

OFFICIAL TRANSCRIPT PROCEEDINGS BEFORE

THE SUPREME COURT OF THE UNITED STATES

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DKT/CASE NO. 85-568

TITLE NANTAHALA POWER AND LIGHT COMPANY, ET AL., Appellants
v. UTILITIES COMMISSION OF NORTH CAROLINA, ET AL.

PLACE Washington, D. C.

DATE April 21, 1986

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IN THE SUPREME COURT OF THE UNITED STATES

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NANTAHALA POWER AND LIGHT :
COMPANY, ET AL., :
Appellants :
v. : No. 85-568
UTILITIES COMMISSION OF NORTH :
CAROLINA, ET AL. :
- - - - -x

Washington, D.C.
Monday, April 21, 1986

The above-entitled matter came on for oral
argument before the Supreme Court of the United States
at 1:43 o'clock p.m.

APPEARANCES:

REX E. LEE, ESQ., Washington, D.C.;
on behalf of Appellants.
LOUIS R. COHEN, ESQ., Deputy Solicitor General,
Department of Justice, for the United States,
as amicus curiae, in support of Appellants.
WILLIAM T. CRISP, ESQ., Raleigh, N.C.;
on behalf of Appellees.

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on behalf of Appellees.	
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on behalf of Appellants - rebuttal	

P R O C E E D I N G S

CHIEF JUSTICE BURGER: Mr. Lee, you may proceed whenever you're ready.

ORAL ARGUMENT OF REX E. LEE, ESQ.

ON BEHALF OF APPELLANTS

MR. LEE: Mr. Chief Justice and may it please
the Court:

Notwithstanding the length of the lower court's opinion and notwithstanding the variety of the Appellees' arguments, this is at bottom a simple case whose solution is controlled by one simple and eminently sensible principle of law, namely that the Federal Power Act requires state regulators, when they set retail electric rates, to include within those rates power supply costs incurred as a result of the Federal Energy Regulatory Commission's rate schedules and decisions.

Today much of our nation's electricity is distributed under interstate arrangements which are subject at one stage of the process to FERC's wholesale regulatory authority, and then at a later stage to local retail ratemaking.

It is also quite common that interstate electric suppliers have more than one source of power and that the costs of the different sources vary widely. Where that occurs, each affected state would

1 like to have for itself and its consumers as much as
2 possible of the low cost power and as little as possible
3 of the high cost.

4 Someone has to decide who gets how much of
5 each. The logical candidate, indeed the only logical
6 candidate, is FERC, because it is the only regulatory
7 authority that, even as a theoretical matter, has no
8 reason to favor the interests of one state over those of
9 another.

10 Appropriately enough, it is a series of state
11 supreme court decisions which have held that the Federal
12 Power Act requires that logical result, that is that the
13 Federal Power Act requires that state regulators include
14 all FERC-regulated power supply costs in the retail
15 rates.

16 This does not preclude the states from their
17 customary function of setting the retail rates. It
18 simply fixes one of the cost components. Here the
19 question involves the competing interests of two states,
20 Tennessee and North Carolina, and two electric
21 retailers, both of which are wholly owned subsidiaries
22 of Alcoa.

23 One of them, Nantahala Power and Light, serves
24 exclusively a public load in North Carolina; and the
25 other, Tapoco, Inc., serves only Alcoa's aluminum plant

1 in Tennessee.

2 QUESTION: Where is Tapoco located, Mr. Lee?

3 MR. LEE: A short distance over the North
4 Carolina-Tennessee border, in eastern Tennessee.

5 QUESTION: How far from the border?

6 MR. LEE: I would say, Justice Rehnquist, on
7 the order of 50, 60 miles, but I could be off by a few
8 yards.

9 During the period at issue, Nantahala and
10 Tapoco operated under two contracts that were filed with
11 FERC as rate schedules. Under one of them, called the
12 New Fontana Agreement, TVA incorporates the
13 hydroelectric generation of these two companies into its
14 system and then delivers back electricity which is
15 lesser in quantity, but more dependable.

16 These NFA entitlements from TVA were divided
17 between Nantahala and Tapoco by a 1971 apportionment
18 agreement. Prior to that time, that is prior to 1971,
19 Nantahala's entitlements had been sufficient for its
20 customers' needs. But since then, Nantahala, like
21 Tapoco before it, has had to purchase additional power
22 from TVA.

23 And these TVA power purchases cost more than
24 three times as much as the hydro entitlements. So that
25 for each company, the power supply cost is a blend cost,

1 resulting in the consequence that an increase in the
2 amount of its entitlements for either company means a
3 decrease in its purchases and consequently a decrease in
4 its total cost of power and in its customers' electric
5 bills.

6 And that's what the dispute in this case is
7 all about: How much of this low cost entitlement power
8 should be allocated to Nantahala's customers, all of
9 whom are in North Carolina, and how much to Tapoco's
10 customers in Tennessee?

11 In one sense, the case varies from the usual
12 pattern because it involves the allocation of low cost
13 FERC-regulated power, where in each of the Narragansett
14 and Northern States line of cases, the issue was high
15 cost.

16 And yet, high cost power is also at issue
17 here, because for both companies and both states the
18 real cost is the mix of the entitlements and the
19 purchases.

20 QUESTION: Well, Mr. Lee, what's the filed
21 rate that the North Carolina Commission is bound by?

22 MR. LEE: The filed rate in this instance was
23 the New Fontana Agreement, supplemented by the 1971
24 allocation. That is the filed rate.

25 QUESTION: The apportionment agreement?

1 MR. LEE: The apportionment agreement was
2 filed as a supplement to the NFA.

3 QUESTION: Well, how could the North Carolina
4 Commission have followed the actual allocation of
5 entitlements --

6 MR. LEE: When it hadn't been made?

7 QUESTION: Yes. I mean, it just -- there's
8 something missing here.

9 MR. LEE: I appreciate the opportunity to
10 clear that up. Since it had been filed, under this
11 Court's decision in the Montana-Dakota Utilities case,
12 it was binding as a filed rate so long as it was not
13 modified.

14 So that the North Carolina Utilities
15 Commission during the interim period between the filing
16 date and any modification made to it had available to it
17 two options. It could have followed either one. One
18 was simply to wait, to abstain and wait until FERC
19 actually made the allocation.

20 The other option was to go ahead and deal with
21 all of the issue except the power supply costs and
22 regard itself as being bound by the power supply that
23 was reflected in the filed rate, the NFA as filed,
24 subject to any refund that might be due once FERC
25 modified the schedules.

1 Clearly what it was bound by was the filed
2 rate up until the time that it was actually modified.

3 QUESTION: So it's your view that North
4 Carolina was bound by that apportionment agreement, even
5 though FERC later changed?

6 MR. LEE: That is correct. And then once FERC
7 made the change, then North Carolina could similarly go
8 back and make the same change that was reflected in the
9 FERC agreement. And that is the thrust of Narragansett
10 and Northern States and these various state cases. The
11 only exception is the North Carolina Supreme Court
12 decision in this case.

13 What North Carolina did here, Justice
14 O'Connor, by departing from that procedure was to take
15 from Tennessee in effect a share that properly belonged
16 to Tennessee. By sweetening its own mix, it increased
17 the cost to Tennessee.

18 QUESTION: Well, what if Nantahala had gone
19 cut and purchased high cost power at a rate on file with
20 FERC, which the North Carolina Utilities Commission
21 subsequently decided Nantahala had imprudently and
22 unnecessarily purchased? And why is this different?

23 MR. LEE: It's different for this reason, that
24 that simply is not the fact in this case, and there was
25 no issue of whether this particular purchase or this

1 particular arrangement, the NFA, in which it got low
2 cost power, was or was not prudent

3 The question that you have just raised is the
4 question that is raised by the Pike County and Sinclair
5 Machine Products case. That is a difficult issue that
6 this Court need not resolve, namely in those instances
7 where FERC does not actually face and decide the
8 question of how they should be allocated, where FERC
9 could have decided it but did not, is that then binding
10 on the states?

11 That's a difficult question and a close one,
12 but it need not be resolved in this case, because in
13 this case the only issue is how should these
14 entitlements be allocated. FERC has made that decision,
15 and under the Narragansett and Northern States line of
16 cases that decision is binding on FERC.

17 It is also our position that the economic
18 preference that North Carolina has erected for itself by
19 sweetening its mix of the entitlements between the
20 purchases and the entitlement power is a violation of
21 the commerce clause. But this Court need not reach the
22 commerce clause issue because of the availability of a
23 statutory ground for the decision, and that statutory
24 ground is the availability of this Narragansett-Northern
25 States doctrine.

1 The Appellees really do not argue, or they do
2 not purport to argue, with the basic Narragansett
3 principle, but they contend that it's inapplicable here
4 for a variety of reasons, none of which is on the mark.
5 And I would like to examine just very briefly the three
6 assertions that appear with greatest frequency in that
7 respect.

8 Probably the most frequent is that the FERC
9 rate schedules, the NFA as supplemented by the
10 apportionment agreement, is not a proper basis for
11 making cost allocations, because that agreement is the
12 product of Alcoa's alleged domination of Nantahala and
13 Tapoko.

14 The short answer to that allegation is that it
15 comes too late. FERC squarely considered it and
16 rejected it, and FERC's position was sustained by the
17 Fourth Circuit in an appeal taken by these Appellees.

18 QUESTION: Well, why is North Carolina bound
19 by that? They weren't a party to that proceeding.

20 MR. LEE: Oh, indeed they were. Indeed they
21 were. It was initiated by Nantahala's wholesale
22 customers, but apparently because they sensed that
23 coming out of that proceeding would be an allocation of
24 the NFA entitlements, the North Carolina Attorney
25 General intervened in those FERC proceedings and

1 participated fully throughout them, and he made very
2 clear that he was intervening on behalf of interests of
3 all of Nantahala's retail customers.

4 And then, once FERC had made its decision, the
5 North Carolina Attorney General appealed to the Fourth
6 Circuit on the ground that FERC had not given enough of
7 the entitlement power to the retailers.

8 QUESTION: Yes, I realize that. But so FERC's
9 decision was upheld and North Carolina can't challenge
10 that. But why is the North Carolina Commission bound by
11 FERC's resolution of this issue? I mean, this isn't the
12 filed rate doctrine at all.

13 MR. LEE: We submit that the reason that it is
14 the filed rate doctrine is that the NFA is supplemented
15 by the apportionment agreement did make an apportionment
16 of the entitlements. FERC then considered this very
17 argument, that it should not be a -- that it was not a
18 fair basis for apportionment of the entitlement because
19 of Alcoa's alleged domination of the two companies.

20 And what it concluded was that the NFA was in
21 all respects fair, but that an adjustment needed to be
22 made to the 1971 apportionment agreement, and it made
23 the adjustment that in FERC's judgment was necessary in
24 order to constitute just and reasonable rates.

25 Once FERC reached that determination as to

1 what was a just and reasonable rate, then under the
2 Federal Power Act as interpreted by the state supreme
3 court decisions that constituted a determination --

4 QUESTION: But we're not bound by those state
5 supreme court decisions.

6 MR. LEE: That is correct, that is correct. I
7 submit that they were correct.

8 QUESTION: Why?

9 MR. LEE: Because of the fact --

10 QUESTION: Well, why on this particular
11 point? I mean, certainly Montana-Dakota doesn't stand
12 for this proposition at all.

13 MR. LEE: Well, what Montana-Dakota stands
14 for, of course, is that the filed rates are --

15 QUESTION: That you can't relitigate in a
16 federal district court the reasonableness of the FPC's
17 ruling.

18 MR. LEE: Yes, and you're right, Justice
19 Rehnquist, this is an extension of the Montana-Dakota,
20 of the Montana-Dakota principle. It is a correct
21 extension, I submit, for these reasons. First of all,
22 the very purpose of part two of the Federal Power Act
23 was to close the Attleboro gap and to eliminate the
24 overlap between the possible competing between state and
25 federal jurisdictions, and to best -- and to give the

1 wholesale regulatory authority to the Federal Energy
2 Regulatory Commission, then the Federal Power
3 Commission, because of the fact that this Court in
4 Attleboro had held that the states did not have it.

5 In the event that the states could then come
6 along and, once these power supply costs had been
7 determined at wholesale, could say, we disagree with
8 them at the retail rate, it would simply permit the
9 states to do by indirection what they cannot do
10 directly, and that is to in effect overturn FERC's
11 determination for the only purpose that really matters.

12 The purpose that really matters for the
13 allocation of these entitlements and therefore the
14 allocation of the purchases is in the setting of retail
15 rates.

16 As Tennessee points out in its amicus brief,
17 if North Carolina can do what it has purported to do,
18 what it has attempted to do in this case, that is to key
19 the amount of its entitlements to what it needs, rather
20 than to FERC's determinations, there is no reason that
21 Tennessee couldn't do the same.

22 QUESTION: Well, but I thought the issue you
23 were answering me on was whether North Carolina can sort
24 of pierce this corporate veil in some way, which
25 wouldn't go to that general proposition you just

1 mentioned at all, I would think.

2 MR. LEE: That is the question of the
3 procedure that can be used, that is whether it can
4 pierce the corporate veil, whether it can use this
5 roll-in. My answer to that is that the question of
6 whether North Carolina can pierce the corporate veil is
7 irrelevant to this case.

8 It adds nothing to the analysis, for this
9 reason. If we're right that Narragansett-Northern States
10 is good law, then it follows that the only allocation
11 that the states can use is the allocation that was used
12 by FERC.

13 And if we're not right, then the only issue,
14 of course, is Narragansett-Northern States. But if we
15 are correct, then North Carolina must use that
16 allocation in determining its revenue requirements. So
17 that the only relevant question is whether Narragansett
18 is good law. We submit that it is, for reasons that
19 I've just discussed.

20 The Appellees' argument that, because FERC
21 made one modification to the apportionment agreement,
22 this somehow frees North Carolina to make any
23 allocations that it wants notwithstanding what FERC has
24 done is a complete non sequitur.

25 If FERC is to do its job as a regulator, then

1 it must make whatever adjustments in the rate schedules
2 it considers necessary to achieve just and reasonable
3 rates. But when it does so -- excuse me, Justice
4 O'Connor.

5 QUESTION: Well, it just, it seems to me that
6 FERC didn't quite act by changing a filed rate or
7 modifying the apportionment agreement. It just didn't
8 give full effect to it. I mean, FERC didn't act in the
9 way that one would expect FERC to act if it were really
10 dealing with this as a filed rate.

11 MR. LEE: You might quarrel -- a quarrel might
12 be had with the language that FERC used. But the
13 argument that because FERC did or did not modify the
14 filed rate would simply work to my clients' benefit
15 rather than North Carolina's benefit, for this reason.

16 If it in fact was not a modification, then the
17 original filed rate was still in effect, because the
18 modification favored North Carolina rather than my
19 clients. And nobody can contend that the original filed
20 rate was not still in effect.

21 Moreover, it is quite clear to me, though this
22 is actually against my clients' own self-interest, that
23 FERC did in fact modify the agreement, because its job
24 was to set a just and reasonable rate. In order to do
25 that, it concluded that it had to give additional power,

1 additional cheap entitlement power, to Nantahala.

2 Once it did so, that modification of the
3 agreement became the new filed rate, or in any event the
4 new FERC decision that was then binding on the North
5 Carolina courts.

6 I'd like to reserve the rest of my time.

7 CHIEF JUSTICE BURGER: Mr. Cohen.

8 ORAL ARGUMENT OF LOUIS R. COHEN, ESQ.,
9 FOR THE UNITED STATES, AS AMICUS CURIAE,
10 IN SUPPORT OF APPELLANTS

11 MR. COHEN: Mr. Chief Justice and may it
12 please the Court:

13 The North Carolina Supreme Court recognized
14 that the New Fontana Agreement and the 1971
15 apportionment agreement were contracts filed with and
16 accepted by FERC setting forth terms for the sale of
17 power at wholesale in interstate commerce; and that the
18 North Carolina Utilities Commission was -- and I'll
19 quote the North Carolina Supreme Court because the point
20 can't be said any better -- "was preempted from
21 inquiring into the reasonableness of those FERC filed
22 rates when it acts in fixing Nantahala's retail rate."

23 The North Carolina Supreme Court had, however,
24 two defenses for what the North Carolina Utilities
25 Commission did. First, the North Carolina Supreme Court

1 said that the State Commission was not questioning the
2 FERC filed allocation of low cost power, that is to say
3 the terms on which Nantahala acquired power at
4 wholesale, but was merely determining what costs could
5 properly be imposed on retail customers.

6 It analogized cases where state utility
7 commissions have accepted the wholesale cost, but found
8 that a particular wholesale cost was offset by savings
9 elsewhere or was, as in for example the case of a
10 research cost, not a particular cost that ought to be
11 imposed on particular retail customers, or cases where
12 state commissions have found that power purchase costs
13 were unreasonable because power could have been acquired
14 more cheaply from a different available source.

15 None of those things is what the North
16 Carolina Utilities Commission did here. What it did
17 here, as stated by the North Carolina Supreme Court --
18 I'm at page 15A of the joint appendix -- was to find
19 that significant detriments and inequities to Nantahala
20 arise out of the New Fontana Agreement and the 1971
21 apportionment agreement, and render use of the company's
22 cost allocation formula based on the demand and energy
23 entitlements under those contracts inappropriate for
24 determining the costs fairly attributable to the North
25 Carolina public load.

1 In other words, the State Commission simply
2 substituted a different and what it thought would be
3 fairer arrangement among the same parties with respect
4 to dividing the low cost power, instead of the 1971
5 agreement and instead of FERC's determination of a
6 proper apportionment after FERC had reviewed that
7 agreement.

8 Let me comment briefly on a distinction
9 between two allocation decisions that North Carolina
10 made. North Carolina decided that it would be
11 appropriate to roll in, to combine the two utilities'
12 costs for purposes of determining how their costs --
13 what their costs were of producing power.

14 That is not the major problem with what North
15 Carolina did, and it would not necessarily conflict with
16 either the filed agreements or the FERC modification.
17 What North Carolina did that creates the problem here
18 was to apportion the entitlements power that the two
19 utilities received back from TVA in a way that different
20 both with their contractual apportionment and with the
21 apportionment that FERC found to be fair.

22 In sum, I think North Carolina was doing
23 precisely what the Supreme Court had acknowledged it
24 could not do, and that was altering the terms of the
25 wholesale transaction.

1 Now, the North Carolina court's second line of
2 defense was that the FERC proceedings themselves somehow
3 freed the Utilities Commission to do what it did. The
4 argument is that FERC found the apportionment unfair,
5 but failed to modify it, and thus conferred the power on
6 North Carolina to determine Nantahala's wholesale costs
7 as it saw fit.

8 I think that's wrong for two reasons, apart
9 from the commerce clause problem that would be
10 presented. First, FERC had accepted the two agreements
11 for filing, and North Carolina was bound to honor the
12 apportionment set forth in those agreements unless and
13 until they were modified.

14 North Carolina had a statutory right to
15 challenge the rates, the apportionment, at FERC or to
16 ask FERC to clarify if there were any doubt that the
17 adjustment FERC made in favor of Nantahala could be
18 assumed for retail rate setting purposes at all.

19 The North Carolina Attorney General did
20 participate at FERC on behalf of North Carolina's retail
21 customers, but he didn't like the outcome at FERC, and
22 so North Carolina took the matter into its own hands and
23 simply fixed its own apportionment. North Carolina was
24 bound to honor the agreements until they were modified.

25 Second, while the opinions are not models of

1 clarity, I think there is no real doubt that FERC did
2 modify Nantahala's entitlements for all purposes,
3 including retail rate setting. FERC said when it
4 accepted the 1971 agreement for filing, "The
5 reasonableness" -- I'm quoting from page 266A: "The
6 reasonableness of the apportionment arrangements shall
7 be subject to the outcome of the proceedings."

8 FERC said in Opinion 139, the key document
9 here, at page 298: "The effect of this opinion is to
10 provide entitlements to Nantahala which will result in
11 just and reasonable rates to its wholesale customers."
12 There is a reference to wholesale customers.

13 But there is no excuse for reading FERC's
14 statement that it is providing certain entitlements to
15 mean instead that it is assuming entitlements for one
16 purpose only. Of course, any doubt on this point could
17 have been resolved in the FERC proceedings by the North
18 Carolina Attorney General and by the Town of Highlands,
19 which were there.

20 There are statements in the FERC opinions to
21 the effect that FERC is not reforming the contract, but
22 reforming contracts is not a normal FERC activity. As
23 this Court explained in the Mobile and Sierra case,
24 FERC's basic task is to review rates, which may or may
25 not be embodied in private contracts, and, if it

1 determines that they are not just and reasonable, to set
2 just and reasonable rates.

3 And I think it is reasonably clear that that
4 is what FERC did here, and it accepted the 1971
5 agreement and then expressly made the reasonableness of
6 the apportionment arrangement subject to the outcome of
7 the then pending proceedings. And in those proceedings,
8 it then modified Nantahala's entitlement.

9 The reformation question came up in connection
10 with Highlands' request that FERC alter the obligation
11 to Tapoco, the Tennessee utility, which the
12 administrative law judge declined to do because
13 Highlands had not made out a prima facie case that
14 Tapoco had benefited.

15 That's where that question first arose. Then
16 when both sides, in what FERC said were confusing
17 contentions, raised issues about retroactivity and
18 whether FERC was impermissibly retroactively changing
19 rates, FERC said, we have not modified the contract, we
20 have merely acted on the Nantahala wholesale rate filing
21 which has been open since it was filed in 1976. But
22 FERC's 1980 order had included the 1971 filing as well.

23 CHIEF JUSTICE BURGER: Mr. Crisp.

24 ORAL ARGUMENT OF
25 WILLIAM F. CRISP, ESQ.

1 ON BEHALF OF APPELLEES

2 MR. CRISP: Mr. Chief Justice and may it
3 please the Court:

4 I think the demurrage of the paper, briefs,
5 briefcases, is ample testimony to how long this case has
6 been going on, as well as the deluge of briefs and the
7 record that's been filed with you. I hope to cut
8 through much of that and get to the conceptual and
9 theoretical aspects of the case and, more importantly
10 perhaps, to a recharacterization of the facts, which we
11 will begin by asserting to you have not been stated
12 correctly to you by the Appellants.

13 Indeed, we don't think that you would have
14 noted probable jurisdiction if the facts as we want to
15 give them to you now had been before you when you made
16 that decision.

17 QUESTION: Did you put them before us in your
18 motion to dismiss?

19 MR. CRISP: We tried to. We tried to. But
20 you've got some facts before you now in the form of
21 Appellants' briefs and reply brief that make it very,
22 very difficult for us --

23 QUESTION: You mean facts that aren't in the
24 record?

25 MR. CRISP: No, sir, they're in the record.

1 They're just mischaracterizations, some absolute
2 misstatements. And we've got those documented. I would
3 urge the Court please to read not only our brief, but
4 the amicus brief of the Town of Highlands and the North
5 Carolina Commission, because among the three of us, you
6 know, there is only so many pages we can use in the
7 brief.

8 Among the three of us, we've got those
9 mischaracterizations pretty well identified and
10 corrected, Justice White. And I think you'll find out
11 that my characterization of their mischaracterization is
12 correct.

13 Now, if I may, and for that reason I would
14 like to start by giving you a kind of a kaleidoscopic
15 view of the facts. And when I say facts, I don't mean
16 just facts in terms of evidentiary facts. I'm talking
17 about facts in terms of what did FERC do in its order,
18 what did the North Carolina Commission do in its order,
19 as opposed to what the Appellants in this case say was
20 done.

21 I begin with a negative. This case is not a
22 case between North Carolina and Tennessee. This case is
23 not a case of the economic interests of North
24 Carolinians against the economic interests of the
25 Volunteer State. It is not, in the final analysis, we

1 think you will conclude, a case of North Carolina
2 jurisdictional assertion over retail ratemaking versus
3 FERC jurisdiction over wholesale ratemaking.

4 What it is, and the history of how we got to
5 this courtroom, which began in the early part of this
6 century, what it is is the final coming to a judicial
7 apex where you're going to determine whether or not
8 Alcoa is going to be able, through the guise of public
9 utility subsidiaries, to deprive the public -- not North
10 Carolina and not the public of North Carolina, but the
11 public of both states in this particular case -- of
12 resources benefits unlawfully and through the ruse of
13 invoking at this late date the protective jurisdiction
14 of the Federal Energy Regulatory Commission, which it
15 has steadfastly defied and tried for decades to keep
16 from coming under.

17 QUESTION: When you speak of both states, what
18 states are you referring to?

19 MR. CRISP: North Carolina and Tennessee.

20 In that regard, I think it's good for me now
21 to give a more precise answer to Justice Rehnquist's
22 question concerning the location of Tapoco. Tapoco was
23 the Knoxville Power Company. It was incorporated as a
24 public utility in Tennessee, with the power of eminent
25 domain, which it exercised.

1 And only contemporaneously with coming into
2 North Carolina, domesticating there and seeking and
3 getting a certificate of convenience and necessity,
4 which it had to do and could do only if it was a public
5 utility in North Carolina, did it change its name to
6 Tapoco.

7 It has four hydroelectric projects. Two of
8 them lie across the Tennessee border in Tennessee, two
9 of them lie in North Carolina. Corporately, it's
10 domesticated in the state of North Carolina. So in
11 effect, Justice Rehnquist, it occupies both states as a
12 corporate entity, and it is a public utility in the
13 state of Tennessee, as well as in the state of North
14 Carolina.

15 I think next I should respond to Justice
16 O'Connor's question about imprudence. Imprudence was an
17 issue in this case. It was almost the issue in this
18 case, because imprudence goes not only to the decision
19 and choice of a supplier as to options that it has with
20 regard to its power supply, but, given a determination
21 properly that that option was not wisely and prudently
22 exercised, it goes to the question, when we flow through
23 the requirement of honoring FERC-set rates, who is to
24 bear the burden of those rates as between the retail
25 ratepayers and the stockholders.

1 One of the things, one of the parts of the
2 lexicon of this case that you should be aware of is that
3 the Appellants are constantly referring to Alcoa as a
4 customer of Tapoco. It is a customer of Tapoco, but
5 primarily in this case it is a utility company.
6 Certainly in the state of North Carolina it's a public
7 utility, and it owns two public utility subsidiaries,
8 and as such is the sole stockholder in those.

9 Now, was there any reason for inquiring into
10 Nantahala's prudence in letting itself be manipulated
11 the way it could not otherwise do, being wholly owned by
12 the master Alcoa? Let me quote to you from what our
13 Commission's order said, affirmed, incidentally, by our
14 Supreme Court. And I'm on 233A of the appendix:

15 "The Commission must conclude that Alcoa has
16 so dominated these transactions and agreements affecting
17 its wholly owned subsidiary Nantahala that Nantahala has
18 been left but an empty shell, unable to act in its own
19 interests, let alone in the interests of its public
20 utility customers in North Carolina."

21 If you want to put that in the context of the
22 Simclair case and of the Pike Power & Light Company case
23 in Pennsylvania, the analogy I think is pretty clear.
24 Here is a captive subsidiary, owned not by a company
25 that is primarily engaged in the production of power to

1 make money off of that, but to feel its own smeltering
2 process with it.

3 And for that reason, the prudence rule gets
4 abused because the helplessly owned subsidiary cannot
5 make any choice except what the parent lets it make.
6 They didn't even let Nantahala sign the first Fontana
7 agreement. They committed the resources without even
8 letting it sign the document.

9 Nantahala did not negotiate, it didn't
10 participate in the negotiations of the apportionment
11 agreement or the New Fontana Agreement. They did pay it
12 the perfunctory honor of letting it execute those
13 documents.

14 Now, given that kind of domination, massive
15 domination, which is uncontested in this record, and a
16 finding which is not up for review before this Court, I
17 think you can see why someone had to play the role of
18 surrogate for Nantahala. And we stand here today as
19 that surrogate.

20 The Commission of North Carolina is the proxy
21 for that company. We stand in its shoes, asking for
22 what it ought to ask for.

23 QUESTION: Well, the Appellants of course say
24 that this was all concluded in the proceedings before
25 FERC, that it's too late for you now.

1 MR. CRISP: They're talking about a wholesale
2 arrangement, Senator -- Senator.

3 QUESTION: Justice.

4 (Laughter.)

5 MR. CRISP: Justice Rehnquist. I would
6 apologize, but I'm afraid there may be a Senator in here
7 and that might get me into trouble.

8 (Laughter.)

9 MR. CRISP: What they're saying is that what
10 North Carolina did was to fail to give heed to the NFA
11 and the apportionment agreement, and for that reason
12 it's got to fall under the Narragansett line of cases.
13 Now, we say this to you about that. We didn't do
14 anything in North Carolina that affected the
15 continuation and the operation of the New Fontana
16 Agreement and the apportionment agreement. Not a single
17 thing did we do that affected that.

18 It has continued until it was succeeded by
19 another agreement after the locked-in period. It has
20 continued in effect. It has been honored
21 accounting-wise and otherwise by the parties.

22 QUESTION: But the position of the Appellants
23 is that by the sort of rate structure and redefinition
24 of rates that your Commission put on Nantahala and
25 Tapoco, you have in effect disregarded the wholesale

1 allocation.

2 MR. CRISP: Yes, I'm aware of that and I want
3 to respond to that type of rationale right now. Justice
4 Rehnquist, let us assume that all of Nantahala and
5 Tapoco, and the Alcoa load too, as far as that's
6 concerned, do in fact constitute one corporate entity.
7 And like CP&L straddling the Carolina borders or Duke,
8 which does the same thing, they are now before the North
9 Carolina Commission to set rates.

10 That is done almost universally by determining
11 what the total demand is that is being satisfied by
12 those companies, then ratioing the portion of that
13 demand that the retail public in North Carolina is
14 putting on that system, and then you allocate costs
15 accordingly.

16 That's purely and simply what we did here, and
17 I say to you, sir, that that's what we should have
18 done. We've already had the concession that piercing
19 the corporate veil didn't particularly bother the
20 Appellants. I'm glad to hear them say that, because
21 when we did that we were dealing with one entity, we
22 were dealing with one system.

23 And incidentally, the one entity, one system
24 finding is unchallenged in this record. It is not an
25 issue before this Court or subject to being upset by

1 this Court.

2 So that all North Carolina did was take the
3 agreements as they existed and left them alone. We
4 didn't like them. We didn't like them. We don't think
5 they're reasonable. But it's like that old adage about
6 the lovely lady: You can look, but don't touch. And we
7 didn't touch. We looked, but we didn't touch. We did
8 not disturb those agreements. We left them right where
9 they were.

10 Now, the methodology arrived at certainly has
11 historic actual and judicial foundations for honoring by
12 this Court. It has been held -- and we have cited the
13 cases in the briefs -- numerous that the methodologies
14 employed in setting retail rates need not be the same as
15 followed by the FERC.

16 Let me give you some of the largesse that the
17 company got the benefit of in North Carolina. We let
18 them re depreciate their war-depreciated assets. FERC
19 denied it in 139A. We let them put on a purchase power
20 adjustment clause in North Carolina. FERC denied it.

21 FERC is an original cost rate base
22 Commission. We are a fair value rate base Commission.
23 There is nothing that dictates that every nuance and
24 refinement of methodology followed by the federal
25 Commission has got to be adhered to by the Commissions

1 that regulate retail rates.

2 And if there were such a thing as that, I
3 think you could certainly be looking at madness
4 throughout the Union today, rather than a fairly logical
5 and well-oiled scheme that allows a balanced and
6 equitable sharing of these responsibilities as between
7 the states and retailers on the one hand and the federal
8 government and interstate wholesale transactions on the
9 other.

10 QUESTION: Mr. Crisp, do you agree that the
11 Commission must apply the filed rate that FERC has on
12 file for wholesale power --

13 MR. CRISP: Let me say this to you.

14 QUESTION: -- in computing the retail?

15 MR. CRISP: We are in whole agreement with the
16 Narragansett case. And my answer to you says simply
17 this: In this case, that's not what we're dealing
18 with. We think if we were talking about a truly filed
19 rate, that would be a different proposition.

20 QUESTION: Well, what is the filed rate here
21 in your view?

22 MR. CRISP: Well, a filed rate, among other
23 things, is a rate that has been filed and has been
24 accepted, or at least permitted to go into effect, by
25 the Commission until and if it's changed by the

1 Commission.

2 QUESTION: Well, is it your position that the
3 agreements on file were not filed rates?

4 MR. CRISP: Yes, ma'am. That is my position.
5 And I want to elaborate on that by saying to you,
6 Justice O'Connor, that here, when you go to 139, 139A,
7 139B, you're not in the classic wholesale power
8 disagreement.

9 There were three wholesale customers: one
10 university, one electric cooperative, and one Town of
11 Highlands. And only in an ancillary sense did the NFA
12 and the apportionment agreement get into it at all.
13 They were looked at because we alleged that they were
14 unfair and that they ought to roll the companies
15 together for rate-making purposes.

16 They did not do that. But I think it's
17 important to give you the quotation from the FERC order
18 on North Carolina's right to do that, because they paid
19 deference to that right. And I'm on page 23 of our
20 brief:

21 "According to the Commission's order" -- the
22 FERC Commission's order -- "we recognize that the North
23 Carolina Utilities Commission, based on a similar
24 record, reached a different conclusion concerning
25 rolled-in costing. However, the question of whether to

1 treat various entities as an integrated system for
2 ratemaking purposes is not a purely factual question,
3 but also rests on criteria which each ratemaking
4 authority may deem relevant."

5 Now, we say to you that, if not expressly,
6 certainly impliedly FERC was saying: Well, we recognize
7 the fact -- and we were first. Our order had come down
8 before this order was written, at least our initial
9 order had.

10 So our final order has come down. We've gone
11 one route on this issue of roll-in, which would have
12 required in effect the piercing of the corporate veil,
13 and North Carolina has gone the other way. Well, we
14 recognize that different Commissions have different
15 criteria, different standards in determinations for
16 performing their particular rate regulating functions,
17 and that's fine with us. We have no complaint with that
18 at all.

19 So the concession that we could go that route
20 is written into 139, and in a very real sense the FERC
21 stands in this Court today and through briefing and
22 argument is trying to reverse the Fourth Circuit Court
23 of Appeals, which affirmed that order.

24 Now, we say they can't come back and have not
25 only a second bite at that apple, but bite it from the

1 core up instead of from the top down. It can't be done
2 that way.

3 QUESTION: Mr. Crisp, maybe you'd straighten
4 me out. You started out by saying that some two groups
5 have been fighting since the beginning of the century.
6 Who are those two?

7 MR. CRISP: The two groups were Alcoa and the
8 publics of North Carolina and Tennessee. They may have
9 been fighting elsewhere also.

10 QUESTION: They're not parties in this case.

11 MR. CRISP: No, they're not, not elsewhere --
12 but the fight, and I will get off of this.

13 QUESTION: Well, what right do we have to pass
14 upon them if they're not here?

15 MR. CRISP: Well, you don't.

16 QUESTION: Why aren't they here?

17 MR. CRISP: And that I'm saying to you is --

18 QUESTION: Or are they here?

19 MR. CRISP: -- that they are here, Justice
20 Marshall. What I meant was that the company may have
21 abused publics in other areas of the country, too, and
22 they're not here.

23 But I'm saying this: The people whom they
24 abused in North Carolina are here. I represent five
25 counties, five towns, the Eastern Band of the Cherokee

1 Indians, Justice Marshall, and one Henry Truett, the
2 consumers in the area served by the company.

3 QUESTION: I thought you represented the
4 state?

5 MR. CRISP: I beg your pardon?

6 QUESTION: I thought you represented the
7 state.

8 MR. CRISP: Mr. Thornburg, the Attorney
9 General, is here and he represents the state of North
10 Carolina. He's been in these cases from the beginning.
11 I should say his office has.

12 QUESTION: Well, I read here Nantahala Power
13 Company against the state of North Carolina.

14 MR. CRISP: Et al.

15 QUESTION: That's a mistake?

16 MR. CRISP: Et al.

17 QUESTION: That's a mistake?

18 MR. CRISP: No, that's not a mistake.

19 QUESTION: The state is here?

20 MR. CRISP: That's correct.

21 QUESTION: You represent the state?

22 MR. CRISP: No, sir. I am representing all of
23 the Appellees in this argument. I was chosen by them
24 for that purpose, Justice Marshall.

25 QUESTION: I give up.

1 MR. CRISP: Now, the battle that I alluded to,
2 and I'm sorry I deviated from, was this. Alcoa came
3 into North Carolina in the early part of this century
4 and it wanted to run up our streams, generate cheap
5 hydroelectric power, gargantuan quantities of which are
6 required to smelt aluminum.

7 And they suddenly ran into a phenomenon that
8 is not indigenous to the mountain people of Tennessee
9 and North Carolina. I think it pervades the country.
10 People don't want their land dammed and lakes built on
11 them. They don't want privately and voluntarily to sell
12 out.

13 So what did Alcoa do? First of all, it bought
14 a utility. That was Tallassee. Tallassee's name was
15 changed to Carolina Aluminum. Carolina Aluminum's name
16 was changed to Yadkin, Inc. See, we're getting farther
17 and farther away from the concept of a utility. And
18 yet, it was Carolina Aluminum who sold, transferred, the
19 two dams in North Carolina to Tapoco.

20 What they did, they created these subsidiaries
21 with the power of eminent domain, and they not only
22 exercised that power with respect to condemnation
23 proceedings, they pervasively exercised it in
24 threatening people to give up their land who otherwise
25 wouldn't do it.

1 And under the guise of a public utility they
2 then went in and acquired the rights to build the dams,
3 generate the power, and then by corporate manipulation,
4 spinning off these facilities' ownership from Nantahala
5 to Tapoco, drained all of the low cost power to Alcoa in
6 Tennessee.

7 And the higher cost power was left to the
8 people who were served in North Carolina, and it would
9 have been true if they had been serving across the line
10 in Tennessee as far as that is concerned, which we did
11 for a while. We did for a while.

12 The wrongness of that was first recognized by
13 our Supreme Court in 1954 in the Mead Corporation case,
14 which we cite. As a matter of fact, I think we close
15 with a quotation from that case.

16 It was found by our court to be a wrong in
17 1963, when Alcoa attempted to shed its public utility
18 responsibility by selling off its distribution system
19 and customers and retaining these hydro facilities for
20 its own. And then, of course, it has attempted to do
21 the same thing through the NFA and the apportionment
22 agreement.

23 Now, let me conclude, if I may, by asking just
24 three or four rhetorical questions and making one
25 request and taking note of an historical marker which

1 today is.

2 Why do we stand here as proxy for the
3 company? Why isn't the company up here arguing for what
4 in effect is a real good deal for it under the North
5 Carolina Commission's order? Why didn't it fight for
6 that kind of benefit upstairs in FERC?

7 Well, the answer is very simple and I don't
8 think they would even deny it. They're helpless to do
9 otherwise. They're put in the absolute ridiculous
10 posture of opposing their own best interests, which then
11 of course flows down to the detriment of the customers,
12 because they are captive to a wholly owned master who is
13 not a public utility in the traditional sense, but is in
14 business to make money by making and selling aluminum.

15 Why is our Commission acting as their
16 surrogate? Who else is there to do it? Shall we go
17 into court and ask for the appointment of a conservator
18 or a trustor to bring this action on its behalf against
19 its parent?

20 This is the logical way that the problem ought
21 to be resolved. And I say to you that it has taken 35
22 years of litigation and over 50 years of discovery
23 really to get this nasty picture out and revealed for
24 the very, very terrible thing that it is. And it's
25 nothing more nor less than an absconsion by a corporate

1 giant, a multinational corporate giant, of public assets
2 preferred to its own benefit and to the expense of the
3 public.

4 Surely that makes appropriate then this
5 question. They come here as a last desperate effort. I
6 say that for this reason. They never raised their
7 federal questions until they filed their first brief on
8 exceptions to the initial Commission order issued in
9 September of 1981. Not in their pleadings, not in their
10 objections to evidence, not in their production of
11 testimony.

12 QUESTION: Well, if the Supreme Court of North
13 Carolina considered their federal questions --

14 MR. CRISP: Yes, and I'm not saying, sir -- I
15 want to make that clear. I'm not saying they're not
16 here.

17 QUESTION: Well, why are you bringing this
18 up?

19 MR. CRISP: I'm bringing it up solely for this
20 reason, sir. This case has been literally through the
21 Supreme Court and back twice in North Carolina. It's
22 been to the district court and the Fourth Circuit
23 Court. It has been litigated and litigated and
24 litigated.

25 And not until that last moment, so to speak,

1 did they raise this question. And they had the right to
2 do that. I'm not arguing that. But they are latecomers
3 to that theory in this case.

4 Finally, today marks the 150th anniversary of
5 the Battle of San Jacinto, and I think everybody in this
6 room knows what happened there. A real smart Sam
7 Houston, knowing that Mexican take siesta, waited until
8 about 4:00 o'clock and then, with the sun behind his
9 back and some 600 soldiers, really decimated Santa Ana's
10 army.

11 How does that bear on what's going on here?
12 Texas became a liberated, independent republic, and it
13 waived for several years before it opted as to whether
14 to come into this Union. Very independent people,
15 nobody would gain say that.

16 But they finally opted to come, and one of the
17 reasons they came -- and Sam Houston was one of the
18 proponents for it -- was that the Constitution held this
19 balance of powers between semi-sovereign states and a
20 federal union.

21 And we're talking here today, Chief Justice
22 Burger and fellow Justices, we're talking here today
23 about balancing equity between the federal scheme of
24 regulation and the state scheme of regulation. And the
25 wrong that has been done, the wrong that has been done,

1 cannot be corrected by merely invoking carte blanche a
2 set of principles that have come down in other, really
3 inapplicable cases.

4 And so we hope that you, certainly not
5 intentionally, will not do what this company is asking
6 you to do, which is to become its handmaiden in
7 extricating it from what was finally determined to be
8 the proper and the equitable resolution of the problems
9 it's created.

10 CHIEF JUSTICE BURGER: Do you have anything
11 further, Mr. Lee?

12 REBUTTAL ARGUMENT OF

13 REX E. LEE, ESQ.,

14 ON BEHALF OF APPELLANTS

15 MR. LEE: Yes, Mr. Chief Justice.

16 CHIEF JUSTICE BURGER: You have two minutes
17 remaining.

18 MR. LEE: What the Appellees are asking this
19 Court to do, and the only thing they're asking this
20 Court to do, is to perform the function of deciding what
21 is a fair and just allocation of these entitlements.
22 That is not the function of this Court. It is not the
23 issue before this Court.

24 That is a decision that has already been made
25 by the only authority that has the power to make it, the

1 Federal Energy Regulatory Commission. It can be
2 asserted on the one side that it's a nasty picture, a
3 terrible thing by a corporate giant. It can be asserted
4 on the other side, as we have quoted in our brief, that
5 Alcoa is the best friend that North Carolina ever had.
6 These are the lowest rates in North Carolina.

7 This Court is not the Federal Energy
8 Regulatory Commission. The only issue for this Court is
9 who is going to call these balls and strikes. Is it
10 going to be a neutral umpire, or is it going to be the
11 catcher, or is it going to be the batter?

12 The only facts that the Appellees say are
13 relevant to this case are all, every one -- count them
14 -- facts that pertain to their allegations of
15 unfairness. It is not the proper function of this Court
16 and it would be a misallocation of this Court's
17 resources to sift through those.

18 Our point is that there is a filed rate. It
19 is the NFA and the apportionment agreement, and that
20 controls unless and until it is modified. Once it is
21 modified, then it is the modified version that must
22 control.

23 And the only alternative is the kind of chaos
24 that led to, 200 years ago, the invocation of a
25 Constitutional Convention.

1 In the event that the Court should not decide
2 this case on that ground, then it must reach the
3 commerce clause issue. And there is no question that
4 this case is indistinguishable from what happened in
5 NEPCO.

6 The better procedure, we submit, is to follow
7 the lead of the state supreme court decisions which have
8 held that, where the Federal Energy Regulatory
9 Commission has made a power supply cost determination,
10 that that power supply cost determination then becomes
11 binding on the state and local regulators when they make
12 their retail ratemaking decisions.

13 Unless the Court has questions, I have nothing
14 further.

15 CHIEF JUSTICE BURGER: Thank you, gentlemen.
16 The case is submitted.

17 (Whereupon, at 2:41 p.m., the oral argument in
18 the above-entitled case was submitted.)
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CERTIFICATION

Alderson Reporting Company, Inc., hereby certifies that the attached pages represents an accurate transcription of electronic sound recording of the oral argument before the Supreme Court of The United States in the Matter of:

#85-568 - NANTAHALA POWER AND LIGHT COMPANY, ET AL., Appellants V.

UTILITIES COMMISSION OF NORTH CAROLINA, ET AL.

and that these attached pages constitutes the original transcript of the proceedings for the records of the court.

BY Paul A. Richardson

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