin's sole shareholder.

13 I'd like to make -- there are several points  
14 we make in our brief that are critical of the  
15 hypothetical redemption scenario that is posited by the  
16 Respondents. For one thing, it does not have -- it does  
17 not fit the statutory language of having the effect --  
18 the reorganization transaction does not have the effect  
19 of the transaction that they posit, because many of the  
20 categories that are relevant for tax purposes would come  
21 out quite differently -- the amount of the gain, the  
22 amount of the basis, the amount of continuing earnings  
23 and profits accounts.

24 There's one, that stuff is in our brief.  
25 There's one thing that I would like to focus on here in

1 oral argument, though, and that is the question of the  
2 earnings and profits that is required to be compared by  
3 Section 356(a)(2). The statute says that the amount of  
4 the boot that is to be treated as a dividend is limited  
5 by the earnings and profits of the corporation. Now, as  
6 I said before, the corporation there has been recognized  
7 by the Courts and not disputed by Respondent as being  
8 the acquirer corporation.

9 Now, it's almost a tautology that when you  
10 have a dividend, and you compare the distribution, the  
11 dividend is a distribution out of the earnings and  
12 profits of a corporation. The earnings and profits that  
13 you look at there are those from the same corporation  
14 that's making the distribution to its shareholders.

15 But what you have here, with the hypothetical  
16 redemption scenario that the Respondents have posited is  
17 they assume that the distribution was made by N.L., by  
18 the later, combined corporation, yet they want to  
19 compare that against the earnings and profits of Basin,  
20 a corporation that had no connection to N.L. at that  
21 time, in determining whether that's a distribution.

22 QUESTION: I thought you answered Justice  
23 Stevens that you would subtract this distribution from  
24 the balance sheet of N.L.

25 MR. HOCOWITZ: well, a distribution comes out

1 of the earnings and profits of Basin when you combine  
2 the corporations, and in the merger those accounts are  
3 carried over into the new corporation. So the bottom  
4 line would be that it would have disappeared from the  
5 new corporation, although as it happens here, because of  
6 the way they structured it, the Basin earnings and  
7 profits would have gone into the subsidiary, N.L.A.C.,  
8 that was specially created by N.L. for the purposes of  
9 holding this new corp. So it wouldn't have even gone  
10 into the N.L. earnings and profits.

11 But that change would be as a consequence of  
12 it having first come out of Basin, and then later the  
13 accounts being transferred over.

14 QUESTION: May I ask it, I know it's not apt  
15 to happen with the corporations of the relative size of  
16 these two, but suppose the acquiring corporation had a  
17 deficit that was as great as or greater than the earned  
18 surplus of the acquired corporation.

19 Would there be -- would that have the effect  
20 of a dividend then? Do you understand my --

21 MR. HICROWITZ: Yes, yes, I think if the  
22 acquiring corporation had a deficit.

23 QUESTION: Had a deficit, so that after the  
24 transaction, this would have just in effect doubled the  
25 deficit, you'd say, I suppose?

1 MR. HOROWITZ: Yes, I think so.

2 QUESTION: Or was it that it was still treated  
3 as a dividend?

4 MR. HOROWITZ: Because what is happening is  
5 that the shareholders of the original corporation are  
6 taking their earnings and profits out, and getting them  
7 in their pocket. That's what they're ordinarily  
8 part-paid dividend -- to treat as a dividend. The fact  
9 that they're going into a worse corporation is kind of  
10 irrelevant to that.

11 QUESTION: What about the other way around --  
12 the acquired corporation has no accumulated earnings and  
13 profits?

14 MR. HOROWITZ: Then there's no dividend.

15 QUESTION: Well, but the acquiring corporation  
16 does, and it pays the stockholder cash.

17 MR. HOROWITZ: Well, even so.

18 QUESTION: As boot?

19 MR. HOROWITZ: As boot, that's not --

20 QUESTION: So you wouldn't have it?

21 MR. HOROWITZ: The facts make it clear that  
22 it's measured by the E and P, and there's no -- because  
23 there's no suspicion that there's a bailout there of the  
24 earnings of the acquired corporation, because they  
25 didn't have any.

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I'd like to reserve the remainder of my time.

QUESTION: Thank you, Mr. Horowitz.

We'll hear now from you, Mr. Slocombe.

ORAL ARGUMENT OF WALTER B. SLOCOMBE

ON BEHALF OF THE RESPONDENT

MR. SLOCOMBE: Mr. Chief Justice, and may it please the Court:

The central fact in this case is that there is no dispute that if Mr. Clark had not taken the cash, he would have received an additional 125,000 shares of N.L. stock. So, the effect of the exchange in which he got the cash was that he got about 30 percent less N.L. stock than he would otherwise have received.

The question here is whether the Fourth Circuit was right in affirming.

QUESTION: But, Mr. Slocombe, let me interrupt right there. If that's the central fact, would your position be different if the acquiring corporation had not given him an option, but had simply said: this is our proposal: X shares of stock and X cash?

Does your case depend on there having been an option, or --

MR. SLOCOMBE: No, it doesn't depend on there having been an option.

QUESTION: Okay.

1 MR. SLOCOMBE: But the existence of the option  
2 makes clear what was really going on.

3 QUESTION: Which just helps with the  
4 arithmetic. I don't see it helps with the legal analysis  
5 at all.

6 MR. SLOCOMBE: Our view is that in another  
7 case where a shareholder of a small corporation -- that  
8 corporation was being absorbed by a big corporation --  
9 they would normally be able to show that if they hadn't  
10 gotten the cash, they would have gotten more stock. But  
11 the burden would be on them.

12 QUESTION: They couldn't show it if the buyer  
13 didn't offer it. They said: the amount of shares we'll  
14 issue is this ceiling, and that's it. The rest is going  
15 to be cash.

16 MR. SLOCOMBE: It would be, in other cases --

17 QUESTION: Do you think that's a different  
18 case?

19 MR. SLOCOMBE: -- It would be a factual  
20 problem that doesn't exist here.

21 QUESTION: Pardon me?

22 MR. SLOCOMBE: In other cases, there would be  
23 a factual problem that doesn't exist here. But in this  
24 case, the effect of receiving the cash is clear.

25 QUESTION: I don't know why that's a different

1 case. That's what I'm -- that's -- if you say this is a  
2 central fact, you'd better explain it to me.

3 MR. SLOCOMBE: Because there will be a problem  
4 of showing the effect. The statute makes the test the  
5 effect of the exchange, not the effect just of the cash,  
6 but the effect of the exchange, and therefore, the  
7 inquiry has to be what difference in the world did  
8 receiving the cash in this exchange make?

9 And here, the answer is clear. In other --  
10 It's not an unusual situation of which there are  
11 alternatives. And in other cases, the taxpayer would  
12 have a different burden, a different -- they always have  
13 the burden of proof; he'd have a different problem  
14 showing the factual situation, showing the effect.

15 But that's the inquiry that the statute makes  
16 critical -- what's the effect of the exchange.

17 QUESTION: And you say the effect might be  
18 different if he didn't have an option?

19 MR. SLOCOMBE: If the taxpayer couldn't show  
20 that the effect of the exchange was to reduce his  
21 ownership in the continuing corporation, then we would  
22 have a different case, yes.

23 QUESTION: But it always is that. It seems to  
24 me that you're just balking at two unreal hypotheticals  
25 instead of one.

1 I mean, the fact is that he didn't accept the  
2 offer --

3 MR. SLOCOMBE: Yes.

4 QUESTION: -- and you're willing to leap over  
5 that fact. But you could also say in a case where no  
6 offer has been made, the same thing. Not only didn't he  
7 accept the offer, but also the offer wasn't made. But  
8 you could likewise say, nonetheless, had there been an  
9 offer, and had the offer been accepted, he would simply  
10 be reducing the amount of his stock in the new  
11 corporation, in the acquiring corporation. Isn't that  
12 true here?

13 MR. SLOCOMBE: I believe in the normal case it  
14 would be the fact, and you'd be able to show it, that if  
15 the taxpayer, the shareholder hadn't received the cash,  
16 he would have insisted on more stock, yes.

17 But he'd have to show that, but that's what  
18 he'd have to show. He'd have to show that there was an  
19 effect on his continuing ownership in the corporation.  
20 Here we've met that burden, and shown what the effect  
21 was.

22 But the task, the issue, the factual situation  
23 isn't any different, but what the taxpayer would have to  
24 show is to show what we showed here in the Tax Court,  
25 and in this trial.

1                   QUESTION: Well, just so that I understand, he  
2 could always show the effect on the corporation just by  
3 comparing the percentage of stock in Justice Stevens'  
4 hypothetical, where he's not given a choice.

5                   MR. SLOCOMBE: If he's not given a choice,  
6 he's got a harder problem, because he'd have to show  
7 what would have happened if he hadn't taken the choice.

8                   But the whole concept of a reorganization is  
9 that there's a continuing enterprise. There's no excuse  
10 that if he'd sold it all for cash, that would have been  
11 a capital gain. There's no dispute that if he'd taken  
12 all stock and at some appropriate point in the future,  
13 so that it didn't destroy the reorganization, had sold  
14 30 percent of it, that would have been a capital gain.

15                   The issue is, what is the effect of getting  
16 the cash at the time of the reorganization as a part of  
17 the overall exchange to give him a dividend? And in  
18 this case, it is clear what I think would also be the  
19 fact in most similar cases. We have a large corporation  
20 merging, absorbing a smaller corporation. The people  
21 who get, the people who own the smaller corporation,  
22 would insist on more stock if they couldn't get cash.

23                   But the point is that the effect of taking the  
24 cash out is to reduce, clearly here, to reduce the  
25 amount of ownership he has in the continuing enterprise,

1 and this Court has defined dividend not in terms of  
2 what's pro rata or not, but in terms of the impact of  
3 the distribution on ownership. In Davis, this Court  
4 said that a dividend results when a distribution  
5 produces no change in the relative economic interests or  
6 rights of the shareholders whereas conversely, there is  
7 no dividend if a distribution results in a meaningful  
8 reduction in the proportionate interest of the  
9 shareholder in the corporation.

10 But where there's a reorganization, our  
11 position is, and what the Fourth Circuit held, was that  
12 the corporation there means the only corporation that's  
13 going to continue to exist. Basin went out of existence  
14 at the moment of the reorganization. Insofar as the IRS  
15 test focuses on ownership at all, it focuses on  
16 ownership in Basin. But Basin didn't exist anymore.  
17 There is a continuing -- but there was a continuing  
18 ownership. Clark's continuing ownership was reduced as  
19 a result of receiving the cash.

20 QUESTION: But that's just as much a  
21 hypothetical -- an interest he never got was reduced.  
22 But it seems to me this is a standoff on your two  
23 hypotheticals, because he never got the 425,000 shares.

24 MR. SLOCOMBE: He never got 425,000 shares.

25 QUESTION: So how can you say he reduced that

1 ownership?

2 MR. SLOCOMBE: Because we have here a clear  
3 indication, as your question earlier --

4 QUESTION: But if he accepted that offer and  
5 changed his mind and --

6 MR. SLOCOMBE: We know how much he would have  
7 gotten.

8 QUESTION: Sure, it helps on the arithmetic,  
9 but he never got it, so how can you say it's been  
10 reduced?

11 MR. SLOCOMBE: Because to ask about the effect  
12 of an exchange necessarily involves asking what  
13 difference does it make that this event took place  
14 rather than some other event? Our view is that Section  
15 356(a)(2) really is concerned with situations as is 302  
16 in which the money comes out and there is no change in  
17 the continuing ownership interest.

18 302 is relevant here not just because of the  
19 numerical calculations of what is substantial, once you  
20 decide that there's been some reduction. How much  
21 reduction is enough? It's also relevant because both  
22 sections are trying to deal with the same basic  
23 question: when has getting money from a corporation  
24 sufficiently reduced the shareholder's interest in the  
25 continuing business that it has the effect of going out

1 and selling some of that stock, so that it should be  
2 treated as a capital gain?

3 Now, 302 is relevant to 356 for determining  
4 the character. The particular rules for the amount, how  
5 the basis is calculated and that sort of thing are  
6 determined in detail in Section 356 separately from the  
7 characterization issue.

8 Now, the IRS has in fact changed its position;  
9 not with respect to this exact particular case, but it  
10 is following a position in very similar other cases  
11 which is not the same as what it's following here. Even  
12 in this case, it's said in a ruling that 302 applies,  
13 but as to very similar cases.

14 For example, there's a Revenue ruling, 75-447,  
15 which is cited in our brief, in which there is a pro  
16 rata distribution of cash by a corporation to two  
17 shareholders, each of whom owns 50 percent, and then the  
18 corporation sells additional stock to a third person, so  
19 that they end up instead of each owning half, they now  
20 only each own a third.

21 Service has held that ought to be held as an  
22 integrated whole. You ought to look at the continuing  
23 ownership interest in that situation, and they said the  
24 reason for that is that a correct analysis requires that  
25 effect be given only to the overall result and

1 proscribed to the fragmenting of the whole transaction  
2 into its component parts.

3 And they go on to explain that the approach is  
4 needed because making the computations in this manner  
5 properly reflects the extent to which the shareholder  
6 involved in each situation actually reduces his stock  
7 holding as a result of the whole transaction.

8 In the real, practical world, what happened  
9 here was Mr. Clark chose in effect to trade 70 percent  
10 of his Basin stock for N.L. stock and 30 percent for  
11 cash. Because it was in the context of a reorganization,  
12 special separate rules for computing the gain, it was  
13 recognized. But that's what really happened.

14 And there's nothing surprising that in a  
15 system as -- that was in existence at that time, it  
16 doesn't exist anymore. But in a system where there was  
17 a differential between capital gains and ordinary  
18 income, you would expect that when there is a  
19 substantial diminution of ownership interest, then  
20 capital gains is the appropriate treatment.

21 QUESTION: I take it by that, then, that you  
22 are comparing his position in the acquired corporation  
23 with his position in the acquiring corporation, and I --  
24 which was I guess what the District Court did in  
25 Shimberg, and everybody seems to agree that that's wrong.

1           MR. SLOCOMBE: Everybody seems to agree that  
2           it's wrong.

3           QUESTION: But isn't that what you just said?

4           MR. SLOCOMBE: No. What I just said was that  
5           he had a relative ownership in the combination of Basin  
6           and N.L. before the transaction. The whole idea of a  
7           reorganization is that not just N.L. goes on after the  
8           reorganization, but Basin goes on inside N.L., as a  
9           different entity. Both as to N.L. and as to Basin, it  
10          emerges from the transaction. His relative ownership  
11          was 425,000 shares' worth of N.L. before the  
12          transaction. The market shows that.

13                    After the transaction, his relative ownership  
14          was 300,000 shares' worth. It is true in practice that  
15          it will normally be the case if the taxpayer can bear  
16          the burden of proof and show the relevant facts the --  
17          in any situation where, so to speak, the whale swallows  
18          a minnow, then capital gain treatment for the boot will  
19          be appropriate.

20                    But it's because of the effect on the  
21          continuing ownership, not simply because he's going from  
22          100 percent down to, I'm sorry, from 100 percent down to  
23          1.3 percent, or 0.9 percent, which he would in either  
24          event. We're not arguing that it's an automatic rule.

25                    I think, rather, if the -- we're arguing the

1 importance of effect on ownership. And indeed, the IRS  
2 test also relies on effect on ownership. They said: we  
3 don't want an automatic dividend rule. That's what  
4 people said, Bedford said, and all the commentators, all  
5 right-thinking people, said an automatic dividend rule  
6 is wrong. We don't want that. We only want it in pro  
7 rata cases.

8 The difficulty with that argument is that  
9 knowing that the distribution from a corporation is not  
10 pro rata doesn't tell you whether it's a dividend or  
11 not. If only one of three shareholders of a corporation  
12 gets something from the corporation -- gets a check from  
13 the corporation in respect to his or her stock, and  
14 there's no effect on ownership, that's still a  
15 dividend. That's not entitled to capital gains  
16 transaction. Other shareholders may have a quarrel with  
17 it.

18 QUESTION: well, yes. You don't ordinarily  
19 have a situation where one shareholder gets a check like  
20 that, and the others don't.

21 MR. SLOCOMBE: The Service will certainly take  
22 the position that where money is coming out to a  
23 dominant shareholder, maybe money that was claimed to be  
24 salary and is held to be unreasonable, they'll say  
25 that's a dividend. It's taxable to him as a dividend,

1 even though the other shareholders didn't get an equal  
2 -- didn't get a proportionate amount.

3 It's unusual, but there's no question if  
4 that's all that happens that the dividend -- now in  
5 their reply brief, the IRS sets up a hypothetical where  
6 one person has 70 percent and the other has 30 percent.  
7 And Mr. 70 Percent gets all stock and Mr. 30 Percent  
8 gets all cash, and they say that shows we're not in  
9 favor of an automatic dividend rule. That shows what we  
10 mean by disproportionate distribution.

11 But in their reply brief, they explain why it  
12 is that Mr. 30 Percent is treated as getting a capital  
13 gain there, and it is because the effect is to terminate  
14 his interest in the continuing corporation. They  
15 concede that even with the disproportionate  
16 distribution, you have to look to what was the impact of  
17 getting the cash on his interest in the continuing  
18 corporation.

19 Disproportionate test, therefore, is simply a  
20 way of highlighting the effect on continuing interest.

21 QUESTION: Excuse me -- but taking boot is  
22 always going to reduce your interest in the -- in the  
23 acquiring corporation. That will always be the effect,  
24 won't it? So wouldn't this whole provision be a dead  
25 letter, then?

1 MR. SLOCOMBE: A very important class of cases  
2 where it wouldn't be the case. First of all, there are  
3 classes of reorganization where only one corporation is  
4 involved. There are reorganizations where there are  
5 overlapping ownership, and there are reorganizations  
6 where two relatively equal companies are merged.

7 And in all of those cases you can have a  
8 situation where the reduction will exist, but it will  
9 not be sufficient to produce -- there may not be any  
10 reduction at all. But even where a reduction exists, it  
11 may not be enough to be meaningful.

12 When the Service has held, this is not the  
13 result of this case, but of lots of rulings in the past,  
14 the Service has held that a minority shareholder going  
15 down by as little as a few percent, three or four  
16 percent, that's meaningful for a minority shareholder.

17 But for a majority shareholder who continues  
18 to be able to control the corporation, he can go down  
19 quite a bit, as long as he doesn't go below a control  
20 level, and that reduction is not meaningful and that  
21 would be treated as a dividend.

22 So 356(a)(2) would continue to be a meaningful  
23 provision of the code if the Fourth Circuit opinion were  
24 affirmed here. It doesn't make it a dead letter. It  
25 makes it not apply in situations where the effect is not

1 that of a dividend but that's what it says. It doesn't  
2 mean there are no cases in which it would apply.

3 QUESTION: Well, you acknowledge that it would  
4 -- it would not apply where a small corporation -- the  
5 minnow and the whale.

6 MR. SLOCOMBE: Yes.

7 QUESTION: It would not apply in those cases?

8 MR. SLOCOMBE: It would not apply, subject  
9 always to the requirement that the burden of proof is on  
10 the taxpayer, and he has to show what the effect of the  
11 exchange is. I agree in the normal situation he would  
12 be able to show it.

13 Moreover, the problem -- at some point in  
14 their brief, the IRS suggests that they have an  
15 intuition, they use the word intuition, about what's  
16 going on here. The taxpayer was trying to bail out, bail  
17 out earnings.

18 The Tax Court as the trier of facts  
19 specifically found that there was not the slightest  
20 evidence of that. This is not a situation where  
21 something different is going on, and it would be open to  
22 the Government to prove something quite different was  
23 going on.

24 QUESTION: Precisely. Did the Tax Court  
25 find --

1 MR. SLOCOMBE: With respect to that?

2 QUESTION: Yes.

3 MR. SLOCOMBE: That there was not the  
4 slightest evidence that Mr. Clark was using this as an  
5 opportunity to bail out accumulated earnings.

6 And I raise the point because the suggestion  
7 is made that that what was really going on. That's a  
8 factual assertion -- the Tax Court specifically found  
9 contrary to that factual assertion.

10 QUESTION: I mean, the man wanted cash. Do  
11 you think anybody says: Gee, I want that portion of cash  
12 that's return of capital or I want that portion of cash  
13 that's growth and therefore dividends. Is that at all  
14 -- it doesn't seem to me to make any sense to even ask  
15 that question.

16 MR. SLOCOMBE: Justice Scalia, he said more  
17 than just I want cash. He said: I want cash because I  
18 don't want to own so much N.L. stock. I don't want to  
19 be that tied to N.L. I want, in effect, to get some of  
20 my money out in return for less N.L. stock.

21 QUESTION: I understand.

22 MR. SLOCOMBE: So that's a meaningful inquiry,  
23 yes.

24 QUESTION: Some of my money out of what?

25 MR. SLOCOMBE: Out of the continuing business.

1 He knew he was going to have because it qualified as a  
2 reorganization, he knew he was going to have an interest  
3 in N.L. otherwise the whole thing would have been  
4 taxable, and it would all have been taxable as a capital  
5 gain.

6 He said: I want not to hold so much N.L. stock  
7 and the Tax Court found that that was what was going on.

8 Another aspect of the problem which is  
9 relevant --

10 QUESTION: Would the case have come out  
11 differently if instead he said: I want to buy a  
12 Caribbean Island?

13 MR. SLOCOMBE: No. What he wants to do with  
14 the money is not relevant. Why he wants not to own the  
15 N.L. stock, I believe, is relevant, and the Tax Court  
16 thought it was relevant.

17 Money is money. That's one of the problems  
18 with the system that taxes capital gains and ordinary  
19 income at different rates. You're always trying to  
20 decide what the character of that income would be, and  
21 it's all money.

22 The issue is not what he wanted to spend the  
23 money on, but why he chose not to take so much N.L.  
24 stock.

25 QUESTION: Well, would the case have come out

1 differently in your view if he had said: not that I  
2 don't want to be involved to that extent with N.L. but  
3 that I have a pressing need for cash right now?

4 MR. SLOCOMBE: No.

5 QUESTION: Well, then it does seem that --  
6 what is the relevancy of the inquiry?

7 MR. SLOCOMBE: The relevancy of the inquiry is  
8 that the charge is made in the Petitioner's brief, and  
9 the charge is specifically refuted in the record.

10 QUESTION: If I understand you correctly, you  
11 are saying that if the record showed that a couple of  
12 years ago, he'd said, I've got this \$2 million of  
13 accumulated earnings in this corporation that I own. I  
14 want to get it out without paying a dividend. How can  
15 we structure a transaction to accomplish this result?  
16 -- and they went ahead and structured this transaction,  
17 you'd lose.

18 MR. SLOCOMBE: No.

19 Every corporation's value is in the sense only  
20 the value of its past accumulated earnings --

21 QUESTION: But if you win on the facts that  
22 I've given you, then this testimony -- it doesn't really  
23 add or subtract anything?

24 MR. SLOCOMBE: It isn't crucial. But it  
25 underscores what was really happening here, as opposed

1 -- the Government accuses us of wanting to do this and  
2 analyze this case on a hypothetical basis. It's not  
3 hypothetical what was actually going on here, and the  
4 record makes clear what was actually going on.

5 QUESTION: Well, it's hypothetical when you  
6 say you reduced your ownership because you didn't take  
7 some stuff you never got. I mean, they're both  
8 hypothetical.

9 MR. SLOCOMBE: Yes, and that's because  
10 whenever you ask about effects, you're asking about  
11 something which didn't happen. The only way you could  
12 meaningfully answer the question about effect is effect  
13 compared to what? The Government says take the -- if  
14 he'd taken the money straight out of the corporation,  
15 and that's all we will ask about -- that will always be  
16 a dividend, no matter whether it's pro rata or  
17 disproportionate, that will always be a dividend unless  
18 you show that something else was going on.

19 The something else here that was going on was  
20 the reduction in his continuing ownership in the  
21 corporation. The practical effect of the decision,  
22 overturning the Fourth Circuit, would be to create a  
23 good deal of confusion in the area.

24 The IRS is not clear in this situation about  
25 when or how much of the 302 analysis applies. They

1 don't say how much disproportion is enough. Surely if  
2 there had been a one percent shareholder who had gotten  
3 all the stuff, I assume that the Commissioner would take  
4 the same position, that Mr. Clark's 99 percent was  
5 divided, still divided 70-30. That was still a dividend.

6 As the Fourth Circuit points out in their  
7 opinion, there are circumstances in which this approach,  
8 the IRS approach, would be subject to manipulation,  
9 because it makes in an overlapping ownership situation,  
10 because it makes a great deal turn on which corporation  
11 survives the reorganization.

12 Indeed, the IRS recognized this at trial, and  
13 in their trial brief they said they didn't want to win  
14 too much. They wanted to make sure they limited the  
15 effect of their victory to cases just exactly like this  
16 one.

17 That suggests to me that there's something  
18 wrong with the test they're proposing. It doesn't work  
19 in the generality of cases to go with the evil which  
20 Congress said in the 1924 legislative history was what  
21 they were going at which was situations in which there  
22 was an evasion of the principle of taxing dividends  
23 because a reorganization, the form of a reorganization,  
24 was gone through. There was no substantial change in  
25 who controlled the corporation, and yet money had come

1 out.

2 That, we submit, and that's what the Fourth  
3 Circuit found, and the Tax Court found, that Section  
4 356(a)(2) is about, and that is what the statute ought  
5 to be limited to ruling as a dividend.

6 QUESTION: Mr. Slocombe, suppose your client  
7 had just dissolved the corporation, said: you know, I  
8 want out of this business, and I'm not going to do any  
9 more business in the future. Fold it all up. He just  
10 terminates it, and takes all the money out, doesn't sell  
11 it to anybody. What would happen to that?

12 MR. SLOCOMBE: Generally speaking, that would  
13 be a capital gain. That would be a complete liquidation  
14 of the corporation.

15 QUESTION: Of all the accumulated earnings as  
16 well as --

17 MR. SLOCOMBE: Just as if he sold it all for  
18 cash.

19 QUESTION: And you're saying that essentially  
20 it ought to be the same kind of treatment when instead  
21 of just dissolving it, he sells it away, and decides  
22 that instead of taking some stock in the new  
23 corporation, or in the acquiring corporation, to take  
24 cash.

25 MR. SLOCOMBE: To take less stock, and to take

1 cash, yes. Because that is exactly what he did, and in  
2 effect, he was selling 30 percent for cash, and he was  
3 taxed on that.

4 QUESTION: What if he had taken all cash?

5 MR. SLOCOMBE: If he had taken all cash,  
6 there's no question that it would all have been capital  
7 gain. It would all have been realized at the time of  
8 the event, in 1979.

9 As Mr. Horowitz says, the Code sets up an  
10 exception for certain circumstances in which there is a  
11 reorganization.

12 QUESTION: So he could, in effect, take out  
13 all the earnings by selling the whole thing and get  
14 capital gains treatment on the whole thing, but if he  
15 just tries to take out some of the earnings, by getting  
16 just some cash to boot, you're saying the Government  
17 wants to, wants to treat that as dividends.

18 MR. SLOCOMBE: Right.

19 Obviously I don't accept the characterization  
20 take out some of the earnings. If he wants to --

21 QUESTION: Right.

22 MR. SLOCOMBE: -- if he wants to dispose of a  
23 part of his interest for cash, while otherwise the  
24 requirements of reorganization are met, yes.

25 QUESTION: So you sort of have a

1 greater-Includes-the-lesser kind of argument going for  
2 you, don't you?

3 MR. SLOCOMBE: Yes, because remember the  
4 effect of selling out altogether for cash would be that  
5 he no longer has any continuing interest. In a sense,  
6 the system matches, matches the appropriate level of  
7 taxation to what's happening.

8 QUESTION: If he takes all stock, it's not  
9 taxable at all?

10 MR. SLOCOMBE: No. Yes, it is not taxable.  
11 It's all deferred. It will be taxed eventually.

12 QUESTION: Yes, but at that point, it's not  
13 taxable, and if he takes all money, it's taxable only at  
14 capital gains rates?

15 MR. SLOCOMBE: Yes.

16 QUESTION: So it's only -- the Government says  
17 only in this situation where it's some stock and some  
18 boot that you have to pay ordinary income.

19 MR. SLOCOMBE: Yes. Mr. Horowitz in rebuttal  
20 will undoubtedly say that if he had sold it all, the  
21 computations would be different.

22 Section 356 provides special rules for how you  
23 compute the amount of gain when there's boot, and  
24 they're somewhat different from the regular rules, and  
25 they're less favorable to taxpayers, because you don't

1 get credit for any of the bases.

2 But the basic proposition is yes, that you --  
3 the disposition of your interest in a corporation, of  
4 your property interest, is generally taxed as capital  
5 transaction. The point that we are making here is that  
6 this was in effect not a pulling of earnings out of a  
7 continuing corporation without affecting interest, but a  
8 trading of a reduced ownership interest in the  
9 continuing corporation for cash at the time of the  
10 reorganization.

11 Thank you.

12 QUESTION: Thank you, Mr. Slocombe.

13 Mr. Horowitz, you have four minutes remaining.

14 REBUTTAL ARGUMENT OF ALAN I. HOROWITZ

15 MR. HOROWITZ: Mr. Slocombe is now taking the  
16 position that the Court should basically ignore Section  
17 356(a)(2). Obviously, if the entire corporation had  
18 been sold for all cash, it would all be capital gain.

19 However, it would be more than \$10 million of  
20 capital gain that he would have to recognize on the  
21 sale. Respondent got a \$7 million tax break by  
22 structuring this as a reorganization. \$7 million of his  
23 gain is not recognized.

24 That's because it was a reorganization.

25 That's because the assumption is that there is a

1 continuing enterprise going on here, not getting rid of  
2 his old enterprise and turning it into cash, and the  
3 corollary to that is what Congress recognized in  
4 356(a)(2), which is if you've got a continuing  
5 enterprise, you've still got these earnings and profits  
6 sitting around in the corporation, and if you take them  
7 out, you're going to have to consider whether what  
8 you've done has the effect of a dividend. And that's  
9 what's happened here.

10 As Mr. Slocombe himself said, the idea of Mr.  
11 Clark's notion was to get his money out, or some of his  
12 money out. What does that mean, his money? It's the  
13 money that he earned when Basin was operating as a  
14 corporation, and it's been sitting in Basin, and earning  
15 some profits. That's the money that he's got.

16 And this question of whether he bailed it out  
17 or not is not a factual issue, it's just an objective  
18 characterization of what's gone on by having the money  
19 come out.

20 One more point that I would like to make is  
21 this notion of whether the Government is bifurcating the  
22 transaction, or just looking at it in isolation, while  
23 Respondents arguably isn't. Obviously they're looking  
24 at it in isolation also, by focusing on this change of  
25 interest, this hypothetical change of interest, as

1 Justice Stevens says, if he had taken more stock or less  
2 stock.

3 What happened here is that he went from a 100  
4 percent owner of a corporation down to a 1.3 percent, I  
5 guess it is, owner of another corporation.

6 Now, if you look at the whole transaction,  
7 obviously it can't make any serious difference whether  
8 he went from 100 percent to 1.3, from 100 percent to  
9 0.9, or 100 percent to 1.15. None of that matters.

10 So, if you look at the whole thing, there's  
11 just this change of interest basically falls out. And  
12 if you try to apply the redemption provisions as they  
13 try to do, that difference becomes clear, because the  
14 reason why the Service, in these rulings that have been  
15 cited by Respondent does not require dividend treatment  
16 for a small change in interest by a minority  
17 shareholder, is because a minority shareholder -- that  
18 kind of distribution to a minority shareholder is not  
19 regarded as a dividend, because a minority shareholder  
20 doesn't have the power to declare a dividend to himself.

21 But here, Clark wants to treat himself as a  
22 minority shareholder by looking at the transaction from  
23 a post-Hope way. But of course he isn't, really. He  
24 started as a 100 percent shareholder who could have  
25 declared those earnings and profits out to himself from

1 Basin at any time, and that's essentially what's  
2 happened.

3 I think all of what the Respondent says about  
4 change in interest, etc., etc. would all apply equally  
5 if in fact Basin had distributed this as a dividend  
6 before the reorganization -- say, the day before. His  
7 interest in the continuing corporation would have ended  
8 up being less. It would all come out to be the same.

9 Yet, it would still have clearly been a  
10 dividend in the 316.

11 QUESTION: Yes, but you keep giving the  
12 example that if they had done it a little different --  
13 if you had also sold 30 percent of the stock for cash,  
14 and then two weeks later entered into a statutory  
15 reorganization, you would get capital gain.

16 You don't have to change the facts very much  
17 to make the answer very easy. The problem is --

18 MR. HOROWITZ: well, if you do it only two  
19 weeks later -- I mean, there's a question, when you  
20 have --

21 QUESTION: well, whatever the period would be  
22 to get you, get the IRS off your back.

23 MR. HOROWITZ: well, he didn't do it that  
24 way. I would just point out -- I don't want to get into  
25 an argument, but it would have been a different

1 transaction if you look at 3739 of our brief.

2 CHIEF JUSTICE REHNQUIST: Thank you, Mr.  
3 Horowitz.

4 The case is submitted.

5 (whereupon, at 10:55 o'clock a.m., the case in  
6 the above-titled matter was submitted.)

CERTIFICATION

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NO. 87-1168 - COMMISSIONER OF INTERNAL REVENUE, Petitioner V

DONALD E. CLARK, ET UX.

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