

# OFFICIAL TRANSCRIPT PROCEEDINGS BEFORE

THE SUPREME COURT OF THE UNITED STATES

DKT/CASE NO. 85-1924

TITLE NATIONAL LABOR RELATIONS BOARD, Petitioner V.  
INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS, LOCAL 340

PLACE Washington, D. C.

DATE February 25, 1987

PAGES 1 thru 40



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IN THE SUPREME COURT OF THE UNITED STATES

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NATIONAL LABOR RELATIONS BOARD, :

Petitioner :

v. :

No. 85-1924

INTERNATIONAL BROTHERHOOD OF :

ELECTRICAL WORKERS, LOCAL 340 :

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Washington, D.C.

Wednesday, February 25, 1987

The above entitled matter came on for oral  
argument before the Supreme Court of the United States  
at 12:59 o'clock p.m.

APPEARANCES:

JERROLD J. GANZFRIED, ESQ., Assistant to the Solicitor  
General, Department of Justice, Washington, D.C.;  
on behalf of the Petitioner.

LAURENCE J. COHEN, ESQ., Washington, D.C.; on behalf of  
the Respondent.

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P R O C E E D I N G S

(12:59 p.m.)

CHIEF JUSTICE REHNQUIST: We will hear argument first this afternoon in 85-1924, National Labor Relations Board versus IBEW.

Mr. Ganzfried, you may proceed whenever you are ready.

ORAL ARGUMENT OF JERROLD J. GANZFRIED  
ON BEHALF OF THE PETITIONER

MR. GANZFRIED: Thank you, Mr. Chief Justice, and may it please the Court:

This case presents a question of statutory construction under the National Labor Relations Act. The Board concluded that the respondent union violated Section 8(b)(1)(B) which prohibits a union from restraining or coercing an employer in the selection of his representatives for the purposes of collective bargaining or the adjustment of grievances.

The Ninth Circuit denied enforcement to that order even though it acknowledged that the union's action may constitute prohibited conduct. In our view, that recognition by the court should have ended the case and the Board's order should have been enforced.

Instead, in reliance on a theory that was entirely of its own creation, a theory that even the



1 respondent now disavows, the court of appeals rejected  
2 the Board's interpretation of the Act. It then  
3 compounded that error by rejecting the Board's findings  
4 of fact that would have required enforcement even under  
5 that court's legal theory.

6 After briefly reviewing the facts, I will like  
7 to explain why the Board's interpretation of 8(b)(1)(B)  
8 is reasonable and should be upheld, and I would also  
9 like to explain why the various limitations on Section  
10 8(b)(1)(B) advanced in the theories of the district  
11 court and by respondent should be rejected.

12 This case arose out of a dispute between the  
13 respondent union and numerous electrical contractors in  
14 the Sacramento, California area involving the  
15 composition of a multi-employer bargaining unit. For  
16 some 40 years the respondent had a collective bargaining  
17 agreement with the Sacramento chapter of the National  
18 Electrical Contractors Association or NICA, as it is  
19 called, which is an organization that represented some  
20 55 employers in the industry, in negotiating and  
21 administering collective bargaining agreements.

22 The last of those agreements expired on May  
23 31st, 1981, and two weeks later the union struck all  
24 NICA members. The strike continued for some three  
25 months until September 15, 1981, when the union sent a

1 disclaimer of interest in representing the employees of  
2 the Association's members in the multi-employer  
3 bargaining unit previously established.

4 The union did not, however, disclaim interest  
5 in representing the employees of NICA members in a  
6 different bargaining unit or in single employer  
7 bargaining units. Rather, it filed separate petitions  
8 seeking to represent in single employer units the  
9 employees of some 17 NICA members, and as respondent's  
10 official testified in this case, the union's strategy  
11 was that, "Ultimately, down the road, it was our hope  
12 that everybody would be back under an agreement."

13 NICA, however, signed a bargaining agreement  
14 with a different union, the National Association of  
15 Independent Unions, or NAIU, and the two employers  
16 involved in this case, the Royal Electric Company and  
17 Harold E. Nutter, Incorporated, adopted that new  
18 agreement.

19 Some months later respondent restrained and  
20 coerced those two employers in the selection of their  
21 8(b)(1)(B) representatives. Internal union charges were  
22 brought against union members employed as supervisors by  
23 Royal and Nutter.

24 Those charges were brought under provisions of  
25 the union constitution that subject a member to

1 penalties for "causing economic harm to other union  
2 members" and for "working for an employer whose position  
3 is adverse or detrimental to the union." Two  
4 supervisors were found guilty of those charges and fined  
5 \$6,000 and \$8,200 respectively.

6 The National Labor Relations Board found that  
7 the union's conduct coerced the disfavored employers in  
8 the selection of their representatives for Section  
9 8(b)(1)(B) purposes, and therefore that the imposition  
10 of those fines constituted an unfair labor practice.

11 In reaching that conclusion, the Board applied  
12 the test that this Court set forth both in Florida Power  
13 and in ABC versus Writers Guild; namely, whether the  
14 union's action may adversely affect the employer in the  
15 selection of his representatives.

16 Section 8(b)(1)(B) was designed to preserve an  
17 employer's unfettered right to select supervisory  
18 personnel for two specific functions: grievance  
19 adjustment and collective bargaining. The section  
20 preserves that employer right by removing from the  
21 arsenal of labor unions a particular economic weapon.  
22 That weapon is the union's ability to restrain or coerce  
23 an employer in the selection of its representatives for  
24 the two stated functions.

25 Just as the statutory language focuses on the

1 restraint on the employer, the Board and this Court have  
2 focused on the potential impact of union conduct on  
3 employers. Specifically, in ABC versus Writers Guild,  
4 the Court described how such union discipline as we have  
5 here can restrain an employer's exercise of rights  
6 preserved under that section.

7 Such discipline, the Court said, may adversely  
8 affect a supervisor's willingness to perform grievance  
9 adjustment or collective bargaining duties, that is, his  
10 willingness to serve in that capacity in the first  
11 place, or the discipline may affect the manner in which  
12 the supervisor performs those tasks.

13 QUESTION: In ABC there was a strike  
14 situation, wasn't there?

15 MR. GANZFRIED: ABC -- the fines in ABC arose  
16 in the midst of a strike, that's correct.

17 QUESTION: And there was none here?

18 MR. GANZFRIED: There had been a strike. The  
19 strike had ended by the time the fines were imposed here.

20 QUESTION: Mr. Ganzfried, Section 8(b)(1)(A) --

21 MR. GANZFRIED: Yes.

22 QUESTION: Saves out a union's right to impose  
23 discipline on its members, and you read this subsection  
24 (B) as an exception to that, some way?

25 MR. GANZFRIED: Well, the proviso in



1 subsection (A) is not part of subsection (B). It does  
2 not qualify subsection (B).

3 I might add that even with that proviso in  
4 mind, the union's right to enforce its own rules ends  
5 when the enforcement of those rules impairs a statutory  
6 labor policy, and here the enforcement of a rule impairs  
7 the statutory labor policy set forth in 8(b)(1)(B),  
8 namely, the preservation of the employer's right to  
9 select his representatives.

10 QUESTION: Preservation of it by providing him  
11 with a larger pool of people from among whom to select?

12 MR. GANZFRIED: Specifically protecting him  
13 from restraint or coercion in making his selection.

14 QUESTION: How is he being coerced? He is not  
15 -- it's not that he's made a selection and that's -- and  
16 somehow he is directly being coerced to change that  
17 selection; it's just that the union is saying to its  
18 members generally, you won't be in the pool that the  
19 employer can select from.

20 MR. GANZFRIED: Well, this case is not to  
21 present a question of a pool. In this case we have two  
22 employers who have selected two representatives, Mr.  
23 Choate and Mr. Schoux, and the union stepped in and said  
24 Mr. Schoux -- in effect Mr. Schoux and Mr. Choate must  
25 go.

1           They effected that by imposing fines on Mr.  
2 Schoux and Mr. Choate, substantial fines that clearly  
3 would have the effect of compelling them to leave their  
4 employment.

5           QUESTION: Is that crucial, that they already  
6 had the jobs as supervisors? It would be a violation  
7 just as much for an agency simply to say, nobody who is  
8 a union member can apply for a job as a supervisor.

9           Wouldn't that be a violation too?

10          MR. GANZFRIED: It could well be. The point I  
11 am making --

12          QUESTION: Please don't tell me that's not  
13 this case. I know it's not this case. But wouldn't  
14 that be a violation?

15          MR. GANZFRIED: If what the union did  
16 constituted restraint or coercion.

17          QUESTION: To be sure. I am asking you  
18 whether, under the Board's theory, it would constitute  
19 restraint or coercion of the employer, simply to tell  
20 your union members, we don't want you working for this  
21 type of an employer in any job, including as a  
22 supervisory job.

23          MR. GANZFRIED: In the absence of any --  
24 simply a statement, a precatory statement by the union --

25          QUESTION: No, no, not precatory. You'll be

1 punished if you do it.

2 MR. GANZFRIED: Then it would be a violation.

3 QUESTION: Okay.

4 MR. GANZFRIED: In ABC the Court referred to  
5 two potential effects. That is --

6 QUESTION: You are coercing the employer by  
7 limiting the pool from which he can select.

8 MR. GANZFRIED: That's right.

9 QUESTION: That's a mild form of --

10 MR. GANZFRIED: This Court did say in ABC that  
11 either of the two effects that I described, that is, the  
12 willingness to serve or the manner in which the  
13 supervisor performs his functions, constitutes restraint  
14 and coercion under the Act.

15 In this case there is not dispute that the  
16 supervisor members, Mr. Choate and Mr. Schoux, were  
17 representatives of their employers for the purposes  
18 stated in Section 8(b)(1)(B), and the court of appeals  
19 agreed with the Board that the union's conduct could  
20 have the effect on the employers that the section was  
21 designed to prevent.

22 After all, \$6,000 and \$8,000 fines are mighty  
23 coercive. And the parties in this case don't dispute  
24 that conclusion, although there is suggestion in the  
25 amicus brief by the AFL-CIO that union discipline can

1 never violate the section. That is a suggestion that  
2 would overturn two decades of jurisprudence under the  
3 Act, and it would require this Court to overrule its  
4 holding in ABC.

5 Ultimately, that's a suggestion that should go  
6 to Congress, and I would note that Congress has  
7 expressed no displeasure with the Board's long-settled  
8 interpretation of the statute that we are presenting  
9 here.

10 It is our submission that when it has been  
11 determined that the disciplined employees fit within the  
12 terms of 8(b)(1)(B) and the union conduct may deprive  
13 the employer of that supervisor's services, then the  
14 inquiry is at an end and the violation has been  
15 established.

16 QUESTION: How deep does this go, Mr.  
17 Ganzfried? Could a union violate this section by  
18 disciplining simply a run of the mine member, an  
19 employee? If the employer says, well, I was thinking  
20 about maybe picking him for a supervisor sometime --

21 MR. GANZFRIED: If the union disciplines him  
22 for working for -- the union may be free to discipline a  
23 journeyman for working for a particular employer, a  
24 non-union employer. It can't discipline someone because  
25 that person serves as a supervisor for such an employer.



1 QUESTION: So, working for an employer as a  
2 journeyman, the union may discipline; working for an  
3 employer as a supervisor, a union may not discipline?

4 MR. GANZFRIED: That's right. This section  
5 reaches the -- takes that economic weapon out of the  
6 union's hands in the context of supervisors performing  
7 the 8(b)(1)(B) function.

8 QUESTION: But, Mr. Ganzfried, if there is no  
9 ongoing collective bargaining agreement or relationship  
10 between the employer and the union, how is the employer  
11 threatened in the integrity of the grievance adjustment  
12 bargaining process by this action?

13 MR. GANZFRIED: He is restrained in his  
14 selection of the person he will have performing that  
15 function, and that is what the statute protects.

16 QUESTION: But he doesn't have any  
17 relationship with this union at all, then. It's just--

18 MR. GANZFRIED: He may not have a collective  
19 bargaining agreement with the union.

20 QUESTION: What I am suggesting is, maybe  
21 there is some sense in requiring a representational  
22 nexus.

23 MR. GANZFRIED: One answer to that is, well,  
24 in fact there is an adversity relationship between the  
25 union and the employer. That is, the union disciplined

1 these people because they worked for employers whose  
2 positions were adverse and detrimental to the union.

3 The adversity is established by the basis for  
4 the union's discipline. In fact, this dispute arose in  
5 a context that is very similar to the kinds of  
6 industrial contexts that Congress was considering when  
7 it passed this section; namely, a dispute as to what  
8 will constitute the -- who will be a member of the  
9 multi-employer bargaining unit. It was an ongoing  
10 struggle.

11 While the strike that had started --

12 QUESTION: Well, it sounds like you are  
13 arguing, there is in fact a representational nexus here,  
14 rather than arguing that a representational nexus is not  
15 what we ought to hang the decision on.

16 MR. GANZFRIED: Well, there is a  
17 representational nexus here and in fact the Board found  
18 that as a matter of fact. It is not necessary to our  
19 view of a section, because, for the reasons the union  
20 points out in its brief, in order for a union to fulfill  
21 its purposes, one necessary goal is to represent as many  
22 as possible, if possible, all of the employees in an  
23 industry in a geographic area.

24 In this context, the unions and the employers  
25 will be in an adverse relationship. Now, it's not

1 necessary to define the nature of that adversity as  
2 being representational or something else.

3 A union could, without any representational  
4 nexus or without any present representational intent,  
5 decide that company "A" has a foreman that a lot of the  
6 employees don't like. Company "A" is nonunion, and the  
7 union, without representing the employees, just pickets  
8 or makes threats aimed at having foreman "A" out.

9 Now, it may turn out that as a result of that,  
10 the employees out of gratitude may turn to the union.  
11 The point is, the employer's right to select his  
12 representative has been restrained and that's the way  
13 the statute was written.

14 QUESTION: But the representative would be  
15 doing the employer's work with another union?

16 MR. GANZFRIED: With another union?

17 QUESTION: Yes.

18 MR. GANZFRIED: As in ABC, the grievance --

19 QUESTION: Suppose there were two employers  
20 here. One, after this reorganization, one of the  
21 employers in the unit didn't sign the agreement; as a  
22 matter of fact, he wasn't represented by the union at  
23 all. And the other employer was the employer in this  
24 case, and the union fined supervisors in both companies.

25 The only thing is that the supervisors in the

1 one company had no representational function  
2 whatsoever. I suppose the union could make them quit,  
3 just like they could make non-supervisors quit.

4 MR. GANZFRIED: If the supervisor in the  
5 non-union -- and by that I mean no union employer  
6 performs the functions described in that section,  
7 grievance adjustment, and the union imposes that --

8 QUESTION: So, it doesn't make any difference  
9 whether there is a union involved or not?

10 MR. GANZFRIED: That's right, as long as the  
11 supervisor is performing the designated functions.

12 QUESTION: Well, there are a lot of  
13 supervisors who don't.

14 MR. GANZFRIED: Then they are not covered.

15 QUESTION: And so they --

16 MR. GANZFRIED: If they are fined for  
17 performing other functions.

18 QUESTION: But you don't think it makes any  
19 difference that the representational activities involved  
20 here are between the -- and respecting another union, a  
21 different union?

22 MR. GANZFRIED: No. It may make this case,  
23 perhaps, an easier case but it's not essential to our  
24 theory of the case. The employer's right has been  
25 restrained, and that is what the statute speaks to.



1           The statute doesn't have in it a limitation  
2           that this can occur only with respect to employers who  
3           have a collective bargaining relationship --

4           QUESTION: You want a strict reading of the  
5           statute; that is what you are urging on us?

6           MR. GANZFRIED: The conduct here comes within  
7           the language of the statute and that's the way the Board  
8           has interpreted it, and it's a reasonable interpretation.

9           QUESTION: Well, if you want to interpret the  
10          statute strictly, I don't know that the employer is  
11          being coerced here. Doesn't it strike you as strange  
12          that we have -- that Congress would create a system in  
13          which a union can say to its members, you can't work for  
14          this employer but you can, of course, become a  
15          supervisor and bargain for that employer.

16          That's a very strange result.

17          MR. GANZFRIED: Well, what Congress is doing --

18          QUESTION: And that is the situation we have,  
19          right?

20          MR. GANZFRIED: It's taking union interference  
21          -- it's protecting the employer from union interference  
22          with the supervisors who are coming -- who are in  
23          interface with journeymen, rank and file, the  
24          subordinate employees.

25          QUESTION: May I ask -- I'm not sure I

1 remember your answer to the earlier question. As I  
2 understand it, the discipline here was not because he's  
3 a supervisor but rather because he was an employee of a  
4 company with which the union had no relationship?

5 MR. GANZFRIED: The discipline was because he  
6 was working for an employer who was adverse and  
7 detrimental -- whose position was adverse and  
8 detrimental.

9 QUESTION: It wasn't critical that he was a  
10 supervisor, from the union's rationale for imposing the  
11 discipline?

12 MR. GANZFRIED: Well, we don't inquire into  
13 that particular rationale.

14 QUESTION: And then it's the question that I  
15 think the Chief Justice asked you this and I'm not sure  
16 I got the answer, supposing he had not been a supervisor  
17 but merely among a group of employees who was eligible  
18 for promotion at some future date, and they in effect  
19 said, you can't work for that employer; we'll fine you  
20 if you do.

21 Would that violate the statute?

22 MR. GANZFRIED: Our position on that is that  
23 it wouldn't.

24 QUESTION: It would not? Now, what's the  
25 difference? I just want to be sure I understand, why --

1 MR. GANZFRIED: The difference is that the  
2 statute protects the employer from having the union come  
3 in and say, we don't like foreman Smith.

4 QUESTION: No, but the section says, "in the  
5 selection of." It doesn't use the word "selection" of--

6 MR. GANZFRIED: Yes.

7 QUESTION: And wouldn't that affect the --

8 MR. GANZFRIED: In the selection of --

9 QUESTION: It would affect the pool from which  
10 the employer could make its selection. I'm not quite  
11 clear why that's different, because both cases reduce  
12 the pool from which the employer can make the selection.

13 MR. GANZFRIED: In both cases it reduced the  
14 pool.

15 QUESTION: Well, in the one case it insists  
16 that somebody who has been selected be removed.

17 MR. GANZFRIED: That's right. Now, if we're  
18 going to --

19 QUESTION: So, it isn't a matter of selection,  
20 but --

21 MR. GANZFRIED: Well, it is the selection.  
22 He's been selected and he's out. That is clear and  
23 direct restraint. I think we are now talking about a  
24 hypothetical in which the union has, by threats or  
25 coercion of some sort, indicated that it doesn't want

1 its members working for Nutter or Royal at all.

2 To the extent that that --

3 QUESTION: It's not threats or coercion. It's  
4 a union rule. That's a very common union rule, I  
5 understand.

6 MR. GANZFRIED: It's a union rule.

7 QUESTION: And it's a very common one, isn't  
8 it?

9 MR. GANZFRIED: And it's enforceable with  
10 respect to non-8(b)(1)(B) supervisors. But Congress has  
11 taken that particular weapon of imposing a restraint  
12 with respect to those supervisors, out of the union's  
13 hands.

14 QUESTION: Once they are in, certainly. And  
15 what if they have sort of been -- but before they're in  
16 it's okay so long as they haven't been made a supervisor  
17 with bargaining responsibility yet, the union rule could  
18 be applied and they could be fined, right?

19 MR. GANZFRIED: If they are fined simply for  
20 working for a non-union employer and the work that they  
21 do is journeyman work --

22 QUESTION: And I've got --

23 MR. GANZFRIED: And it's not an 8(b)(1)(B)  
24 situation.

25 QUESTION: And I presume we have middle



1 situations somewhere, where they don't have the job yet  
2 but they have been offered the job by the employer and  
3 then the union chooses to --

4 MR. GANZFRIED: And the union comes along and  
5 says, don't take the job?

6 QUESTION: No, the union says, you are -- just  
7 by working for this employer, which is what was the case  
8 here. The union didn't discipline these people for  
9 taking the bargaining jobs.

10 They disciplined them for violating the union  
11 rule against working as an employee, right?

12 MR. GANZFRIED: For working for someone whose  
13 position is adverse and detrimental to the union, and  
14 for causing economic harm to union members. That was  
15 the stated basis for the union discipline.

16 QUESTION: You mean, they would not have been  
17 dismissed had they not had supervisory bargaining  
18 responsibilities? They wouldn't have been fined by the  
19 union?

20 MR. GANZFRIED: Perhaps the union would have  
21 fined them, perhaps not.

22 QUESTION: I thought the union rule was a  
23 general rule that you don't work for a non-union  
24 employer.

25 MR. GANZFRIED: The union rule in terms is

1 even more general than that. You don't work for anyone  
2 who is adverse and detrimental to the union.

3 QUESTION: Okay. Were there any other union  
4 members who are working for this employer who were not  
5 supervisors?

6 MR. GANZFRIED: In the earlier stages of this  
7 case, there was another employee, Mr. Miller, and he is  
8 discussed in the Administrative Law Judge's decision.  
9 It was determined that he was a supervisor, but at the  
10 job site for which he was being disciplined, he was not  
11 working as a supervisor. He was working as a journeyman  
12 and it was found that that did not violate 8(b)(1)(B).

13 QUESTION: Were there any members that the  
14 union didn't discipline that were working for that  
15 employer?

16 MR. GANZFRIED: I don't know that the record  
17 indicates.

18 QUESTION: Okay. They just didn't select out  
19 supervisors to discipline?

20 MR. GANZFRIED: But they selected particular  
21 employers as the disfavored employers.

22 QUESTION: And the Board's position is that  
23 they can do that with respect to normal employees but  
24 they cannot do that with respect to supervisors?

25 MR. GANZFRIED: They can have a rule that says

1 you can only work for employers that have a contract  
2 with this union. If they want --

3 QUESTION: Unless that rule happens to apply  
4 to somebody who is doing bargaining --

5 MR. GANZFRIED: When they seek to enforce that  
6 rule against someone who is in an 8(b)(1)(B) capacity,  
7 it's a violation of 8(b)(1)(B).

8 QUESTION: So he, in effect, he immunizes  
9 himself from that rule by accepting a supervisory job  
10 with bargaining responsibilities?

11 MR. GANZFRIED: Well, he -- the employer is  
12 entitled to the protection. The other way, looking at  
13 it from the other side --

14 QUESTION: Well, has the Board ever explained  
15 or said why shouldn't -- why the -- if the employee  
16 doesn't like it he can get out of the union?

17 MR. GANZFRIED: Has it explained why that --

18 QUESTION: Why shouldn't the employee just get  
19 out of the union?

20 MR. GANZFRIED: The employee could. It  
21 doesn't undo the violation.

22 QUESTION: I know, but when he takes the job,  
23 he quits the union.

24 MR. GANZFRIED: If when he takes the job he  
25 quits the union?

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QUESTION: Yes.

MR. GANZFRIED: The union has no ability to discipline him any more.

QUESTION: Well, right. Why should that be the --

MR. GANZFRIED: Now, if it tries to restrain or coerce him in some other way --

QUESTION: Why shouldn't that be a resolution in this case?

MR. GANZFRIED: To allow him to quit, for the union to say, because he can quit we can't coerce him?

QUESTION: Well, yes. Say that the union can coerce him as long as he insists on being a supervisor and a member of the union at the same time.

MR. GANZFRIED: Well, it's an argument that the Court expressly rejected in the ABC versus Writers Guild case.

QUESTION: Well, isn't the Board's reasoning, at least in part, that in something like the construction industry a fellow may be a supervisor on one job and a journeyman or ordinary laborer on the next, and so he is really giving up livelihood if he leaves the union?

MR. GANZFRIED: He may well. There may well be additional benefits that continue -- like Mr. Miller,



1 exactly.

2 QUESTION: Well, it isn't just supervisor. It  
3 isn't going from supervisor to employee. It has to be a  
4 supervisor who has bargaining responsibilities,  
5 grievance responsibilities, right?

6 MR. GANZFRIED: That's right.

7 QUESTION: That's generally a distinctive  
8 character. You don't go in and out of that from job to  
9 job.

10 MR. GANZFRIED: Well, in some industries you  
11 do, and as the record shows with respect to Mr. Miller  
12 in this case he did. On one job site he was not a  
13 supervisor and on another one he was.

14 QUESTION: May I ask you -- supervisor with  
15 bargaining functions --

16 MR. GANZFRIED: Supervisor with bargaining  
17 functions, and --

18 QUESTION: With these functions?

19 MR. GANZFRIED: Yes, and he was found to  
20 perform these functions on one job site. It was not the  
21 job site for which he was subject to the discipline on  
22 the job site, and when he was disciplined he was found  
23 to be working as a journeyman.

24 QUESTION: May I ask you the converse of  
25 Justice White's question, I take it from your position

1 that the union could not have expelled him from the  
2 union either, because that would have been a form of  
3 discipline and he might have lost some pension benefits  
4 and the like?

5 MR. GANZFRIED: There have been cases in which  
6 the Board has found that expelling a member for --

7 QUESTION: As discipline? Just say, they use  
8 that as --

9 MR. GANZFRIED: They expel him --

10 QUESTION: That would equally be an unfair  
11 labor practice? Am I right, that would equally be an  
12 unfair labor practice?

13 MR. GANZFRIED: That's right. The Board has  
14 found that.

15 Our brief explains why the various limitations  
16 that the Court wanted to import into the statute, namely  
17 the representational intent, our brief indicates why  
18 that should be rejected as it does the limitation that  
19 the union in this case wants to bring into the statute,  
20 namely that it should be limited only to a union trying  
21 to influence the way a supervisor performs his functions  
22 but it shouldn't cover a union trying to prevent a  
23 person from taking that position in the first place or  
24 of forcing him out of a position that he has already  
25 taken.

1 I don't want to repeat what we had in the  
2 brief. What I do want to say, though, is that when all  
3 is said and done in the case, the fact remains that the  
4 Board has not done anything new here, that it hasn't  
5 been doing in interpreting this section, for 20 years.

6 This case is in all material respects  
7 identical to the A. S. Horner case decided by the Board  
8 in 1968, enforced by the Tenth Circuit in 1972, and  
9 noted by this Court in ABC versus Writers Guild as  
10 falling close to the original rationale of Section  
11 8(b)(1)(B) which was to permit the employer to keep the  
12 bargaining representative of his own choosing.

13 CHIEF JUSTICE REHNQUIST: Thank you, Mr.  
14 Ganzfried.

15 We will hear now from you, Mr. Cohen.

16 ORAL ARGUMENT OF LAURENCE J. COHEN, ESQ.

17 ON BEHALF OF THE RESPONDENT

18 MR. COHEN: Thank you, Mr. Chief Justice, and  
19 may it please the Court:

20 In view of the questions thus far, I would  
21 like to begin my argument by emphasizing the nature of  
22 the union rule in this case, because it is at the heart  
23 of the case.

24 This rule of the IBW, which goes back to its  
25 founding in 1891, prohibits members from working for

1 employers who are adverse to its interest, in this case  
2 by paying wages and working conditions less than those  
3 negotiated by the union.

4 The force of the rule, which was common in  
5 1947 as we note in the brief and is common today is  
6 directed to and falls upon the union members, whatever  
7 their job classification may be. It in essence requires  
8 their loyalty by not making themselves available to  
9 those employers who would undercut the conditions which  
10 the union has achieved, and in this case, I might add,  
11 it's clear that the rule long predated the employment,  
12 or probably even the existence of Messrs. Choate and  
13 Schoux.

14 I would like to respond at this point, Justice  
15 Scalia, to your question about the pool. I disagree  
16 completely with Mr. Ganzfried in that, if this situation  
17 had come up as follows: Mr. Choate goes to his union  
18 office and says, "There's a job open for me at XYZ  
19 Electric, they are non-union but I need the money, is  
20 there a problem if I go to work for them?"

21 And the union agent says, "Absolutely. Look  
22 at these provisions in the constitution. If you take  
23 that job it will be a violation. I personally will  
24 bring charges against you. The last supervisor who  
25 worked for a non-union employer was fined \$5,000."



1           And Mr. Choate thinks about it and decides  
2           that he's not going to work. I think it is simply  
3           inconceivable that that has restrained any employer in  
4           his rights under Section 8(b)(1)(B).

5           I think, as you were pointing out, it may  
6           restrain or coerce Mr. Choate but that is not what  
7           Section 8(b)(1)(B) is all about. The rule here is  
8           simply the --

9           QUESTION: Otherwise, though --

10          MR. COHEN: I beg your pardon.

11          QUESTION: We have said otherwise. I mean, we  
12          have fallen into that hole already, if you consider it a  
13          hole.

14          MR. COHEN: I don't, but I understand. This  
15          case is the other side, of course, of the hypothetical I  
16          have just mentioned, and we think the rule should be no  
17          different if, having deliberately breached the rule, he  
18          is then disciplined for that breach of the rule.

19          This Court, in fact in several cases which we  
20          have cited has noted that these rules are not only  
21          legitimate but serve a vital interest to the union,  
22          namely the elimination of wage competition. I would  
23          point out that in ABC where the Court did uphold the  
24          Board's decision, it specifically referred to the  
25          Board's decision in that case as reaching, and I quote,

1 "the outer boundaries" of section 8(b)(1)(B) as  
2 established in Florida Power. That's at page 430.

3 Here, we think it is clear that the Board has  
4 gone beyond those boundaries in reaching out to this  
5 rule which does no more than limit the pool. As Justice  
6 O'Connor pointed out, there is no collective bargaining  
7 relationship between Nutter and Royal and the union.  
8 There are no dealings between the parties, and the  
9 ongoing collective bargaining relationship was precisely  
10 the situation which Senators Taft and Ellender spoke to  
11 in the debates -- we have set those forth in some detail  
12 in the --

13 QUESTION: Mr. Cohen, what do you do with the  
14 language in note 37 in ABC case, which deals with the  
15 discipline of supervisors not involved in bargaining or  
16 grievance adjustment with the union?

17 MR. COHEN: Well, the particular phrase which  
18 the Board seizes on in footnote 37 is the employer's  
19 choice of a grievance representative with respect to  
20 employees represented by other unions. At first glance  
21 it may seem that that's the situation we have here.

22 We submit, however, that that statement was  
23 made in the context of an existing collective bargaining  
24 relationship because the Writers Guild did represent  
25 what has become known as the "Hyphenates" in that case.

1 Therefore, there was a potential for an interference  
2 with an existing collective bargaining relationship.

3 Here, there is no such relationship. There is  
4 no potential interference with it. And that is the  
5 difference we see between this case and ABC.

6 QUESTION: Well, I guess the language could be  
7 read more broadly.

8 MR. COHEN: It could be, but the Court seemed  
9 to be directing it toward the situation it had before  
10 it, where there were several unions and some of the  
11 "Hyphenates" in question were not represented by the  
12 Writers Guild.

13 Certainly, the Court did not address the  
14 situation we have here where the union imposing the  
15 discipline has no contact whatsoever with the employers.

16 QUESTION: Well, does it make a difference  
17 that the union is trying to have a collective bargaining  
18 agreement by forcing this employer into the  
19 multi-employer --

20 MR. COHEN: I don't think it would, as we  
21 understand the decisions of this Court. But the short  
22 answer is, that situation just did not occur here.

23 As far as the Administrative Law Judge went,  
24 was to say that the discipline imposed in November and  
25 December of 1982 was intended to force the breakup of a

1 multi-employer unit, the old unit, back in September of  
2 1981. But apart from the illogic of that, we have  
3 another ally.

4 We have another Board decision arising out of  
5 these precise facts and that is the Arden Electric case  
6 which is cited in our brief and which issued a year  
7 after this decision of the Board. In that case, the  
8 Board found that NICA, and I quote, "agreed to the  
9 dissolution" of the multi-employer unit, and even more  
10 pointedly noted that the unit, "was dissolved by the  
11 parties' consent to the disclaimer," in 1981.

12 As the Ninth Circuit pointed out, it simply  
13 seems inconceivable that fines against two individuals  
14 in November and December of 1982 could have been for the  
15 purpose of forcing the breakup of a unit in September  
16 1981 which the parties had dissolved consensually.

17 One of the anomalies of this Board decision is  
18 that if it stands, a union could discipline rank and  
19 file members but not supervisor members for the same  
20 breach of the same union rule. Another court -- I'm  
21 sorry.

22 QUESTION: This decision, if it stands, that  
23 is an anomaly of ABC if it stands, isn't it?

24 MR. COHEN: Except that it is anomaly of ABC,  
25 as it stands in the context of some sort of bargaining



1 relationship. This would carry that anomaly one step  
2 further.

3 Mr. Chief Justice, I would like to respond to  
4 a question you raised. You asked if the discipline,  
5 whether it's a fine or even expulsion, would result in a  
6 loss of livelihood. Under the Act, it is clear that it  
7 would not and lawfully could not.

8 Even if someone is expelled from the union, is  
9 no longer a member of the union, he must be referred to  
10 jobs -- I'm referring to the construction industry now  
11 with its hiring halls -- without discrimination. That  
12 is the lesson of this Court's decision almost 30 years  
13 ago in Teamsters Local 357.

14 So, even expulsion would not result in a loss  
15 of working opportunities.

16 QUESTION: Because a hiring hall in the  
17 construction industry must refer a non-union member on  
18 equally as favorable a basis as a union member?

19 MR. COHEN: Precisely, and when they do not,  
20 the Board is very quick to discipline them for that.

21 QUESTION: What's the advantage of belonging  
22 to a union, then?

23 MR. COHEN: We think primarily in the  
24 obtaining of higher benefits and better working  
25 conditions.

1 QUESTION: Well, but if the free riders or the  
2 non-union get the same thing --

3 MR. COHEN: I agree with you, that that is a  
4 very strong argument against free riders. But we were  
5 unable to convince the Congress in 1965 to repeal 14-B.  
6 Until we do, we are left with that injustice.

7 If I may, I would like to address briefly the  
8 legislative history.

9 QUESTION: You can charge them for your  
10 services.

11 MR. COHEN: They can be charged, although not  
12 to an extent of dues for use of a hiring hall, that is  
13 true.

14 We have set forth in some detail in our brief  
15 the legislative history of 8(b)(1)(B), and the one thing  
16 that it shows clearly is that Congress, and particularly  
17 the principal sponsors, envisioned it as a narrow  
18 provision which was aimed at two specific evils:  
19 forcing an employer to get rid of a particular  
20 supervisor who was deemed objectionable to the union  
21 because of the way in which he had performed his  
22 managerial services, or forcing employers into or out of  
23 multi-employer units.

24 As I have mentioned, this rule does neither.  
25 It simply seeks to prevent the erosion of the union's

1 negotiated standards by requiring that its members not  
2 make themselves available to work for those employers  
3 who would undercut those standards.

4 All of the examples used in the legislative  
5 history clearly make sense only in the context of a  
6 collective bargaining relationship. As Mr. Taft said,  
7 we do not like Mr. "X" and you must get rid of him.  
8 Senator Ellender said, so and so is too strict with the  
9 union; get rid of him.

10 It's virtually impossible that they believed  
11 that this section dealt with the situation we have here  
12 where there is no bargaining relationship whatsoever.  
13 In a different setting this Court seemed to accept the  
14 limited scope of 8(b)(1)(B) and that was in the 1981  
15 case of Labor Board versus Amax Coal which dealt with  
16 the interplay between Section 8(b)(1)(B) and the duties  
17 of trustees under Section 302 Trusts.

18 The Court's opinion there, which reflected the  
19 views of eight Justices, described Congress's intent  
20 under 8(b)(1)(B) as preventing unions "from forcing  
21 employers to join multi-employer units or to dictate the  
22 identity of those who would represent employers," et  
23 cetera, and we did not read Justice Stevens' dissent to  
24 take issue with that aspect of the majority opinion.

25 The Board's decision here clearly goes beyond

1 Oakland Mailers on which ABC rests, and we think past  
2 the breaking point. It is important to recall that in  
3 Oakland Mailers the Board focused on the right of an  
4 employer to have "control over its representatives" and  
5 it noted with particularity, and I quote again, "The  
6 underlying question was the interpretation of the  
7 collective bargaining agreement between the parties."

8 There can't be any such question, and no issue  
9 of divided loyalties here because there is no collective  
10 bargaining relationship. Returning briefly to  
11 anomalies, another that we see here is that the Board's  
12 decision would grant supervisors a preferred status in  
13 unions because only they would be entitled to the  
14 benefits of membership without being held accountable  
15 for breaching the duties of union rules. But that's  
16 exactly -- I'm sorry.

17 QUESTION: All supervisors?

18 MR. COHEN: All supervisors who are members of  
19 the union. They would be free from the strictures of  
20 the union rules.

21 QUESTION: Maybe I don't know the business  
22 well enough, but I thought it's just supervisors who  
23 have bargaining or grievance responsibilities. Is that  
24 almost always all supervisors?

25 MR. COHEN: For the purpose of this argument,



1 I will accept that because to explain it more fully  
2 would probably take an hour. The Board doesn't really  
3 new to that line. The Board has developed something  
4 which it calls a reservoir doctrine in which, basically  
5 it says, totally without warrant, I think, that any  
6 supervisor is an 8(b)(1)(B) supervisor because he is in  
7 that group from which grievance adjusters and bargaining  
8 representatives are naturally to be drawn.

9 So, while I agree with you, there should be  
10 such a distinction, I do not read the Board cases as  
11 having a real distinction.

12 QUESTION: Well, wouldn't there have been some  
13 distinction between supervisors and run-of-the-mine  
14 people under the Taft-Ellender colloquy? I mean, there  
15 were a few people, certainly, that the union could not  
16 discipline. Or do you think that Taft and Ellender  
17 thought that union discipline was not the method by  
18 which the employer would be coerced?

19 MR. COHEN: Frankly, I think that is precisely  
20 the case, although when I say that I have to recognize  
21 that I have ABC standing in front of us.

22 QUESTION: And you also have a statute which,  
23 the Board has always had power to, you know, interpret  
24 in a fairly substantive way.

25 MR. COHEN: However, with this particular

1 provision for 20 years it interpreted it in a narrow  
2 manner which was faithful to congressional intent and  
3 legislative history, until the Oakland Mailers case in  
4 '68. That is when it started its broadening of the  
5 scope of 8(b)(1)(B).

6 It finally culminated before this Court in ABC  
7 in which the Court, and I'll use the phrase, said that  
8 the Board -- there were intimations both in Florida  
9 Power and in ABC that the Board had stretched it pretty  
10 far. In Florida Power the stretching was not permitted  
11 because it had to do with supervisors performing  
12 rank-and-file work behind a picket line.

13 In ABC it was countenanced, but with the  
14 caveat, as I have mentioned, that the Court said, you  
15 have reached the outer boundaries and we think, given  
16 the lack of any relationship between the union and these  
17 two particular employers, that they have certainly  
18 passed that boundary in this case.

19 QUESTION: Labor Board versus Amax?

20 MR. COHEN: Yes.

21 QUESTION: Is that in your brief?

22 MR. COHEN: No. It is not, Your Honor, and it  
23 is one of those things that, when you prepare for your  
24 oral argument you see something you wish you had put in  
25 the brief.

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QUESTION: Why don't you tell me --

MR. COHEN: Let me give you the citation for  
it.

QUESTION: All right.

MR. COHEN: It's 453 U.S. 322, and the quote I  
read is at page 335.

QUESTION: Thank you.

MR. COHEN: I'd like to point out one of the  
rather strange things about the Board decision here, is  
that it appears to us to fly in the face of a much  
earlier Board decision which we have cited in our brief,  
as has the Board: National Association of Letter  
Carriers.

That was decided after ABC, and it cited ABC,  
and the Board there held that a union rule that denied  
membership status to persons who accepted jobs as  
temporary supervisors was not unlawful which is, I  
think, essentially what we have here.

The Board's reasoning is quite similar to our  
argument in our brief. This is a quote. This is from  
footnote 29 of the Board's decision. "The fact that the  
Postal Service may have fewer letter carriers who are  
willing to serve as temporary supervisors as a result of  
the amendment to the union's constitution in no way  
affects the Postal Service's selection of which" --

1 that's the Board's emphasis -- "of which letter carriers  
2 will serve as --

3 QUESTION: The government here was saying that  
4 the union could discipline any of its members who are  
5 not supervisors if they insisted on working for this  
6 employer?

7 MR. COHEN: The Board does concede that. But  
8 what the Board --

9 QUESTION: That's this case --

10 MR. COHEN: I'm sorry.

11 QUESTION: That's the case you are talking  
12 about, almost.

13 MR. COHEN: No, the case we are talking about  
14 is where the union stripped membership rights from those  
15 people --

16 QUESTION: They stripped the membership rights?

17 MR. COHEN: They denied -- there were two  
18 issues in the case. First, denial of membership.

19 QUESTION: You mean, entry?

20 MR. COHEN: No -- all right. Let me back up.

21 QUESTION: Were they already members?

22 MR. COHEN: The union dealt with the Postal  
23 Service. It has as its members the employee of the  
24 Postal Service. It imposed a new rule in its  
25 constitution that said, you members, you employees of



1 the Postal Service may not become temporary  
2 supervisors. If you do, you lose your membership and  
3 you lose your benefits under that membership.

4 QUESTION: These people are already members?

5 MR. COHEN: Already members, as with us,  
6 banned from taking jobs as supervisors, as our rule does  
7 with respect to those employers who are adverse to our  
8 interests by having lower wage standards.

9 We see no principal distinction between the  
10 two rules, that of Letter Carriers and that here, or  
11 their effects. And for these reasons, we ask that the  
12 Court affirm the Ninth Circuit's denial of enforcement  
13 to the Board's order.

14 CHIEF JUSTICE REHNQUIST: Thank you, Mr. Cohen.

15 The case is submitted.

16 (Whereupon, at 2:40 o'clock p.m., the case in  
17 the above-entitled matter was submitted.)  
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CERTIFICATION

Alderson Reporting Company, Inc., hereby certifies that the attached pages represents an accurate transcription of electronic sound recording of the oral argument before the Supreme Court of The United States in the Matter of:

#85-1924 - NATIONAL LABOR RELATIONS BOARD, Petitioner V

INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS, LOCAL 340

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BY Paul A. Richardson

(REPORTER)