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**SUPREME COURT
OF THE UNITED STATES**

ORIGINAL

In the Matter of:

ANN McLAUGHLIN, SECRETARY
OF LABOR,

No. 86-1520

Petitioner

vs.

RICHLAND SHOE COMPANY

Pages: 1 through 39

Place: Washington DC

Date: February 24, 1988

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ORAL ARGUMENT OF

PAGE

DONALD B. AYER, ESQ.

on behalf of the petitioner

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LEON EHRLICH, ESQ.

on behalf of the respondent

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DONALD B. AYER, ESQ.

on behalf of the petitioner - rebuttal

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IN THE SUPREME COURT OF THE UNITED STATES

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 ANN MCLAUGHLIN, SECRETARY OF :
 LABOR, :
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 Petitioner, :
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 v. : No. 86-1520
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 RICHLAND SHOE COMPANY :
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Washington, D. C.

Wednesday, February 24, 1988

The above-entitled matter came on for oral argument before the Supreme Court of the United States at 10:11 o'clock a.m.

APPEARANCES:

DONALD B. AYER, ESQ., Deputy Solicitor General, Department of Justice, Washington, D.C.; on behalf of the petitioner.
 LEON EHRLICH, ESQ., Reading, Pennsylvania; on behalf of the respondent.

P R O C E E D I N G S

(10:11 A.M.)

1
2
3 CHIEF JUSTICE REHNQUIST: We will hear argument
4 first today in Number 86-1520, Ann McLaughlin, Secretary of
5 Labor, versus the Richland Shoe Company.

6 Mr. Ayer, you may proceed whenever you are ready.

7 REAL ARGUMENT OF DONALD B. AYER, ESO.

8 ON BEHALF OF THE PETITIONER

9 MR. AYER: Thank you, Your Honor. Mr. Chief
10 Justice and may it please the Court, this case presents the
11 question of the meaning of the term "wilfull violation" as it
12 appears in the Fair Labor Standards Act statute of limitations
13 provision, 29 USC Section 255(a).

14 That section provides that an action may be brought
15 "within two years after the cause of action has accrued except
16 that a cause of action arising out of a wilfull violation may
17 be commenced within three years."

18 This action was brought in 1984 by the Secretary
19 of Labor to enjoin further overtime pay violations and to
20 compel payment of overtime accrued during the prior two and a
21 half years. It was brought under Section 217 of the Act
22 authorizing equitable relief, so there is in this case no
23 question of the availability of liquidated damages. We are
24 simply talking here about compensatory relief and injunctive
25 relief.

1 In that action the Secretary moved for summary
2 judgment based primarily on the records of the employer, and
3 that motion was granted by the District Court. The court
4 first rejected the defense of the employer that his behavior
5 his conduct was justified under the so-called Below plan
6 exception of the Fair Labor Standards Act, Section 207(f),
7 and went on to address the question of the statute of limita-
8 tions provision.

9 The court rejected the contention that the three-
10 year statute of limitations was inapplicable here on the
11 ground that the conduct was not wilfull, and in doing so it
12 applied what was at that time the uniform view of the Courts
13 of Appeals, the so-called appreciable possibility test first
14 adopted by the Fifth Circuit in the Jiffy June Farms case.

15 The court said that that test requires only an
16 awareness of the possible application of the Fair Labor
17 Standards Act and found on those facts that the vice president
18 and general manager had made clear that he was indeed aware
19 of the Fair Labor Standards Act, and that that Act does govern
20 over time systems of compensation.

21 The Third Circuit Court of Appeals affirmed with
22 regard to the issue of a violation and, however, reversed
23 with regard to the statute of limitations question. It found
24 that the appreciable possibility test was inappropriate,
25 stating primarily the reason that it has the tendency to

1 collapse the two tiers that are plainly contemplated on the
2 face of the statutory provision, the two tiers of liability,
3 two years versus three years, because in virtually every
4 case, although I think not in every case, an employer is
5 going to be found to be aware of an appreciable possibility
6 that the Fair Labor Standards Act will cover.

7 Instead of the at that point established appreciable
8 possibility test, the court applied the test enunciated by
9 this Court in the Thurston case, where it dealt not with this
10 statute, but rather dealt in the context of the Age Discrimina-
11 tion Employment Act's section dealing with liquidated damages,
12 and that test is generally articulated as requiring a know-
13 ledge of the violation or reckless disregard for the matter of
14 whether or not the conduct is in fact in violation of the law.

15 QUESTION: Mr. Ayer, do you think that the
16 government's proof could have met that reckless disregard
17 standard in this case?

18 MR. AYER: I think that there -- the answer to
19 that question turns upon the precise application given, the
20 precise interpretation given to the reckless disregard test,
21 and our concern with the reckless disregard test is
22 essentially -- it is not with the part that talks about
23 disregard. It's the part that talks about reckless. And we
24 feel that the term "reckless disregard" as it is used
25 generally throughout the law carries with it a connotation

1 of outrageous conduct, a connotation of highly unreasonable
2 conduct, and that if you read that connotation into the
3 Thurston test, I think it is arguable at least -- I think it
4 is unclear. I think you would have to remand to get the
5 determination whether we meet that test or not.

6 QUESTION: Well, in your position is the evidence
7 sufficient to meet that standard?

8 MR. AYER: I think our -- the answer to that, I
9 think, is yes, in two aspects. Number One, with regard to
10 overtime that everyone agreed had to be paid quite apart
11 from the Belo plan issue, payments were not made anywhere
12 close to the statutory one and a half times rate.

13 And secondly, there are four requirements for this
14 Belo plan requirement. It was our position below and it
15 continues to be that none of the four were met, and we believe
16 that in those two respects the plan is indeed outrageous and
17 is indeed --

18 QUESTION: Now, under the Federal Fair Labor
19 Standards Act, liquidated damages can be sought for a
20 violation, can't they?

21 MR. AYER: Yes, they can. They can be sought
22 under Section 216.

23 QUESTION: And could they have been sought here?

24 MR. AYER: They could have been sought had the
25 action been brought under 216 rather than 217.

1 QUESTION: And what standard should be applied
2 for a violation if liquidated damages are sought under this
3 Act?

4 MR. AYER: Well, we think that in the context of
5 the Fair Labor Standards Act, there is strong authority that
6 liquidated damages are themselves not punitive, as this Court
7 found in Thurston in the Age Discrimination Act, but rather
8 are compensatory. The Court's reasoning in the Thurston
9 case finding that the liquidated damages were punitive looked
10 to the legislative history, where Congress had substituted in
11 essence for the criminal provision, criminal enforcement
12 provision of the FLSA a liquidated damages penalty and had
13 specifically not applied the liquidated damages provisions of
14 the FLSA.

15 In the FLSA, the authority of this Court, the
16 Overnight Transport case and other cases have explicitly
17 said that liquidated damages are compensatory, and I think
18 that is not an implausible conclusion when you consider the
19 various things they can be compensating for: number one,
20 delay, interest that accrues on something that is unpaid for
21 a period of years; number two, the emotional strain, the
22 humiliation, as has been said by some courts that results in
23 the context of a denial of pay to which you are legally
24 entitled; and number three, consequential damages of whatever
25 sort that may result when you are paid as your salary less

1 than you are entitled to and perhaps at a rate that makes it
2 difficult to live in the way that you are accustomed to or
3 would like to.

4 QUESTION: Well, I wonder if there aren't some
5 advantages to having a more uniform test of what is meant by
6 wilfull, whether it appears in this statute or another one.

7 MR. AYER: Well, I think there are indeed some
8 advantages, but I think the approach that needs to be taken
9 is not one that simply says there are some advantages, there-
10 fore the language must mean the same thing, but is rather an
11 approach much like the one this Court took in *Thurston* of
12 looking at the particular statute, looking at the particular
13 context in which the words appear, and deciding whether or not
14 -- what the precise meaning should be.

15 In this situation we think that the proper standard
16 is one that is really a refinement of what the Court said in
17 *Thurston*, a refinement in the sense that it indeed does pay
18 attention and adopt the notion of disregard, but the question
19 is, disregard of what? We think really what the Court ought
20 to do in the context of the statute of limitations provision
21 is start with the question of whether the employer was aware
22 of an appreciable possibility that his conduct might not --
23 might be governed by the statute, that is, start with the old
24 *Jiffy June* appreciable possibility test, but go on beyond that
25 test and ask the question, what does the employer do in light

1 of that knowledge, in light of that uncertainty, and does he
2 act in a way that is reasonable in light of that. We think
3 what the employer should be required to do is, when he has
4 that uncertainty, seek and get reliable assurances that his
5 conduct is in fact in compliance with the law, and if he
6 doesn't do that and he rather proceeds to act aware that he
7 may be violating someone's rights to minimum wage or to over-
8 time compensation, then he should be made to bear the risk of
9 that --

10 QUESTION: Well, with that word "reliable advice"
11 in there, how can he ever win if it turns out the Court
12 decides the advice was not reliable, was just wrong?

13 MR. AYER: Well, reliable in the sense that when
14 he got it it was reasonable to rely on it. That is what we
15 mean by reliable.

16 QUESTION: Even though it is wrong.

17 MR. AYER: Well, he can't -- no, if he goes to
18 a lawyer and the lawyer gives an opinion which on its face
19 appears to be a reasonably reliable statement of what the
20 law is and gives him basis on which he can fairly conclude
21 that he is --

22 QUESTION: And yet you say you can't always rely
23 on a lawyer's advice.

24 MR. AYER: I think you can't always rely on it.
25 For example, in a situation where the lawyer --

1 QUESTION: I mean, the client is supposed to
2 second guess the lawyer?

3 MR. AYER: Well, if the lawyer, for example,
4 assumes hypothetical facts that are incorrect, and he sends
5 you a letter that says, assuming Situation X, then the law,
6 I believe, is as follows. In that situation, for example --

7 QUESTION: Well, he hasn't got any advice at all
8 about his case, then.

9 MR. AYER: Well, that's right. He has tried. He
10 has gone to a lawyer. But he hasn't gotten advice.

11 QUESTION: He has got a poor opinion.

12 QUESTION: He might have asked a lawyer about a
13 tort case, and you say he can't rely on that advice in this
14 case. I go with that. That is very reasonable.

15 MR. AYER: Okay, well, I think there is a question
16 as to how far -- as to how reliable it has to be, but I think
17 considering this you have got to bear in mind what is at
18 stake. We are not talking here about punishing somebody. We
19 are only talking about the third year of liability.

20 QUESTION: No, but you are saying that the word
21 "wilfull" in the statute means unreasonable, right?

22 MR. AYER: I am saying -- No.

23 QUESTION: Sort of a negligence standard. Right.

24 MR. AYER: No, we are not. We are saying that
25 the word "wilfull" means wilfully going forward knowing of a

1 significant risk that you are not complying with the statute,
2 and that is a reasonable approach.

3 QUESTION: You can always phrase the wilfull,
4 wilfully going forward and doing a negligent act. I mean,
5 you can always end up with kind of a negligence standard even
6 though you start out with the word "wilfull," because some
7 part of your act is always volitional. You will to do some-
8 thing.

9 MR. AYER: Well, the "wilfull" here I think
10 focuses on proceeding aware of the risk, and the reason --

11 QUESTION: That is just an ordinary negligence
12 standard, being aware of the risk, isn't it? A reasonable
13 man knows that there is a risk.

14 MR. AYER: Well, I think it is a reasonable
15 approach to take here, because you have to look at the conse-
16 quence. The consequence is not the assessment of some
17 punitive measure. It is certainly not the assessment of a
18 criminal sanction. It is rather the compulsion to pay what
19 you are legally required to pay at the time that you didn't
20 pay it, that is, during the third year.

21 QUESTION: Yes, but Congress obviously wanted
22 to distinguish in some way between the duty to pay for two
23 years and the duty to add on a third year. It wanted a
24 heightened level there.

25 MR. AYER: I think it did, and I think it is useful

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1 to look at the context in which it put those words into the
2 statute in 1966 and to compare it to the context in which the
3 Congress acted in 1967 in the Age Act, as this Court found in
4 the Age Act, it was a substitution for the criminal provision
5 of the FLSA of a liquidated damages provision which was to be
6 punitive.

7 In the context of this Act, which was amended in
8 1966, we were dealing with two competing policies. The
9 purpose of the FLSA amendments in 1966 was essentially to
10 expand coverage. They expanded coverage to seven million
11 additional employees and to 700,000 additional employers, and
12 they increased the minimum wage, and did a number of other
13 things.

14 There were concerns raised at that time about the
15 effect that that would have, these new and suddenly arising
16 obligations, on particularly small businesses, and some
17 restaurant people came in and testified, and what was done
18 following the expression of those concerns, those concerns of
19 unanticipated new liabilities on small entities relatively
20 poorly suited to deal with those new and unanticipated
21 liabilities, was to put this provision into the statute,
22 modify it from a two-year statute of limitations to a two-year
23 provision with a three-year provision for wilfull violations,
24 and that is why, that precise legislative history is why I
25 think our view makes sense.

1 When an employer goes forward aware of a substantial
2 or a significant risk, that what he is doing is in violation
3 of the law, you can't say that that risk is unanticipated. It
4 is fair to treat his conduct as wilfull in the sense that he is
5 going forward wilfully aware of the risk that is being
6 incurred.

7 QUESTION: Mr. Ayer, it is not at all unusual that
8 Congress, although it has a particular problem in mind,
9 adopts language that entirely solves that problem but also
10 solves some other problems as well or extends to some
11 situations other than that problem.

12 What you are urging upon us is a very strange
13 interpretation of the word "wilfull" based upon the principle
14 that we should scrutinize legislative history and be sure that
15 the only thing the statute covers is what you find in the
16 legislative history as the primary, and as far as we know
17 the exclusive concern of the Congress. That is a very strange
18 principle of statutory construction.

19 MR. AYER: Well, we don't think that this is at all
20 a strange concept of the word "wilfull" in the context of
21 this Court's interpretation of the word "wilfull."

22 QUESTION: It took you a long time to come up with
23 it. Below you were just going with Jiffy June in its
24 original version, weren't you?

25 MR. AYER: The government's position has been up

1 until the filing of this petition that the Jiffy June so-called
2 appreciable possibility test is the law.

3 QUESTION: Has anybody ever thought of this meaning
4 of wilfull before?

5 MR. AYER: Well, yes, I think so. I think --

6 QUESTION: Where does it exist, and what is --

7 MR. AYER: Well, I think the D.C. Circuit decision
8 in the Laffey case in 1976 enunciated something very close
9 to it, talking about where an employer cognizant of an
10 appreciable possibility that he may be subject to the
11 statutory requirements fails to take steps reasonably calcu-
12 lated to resolve the doubt.

13 QUESTION: Isn't your position here essentially that
14 of the D.C. Circuit?

15 MR. AYER: It is very close. We think it is
16 essentially identical to the D.C. Circuit. And I would like
17 to go back to the question of --

18 QUESTION: Well, of course, the Jiffy June standard
19 is even an odder interpretation of the word "wilfull."

20 MR. AYER: Well, we agree with that. Our position
21 is that the Jiffy June standard has significant problems,
22 and I cannot account for or justify the course of development
23 under which the Fifth Circuit initiated it and other courts
24 followed it.

25 QUESTION: And the Secretary.

1 MR. AYER: Well, it has two problems.

2 QUESTION: I suppose the Secretary was responsible
3 for urging it on the Fifth Circuit.

4 MR. AYER: That's correct, Your Honor. The
5 problems that we have with it, just so we are clear as to why
6 we are departing with it, are, Number One, it tends to
7 collapse the two parts of the statute, the two parts of the
8 statute of limitations, and Number Two, maybe even more
9 seriously, it creates a disincentive for employers to go out
10 and get good advice because they figure, well, I am going to
11 be wilfully liable no matter what I do, so why don't I just
12 go ahead and not worry about it?

13 What we want to put in place, what we want to adopt
14 is the Laffey standard, which puts an incentive on the employer
15 to get good advice. It tries to make the statute work. It
16 tries to get the employer to get good advice, to comply with
17 the statute, and when he takes those reasonable steps and he
18 gets reliable assurances, he is not liable for that --

19 QUESTION: Well, he is. He is liable -- he takes
20 the risk that his lawyer is wrong for two years.

21 MR. AYER: That is true in any event.

22 QUESTION: Well, all right.

23 MR. AYER: That is true in any event.

24 QUESTION: He is not off the hook just because he
25 gets advice. He is just off the hook if he gets good advice

1 for the third year, for the third year of liability.

2 MR. AYER: That's right, but that is an incentive
3 to -- that is some incentive, depending on how much money is
4 at stake, to get him to comply with the law, and that is good.

5 QUESTION: And so long as he is not negligent in
6 accepting the advice, in which case if he is negligent he
7 is wilfull.

8 MR. AYER: Well, I would -- we think that the con-
9 cept of negligence is really a concept that is inappropriately
10 applied here. We think that it is possible that an employer
11 acts non-negligently in getting advice that says, on balance
12 we think your conduct is probably legal, but there are these
13 risks and this possibility that you may not be acting legally.

14 It is conceivable, at least, that that is not
15 negligent conduct on the part of the employer to go ahead in
16 the face of that advice. We would say that nonetheless under
17 this wilfull violation standard the employer should be
18 treated as wilfully violating because he went forward
19 knowing that there was a significant risk that he was going
20 to be violating the law, and we are not talking -- again, I
21 want to emphasize we are not talking about throwing the man
22 in jail. We are not talking about assessing a punitive
23 sanction. We are talking about whether the Secretary or
24 individual employees can go into court to collect what they
25 were legally entitled to at the time it wasn't paid.

1 QUESTION: Isn't that essentially a question for
2 Congress? I mean, this would have been a very good argument
3 to make to Congress when it was drafting this section, saying
4 we are not talking about -- don't put the word "wilfull" in.
5 But to say, now that Congress has put the word "wilfull" in,
6 that this really isn't all that bad so we should disregard the
7 word "wilfull" --

8 MR. AYER: We are not at all advocating disregarding
9 the word "wilfull," nor are we advocating disregarding much
10 of what is in the Thurston test. We are talking about a test
11 that says when an employer goes forward with conduct in dis-
12 regard of his knowledge that it may violate the law, then he
13 is liable for the --

14 QUESTION: You are not going to punish him?

15 MR. AYER: No, we are not going to punish him. We
16 are going to make him pay what he was legally obligated to
17 pay before. All we are going to do --

18 QUESTION: Plus maybe double damages or whatever
19 it is.

20 MR. AYER: Plus maybe double damages, but double
21 damages in the context of this Act are not punitive, they are
22 compensatory, and this Court's number of cases, the Overnight
23 Transport case, other cases have said specifically that, that
24 they are not punitive.

25 QUESTION: Mr. Ayer, under your test of a

1 significant risk of a violation when you take action, I
2 suppose everybody who files an income tax return is at
3 significant risk that he has made an error.

4 MR. AYER: I think that is right, and so to
5 follow --

6 QUESTION: And so is every error a wilfull failure
7 to pay?

8 MR. AYER: Well, but there you are mixing two
9 different statutory schemes. In the context of the tax
10 situation it is obviously true that when a taxpayer doesn't
11 pay the tax, and he has some thought that he may be making a
12 mistake or he may be doing something wrong, he has to pay
13 the tax. All we are saying is --

14 QUESTION: Yes, but if he does -- if he files an
15 incorrect return wilfully, he has a more serious consequence.

16 MR. AYER: This Court has addressed that in a number
17 of cases as to what wilfull means in the context of the tax
18 laws, criminal sections, the ones I am thinking of, and that
19 is a different context than the notion that the word "wilfull"
20 has to mean the same thing throughout federal law is one that
21 is contradicted in almost every single case this Court has
22 written dealing with that word.

23 QUESTION: Isn't it true that even under the wage
24 and hour laws there are some rather complicated regulatory
25 provisions where a person can take a significant risk even,

1 you know, unless he gets a pretty skilled lawyer on the
2 proposition? There have been all sorts of significant risks
3 of violation in the federal --

4 MR. AYER: Well, that's true. Under the wage and
5 hour laws there is a specific provision of Section 259 where
6 you can go to the Labor Department and you can get advice, and
7 if you get a definitive ruling, you not only are not wilfull
8 but you are not liable for the unpaid overtime or minimum wage
9 at all.

10 QUESTION: This man paid a weekly wage based on
11 48 hours of work, didn't he, and then he paid time and a
12 half, he averaged that out and paid time and a half on the --

13 MR. AYER: He was supposed to. In fact, Footnote A
14 of our brief indicates clearly that he did not pay anything
15 close to time and a half for the overtime over 48 hours.

16 QUESTION: But if the average wages for the 48
17 hours had been the proper regular wage, then it was time and
18 a half over that, wasn't it?

19 MR. AYER: That he should have paid. He in fact
20 did not pay. If you read that Footnote A it talks about
21 several -- they were only talking about seven mechanics here.

22 QUESTION: Right.

23 MR. AYER: And as to a number of them we discuss
24 there the fact that the employer was paying an hourly rate
25 as you calculate it that was not only not time and a half, it

1 was not even the minimum wage of \$3.35. So that there is no
2 question, I think, but that with regard to the overtime that
3 everyone agrees had to be paid, quite apart from this Belo
4 plan, if we approve the Belo plan, they still had to pay
5 overtime above the 48-hour regular week, and as to several
6 of these employees, they were not paying anything that resembled
7 not only overtime, it didn't even resemble their base regular
8 wage. It was way below it.

9 So that in that sense I think the answer to Justice
10 O'Connor's question is that this is indeed something that
11 would meet, should meet on a full assessment of the facts by
12 the District Court the conclusion that they were in disregard
13 of the law.

14 QUESTION: If we agree with you on this standard
15 that you propose, what do we do, send it all the way back to
16 the District Court?

17 MR. AYER: I think you remand to the District
18 Court. The Court of Appeals, of course, had remanded to the
19 District Court for application of its standard, of the Thurston
20 standard, and the reason that we brought this case to you now
21 is that we have this sharp split in the circuits. We have
22 four circuits that have adopted the Thurston test under
23 255(a) under the statute of limitations. We have five since
24 Thurston that have applied the Jiffy June test, and so you
25 have the sharpest of splits in the circuits, plus you have

1 three other circuits that apply different standards.

2 QUESTION: And all those cases are wrong?

3 MR. AYER: Well, we think that the first nine, that
4 the four that have applied Thurston and the five that have
5 applied Jiffy June are poles, and we are in the middle.

6 QUESTION: But nevertheless all wrong?

7 MR. AYER: They are incorrect. We think they are
8 not the most appropriate reading of this statute.

9 QUESTION: Are there a lot of cases out there that
10 will have to be done over, that are not final?

11 MR. AYER: There are, I think, a fairly large
12 number of enforcement actions at various stages along the
13 way, and I think a change in the law would allow them to be
14 corrected at various stages. We are only talking about an
15 assessment -- we are not talking about the basic assessment
16 of liability. We are talking about a judgment as to whether
17 the violation itself is wilfull or not as to the third year.

18 Now, one thing I would like to say in answer to
19 that is that the reason we are here is also because this
20 really matters. There are, for a variety of reasons, an
21 enormous number of cases brought under this statute. It takes
22 a significant time in order to, Number One, get a report of a
23 possible violation, Number Two, to investigate the violation,
24 Number Three, if you find a violation that you want to enforce,
25 to try to settle the violation. If you can't settle the

1 violation, you then refer it to the U.S. Attorney's office or
2 to a lawyer to prosecute. All of that takes time, so that
3 these cases are being brought at a time when not infrequently
4 in fact quite commonly there is liability that is more than
5 two years old, and so we are talking about impairing the
6 enforcement scheme of this Act.

7 QUESTION: How long had the Secretary been applying
8 the Jiffy standard?

9 MR. AYER: Well, it was, I think, in 1973 is when
10 Jiffy June was decided.

11 QUESTION: That was the case.

12 MR. AYER: That was the case.

13 QUESTION: Yes, but he must have been --

14 MR. AYER: I don't know the answer to that.

15 QUESTION: Of course, it was a construction by the
16 agency charged with enforcing this statute. It was a
17 construction of the statute.

18 MR. AYER: I don't know precisely what the Secretary
19 was urging between 1966, when this was enacted, and 1973, when
20 Jiffy June was decided. I do know, I think, that when Jiffy
21 June was decided, and up until Thurston, it was the uniform
22 position of all the Courts of Appeals that decided it that
23 the appreciable possibility test was the law, and what we are
24 asking the Court to do is to apply a rule that is more liberal
25 for employers than that test, which was the uniform

1 interpretation for a period of, what, 12 years.

2 QUESTION: So I suppose you have to say, though,
3 there just isn't any -- if you are going to differ with the
4 Sectetary's or reject the Secretary's original position, you
5 are really having to say there is just no room for the Jiffy
6 June standard under the words of this Act.

7 MR. AYER: Well, that's correct. I would say it
8 a different way. I would say that both it and the reckless
9 disregard Thurston test need refinement to be appropriate in
10 this context. We are borrowing the Jiffy June test as the
11 first step of our test. We think you first ask, does the
12 employer have an appreciable knowledge of an appreciable
13 possibility?

14 QUESTION: Mr. Ayer, I understand that wilfull
15 leaves some problems, and that the cases you cite on Page 16
16 of your brief, but those problems always relate to what has
17 to be willed. Is it just the act that has to be conscious
18 and wilfull, or need the defendant in the case have to will
19 the violation of the law?

20 That is an understandable ambiguity. I don't see
21 how your interpretation of the word has anything to do with
22 that kind of an ambiguity. How is yours based on what it is
23 that must be willed? I mean, the fact that a word is
24 ambiguous in some respects doesn't mean that it is just an
25 empty bottle and you can give it any meaning you want.

1 MR. AYER: Well, we certainly don't mean to
2 suggest that.

3 QUESTION: What is it that must be willed --

4 MR. AYER: What must be willed --

5 QUESTION: -- and therefore must be wilfull, in a
6 sense?

7 MR. AYER: What must be willed is conduct in the
8 face of a known risk. That is what must be willed. And we
9 think that that is a reasonable reading of the statute, given
10 its history, because the concern at the time it was enacted
11 was for unanticipated economic burdens on small business. They
12 are not unanticipated. They are known. The risks are known
13 at the time the action is taken. And that is why --

14 QUESTION: I don't see how you get there. The
15 conduct must be willed or the violation of the law must be
16 willed, and then you are just adding from nowhere an additional
17 requirement, in face of a known risk. I don't see how you
18 get that out of the word "wilfull." That is all I am saying.

19 MR. AYER: Well, we get it out of the word "wilfull,"
20 and the only thing I would like to add before I sit down and
21 try to reserve the rest of my time is, our reading of the
22 word "wilfull" is well within the mainstream of words -- of
23 readings of that word as this Court has used it. Indeed,
24 in the Illinois Central case, which this Court cited approvingly
25 in Thurston, you are dealing there with a concept of

1 disregard. There it was an instance of failing to unload a
2 cattle car within 36 hours because some employee forgot to
3 unload the car, and that conduct was found wilfull, and this
4 Court said in Thurston, that's a reasonable reading of the
5 word "wilfull."

6 QUESTION: Mr. Ayer, I take it no Court of Appeals
7 has applied the Laffey standard since the Thurston case came
8 down.

9 MR. AYER: Well, it is hard to say, I think,
10 precisely whether that is right or not. We think that the
11 Nolting case in the Eighth Circuit, which we have cited, and
12 the Donovan case in the Sixth Circuit, they are not identical
13 to the Laffey case, but they are certainly somewhere between
14 Thurston and Jiffy June, appreciable possibility, and we
15 think they give some support to the position that we are
16 advocating.

17 If the Court has no further questions, I would like
18 to reserve the remainder of my time.

19 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Ayer.

20 We will hear now from you, Mr. Ehrlich.

21 ORAL ARGUMENT OF LEON EHRLICH, ESQ.

22 ON BEHALF OF THE RESPONDENT

23 MR. EHRLICH: Mr. Chief Justice, and may it please
24 the Court, I believe that the petitioner has stated something
25 that is not entirely correct, when he stated that the Jiffy

1 June case was uniform. I refer the Court respectfully to
2 the footnote, Footnote 9 at Page 16 of the amicus brief, in
3 which that same issue was addressed, and amicus states in its
4 brief at Page 38 the government erroneously called the Jiffy
5 June standard a majority rule. In fact, only the First,
6 Fourth, and Tenth Circuits have adopted the rule. Four other
7 circuits, however, have clearly rejected the Jiffy June
8 standard.

9 I believe that the crux --

10 QUESTION: Those cases that rejected it were
11 after Thurston?

12 MR. EHRLICH: After Jiffy June? Or after the
13 Thurston?

14 QUESTION: When were the Court of Appeals opinions
15 that rejected the Jiffy standard?

16 MR. EHRLICH: The Peters Shreveport case, 1987.
17 The Brock case, of course. Walton versus Consumers Union,
18 1986.

19 QUESTION: Okay. Okay.

20 MR. EHRLICH: I believe that the petitioner's case
21 rests upon the allegation that the conduct would be wilfull
22 if done in the face of a known risk. I think that is a fairly
23 close summary of what was stated. However, one thread through
24 the petitioner's brief and reply brief is the reference, and
25 reference was made here, to the employer's uncertainties. At

1 Page 30 of the brief, they state, "Employers should bear the
2 burden of a third year of liability when they engage in pay
3 practices without resolving legal uncertainties." And in the
4 reply brief at Page 7, "Only where an employer faces uncertainty
5 about compliance with the FLSA need reasonable inquiry or
6 other steps be taken to avoid a wilfullness finding."

7 If any part of this case can be stated with absolute
8 certainty, it is that the respondent never experienced un-
9 certainty about its pay practices. The respondent believed
10 that it was dealing fairly, generously, and in compliance with
11 the law in its salary arrangement with the mechanics, so if
12 for no other reason we respectfully submit to this Court that
13 no wilfullness on the part of the respondent can be found,
14 and the respondent should be relieved of any further obliga-
15 tion.

16 I think it would be a travesty were this case to
17 be sent back to the District Court in the light of the
18 testimony that has been adduced. It was the respondent that
19 submitted to the petitioner all the information that was
20 requested. The petitioner limited its inquiry based on the
21 Jiffy June doctrine.

22 Once they found out from the general manager that he
23 was aware of the existence of the Act, they said, 'fine, we
24 have got you, and now have us go back, I think it would be a
25 travesty considering the total amount of money involved.

1 QUESTION: Mr. Ehrlich --

2 MR. EHRLICH: Approximately \$4,000.

3 QUESTION: Mr. Ehrlich, I thought the Court of
4 Appeals decision below has remanded it to the District Court
5 to apply its standard. Is that not correct?

6 MR. EHRLICH: That is a correct statement, Your Honor.

7 QUESTION: And you think that shouldn't be done?

8 MR. EHRLICH: I think that that should not be done.

9 QUESTION: So you are not here supporting the
10 judgment of the court below?

11 MR. EHRLICH: I am here supporting the judgment of
12 the court below insofar as it rejects the contention of
13 liability. I am contending --

14 QUESTION: Well, did you cross --

15 MR. EHRLICH: -- that it should not go back.

16 QUESTION: Did you cross petition to this Court?

17 MR. EHRLICH: May it please the Court, considering
18 the amount of money involved in this case, we felt that it
19 just didn't justify additional costs, and we felt that if we
20 came --

21 QUESTION: Well, if you didn't cross petition I
22 don't know how you can argue what you are arguing, if I may
23 say so. You either have to argue in support of the judgment
24 below or --

25 MR. EHRLICH: I believe that I can rightly argue

1 it for the same reason that the petitioner is arguing a
2 theory not advanced in either the District Court nor in the
3 Circuit Court of Appeals. I believe that this case should not
4 have been granted certiorari because the issue here is one that
5 is really seeking an advisory opinion. The petitioner is
6 interested in resolving what it concedes to be a conflict, and
7 so they drag us into this Court, but the case that was presen-
8 ted in both courts below had nothing to do with the issue
9 being argued here. And we feel that if we are here, we might
10 as well let the Court know our entire feelings.

11 Petitioner asserts at Page 44 of its brief that it
12 is hard to imagine how the plan could have been the product
13 of good faith reliance on sound assurances of the plan's
14 legality. We suggest that it is not hard and that no imagina-
15 tion is required to establish good faith on the part of the
16 respondent.

17 The records of the respondent show that the total
18 compensation received by these mechanics, the initial compen-
19 sation was almost double the minimum wage, and though not
20 required to do so, the respondent paid these mechanics for
21 vacation, though not required to pay it. They paid for
22 holidays. They paid insurance. And they paid a bonus.

23 When all those figures are added up, they are
24 greatly in excess of what a technical Belo contract would have
25 required. As a matter of fact, in the appendix, there is a

1 reference in the deposition that one mechanic while receiving
2 disability pay for which the employer had paid was also
3 paid his full salary for 14 weeks. Now, if that is the kind
4 of conduct that shows wilfullness, then there is a total
5 distortion of that term.

6 QUESTION: Would you say that if a corporation paid
7 three mechanics excess of what they were expected to pay and
8 paid all the rest of them less, then that wouldn't be
9 wilfull?

10 MR. EHRLICH: It would be wilfull --

11 QUESTION: Well, what good is it to show that
12 one or two got the just amount?

13 MR. EHRLICH: Beg pardon?

14 QUESTION: What good does it do in this case to
15 show that one or two were paid what they were entitled to
16 receive?

17 MR. EHRLICH: May it please Your Honor, we are
18 dealing with all the mechanics. All the people that are
19 involved in this case, seven, are all mechanics. We are not
20 dealing with anyone else. They were all treated the same
21 way.

22 QUESTION: Were they all given this extra money you
23 were just talking about?

24 MR. EHRLICH: Oh, all of them were. All of them
25 were given bonuses, holiday pay, vacation pay.

QUESTION: All of them?

MR. EHRLICH: All of them. And as to intention, the depositions make it clear that the respondent was using the Department of Labor coefficient table, albeit incorrectly, it turns out, but they were using that coefficient table showing that they were intending to comply with the law.

QUESTION: Mr. Ehrlich, we don't ordinarily decide evidentiary questions here. The Third Circuit, which ruled in your favor on the standard, sent the case back to the District Court for further hearings, and as Justice O'Connor pointed out, you didn't cross petition for certiorari. So the best result you are going to get here is an affirmance of the Court of Appeals, which means the case goes back. All we are interested here is the proper standard which the District Court should apply when the case does go back.

MR. EHRLICH: Can I not argue, then, that this case still resolves a request for an advisory opinion and then as a matter of law determined that under these facts there is nothing to go back?

QUESTION: Well, I can only speak for myself. I think there is very little to be said for that argument.

MR. EHRLICH: Okay. We propose, however, that the Third Circuit Court of Appeals decision is an appropriate one as to the application of the law. But I think if it goes back and is remanded it should go back and we respectfully

1 submit and suggest that it go back with instructions as to
2 what should be looked for. First, we think that the term
3 "wilfull" should be taken in its ordinary sense, as the Circuit
4 Court held, meaning a deliberate, intentional act. With
5 some variations, the petitioner has advanced a test for deter-
6 mining wilfullness set out in its brief at Page 13 as
7 follows:

8 "We think an employer's unlawful pay practices
9 should be found wilfull for purposes of the FLSA's limitation
10 provision when the employer is aware of the potential applica-
11 tion of the FLSA but pursued the pay practices without reliable
12 assurances of their legality, and then in the same vein in
13 the reply brief that a wilfull violation would exist where an
14 employer is aware of the FLSA applicability and fails to take
15 steps to determine the statute's demands, or having taken such
16 steps do not secure a reasonable basis for eliminating uncer-
17 tainties about their compliance.

18 As I believe was evident from some of the questions,
19 the petitioner offers amnesty only to those who sought
20 reliable or reasonable advice on their legal obligation, and
21 there is no definition of what the petitioner conceives to
22 be reliable or reasonable. It could very likely be only that
23 which or who agree with petitioner's views.

24 Would the petitioner, for example, find that the
25 respondent, relying on my advice, would not have acted

1 properly because my advice might not have been considered
2 reliable since I had disagreed with the Jiffy June decision?
3 Isn't that what an employee would be faced with? Or, is the
4 reliability of advice to be determined by a Martindale Hubbell
5 listing? It just boggles the mind that this is what the
6 government conceives to be an appropriate substitute for the
7 Jiffy June standard.

8 And what comfort or security can the respondent
9 and others derive as to what would be the definition con-
10 sidering again that the Jiffy June argument was espoused in
11 both the District Court and the Circuit Court of Appeals?
12 Meeting those tests, the three criteria, we admit the respon-
13 dent knew that the Act applied. As to the second, we submit,
14 as I stated before, that they used the coefficient table,
15 albeit improperly, and we further say that the final criteria
16 called for by petitioner of reliability and reasonableness
17 is unrealistic and onerous.

18 It would mean that every employer before doing
19 anything would have to seek a legal opinion on any action he
20 took. We have got to remember that my client is a small
21 business. They don't have house counsel. They can't afford
22 to have everything run through attorneys. But more unsettling
23 is the fact that after that legal opinion would have been
24 secured there is no assurance that the government would still
25 say, you have done a reasonable thing, what you are doing is

1 not wilfull. They would sit in judgment on the advice given
2 the client. That is an horrendous suggestion.

3 If we are talking about reasonableness and since the
4 petitioner now espouses that theory, let us look at what the
5 conduct of the petitioner has been. How reasonable has its
6 conduct been?

7 First, and it was mentioned in the argument, wil-
8 fullness requirement of the FLSA statute of limitations
9 provision the petitioner states is designed to protect
10 certain employers from unanticipated liability rather than to
11 punish. Nothing in the record indicates that my client
12 anticipated this liability, and nothing in the record shows
13 any recklessness. So if we use that test, my client is home
14 free. They never anticipated this liability. Is it
15 reasonable to believe that my client established some con-
16 tingent fund to take care of this? If they did that would
17 be an act evidencing wilfullness.

18 I believe mention was made of uniformity of
19 construction. And the Second Circuit Court in the case of
20 Rousseau versus Trafari pointed out, "We believe that wilfull
21 should have but a single meaning within the ADA, and that
22 therefore the Thurston definition applies. Construing
23 identical language in a single statute in pari materia is
24 both traditional and logical. Moreover, a single meaning
25 avoids potential jury confusion resulting from different

1 instructions."

2 And concerning the same word, the petitioner argued
3 in support of that theory in the Thurston case, and yet in the
4 brief here it would appear that the petitioner denies any need
5 for uniformity. I on that subject point out to one other
6 fact, that in its petition for certiorari there was an
7 admission that the federal government itself has taken
8 different positions on the proper interpretation of wilfull
9 violation as used in the FLSA statute of limitations. That
10 certainly doesn't give anyone assurance. The reference to that
11 is in its petition at Page 11.

12 The allegation then is made that the history of the
13 Act suggests that the standard of wilfullness was to allow
14 employees and the Department of Labor needed additional time
15 to challenge unlawful pay practices, and the Circuit Court
16 discussing the issue of punitiveness rejects the petitioner's
17 position and states that more time is needed, that more time
18 is needed by saying it is neither more difficult to detect
19 nor more severe than it would be were the violations not
20 wilfull.

21 And today again the petitioner acknowledges, as it
22 did in its brief, that the In re Picture standard threatens
23 to collapse the two-tiered scheme envisaged by Congress into
24 a one-tiered scheme. When did they first became aware of that
25 obvious fact, and why did they subject us to this litigation?

1 I think the most bizarre of the petitioner's case
2 rests in its proposal in its brief at Page 45, when the
3 petitioner states, "Respondent should be afforded an
4 opportunity to present new evidence, including evidence of
5 any efforts it undertook to secure reliable assurances that its
6 pay practices complied with the FLSA. If respondent acknow-
7 ledges in this Court that there is no such evidence, this
8 Court should order affirmance of the District Court judgment.
9 Otherwise, the case should be returned to the District Court
10 for further proceedings on the third year of back pay
11 liability."

12 Is that considered a reasonable approach? If this
13 were an appropriate choice, and we dispute it, why wasn't it
14 advanced previously? Why wasn't that alternative given to the
15 respondent? We submit that the alternatives offered the
16 respondent are not properly stated. If I may paraphrase, I
17 would say it would be more reasonable for me since the
18 petitioner does have the burden of proving wilfullness to
19 state to the petitioner, if petitioner acknowledges in this
20 Court that it has no further evidence of wilfullness than it
21 has to date, despite what was said in answer to a question,
22 this Court should order affirmance of the Circuit Court
23 judgment and further hold that as a matter of law based on the
24 evidence already in the picture respondent has no liability
25 for the third year.

1 And then what was said here, the observation
2 that the petitioner's standard be viewed at most as a
3 variation on Thurston's standard, and that Thurston need not
4 be read as substantially different from the petitioner's prose
5 standard, I would suggest smacks more of salesmanship than
6 accurate observation.

7 The standard now proposed, asserts the petitioner, was
8 always a possible resolution as this case progressed. If
9 that were really the case, I would submit respectfully that
10 it was the most carefully hidden secret in Washington. And
11 then, in the reply brief, the petitioner attempts to allay
12 the fear of the respondent that there is no significant danger
13 that wilfullness disputes will center on whether an attorney's
14 advice if relied upon is reasonable.

15 The requirement, continues the petitioner, means
16 only that a court must examine the advice as one factor in
17 determining the issue. Won't the petitioner examine that
18 advice initially, at the outset, before it becomes a court
19 case? And what does one factor mean, 25 percent, 50 percent,
20 75 percent? We have no assurance on what a person in the
21 position of the respondent can expect?

22 We submit that this Court in Thurston has already
23 determined the meaning of wilfull, that it is a knowing or
24 a reckless disregard, and contrariwise the petitioner can
25 point to no decision of this Court to support the definition

1 now urged, nor can it point to any evidence in the record that
2 would show a reckless disregard. The petitioner seeks to
3 distinguish the standard in this case and Thurston on the
4 ground that Thurston dealt with liquidated damages rather than
5 the statute of limitations. We submit that the reasoning in
6 Thurston is equally applicable here.

7 The end result of what is urged if a third year of
8 liability is found to exist is added money paid out for a
9 violation of a statute. That is punitive. The fact that it
10 is called something else doesn't mean any less as far as the
11 employer, the respondent is concerned. It means paying out
12 money for having done something conceived subsequently to be
13 wrong.

14 We submit that on the record as it stands now,
15 there is absolutely nothing to suggest that the respondent
16 did anything improper, anything wilfull, anything other than
17 a reasonable and responsible business would do. We ask that
18 this Court reject the contention of the petitioner.

19 Thank you.

20 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Ehrlich.

21 Mr. Ayer, you have two minutes remaining.

22 ORAL ARGUMENT OF DONALD B. AYER, ESQ.

23 ON BEHALF OF THE PETITIONER - REBUTTAL

24 MR. AYER: Thank you, Your Honor.

25 I would just like to make one point about the

1 extent to which the statute of limitations provision in fact
2 governs the recoverability of liquidated damages in answer to
3 Justice O'Connor's earlier question. I have already said that
4 it is our view and I think it is the Court's historical view
5 that liquidated damages under the FLSA are compensatory, not
6 punitive.

7 The other point I want to make is that only in a
8 very partial and somewhat peculiar sense does the statute of
9 limitations control the recoverability of liquidated damages,
10 and I say that because of the Section 260 provision that
11 essentially governs whether or not an employer is going to be
12 able to avoid the payment of liquidated damages. That provi-
13 sion says that the employer can come in and show a reasonable
14 basis for -- a good faith reasonable basis for believing his
15 action was legal, and then within the Court's discretion
16 the court may decide to award no liquidated damages if it
17 doesn't want to, so that it is only in the sense of avoiding
18 considering that Section 260 that the statute of limitations
19 controls the availability of liquidated damages.

20 If there are no further questions, I have nothing
21 further.

22 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Ayer.

23 The case is submitted.

24 (Whereupon, at 11:04 o'clock a.m., the case in the
25 above-entitled matter was submitted.)

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REPORTER'S CERTIFICATE

DOCKET NUMBER: 86-1520
CASE TITLE: McLaughlin v. Richland Shoe Company
HEARING DATE: Wednesday, February 24, 1988
LOCATION: Washington, D.C.

I hereby certify that the proceedings and evidence are contained fully and accurately on the tapes and notes reported by me at the hearing in the above case before the United States Supreme Court.

Date: 2/29/88

Margaret Daly

Official Reporter

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