

ORIGINAL

OFFICIAL TRANSCRIPT PROCEEDINGS BEFORE

THE SUPREME COURT OF THE UNITED STATES

DKT/CASE NO. 84-861

TITLE NATIONAL LABOR RELATIONS BOARD, Petitioner
V. INTERNATIONAL LONGSHOREMEN'S ASSOCIATION,
AFL-CIO, ET AL.

PLACE Washington, D. C.

DATE April 23, 1985

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(202) 628-9300
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IN THE SUPREME COURT OF THE UNITED STATES

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NATIONAL LABOR RELATIONS BOARD, :
Petitioner, :
V. : No. 84-861
INTERNATIONAL LONGSHOREMEN'S :
ASSOCIATION, AFL-CIO, ET AL. :
- - - - -x

Washington, D.C.

Tuesday, April 23, 1985

The above-entitled matter came on for oral
argument before the Supreme Court of the United States
at 10:04 o'clock a.m.

APPEARANCES:

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in support of the petitioner

DONATO CARUSO, ESQ., New York, New York; on behalf of
respondents New York Shipping Association, et al.

ERNEST L. MATHEWS, JR., ESQ., New York, New York; on
behalf of respondents International Longshoremen's
Association, et al.

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1 containers owned or leased by the shipping companies are
2 to be unloaded or loaded, stripped or stuffed as that
3 process is called in the industry, within 50 miles of
4 the port by anyone other than the beneficial owner of
5 the cargo, the work must be done at the pier by
6 longshoremen.

7 The rules require shipping companies to deny
8 containers to any facility operating in violation of the
9 rules and to pay liquidated damages of \$1,000 per
10 container or for any container handled in violation of
11 the rules.

12 Now, at first blush the rules would appear to
13 violate Section 80 of the National Labor Relations Act
14 which prohibits an employer and a union from agreeing
15 that the employer will cease doing business with another
16 person because they require the shipping companies to
17 deny containers and thus do business with anyone
18 operating in violation of the rules.

19 But this Court has held that 80 applies only
20 to secondary activity and not to activity serving a
21 legitimate primary purpose, and among the primary
22 purposes protected by the Act is the purpose of
23 preserving for the contracting employees themselves work
24 traditionally done by them.

25 On the other hand, decisions of this Court

1 have established that an agreement does not have a
2 legitimate work preservation objective and is instead
3 for a secondary objective that is unlawful under Section
4 80 if it seeks to acquire for union members work that
5 was not previously theirs.

6 Now, the last time this case was before this
7 Court, what I shall refer to ILA-1, this Court vacated
8 two decisions of the NLRB and it concluded that the
9 rules on containers and their enforcement constituted
10 secondary activity proscribed by Section 80 and
11 8(b)(4)(B) of the Labor Act.

12 The Court concluded that the board, in finding
13 that the rules in their applications did not serve a
14 valid work preservation objective had applied an
15 erroneous definition of the work in controversy,
16 defining the disputed work as the container work
17 performed by the truckers and consolidators at their
18 off-pier premises after the innovation of containers,
19 thereby foreclosing the longshoremen from playing any
20 part in the loading or unloading of containerized
21 cargo.

22 The Court accordingly remanded the case to the
23 board to take another look at the rules applying a
24 proper definition of the work, and the Court explained
25 that the -- or instructed the board in determining

1 whether the rules had a lawful work preservation object
2 to see whether they were tailored to the objective of
3 preserving the essence of traditional work patterns.

4 In short, the board was to undertake a careful
5 analysis of the traditional work patterns that the rules
6 were allegedly seeking to preserve and determine whether
7 the historical and functional relationship between this
8 retained work and traditional longshore work could
9 support the conclusion that the objective was work
10 preservation rather than work acquisition.

11 On remand, the board consolidated the two
12 prior proceedings with seven other proceedings involving
13 the rules, and after making the analysis which the Court
14 directed it to make of the traditional work patterns,
15 concluded that the rules violated the Labor Act in their
16 application to a widespread practice known as
17 shortstopping and to certain traditional warehousing
18 activities.

19 These practices occur in connection with what
20 is termed FSL container loads, containers holding import
21 cargo or export cargo -- import cargo destined for only
22 one consignee, and export cargo from only one shipper.

23 The board upheld the application of the rules
24 that were at issue insofar as they applied to less than
25 container loads which are containers holding export

1 cargo from or import cargo destined to more than one
2 shipper or consignee.

3 The Court of Appeals, disagreeing with the
4 board in part, held that the rules were lawful in their
5 application to shortstopping and to the warehousing
6 practices that the board found them to be unlawful, and
7 this is the only aspect of the Court of Appeals decision
8 which is now before this Court.

9 QUESTION: Mr. Come, is there anything in the
10 board's opinion stating that loading and unloading
11 before the shortstop by truckers is not traditional
12 longshoremen's work?

13 Did you find anything to that effect in the
14 opinion?

15 MR. COME: Well, what the board did was to
16 affirm the basic findings of the Administrative Law
17 Judge except in two respects, which do not alter his
18 finding that the shortstopping was not functionally
19 related to traditional longshore work. That was related
20 to the work patterns of the motor carriers.

21 So, by affirming the Administrative Law
22 Judge's findings and not rejecting this basic finding
23 with respect to shortstopping, we submit that the board
24 did approve the Administrative Law Judge's finding.

25 QUESTION: Do you think that eliminated work,

1 work that is eliminated because of technological change
2 can ever be preserved by a collective bargaining
3 agreement?

4 MR. COME: I think that it may be possible in
5 some circumstances. I think that the board did not have
6 to face that flat proposition because in this case the
7 eliminated work that was sought to be replaced was in
8 the board's view and the Administrative Law Judge's view
9 not work that was functionally related to traditional
10 longshore work.

11 It is an easier case where the employees seek
12 to substitute for the eliminated work work that is not
13 functionally related to what they have been doing, and
14 that is this case.

15 Now, the hypothetical case that Your Honor is
16 positing, as I understand it, is a situation where an
17 effort is made to restore eliminated work that is
18 functionally related to work that had previously been
19 performed.

20 As I say, the board did not have to come to
21 grips with that issue in this case. That will depend
22 upon how one interprets National Woodwork. Under one
23 reading of that case it could lead to the conclusion
24 that you could preserve.

25 QUESTION: The board appeared to rely on the

1 fact that the work had been eliminated by the
2 technological change. At least when I read it that
3 seemed to be what the board was talking about.

4 MR. COME: Well, but, Your Honor, I submit
5 that what the board said should be read in the light of
6 the findings of the Administrative Law Judge that the
7 board did not disturb, and he -- with respect to
8 shortstopping, the situation is this.

9 Prior to containerization, the cargo would be
10 taken out of the hold of the ship by the longshoremen
11 and put on the dock. It would then be loaded onto local
12 trucks, and carted to the motor carrier's terminal.

13 QUESTION: Loaded by whom, Mr. Come?

14 MR. COME: It would be loaded by longshoremen
15 in some cases, in other cases by both longshoremen and
16 truckers. That breakbulk, that initial breakbulk
17 handling has been eliminated as a result of
18 containerization.

19 But the full containerization after it was
20 loaded on the truck it would be shortstopped.

21 MR. COME: That is --

22 QUESTION: And it would be warehoused. These
23 very activities that go on now with containerization --

24 MR. COME: That is correct.

25 QUESTION: -- went on before.

1 MR. COME: They went on before, and as the
2 board views it, what the longshoremen are trying to do
3 is to substitute for that initial breakbulk handling
4 that has been eliminated. The second handling that the
5 motor carrier employees and the warehousemen --

6 QUESTION: Had always done.

7 MR. COME: -- had always done for purposes
8 unrelated to longshore work. These are purposes that
9 are related to --

10 QUESTION: You mean to meet highway weight
11 or --

12 MR. COME: That is correct, Your Honor, or in
13 the case of the warehousemen to meet the demands of --

14 QUESTION: Their customers.

15 MR. COME: -- of their customers who say stow
16 it and ship 50 cartons for export.

17 QUESTION: Or sometimes, I gather, for
18 purposes of satisfying distribution --

19 MR. COME: That is correct, Your Honor, and
20 the board found that that work is not functionally
21 related to traditional longshore work. That has always
22 been part of the work patterns of the trucking employees
23 and the warehouse employees, and that the longshoremen
24 in seeking to claim that work have gone beyond the
25 limited privilege given for attempting to preserve

1 traditional work, unlike the situation with the
2 consolidation of less than container loads, where the
3 board found that that work had merely moved from the
4 pier to the consolidation terminal.

5 QUESTION: Mr. Come, do longshoremen at the
6 pier itself do any of this loading on the trucks to meet
7 highway weight or safety requirements?

8 MR. COME: No, they do not, and as a matter of
9 fact, you can't really determine whether you are going
10 to have to do that until you get the thing to the
11 terminal.

12 The way the rules work, these full shipper
13 load containers, they all go through. The longshoreman
14 makes no claim to them as long as they go through to the
15 ultimate consignee. The only time that they seek to
16 grab hold of them is when they are being --

17 QUESTION: At the terminal.

18 MR. COME: That is correct, and that work is
19 not, in the board's view, traditional longshore work.

20 QUESTION: So you think it is really -- the
21 situation is really no different than if the -- what is
22 it, FSL?

23 MR. COME: Yes, full shipper's load.

24 QUESTION: Yes. Those containers go right
25 through to the ultimate consignee within 50 miles.

1 There is no claim to those.

2 MR. COME: That is correct.

3 QUESTION: And they shouldn't be for the same
4 reason.

5 MR. COME: That is right, where they shortstop
6 for reasons that are unrelated to longshore purposes.

7 I would like to reserve the balance of my time
8 for rebuttal.

9 CHIEF JUSTICE BURGER: Mr. Lips.

10 ORAL ARGUMENT ON BEHALF OF JAMES ALAN LIPS, ESQ.,

11 ON BEHALF OF THE RESPONDENTS

12 AMERICAN TRUCKING ASSOCIATIONS, ET AL.,

13 IN SUPPORT OF THE PETITIONER

14 MR. LIPS: Mr. Chief Justice, and may it
15 please the Court, in a case like this where the primary
16 and secondary objective is found only by looking at
17 whether or not the bargaining unit is seeking to acquire
18 work as opposed to some other objective, there are only
19 two considerations that need be addressed.

20 One is, what is the traditional work, what is
21 the disputed work in comparison with that work, and
22 where the work is of a different character and kind or
23 type or any word like that that connotes a change in
24 form, then technically speaking none of that work
25 relates to traditional work because the traditional work

1 of handling a bag at a time is no longer in existence.
2 It is now unitized in a container.

3 So, technically speaking, none of the new work
4 in its new form is related to the old work, and we
5 argued last time we were here that that work can't be
6 preserved. None of it can be preserved by the ILA. The
7 Court seems to have --

8 QUESTION: Well, you take the position that
9 eliminated work can never be preserved.

10 MR. IIPS: Eliminated work that, whether it is
11 completely gone, obviously, it can't be brought back, or
12 if it changes form, so that it is a new and different
13 kind of work. Then we take the position none of it can
14 be brought back.

15 However, I recognize that ILA-1 --

16 QUESTION: The other side says, well, we can
17 do it, we can just require it to be duplicated, make two
18 people do the same thing twice.

19 MR. IIPS: Well, what is it that they are
20 talking about? They are saying that they can require
21 duplicate work on the pier by unloading the container,
22 but unloading the container is the new form of work.
23 That is not the traditional work. Handling breakbulk
24 cargo was the traditional work.

25 QUESTION: We didn't agree with your position

1 the last time.

2 MR. IIPS: Exactly, sir. What I believe you
3 said was that --

4 QUESTION: We thought that the work that they
5 were claiming was just moving somewhere else.

6 MR. IIPS: The suggestion that I believe you
7 said was that that portion of the new work is related to
8 the old work may be preserved, but that portion that is
9 not related because it serves a different transportation
10 purpose or function cannot be preserved, because what I
11 believe the Court said and what we believe this case to
12 be about is that you can't just decide this case by
13 virtue of examining physical skills of handling cargo a
14 piece at a time, because both sides have handled this
15 cargo traditionally for years like that, as Harbat said,
16 from the dawn of time.

17 What we say here is that we are dealing with a
18 new form of work, and because purpose relates to
19 function, then the purpose of this work is related to
20 motor transportation, at least this portion,
21 shortstopping portion is beyond the traditional function
22 of ILA labor.

23 QUESTION: What is the logical role of the
24 50-mile limit?

25 MR. IIPS: There is none, sir. It is totally

1 arbitrary, and what we --

2 QUESTION: It might just as well be ten miles
3 or 1,000 miles, you think?

4 MR. LIPS: I believe you are right.

5 QUESTION: I am not suggesting a conclusion.
6 I am putting it as a question.

7 MR. LIPS: I agree that it is totally
8 arbitrary and has no functional relation to the
9 traditional interplay of the work.

10 QUESTION: Neither you nor your friend have
11 used the word "featherbedding." Is this something like
12 featherbedding?

13 MR. LIPS: I believe it is exactly
14 featherbedding, Your Honor, in some sense, not
15 necessarily entirely, because we --

16 QUESTION: Isn't it like putting two engineers
17 or two oilers on a vessel where only one is needed?

18 MR. LIPS: That is true only where the work is
19 actually duplicated in most cases, in this case, if the
20 work that is done on the pier will not be duplicated by
21 any employer within a 50-mile zone whom we represent
22 because the work will be diverted beyond the 50-mile
23 zone, the undisputed evidence in the record as to that
24 effect. Shippers and consignees are not going to have
25 this work done twice. It makes no economic sense, and

1 they won't do it.

2 So, our warehousemen who have hundreds of
3 thousands of dollars of warehouses in the piers that
4 they can't move beyond the 50 miles are going to dry up
5 and die, and our motor carriers who are local cartage
6 carriers within the 50-mile zones are not going to have
7 anything to do, because shippers simply will not pay to
8 have the work duplicated.

9 One thing you need to understand factually is,
10 shortstop work is done at the cost of the motor carrier
11 for his convenience. This work, full shippers load
12 work, is paid for on a transportation basis from point
13 of origin to point of ultimate destination.

14 There are no charges levied for the unloading
15 of that cargo by transportation companies. When the IIA
16 stops that work at the pier, he adds on unloading
17 charges. When the IIA releases that work, as it has
18 done according to the rules, and lets it go wherever it
19 is going to go without unloading.

20 But then the motor carrier shortstops the
21 work, no additional charges are charged to the consignee
22 or shipper because the motor carrier is sustaining the
23 cost of that unloading for economic reasons related to
24 his own business, and that serves a trucker function
25 which has nothing to do with traditional maritime

1 transportation functions.

2 QUESTION: Well, Mr. Lips, I gather the Court
3 of Appeals thought that if the result was duplicative
4 work, inefficient handling and so forth, that is not a
5 problem for us, but for the Congress.

6 MR. IIPS: I believe that the Court of Appeals
7 misunderstood --

8 QUESTION: No, but that is what the Court of
9 Appeals thought, was it not?

10 MR. LIPS: I haven't grasped the essence of
11 your statement then, because I misunderstand what you
12 are asking.

13 QUESTION: That if the consequence of all this
14 is that the longshoremen are right and you negotiate
15 your own work preservation agreement, and there is
16 duplicative work, it is done twice, as Justice O'Connor
17 suggested, didn't the Fourth Circuit seem to think that
18 was a problem to be resolved by the Congress and not by
19 the Courts?

20 MR. IIPS: Well, I will try to answer the
21 question as I understand it. We believe the Fourth
22 Circuit misunderstood the facts to begin with. There
23 will not be duplicative work. There is no such holding
24 in the decision. There is no such evidence to support
25 such a conclusion.

1 Secondly, that element, that discussion by the
2 Fourth Circuit as to whether or not there would be work
3 acquisition, transfer of work back to the pier or not is
4 simply a surrounding circumstance that may bear on
5 whether or not there is a functional relationship.

6 But the transfer of work is only a
7 circumstance, and the Court used it as an ultimate legal
8 test. We think the established law is clear that actual
9 work transfer is not an element of secondary objective.

10 Now, whether or not in the Congress's wisdom
11 it believes that by making the transfer of work an
12 element of secondary activity is a good thing to do, I
13 don't know. I suggest simply that that standard applied
14 by the Court of Appeals was merely a circumstance that
15 really is not dispositive of the functional
16 relationship.

17 Thank you very much.

18 CHIEF JUSTICE BURGER: Mr. Caruso.

19 ORAL ARGUMENT OF DONATO CARUSO, ESQ.,

20 ON BEHALF OF RESPONDENTS

21 NEW YORK SHIPPING ASSOCIATION, ET AL.

22 MR. CARUSO: Mr. Chief Justice, and may it
23 please the Court, we have heard argument from the
24 opponents of the rules, and we have had the opportunity
25 to review their briefs, and essentially what they are

1 saying, their entire case rests on the proposition that
2 the board can't write English and the Fourth Circuit
3 can't read it.

4 They take the position that the board made a
5 finding that the work involved in stripping or stuffing
6 containers as assigned by the rules in the context of
7 shortstopping and warehousing is not functionally and
8 historically related to longshore work. The board never
9 made that finding.

10 In fact, the board wrote very plainly three
11 times in its decision, three times it held and found
12 that the work involved there is functionally and
13 historically related to longshore work.

14 On Page 54 of the appendix that was submitted
15 with the petitions for certiorari, the board states, "It
16 is clear that the Administrative Law Judge considered the
17 work claimed by this rule to be functionally related to
18 the traditional work of longshoremen in loading and
19 unloading cargo on and off a ship for ocean transport.
20 The same statement is made on Page 53. The same finding
21 is made on Pages 58 to 59.

22 The board's counsel takes the position that
23 this statement is only in connection with consolidation
24 work, that context in which the board upheld the rules,
25 but the statement I just read is in a portion of the

1 NLRB's decision that has the title shortstopping. It is
2 plain that the board found the functional historical
3 relationship --

4 QUESTION: I don't think there is any argument
5 that what the four containers, the longshoremen were
6 surely handling cargo at the pier even though it was
7 later shortstopped or warehoused. Surely they are --
8 what the longshoremen are trying to do is to be paid for
9 that work that has been eliminated.

10 But what about the work that was done before
11 containers? What about the work that was done by the
12 trucking people in shortstopping and by the warehousemen
13 people in their warehousing operations? What about that
14 work? Was that related to longshoremen's activity or
15 not?

16 MR. CARUSO: No, it wasn't, but that's not the
17 work that the rules seek to assign, Justice White.

18 QUESTION: Well, just bear with me. I just
19 want to know whether you agree or not that that work was
20 -- was it or was it not related to longshoremen's work?

21 MR. CARUSO: The off-pier enterprises unloaded
22 trucks, and then they performed a variety of tasks,
23 segregating cargo, palletizing cargo, in connection with
24 loading over-the-road equipment or warehousing.

25 QUESTION: And they are still doing that now

1 with containers.

2 MR. CARUSO: And they are still doing that.

3 QUESTION: Yes.

4 MR. CARUSO: And if the rules on containers
5 are applied, they still do that work. That is the point
6 that the Fourth Circuit made. The Fourth Circuit
7 recognized that, that you can't have acquisition without
8 acquisition. In order for our adversaries to prevail,
9 they have to have a factual basis upon which to
10 conclude --

11 QUESTION: Don't you think that work is going
12 to be done outside the 50-mile limit from now on?

13 MR. CARUSO: I don't think it will, because we
14 talk about the 50-mile range --

15 QUESTION: You mean the shippers are going to
16 put up with being charged twice for this business?

17 MR. CARUSO: There are two answers to that,
18 Justice White. The first one is, in the past -- strike
19 that.

20 In connection with the reasons for
21 shortstopping, our adversaries tell us that there is a
22 need not to have an empty container moving back to the
23 pier.

24 QUESTION: Yes.

25 QUESTION: There is a need to have equipment

1 that is compatible with containers. All of those
2 reasons also dictate that if the rules are applied, the
3 work is not going to go outside 50 miles, for the same
4 reasons that they say that the container is being
5 shortstopped. Those same reasons apply.

6 But the more important element from a legal
7 standpoint is that in order for these rules to be
8 unlawful, Congress has told us what the test is. This
9 Court has reiterated the test. There has to be a
10 showing that it says a secondary objective.

11 There cannot be a secondary objective in that
12 situation because the longshoremen aren't getting
13 anything. If the rules went out -- if the work went
14 outside the 50-mile range, the rules say that those
15 containers may move intact without any work being
16 performed by the longshoremen.

17 Certainly the longshoremen have no objective
18 to lose work. They want to bring back to the piers the
19 work that they have always traditionally performed. The
20 basis for the NLRB's decision was, well, this work has
21 been eliminated as a necessary consequence.

22 QUESTION: On that basis I suppose the board
23 -- if that was a valid reason for ruling against you, I
24 suppose it would have been a valid reason with respect
25 to the consolidators.

1 MR. CARUSO: I think that would probably be a
2 fair conclusion to draw, but it isn't a valid reason.

3 QUESTION: Yes. Well, we didn't think so
4 either, apparently, the last time.

5 MR. CARUSO: It seems obvious to me that, you
6 know, the word "eliminated" means that the work that the
7 longshoreman has done --

8 QUESTION: Has been eliminated.

9 MR. CARUSO: -- in the past has been
10 eliminated. It is their work. Now, to acquire your own
11 work is preservation. It is not acquisition.

12 QUESTION: When you say it is their work, you
13 mean by tradition it was work that they performed?

14 MR. CARUSO: Well, it is work that is
15 functionally and historically related to their
16 traditional work.

17 Obviously, no one stripped or stuffed
18 containers when containers didn't exist, but there was
19 the cargo-handling functions in connection with the
20 loading and unloading of the vessel, and those functions
21 still exist.

22 That container is the container owned by my
23 clients, the employers of the longshoremen. It is their
24 equipment. That container has to be unloaded in order
25 for the cargo to be delivered as part of my client's

1 obligation to see to it that the cargo is transported.

2 QUESTION: What do you suggest is the function
3 of the 50-mile limit instead of 35 or 65?

4 MR. CARUSO: Well, it is a rule. The
5 contention is made that it is going to run -- that it is
6 an arbitrary rule, because all the work is now going to
7 fly out past the 50-mile range. There is no evidence in
8 this record that there is anyone out there on the
9 50-yard line.

10 There just isn't any evidence. The evidence
11 indicates that the truckers, that the warehousemen, the
12 consolidators are clustered around the piers. All they
13 are doing is taking that container, moving it several
14 blocks down from the pier just for the purpose of
15 unloading it. That is the work that the longshoremen
16 have done in the past. It is functionally related to
17 it.

18 QUESTION: So you think they are really doing
19 something besides historic shortstopping?

20 MR. CARUSO: Well, to be -- yes, they are.

21 QUESTION: You think they are doing something
22 now --

23 MR. CARUSO: They are.

24 QUESTION: -- after containers that they
25 weren't doing before?

1 MR. CARUSO: They are unloading the
2 container. The container was not there to begin with.

3 QUESTION: Well, I know, but they used to
4 unload the trucks.

5 MR. CARUSO: Yes, and if the rules were
6 applied, they will continue to unload --

7 QUESTION: And then reload, and then reload.

8 MR. CARUSO: And then reload their
9 over-the-road equipment.

10 QUESTION: The only thing is, they are
11 unloading containers rather than a truck.

12 MR. CARUSO: Yes, but the difference there, of
13 course, is that in the past the truck was owned by their
14 employer. Now the container is owned by my clients, who
15 employ the longshoremen. That is a very important
16 difference. It is a difference that really has a
17 significance in the so-called right of control area.
18 That is not an issue that is before us today.

19 QUESTION: What is the difference in the
20 overall economic sense?

21 MR. CARUSO: From my perspective, the board
22 seems to be taking the unspoken position that it is
23 going to be more economical if the rules are
24 invalidated. From my client's perspective, we don't see
25 that.

1 If the rules are invalidated, we have an
2 obligation under federal labor law to sit down at a
3 bargaining table and bargain with the union over some
4 new means of preserving their work. That is going to be
5 costly.

6 During the ten years that these rules have
7 been enjoined, have been found to be errors of law, my
8 clients have suffered because we had to come up with
9 something else, and that something else was costly.

10 So, from an economic standpoint --

11 QUESTION: You say something else. What is
12 the something else?

13 MR. CARUSO: Well, I don't want to give any
14 sort of a hint to my colleague here who represents the
15 union as to what he should come up with at the
16 bargaining table. I would prefer not to get into that
17 area. I think he is perfectly capable of coming up with
18 the something else.

19 QUESTION: Perhaps he will explain it to us.

20 MR. CARUSO: So when you analyze the board's
21 decision, you find that the board found an answer to
22 questions posed by this Court in ILA-1, namely, that the
23 work at issue in the shortstopping and warehousing
24 context is functionally and historically related to
25 traditional longshore work.

1 They also found that that work, that stripping
2 and stuffing work is not integrated into any of the
3 off-pier work practices. Absent that integration, when
4 the stuffing and stripping required by the rules is
5 performed at the piers there is no possibility for any
6 off-pier work to be acquired by the longshoremen because
7 the stuffing and stripping work is not integrated with
8 any of that work. If there were integration, then the
9 ruling would have been different, but there wasn't any
10 integration.

11 On that basis, they concluded that the rules
12 have a lawful work preservation objective. Then they
13 attempted to invalidate the rules on the basis of a
14 proposition or theory that an attempt to preserve or
15 retain eliminated work constitutes work acquisition.

16 The Court of Appeals readily corrected that
17 error. In order to have acquisition there has to be a
18 transfer of work.

19 QUESTION: Let me ask you how the rule
20 operates. Doesn't the rule forbid the employee -- the
21 -- doesn't the union require the employer to cease doing
22 business with anybody who unloads one of these
23 containers within 50 miles?

24 MR. CARUSO: Well --

25 QUESTION: Yes or no?

1 MR. CARUSO: I would say no. It depends on
2 how you define "cease doing business." The business
3 still continues. It is just a question of not releasing
4 the container. What the rules require is that the cargo
5 be brought to the pier.

6 QUESTION: It requires the employer not to
7 furnish a container --

8 MR. CARUSO: That's correct.

9 QUESTION: -- to a trucking company who
10 shortstops within 50 miles.

11 MR. CARUSO: If the trucking company
12 shortstops, then the sanction is not to release a
13 container to that company unless the company --

14 QUESTION: That is a form of ceasing,
15 requiring somebody to cease doing business. You cease
16 renting them a container or paying. Isn't that right?

17 MR. CARUSO: Our perspective is, in order to
18 determine whether it is a cessation of business, one
19 doesn't look at it today, after ten years of
20 injunctions.

21 QUESTION: Let me put it another way. A
22 trucking company must not shortstop if the rules are to
23 be obeyed.

24 MR. CARUSO: No --

25 QUESTION: I mean, it may not shortstop with a

1 container.

2 MR. CARUSO: Yes, it can continue to
3 shortstop, continue to warehouse, but if it is going to
4 be done, they should inform us, and they should bring
5 their truck down to the pier and pick up the cargo, as
6 was the traditional method of doing that business.

7 QUESTION: So the answer is, they may not
8 shortstop with a container.

9 MR. CARUSO: That is basically correct.

10 QUESTION: And so if the -- it seems to me
11 that the rules then to have an impact off the pier. It
12 certainly prevents these trucking companies from
13 shortstopping if they have a container.

14 MR. CARUSO: They can continue to shortstop
15 but without utilizing my client's container. That's
16 correct. Now, that may be an impact, but we contend
17 that is an ancillary effect of a primary work
18 preservation agreement --

19 QUESTION: So containerization -- containers
20 can play no part in shortstopping. They have to come
21 down to the pier and pick the stuff up loose in their
22 truck just like they used to.

23 MR. CARUSO: And that is a continuation of
24 business the way it used to be performed.

25 QUESTION: Exactly. Exactly.

1 MR. CARUSO: There is no cessation of
2 business. It is business as usual.

3 QUESTION: Exactly. Business as usual, and it
4 won't be any more expensive.

5 MR. CARUSO: It shouldn't be any more
6 expensive. In fact, they contend that the container is
7 expensive because they've got to send the container back
8 to the pier, because they don't want to incur the per
9 diem charges. They don't want to have to haul that
10 container empty back to the pier.

11 So, I think the effect is certainly
12 exaggerated by my adversaries. But I think one of the
13 important elements from our standpoint is the effect of
14 permitting the board by administrative fiat to in effect
15 change the law of Congress, that Congress enacted.

16 When we negotiated this bargain, it would have
17 been our preference as businessmen not to have to deal
18 with these rules, not to agree to the rules, but
19 Congress said we must bargain, and Congress said that
20 the union has a right to preserve work. We sat down and
21 we bargained.

22 As we understood the law, we were engaged in a
23 perfectly lawful activity. Now the board is attempting
24 to pervert the meaning of words like "acquisition" and
25 "elimination," and to come up with a conclusion in which

1 perfectly primary activity is now given a secondary
2 taint.

3 The effect is, unlike a situation where
4 Congress enacts a law which has a prospective
5 application, this is going to have a retroactive
6 application, a retrospective application, and it is
7 going to place my clients in the position of having to
8 answer potential claims, possibly under the antitrust
9 laws for treble damages, and also other damage type of
10 claims of substantial sums of money on the basis of
11 action that we took 15 years ago which at that time we
12 considered and still consider to be perfectly lawful
13 activity. It is primary activity.

14 If there is going to be a change in the law,
15 then it should be done prospectively, it should be done
16 by --

17 QUESTION: The Act of Congress, certainly it
18 doesn't help your clients here. It is the National
19 Woodworking case, in which this Court upheld the board.
20 Reading the Act that Congress has written, I think your
21 clients would be in very great difficulty, and the
22 board, supported the view you take in National
23 Woodworking, now it takes a different view.

24 There is no reason why the board can't shift
25 its position.

1 MR. CARUSO: I think Congress indicated in
2 1959 by the enactment of the primary proviso -- that is
3 where Congress indicated that even though there may be a
4 cessation of business, and even though there may be an
5 agreement to agree to cease doing business, if it is for
6 a primary purpose it is perfectly lawful, and we submit
7 that this is for a primary purpose.

8 And the board is attempting by administrative
9 fiat to convert it into something secondary just by
10 affixing that label and calling it secondary, on the
11 basis of the fact that the work has been eliminated.
12 But if the work has been eliminated, what has been
13 eliminated as a necessary consequence is longshore --

14 QUESTION: The whole idea of elimination comes
15 from the National Woodworkers case. The statute as
16 written talks about ceasing to do business and prohibits
17 it.

18 MR. CARUSO: Ceasing to do business for a
19 secondary objective, because Congress indicated that if
20 it is for a primary purpose, and preservation of work is
21 for a primary purpose --

22 QUESTION: Where do you find that in the
23 statute?

24 MR. CARUSO: It is in Section 8(b)(4). It is
25 in the primary proviso, and indicates that nothing

1 contained in Section 8(b)(4) shall be deemed to make
2 unlawful any primary strike or primary picketing.

3 That is my understanding of the law, and I
4 believe that this Court has indicated in many cases that
5 that is the present status of the law, that in order for
6 an activity to be unlawful under Section 8(b)(4), the
7 dispositive factor is, is it secondary? Is it for a
8 secondary objective?

9 Here there is no factfinding that it is
10 secondary. In fact, all of the facts as found by the
11 board indicated that it is perfectly primary activity.

12 CHIEF JUSTICE BURGER: You are infringing on
13 your colleague's time now, counsel.

14 MR. CARUSO: Thank you very much.

15 CHIEF JUSTICE BURGER: Mr. Mathews.

16 ORAL ARGUMENT OF ERNEST L. MATHEWS, JR., ESQ.,

17 ON BEHALF OF RESPONDENTS

18 INTERNATIONAL LONGSHOREMENS' ASSOCIATION, ET AL.

19 MR. MATHEWS: Mr. Chief Justice, and may it
20 please the Court, 12 years ago the general counsel of
21 the National Labor Relations Board started trying to
22 pound a square peg into a round hole, and he has been
23 doing it for 12 years.

24 It doesn't fit, and time and again General
25 Counsel's office has changed the theory on why the rules

1 on containers are unlawful, but always clung slavishly
2 to the idea that they must be unlawful.

3 First, they had the wrong definition of the
4 work in controversy which this Court corrected in IIA.
5 They had the abandonment theory which everybody has long
6 since abandoned. Then they came up with the new
7 integrated, intermodal transportation system, which
8 Judge Harbat so easily blew off the map.

9 And then they came up with the idea of right
10 of control, which turned out to be a secondary boycott
11 under federal shipping law. Then finally we got to the
12 decision in this case and the board came up with work
13 acquisition when no work is acquired, and they came up
14 with the concept that eliminated work cannot be
15 preserved.

16 Justice O'Connor asked counsel for the board,
17 did the board find that the handling of containers in
18 connection with shortstopping was not the functional and
19 historical relationship to longshore work. Mr. Come
20 picked up the white book, but he never read to you where
21 the board made any such finding because they didn't make
22 any such finding.

23 You can read the decision. They found that
24 all the stuffing and stripping work was the functional
25 and historical relationship to traditional longshore

1 work, but then they said that some of that had been
2 eliminated, and so it couldn't be preserved.

3 Of course, they used the word "acquisition,"
4 that that was acquiring work, and when we caught him up
5 on that, how can you acquire work when you don't get
6 anything, well, that is just a shorthand phrase for
7 elimination.

8 Now, in front of this Court, the word
9 "acquisition" is a shorthand phrase for not being the
10 functional, historical relative to traditional longshore
11 work. They keep changing their terms. And normally
12 when we think and come up with reasons and they don't
13 support our conclusions, we change the conclusion.

14 But the board doesn't. It just keeps changing
15 the reason and staying with its conclusion that the
16 rules are unlawful.

17 QUESTION: Mr. Mathews, in speaking of terms,
18 IOA is AFL-CIO, isn't it?

19 MR. MATHEWS: Yes, Your Honor.

20 QUESTION: There is an amicus brief here filed
21 on behalf of the AFL-CIO. As I read that, their
22 approach is somewhat different from yours. Is that
23 correct?

24 MR. MATHEWS: Yes.

25 QUESTION: Do you agree with them at all?

1 MR. MATHEWS: I don't think we get into that
2 area, Your Honor. They did not have our permission or
3 our consent to file an amicus brief. We thought we
4 could handle this by ourselves. They go off and totally
5 jettison the work preservation analysis, and doing it
6 solely in sort of a right of control. You don't get to
7 that.

8 QUESTION: Exactly. That is why I am asking
9 the question.

10 MR. MATHEWS: Yes.

11 QUESTION: I think there is a certain appeal
12 to their approach that is not present in your approach.

13 MR. MATHEWS: Well, if you find it appealing,
14 Your Honor, I hope it will convince you, but I don't
15 think you have to go that far. I think theirs is a sort
16 of a new departure. Ours is classic work preservation.
17 Now, I just -- factually, I want to make one point to
18 the Court.

19 When they talk about this work that the
20 longshoremen do, and whether it is historically and
21 functionally related to historical longshore work, it is
22 always the same work.

23 The longshoreman, when he strips a container
24 at the pier, he doesn't know whether that container was
25 a full shipper load or an LCI. He doesn't know whether

1 it is going to shortstop. He does the same work, and it
2 is that work --

3 QUESTION: Would you be content to win on the
4 other theory?

5 MR. MATHEWS: I would be content to win on any
6 theory, Your Honor.

7 (General laughter.)

8 QUESTION: That gives you more than you ask
9 for, doesn't it?

10 MR. MATHEWS: The AFL's position?

11 QUESTION: You say you wouldn't go that far,
12 or you didn't -- you don't go that far.

13 MR. MATHEWS: I don't think you have to go
14 that far.

15 QUESTION: So it goes farther than you go.

16 MR. MATHEWS: I go as far as finding the rules
17 on containers being lawful weren't preservation
18 agreements, if you do it on a right of control, and this
19 is the point Mr. Caruso is making to you, Justice
20 White. It is our employer's container.

21 QUESTION: I understand. I understand.

22 MR. MATHEWS: And they have a right to assign
23 that work to us.

24 QUESTION: Mr. Mathews, is there any limit in
25 terms of time on how long a union can seek to hold off

1 improvements by virtue of technological changes and hang
2 onto old work regardless of what has happened?

3 MR. MATHEWS: Not that I know of, Your Honor.

4 QUESTION: No?

5 MR. MATHEWS: Well, that would be up to
6 Congress. Or to the point, I suppose, where the
7 technology, you know, so changed things that there was
8 no recognizable relationship any more, because it really
9 doesn't go on how long, it goes on, are you bargaining
10 with your employer over -- is your dispute with him?

11 We are under -- what we are accused of is a
12 secondary boycott. Who is our dispute with? Our
13 employer who creates this container and now uses it to
14 do away with our work by sending it off --

15 QUESTION: Well, the easy answer is that you
16 have an agreement, and you bargain with the employer,
17 and you require him not to send containers to people who
18 shortstop.

19 MR. MATHEWS: Right. That's true, as the
20 union in National Woodwork had an agreement with his
21 employer not to deal with that fellow who did the pre-cut
22 doors because it impinged on their historical work.

23 QUESTION: You are probably too young to
24 remember the days when excavations for homes, residences
25 were done with a great big scoop shovel about three and

1 a half feet wide and a team of horses. Now, of course,
2 it is done by powered, gas powered scoop shovels.

3 Is the situation that you have got
4 fundamentally any different from that change?

5 MR. MATHEWS: Yes, it is in this sense.

6 QUESTION: Could the scoop shovel people come
7 in and insist that their role be preserved in some way,
8 and that every gas powered scoop shovel pay them a
9 certain royalty because they are doing the work of the
10 scoop shovel fellow?

11 MR. MATHEWS: I think they might. When their
12 employer decided he was going to get rid of the
13 horse-driven scoop shovels and go over to the power
14 digger, that might be primary work, yes, primary
15 activity, because the employer is going to do away with
16 their work.

17 QUESTION: As Justice O'Connor's question put
18 to you, for how many years or how many generations of
19 people does that last?

20 MR. MATHEWS: It lasts so long as it is
21 primary activity, as long as their dispute is with their
22 employer or until Congress says otherwise.

23 QUESTION: Just the lifetime of those who were
24 running scoop shovels and were displaced?

25 MR. MATHEWS: It would depend on the contract,

1 but you know, I think the Court, just getting these
2 questions, we are looking at these rules on containers
3 some 15 years after they were enacted. In ILA-1 the
4 Court recognized that when that first container ship
5 came in, the IIA had the right to say no way, go sink it
6 in the Atlantic, we will stay, as we did it in the old
7 days, and we didn't do that.

8 We recognized that progress has to come, and
9 so we made an agreement. You can have your container
10 ship. You can have the benefits of intermodal activity
11 where a thing can travel 1,000 miles on land with nobody
12 handling it. But all we want to keep is the work that
13 is going to be done in the port area.

14 Mr. Chief Justice, you have trouble with the
15 50-mile area. That really came about because that was
16 the limits of the city of New York, where the agreement
17 was first made. It was in the port. If stuffing and
18 stripping is going to be done in the port, it should be
19 done as it always had been, because that is not
20 intermodalism.

21 When they talk about the shortstopping,
22 remember, they take the container down the street, break
23 it open, put the thing in a truck, and for the next
24 1,500 miles to the middlewest that is breakbulk cargo.
25 There is no intermodalism there. All they are doing is

1 using that container to get it off the pier, down the
2 block, so they don't have to pay the longshoremen to
3 unload the container.

4 And that we did not agree to. We kept that
5 little bit, and we gave up what turned out to be 80
6 percent of the work, where it is really intermodal, and
7 nobody touches the container and it goes all the way to
8 its destination, and then we even made the exception
9 where its destination happens to be in the port area but
10 it is going to the owner, that, too, can go free of
11 being handled by the longshoremen.

12 QUESTION: Mr. Mathews, as a practice matter,
13 would it be in some instances cheaper for a shipper to
14 just pay the \$1,000 fine than it would for longshoremen?

15 MR. MATHEWS: No, I don't think it is that
16 much. I don't know if this -- I have had so much
17 litigation with the containers that I have information
18 that might not be in the record of this case, but I
19 think it comes to about \$350 to \$500 to strip a
20 container so it wouldn't -- and actually, of course, it
21 is not the off pier people who can pay the fine. It is
22 the longshore employers. They pay the fine or
23 liquidated damages for violating their contract.

24 QUESTION: I suppose that consistent with your
25 position, the ILO, the longshoremen could have bargained

1 with the employer not to use containers at all.

2 MR. MATHEWS: Yes, this Court said that.

3 QUESTION: Yes. They needn't have -- and if
4 the employer had agreed not to use containers, that
5 would have been it.

6 MR. MATHEWS: So, getting back to the Chief
7 Justice, really, the contract, the rules on containers
8 were a tremendous economic benefit to the country. It
9 seems expensive ten years later, because now you are
10 paying the little residue that we kept, but the 80
11 percent that we gave up let this intermodal traffic
12 flourish, and it made shipping cheaper, because there
13 are no handlings from the ship all the way to the owner,
14 so that we have accommodated progress.

15 We have done the economic thing. But then,
16 always on an error of law, for ten years the rules
17 weren't enjoined. Now we are looking back and we say,
18 oh, gee, we have to pay these longshoremen in this
19 limited instance where they kept the work, but
20 economically speaking, you have to look at the day the
21 contract was made.

22 Now, of course, whether it is economic or not
23 has nothing to do with whether it is a secondary boycott
24 or whether it violates the Act, but I know that people
25 find the rules unattractive and say, gee, you are paying

1 for something you didn't have to pay for.

2 My way of looking at it is, you are getting
3 something, 80 percent that you used to have to pay for
4 that we could have kept from you but we didn't do it,
5 and when you get to the practicalities of this case, and
6 you talk about progress, what is the lesson that the
7 longshoremen and all unions are getting from the
8 Orwellian approach of the board where they change the
9 meaning of the statute, they change the words, they
10 change their arguments at every stage?

11 What they are really saying is, you give an
12 inch and we are going to take a mile. We are going to
13 learn that lesson. We are going to stop playing your
14 game. And next time when the robot comes or whatever
15 the next thing is, we are going to say, get rid of it,
16 because if we try to make a work preservation agreement,
17 and then we make it.

18 And then you say, gee, if we didn't keep
19 anything, it would be much more economical, so let's get
20 rid of that, too, by playing with the words and calling
21 acquisition something that isn't acquisition, and they
22 are going to take that away from us, no, we are going
23 to, you know, we are going to stand on the first line
24 and not fall back.

25 You are teaching unions to be intransigent.

1 You are promoting -- not you, gentlemen, but the board
2 is certainly, and we made this agreement 12 years ago,
3 and we have not had the benefit of it really until last
4 July. It didn't go into effect on one error of law
5 after another. They would get 10L injunctions and we
6 couldn't put the rules into effect.

7 So we have had an agreement. How it works, we
8 don't know, because we have only had a six-month test
9 period after making the agreement 12 years, and the last
10 word by the board, even, is that generally they are
11 lawful. All that enjoining of it with respect to
12 NVOC's, that was all wrong for 12 years. We are not
13 going to give in next time.

14 So, if the board thinks it is somehow
15 accommodating progress or technological advance or
16 economy, they are crazy. The labor movement is going to
17 get the message. And I am not saying that for the
18 benefit of the union.

19 I am saying that for the benefit of the
20 country. We want progress. We accommodated progress.
21 We let you have your containerization. But if the board
22 keeps this up, you are not going to get anything more.

23 QUESTION: Very well.

24 Mr. Come, do you have anything further?

25 CRAL ARGUMENT OF NORTON JAY COME, ESQ.,

1 ON BEHALF OF THE PETITIONER - REBUTTAL

2 MR. COME: Just a couple of points.

3 In the first place, respondents treat the
4 problem as though the work involved is fungible,
5 overlooking the fact that the only thing that we have
6 before the Court is what happens to these full shippers
7 load containers?

8 The board found that the rules in their
9 overall objective had a work preservation objective, and
10 as applied to consolidation of less than carload lots
11 had a work acquisition -- a work preservation
12 objective.

13 It was in that context that the Administrative
14 Law Judge and the board talked about the rules being
15 functionally related to the traditional work of
16 longshoremen, but the Administrative Law Judge went on
17 to find, and this is at Page 55A of the appendix, that
18 with respect to the shortstopping, the rules claimed
19 work that was traditionally performed by other
20 employees. That is at 55A of the appendix, and the
21 ALJ's finding is at 135A.

22 Now, the Court of Appeals, as is apparent from
23 looking at Page 27A of the appendix, accepted all of the
24 board's basic findings of fact with respect to
25 shortstopping and warehousing. They lay them out,

1 showing the elimination of the initial breakbulk work
2 done by the longshoremen indicating the different work
3 that the truckers had always done, and referred to them
4 as unassailable facts.

5 The place where the Court of Appeals went off
6 the deep end is not because they disagreed with any of
7 the board's factfindings as to whether the work was
8 functionally related or not functionally related to
9 traditional longshore work insofar as this full shippers
10 load containers are concerned, but only because the
11 Court of Appeals thought, and we submit erroneously,
12 that in order to find a secondary objective, you have to
13 find that work has been lost by one group of employees
14 and acquired by another group of employees.

15 We submit that that is an erroneous view of
16 the work preservation doctrine. The question is, is the
17 work that the contracting employees seeking to preserve
18 traditionally related to their work? If it is, it
19 doesn't make any difference whether other employees will
20 lose work or not.

21 Conversely, if it is not traditionally related
22 to their work, it is unlawful for them to seek to claim
23 that work even though it may be that the work could be
24 duplicated by other employees and thus nobody loses
25 work.

1 Work acquisition is merely a shorthand phrase
2 for expressing a conclusion that the work sought is not
3 traditional unit work, and we submit with respect that
4 that is where the Court of Appeals fell off the
5 trolley.

6 Had it given proper deference to the board's
7 finding this Court said they are entitled to in
8 remanding in IIA and not made this error of law, the
9 Court of Appeals on the basic findings of the board,
10 which it did not disturb, would have enforced the
11 board's order.

12 We submit that for that reason the judgment of
13 the Court of Appeals should be reversed in that respect.

14 Thank you.

15 CHIEF JUSTICE BURGER: Very well. Thank you,
16 gentlemen. The case is submitted.

17 (Whereupon, at 11:03 o'clock a.m., the case in
18 the above-entitled matter was submitted.)
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CERTIFICATION

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#84-861 - NATIONAL LABOR RELATIONS BOARD, Petitioner V. INTERNATIONAL
LONGSHOREMEN'S ASSOCIATION, AFL-CIO, ET AL.

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