

**ORIGINAL**

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PROCEEDINGS BEFORE**

**THE SUPREME COURT OF THE UNITED STATES**

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SUPREME COURT, U.S.  
WASHINGTON, D.C. 20543

**DKT/CASE NO.** 83-1416

**TITLE** NATIONAL LABOR RELATIONS BOARD, Petitioner v. ACTION  
AUTOMOTIVE, INC.

**PLACE** Washington, D. C.

**DATE** October 29, 1984

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IN THE SUPREME COURT OF THE UNITED STATES

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NATIONAL LAEOR RELATIONS BOARD, :

Petitioner :

v. : No. 83-1416

ACTION AUTOMOTIVE, INC. :

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Washington, D.C.

Monday, Ctctober 29, 1984

The above-entitled matter came on for oral  
argument before the Supreme Court of the United States  
at 11:05 o'clock a.m.

APPEARANCES:

NORTON J. COME, ESQ., Deputy Associate General  
Counsel, National Labor Relations Board,  
Washington, D. C.; on behalf of Petitioner.  
STEWART J. KATZ, ESQ., of Detroit, Michigan;  
on behalf of Respondent.

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1 P R O C E E D I N G S

2 CHIEF JUSTICE BURGER: Mr. Come, I think you  
3 may proceed when you are ready.

4 OFAL ARGUMENT OF NORTON J. COME, ESQ.

5 ON BEHALF OF THE PETITIONER

6 MR. COME: Mr. Chief Justice, and may it  
7 please the Court:

8 The question presented in this case is whether  
9 the National Labor Relations Board has authority under  
10 Section 9(b) of the Act which gives the Board broad  
11 discretion in regard to establishing units appropriate  
12 for collective bargaining, to exclude from a bargaining  
13 unit employees who are close relatives of the owners of  
14 a closely held corporation that employs them without a  
15 showing that the employee relatives receive special  
16 job-related privilege.

17 The basic facts are these. Respondent is an  
18 automobile parts and gasoline dealer in Michigan. The  
19 dealership, a closely held corporation, is owned equally  
20 by three brothers, Richard, Robert and James Sabo, who  
21 are President, Vice President, and Secretary-Treasurer  
22 respectively. The three Sabo brothers are actively  
23 involved in Respondent's daily operations; together they  
24 make all of its policy decisions and retain ultimate  
25 responsibility for the supervision of all of its



1 partners.

2 In March of 1981 the Retail Employees Union  
3 filed a petition with the Board requesting that a  
4 representation election be held among Respondent's  
5 employees. Respondent from the union stipulated to an  
6 election in two bargaining units, a unit of store and  
7 warehouse employees at Respondent's nine retail stores,  
8 and a unit of office clerical employees at Respondent's  
9 headquarters office.

10 The union received a plurality of the votes in  
11 the election, but the validity of its certification as  
12 the bargaining representative for both of these units  
13 turns on the validity of the Board's action in  
14 sustaining the challenges to the ballots of Diane and  
15 Mildre Sabo.

16 Diane is the wife of Respondent's President  
17 Richard Sabo. She is a regular part time general ledger  
18 clerk at the headquarters office. She resides with her  
19 husband, and both work at the same office. At work she  
20 often goes to lunch with her husband, or one or both of  
21 his brothers.

22 Mildred Sabo, the mother of the three Sabo  
23 brothers who own and operate Respondent, is a full time  
24 cashier at one of the retail stores. She lives with  
25 Secretary-Treasurer James Sabo in a house that he owns,

1 and she sees or has contact with her other sons and  
2 their families on a regular basis.

3 The Board, applying its longstanding policy of  
4 excluding close relatives of the owners of a closely  
5 held corporation from bargaining units where the family  
6 relationship is such as to remove the employee relative  
7 from the community of interests shared with other  
8 employees, concluded that Diane and Mildred Sabo should  
9 be excluded from the bargaining unit because in view of  
10 their relationship to Respondent's owners, their  
11 interests were more closely allied with management than  
12 with the other employees.

13 QUESTION: Mr. Come?

14 MR. COME: Yes, sir.

15 QUESTION: Has the Board ever explained the  
16 relationship between Section 152(3) of the Act, where  
17 Congress says that the term "employee" shall not include  
18 any individual employed by his parent or spouse, and the  
19 Board's authority under 159(b) to decide that close  
20 relatives shan't be members of a bargaining unit?

21 I would think there is an argument there that  
22 Congress has already spoken to this subject and it has  
23 not gone as far as the Board has.

24 MR. COME: That was the basis on which the  
25 Sixth Circuit accused or enforced the Board's order. It

1 felt constrained by Section 2(3) of the statute which  
2 excludes from the definition of employee any individual  
3 employed by his parent or spouse, which -- it is the  
4 Board's position that this provision which goes back to  
5 the Wagner Act days simply defined the relatives of  
6 employers of -- who are wholly outside of the Act's  
7 protection. It says nothing about how the Board should  
8 exercise its discretion in determining appropriate units  
9 with respect to relatives who are employees within the  
10 Act's coverage.

11 QUESTION: But Mr. Come, the Board is relying  
12 on Section 9(b) authority, and 9(b) speaks in terms of  
13 selection of an employer unit, a craft unit, a plant  
14 unit, or a subdivision, and it just doesn't address  
15 itself to picking out individuals, does it?

16 MR. COME: No, it does not. However, the  
17 Board from its earliest days, in defining units under  
18 Section 9(b), has used a community of interest  
19 standard. The purpose in defining the unit under that  
20 standard is to put together groupings of employees that  
21 have a unity of economic interests and try to exclude  
22 employees that do not share.

23 QUESTION: Well, is it the Board's position  
24 that it could employ a standard that would exclude  
25 individuals simply based on anti-union animus alone?

1 MR. COME: No, Your Honor, that is --

2 QUESTION: Why not, under the Board's theory?

3 MR. COME: Because, the statute certainly,  
4 since the Taft-Hartley amendments, as this Court made  
5 clear in Savair, is, mandates neutrality with respect to  
6 whether employees wish to select a union or not wish to  
7 select a union.

8 So that would not be a permissible criterion.  
9 However, I should like to point out that the basis for  
10 the Board's exclusion of close relatives from units does  
11 not turn on that factor. That may be a consequence of  
12 the exclusion, but that is not the basis for the  
13 exclusion. One might argue, for example, that if you  
14 were to exclude an employee who is highly skilled and  
15 makes substantially more an hour from a unit with  
16 relatively low paid employees on the ground that they do  
17 not share the same unity of economic interest, it may be  
18 likely that this high skilled employee might be less  
19 disposed to vote for the union than would be the rank  
20 and file. But that is not the basis for the exclusion.  
21 The basis is whether they share an economic, a community  
22 of interest.

23 Now, the board from its earliest days has  
24 excluded close relatives that do not fit the 2(3)  
25 definition from bargaining units.



1 QUESTION: How about a close friend of someone  
2 in management?

3 MR. COME: Well, I think that that might not  
4 be sufficient because the Board over the years has  
5 refined its unit exclusion policy and has adopted the  
6 factors that were articulated by the Seventh Circuit in  
7 the Caravelle case, and in looking at those factors,  
8 what the Board looks at is how high a percentage of the  
9 stock a parent or spouse owns, how many of the  
10 shareholders are related to one another, whether the  
11 shareholder is actively engaged in management or holds a  
12 supervisory position, how many relatives are employed as  
13 compared with the total number of employees, and whether  
14 the relative lives in the same household or not.

15 QUESTION: Well, Mr. Come, is the Board asking  
16 just for a rule for relatives and no one else, just a  
17 bright line rule for relatives?

18 MR. COME: It's a bright line rule for some  
19 relatives.

20 QUESTION: Some relatives.

21 QUESTION: In closely held corporations?

22 MR. COME: Well, I think, I think, I think  
23 that that is what is involved in this case.

24 QUESTION: Well, what's the Board asking for,  
25 though, and what's the Board's position?

1 MR. COME: Well, the Board, the Board's  
2 position is that it is a reasonable and permissible  
3 interpretation of its role under the statute to be  
4 empowered to find that relatives who would meet the  
5 Caravelle criteria, that what we are talking about  
6 essentially is close relatives of owners of closely held  
7 companies, because the way it is worked out is that  
8 unless you have had that situation, the Board has not  
9 found that a lack of community interest based solely on  
10 the family relationship but has required a showing of a  
11 special job state, so that in your example of just a  
12 close friend, in that situation the Board has uniformly  
13 required more in the way of a showing to warrant  
14 exclusion. It would not exclude that sort of a  
15 relationship purely on the basis of a relationship, I  
16 mean.

17 Now, we think that the Board's policy as it is  
18 implemented at least for the past fifteen years since  
19 the Board has embraced the Caravelle policy, does  
20 further the basic purpose involved in defining  
21 appropriate units because the Board's task in defining  
22 these units, as I indicated at the outset, is to try to  
23 get a grouping of employees that is going to make for  
24 efficient collective bargaining, get a cohesiveness of  
25 economic interests and try to minimize conflicting

1 interests.

2 And the Caravelle policy does further these  
3 objectives. As the Board has pointed out in its  
4 decisions, employee relatives, particularly those who  
5 reside with owners of the business, have an access to  
6 management not shared by other employees. Thus, their  
7 perceived need for collective representation to provide  
8 such access differs substantially from those of other  
9 employees.

10 Moreover, employee relatives who are  
11 financially dependent on the owner are likely to be  
12 motivated by other considerations, considerations that  
13 are very different from those of employees that do not  
14 have this relationship.

15 Now, this is apt to manifest itself not so --  
16 not only in determining whether to vote for the union or  
17 not vote for the election -- union, but even should a  
18 union be selected in the plant, in terms of what issues  
19 to present for collective bargaining. It is the Board's  
20 judgment that you are apt to get many more conflicts in  
21 that stage of the negotiation, somewhat analogous to the  
22 conflicts that this Court pointed out in Pittsburgh  
23 Plate Glass in concluding that retirees were not  
24 appropriately placed in the same bargaining unit with  
25 active employees.

1           So in short, the Board's policy of family  
2 exclusion furthers the basic purpose of the Act of  
3 ensuring effective collective bargaining and avoiding  
4 conflicts in bargaining once a bargaining agent is  
5 selected.

6           Secondly, the exclusion of such employee  
7 relatives furthers collective bargaining in that the  
8 presence of such a close relative in union discussions  
9 is likely to be viewed with suspicion and distrust by  
10 the other employees and put a damper on union  
11 deliberations.

12           QUESTION: Mr. Come, does this mean if the  
13 exclusion, if they are excluded from the unit, that they  
14 obviously couldn't be members of the union, I guess they  
15 could also not participate in pension plans,  
16 collectively bargained pensions programs?

17           MR. COME: If they are excluded from the unit,  
18 they would --

19           QUESTION: They would be excluded.

20           MR. COME: But that is true, of course, Your  
21 Honor, if any employee who is excluded from a unit on a  
22 lack of community of interest grounds, and there would  
23 be nothing to prevent the employer from setting up equal  
24 pension rights or better for --

25           QUESTION: Except sometimes you need a large



1 group of employees to fund the program, I suppose. You  
2 can't have a special fund for your nephew I don't  
3 think.

4 MR. COME: But as I say, that is a problem  
5 that occurs whenever employees are excluded from a unit  
6 on community of interest grounds.

7 QUESTION: Well, you just exclude them from  
8 voting, don't you? I mean, why would it mean that you  
9 shouldn't treat them as an employee?

10 MR. COME: Well, they are treated as an  
11 employee, but they would not --

12 QUESTION: Not for these pension purposes?

13 MR. COME: But they would not be in the  
14 bargaining unit. What we are talking about is the  
15 propriety of excluding these people from the bargaining  
16 unit on the ground that they do not share the same  
17 community of interest with the other people who are in  
18 that bargaining unit.

19 QUESTION: But then, are they to be denied the  
20 benefits of the union membership forever?

21 MR. COME: No, they're not. It may be  
22 possible for them to set up a unit, a separate unit.

23 QUESTION: Employee relations.

24 MR. COME: Well, they are not like managerial  
25 employees in the sense of who would be excluded from all

1 rights of the group.

2 QUESTION: But the whole thesis is that they  
3 are tainted with the managerial taint, isn't it,  
4 really?

5 MR. COME: Well, their interests are found to  
6 be more allied with management than they are with the  
7 rank and file workers.

8 QUESTION: But do they -- I don't think I've  
9 got your answer. You say they should be excluded from  
10 voting in this first step.

11 Are they excluded from membership in the union  
12 thereafter?

13 MR. COME: Well, they are excluded from the  
14 bargaining unit. That means that not only do they not  
15 vote, but the union is not required to represent them in  
16 that unit. If the union wants to take them into  
17 membership on -- apart from that, that's a matter of the  
18 union's membership rules, but it would not be required  
19 to bargain for these employees on behalf of the unit for  
20 which the union has been certified.

21 QUESTION: I suppose one of the factors there  
22 would be that when they are in negotiations or  
23 considering a strike matter, these would in effect be  
24 infiltrators whose loyalty would be divided between  
25 the -- at least divided between the union and the

1 management, is that right?

2 MR. COME: I think that puts it well. It is  
3 somewhat analogous to the exclusion of managerial  
4 employees which this Court in Bell Aerospace said were  
5 not only to be excluded from bargaining units from other  
6 employees, which is as far as the Board went, but were  
7 excluded from all rights under the Act. The Board has  
8 not gone that far with respect to the relatives, but the  
9 underlying principle is essentially the same, and the  
10 Board's exclusion principle reserves the line between  
11 management and labor which this Court in Bell Aerospace  
12 and also in Yeshiva indicated that the Congress intended  
13 to draw at least in the Taft-Hartley amendments to the  
14 Act.

15 I would like to reserve the balance of my time  
16 for rebuttal.

17 CHIEF JUSTICE BURGER: Very well.

18 Mr. Katz?

19 ORAL ARGUMENT OF STEWART J. KATZ, ESQ.

20 ON BEHALF OF RESPONDENT

21 MR. KATZ: Mr. Chief Justice, and may it  
22 please the Court:

23 In reality, what the Board seeks to do here is  
24 they are seeking authority to disenfranchise and exclude  
25 from a bargaining unit individuals who fall within the

1 definition of an employee under the Act. In this case,  
2 that is relatives of owner-managers of a closely held  
3 corporation. They seek to exclude and to disenfranchise  
4 for reasons that have nothing to do with what that  
5 employee terms and conditions are at the job place.  
6 That is conceded by the Board.

7 And there was a specific finding in this case  
8 throughout and at the Court of Appeals that there is no  
9 special job status or job privileges that Diane and  
10 Mildred Sabo enjoyed as a result of their family  
11 relationship.

12 The Board is seeking reversal of the Sixth  
13 Circuit's finding --

14 QUESTION: But didn't the Board find otherwise  
15 with respect to one of them?

16 MR. KATZ: I'm sorry, Your Honor.

17 QUESTION: Didn't the Board find  
18 otherwise --

19 MR. KATZ: I'm sorry, I stand corrected. As  
20 to Diane Sabo, two of the three panel members did find  
21 special status. The Sixth Circuit and the hearing  
22 officer found no special status as to both employees. I  
23 stand corrected.

24 The Board is seeking reversal of the Sixth  
25 Circuit standard which in effect does not believe that



1 employees should be disenfranchised solely on the basis  
2 of their pedigree. We urge adoption of the Sixth  
3 Circuit standard.

4 Now, the Sixth Circuit standard is clear. It  
5 effectuates the purposes of the Act and congressional  
6 intent.

7 Now, in its statements to you, the Board  
8 indicated that it has a longstanding policy of exclusion  
9 of relatives based on family ties. That we tend to  
10 differ upon. As a matter of fact, since 1953,  
11 throughout, the Board has applied a special status  
12 test. From 1955 to 1967, they consistently applied the  
13 test. From 1967, when they passed their decision in  
14 Foam Rubber, they indicated that they were now going to  
15 go back to a family tie only test. However, as the  
16 courts indicated in reviewed decisions of the Board,  
17 that was not the case. The Board continued to use at  
18 various times special status. I think the Caravelle  
19 court even said that.

20 Subsequent to that and the supposed adoption  
21 of the adoption of Caravelle, the Board continue at  
22 times to use special status cases, and Linn Gear, a  
23 Ninth Circuit case, commented on that particular point,  
24 so that since 1953 -- and Linn Gear was decided, I  
25 believe, in 1979 -- the Board has applied in various

1 degrees a special status test.

2 The Sixth Circuit test which relies not to  
3 exclude solely on the basis of family ties but is a test  
4 in which family ties can be used to demonstrate special  
5 status if there are special job privileges and benefits  
6 that flow to the employee as a basis of that family  
7 relationship, is a neutral test. It takes -- it  
8 respects all sides because it is related to the job  
9 place.

10 The Board, through what it indicates, an  
11 adoption of Caravelle, which I am going to comment  
12 because that is not the entire Board theory, but in  
13 terms of Caravelle, adopts what is -- what is called an  
14 expanded community of interest test. It looks to things  
15 that have no impact or nothing to do with the terms and  
16 conditions as they relate to the job place itself. The  
17 Sixth Circuit test refuses to do that and remains  
18 neutral which is exactly what Savair calls for, as this  
19 Court indicated.

20 The Sixth Circuit test does not look to  
21 loyalty or divided loyalty. It does not look to how an  
22 employee may or may not vote. It does not look to how  
23 an employee -- whether the employee has engaged in any  
24 union activity, which is exactly one of the factors the  
25 Board looks to. The Board in 1972 and 1974 adopted

1 Caravelle standards. They haven't applied them  
2 uniformly since, but nevertheless, they indicated that  
3 that's what they were adopting.

4 However, and as the Board points out in their  
5 brief, in a footnote, they also adopted Linn Gear, which  
6 was then also adopted by Pattison of the Eighth -- case  
7 in the Eighth Circuit. Linn Gear, one of the fac crsqin  
8 Linn Gear is you are supposed to explore and look at  
9 what union activity, if any, the relative has engaged  
10 in.

11 Now, that, it seems to me, flies directly in  
12 the face of not only Savair, but the congressional  
13 amendments of 1947 which talk about, in Section 7, the  
14 employee has the absolute right to engage in union  
15 activity, collective bargaining, et cetera, et cetera,  
16 but also has the absolute right to refrain therefrom.

17 In addition, 9(b) in 1947 was changed to grant  
18 to all employees their fullest freedoms as it relates to  
19 all sections of the Act. And again, 9(b) flows from  
20 Section 7. As a matter of fact, Section 7, if it could  
21 be characterized as such, is the guts of this Act, and  
22 that is to protect the rights of employees, whether or  
23 not they are engaged in -- or are pro-union or  
24 anti-union.

25 So when the question was asked previously as

1 to whether or not union animus might be considered, in  
2 Linn Gear that is one of the factors that is put down.  
3 One activity, if any, has this employee engaged in  
4 vis-a-vis the union? Now, that really should have  
5 nothing to do with whether or not an employee has a  
6 right to vote. In other words, if a union is going to  
7 present evidence, or someone presents evidence that an  
8 employee passed cards out and happens to be the sister  
9 of the owner, well, am I to assume that because that  
10 individual passed cards that she could now vote, or if  
11 that employee did not pass cards out or sign the cards,  
12 that employee cannot vote?

13 QUESTION: Well, did the union -- did the  
14 Board apply a test using the factor you have just  
15 described in this particular case?

16 MR. KATZ: The Board did not cite any case.  
17 It doesn't cite -- as I recall the Board decision, it is  
18 in a footnote, okay? The Board itself, the hearing  
19 officer did not cite Caravelle, okay? The hearing  
20 officer did not cite Linn Gear, as I recall his  
21 decision. The Board did not cite any case in footnote  
22 2, which was their decision in this case.

23 The Sixth Circuit, in this case prior to  
24 coming up here, indicated in its footnote that it  
25 rejects the expanded community of interest test that



1 some other circuits have applied. I don't recall  
2 offhand whether or not they cited Linn Gear along with  
3 Caravelle.

4 QUESTION: I didn't understand Mr. Come to  
5 defend a test which would have incorporated as one  
6 factor how much union activity the particular person had  
7 engaged in.

8 MR. KATZ: I'm -- I don't -- I think he  
9 indicated that -- I think the question was asked by  
10 Justice O'Connor, well, could you consider antiunion  
11 animus? And he said no, the Board was neutral --

12 QUESTION: Yes.

13 MR. KATZ: -- on Savair, and he cited Savair,  
14 that based upon its neutrality, that would not be  
15 permissible, and I don't disagree with that.

16 What I am saying is is that -- and the Board  
17 concedes in its brief to this Court -- that Caravelle  
18 isn't the test. Caravelle plus Linn Gear is the test  
19 the Board relies on because the Board has adopted Linn  
20 Gear and indicates so in its brief.

21 And one of the Linn Gear factors is what  
22 activity, if any, has that employee engaged in?

23 Now, additionally, the Sixth Circuit case  
24 protects all rights under Savair. It is a test that has  
25 been uniformly applied by the Sixth Circuit for 30

1 years, since 1953, and as a matter of fact, it was the  
2 Sixth Circuit's decision in Sexton in 1953 which  
3 triggered Board re-evaluation or evaluation of its  
4 position when in 1953 they then decided to follow the  
5 Sixth Circuit lead when it decided International Metal.

6 As indicated previously, the Board, although  
7 it indicates in 1967 it switched back to a family only  
8 tie, based upon Foam Rubber City, the fact of the matter  
9 is in all the courts that have reviewed Board conduct  
10 since then have indicated that it has engaged in at best  
11 a checkered course, and even since Foam Rubber and even  
12 since Caravelle, has at various times applies a special  
13 status test as to relatives. I'm not talking about only  
14 managers, relatives of a manger, I'm talking about  
15 relatives of owners, and cases are cited in our brief to  
16 this Court.

17 Basically I understand the Board has broad  
18 authority as it relates to unit determinations, but they  
19 do not have the unlimited discretion to interpret  
20 statutory language in a manner that is inconsistent with  
21 the Act. 2(3) specifically designates what an employee  
22 is, and it indicates what relatives are to be out on a  
23 per se basis. That's the test. All the courts,  
24 including Caravelle, in Caravelle 1, I believe,  
25 indicated that what -- that the Board's intent through

1 9(b) was in effect a modification, an impermissible  
2 modification of Section 2.3. All courts have said that,  
3 even Caravelle 1. I think Caravelle 1 made the comment,  
4 we cannot allow you to accomplish something under one  
5 provision that you cannot accomplish under the other.

6 Caravelle then went on, for whatever reason,  
7 to draft an expanded community of interest test which  
8 allowed the Board or gave the Board some guideline as to  
9 whether or not they wanted to follow factors that again  
10 had nothing to do with their ability or their factors on  
11 the job. And as a matter of fact, the Board, the Court  
12 in Caravelle 2, I believe, specifically indicated that  
13 the factors they set up have nothing to do with the  
14 terms and conditions of the employee at the job.

15 QUESTION: Well, certainly application of a  
16 special job-related privileges or benefits test such as  
17 that approved by the Sixth Circuit, could exclude  
18 individuals from a bargaining unit who are not  
19 excludable under Section 2.

20 MR. KATZ: Yes, that's correct, that's  
21 correct.

22 QUESTION: And you are not arguing that that's  
23 improper, are you?

24 MR. KATZ: No, no. I think that -- the Sixth  
25 Circuit has indicated that, properly used, 9(b) will

1 determine community of interest, but I believe what the  
2 Sixth Circuit is saying is that you are going to do that  
3 by looking at what that person does at the job. If that  
4 person has the same terms and conditions of employee,  
5 make the same amount of money, reports to the same job  
6 location, is subject to the same work rules, is under  
7 the same supervision, then we will take into account the  
8 fact that there's a family tie, but we are not going to  
9 exclude solely on that family tie. We are not going to  
10 exclude an employee from a bargaining unit simply  
11 because of this family relationship. Don't forget, the  
12 employee cannot vote. The employee is also excluded  
13 from the bargaining unit. The employee, however, is  
14 still an employee under the Act, now, which raises an  
15 interesting sort of a situation because unlike the cases  
16 that have come before the Court with the confidential  
17 employee in Hendricks or in Bell Aerospace when we are  
18 talking about managerial employees, in those cases, not  
19 only was the employee out of the unit, regardless of  
20 whether they still remained an employee under the act,  
21 but the work they did left the unit.

22 In other words, it was the work, the work that  
23 triggered the exclusion. In this particular case, the  
24 work remains in the unit. That employee is a ledger  
25 clerk. Mildred Sabo is a register, a cashier. That



1 work is bargaining unit work. That is what the union  
2 has been certified to represent.

3 Now we are faced with a practical situation of  
4 here is an employee that can't vote, is not supposedly  
5 in the unit, but her work is in the unit. Now, is that  
6 person supposed to be -- are we supposed to create a job  
7 for that person? Are we supposed to terminate that  
8 person? Are we -- now, whether or not a non-unit  
9 employee, which Mildred Sabo in this case would be, is  
10 able to perform bargaining unit work is a mandatory  
11 subject of bargaining. We cannot take that work and  
12 move it out of the bargaining unit on our own  
13 unilaterally. That means we have got to sit down at the  
14 table with the union, assuming the union wins, and we  
15 have got to bargain that out.

16 If the union says no, I am faced as a practical  
17 matter with either firing Mildred Sabo or taking a  
18 strike.

19 Now, here is an employee that did nothing, has  
20 gotten no special privileges in eleven years of work,  
21 and all of a sudden her job is in jeopardy, and she  
22 never had the right to vote about it either. I think  
23 that's wrong, and I think the Sixth Circuit is saying  
24 that is exactly what is wrong.

25 Now, if somebody is getting special privileges

1 on the job and there is this great differentiation,  
2 then, yeah, I don't have any problem with that, and the  
3 Sixth Circuit doesn't have any problem with it.

4 And I might indicate as a --

5 QUESTION: Well, what if there were one that  
6 was getting special privileges and she was excluded from  
7 the unit? What would happen to her work then?

8 MR. KATZ: Well, at that particular point in  
9 time --

10 QUESTION: Wouldn't you -- you would face your  
11 very same problems.

12 MR. KATZ: No, but there's a differentiation,  
13 just like I think in this court there was a  
14 differentiation with confidential employees in that not  
15 all confidential employees were excluded from the unit.  
16 What you have got here is -- and I see a distinction and  
17 a difference between an employee -- if the employer  
18 grants special privileges because of that relationship  
19 and the employee accepts those special privileges  
20 because of the relationship, then wherever the chips  
21 fall, the chips fall.

22 QUESTION: Well, but her job would still end  
23 up in jeopardy.

24 MR. KATZ: Yes, it would, but now, but you  
25 see, the point I am making in response to that --

1 QUESTION: And it would still be a mandatory  
2 bargaining matter if the employer wanted to keep her on  
3 that job, or move the job out of the unit.

4 MR. KATZ: That would be true in that regard,  
5 but what I am coming to, though, is that what we are  
6 looking for really is a -- not a large grouping of  
7 employees that are under review here. No family starts  
8 a family run business and says to itself, well, look, I  
9 am going to make sure that I don't grant any special  
10 privileges to my niece, nephew, sister, because eleven  
11 years from now or ten years from now I am going to get a  
12 union petition. Generally what happens is the family  
13 business is run, and it is quite easy to show special  
14 status.

15 In virtually, in the vast majority of these  
16 cases the parties stipulate that these people are  
17 ineligible to vote because it is glaringly obvious that  
18 there are special privileges. It is only those unique  
19 situations where you have in this particular case two  
20 eleven year employees who have no special status, and  
21 that's what this whole thing is coming down to, a  
22 grouping of employees that are causing --

23 QUESTION: Is living in the house with the  
24 employer a special status?

25 MR. KATZ: No, she -- in this particular case

1 she maintains the house, she has certain financial  
2 responsibilities relative to that house.

3 The Sixth Circuit --

4 QUESTION: Well, how many other employees live  
5 in that house?

6 MR. KATZ: Well, none.

7 QUESTION: That's what I thought.

8 MR. KATZ: None.

9 QUESTION: But that's not a special status.

10 MR. KATZ: As it relates to the job.

11 QUESTION: Okay.

12 MR. KATZ: In that regard, yes.

13 In conclusion, I believe that the Sixth  
14 Circuit test is the fair test. I think what the Board  
15 has done in terms of seeking to reverse, or in its  
16 position, is in effect to amend the Act, amend 2(3). It  
17 is -- its conduct is not in furtherance of congressional  
18 intent but is contrary to the congressional intent of  
19 the '47 amendments which made specific changes in  
20 Section 7 and Section 9(b) to assure all employees the  
21 fullest rights under the entire Act, and especially  
22 Section 7 rights.

23 I believe firmly that the Sixth Circuit test  
24 should be adopted. That is the test which ensures all  
25 of those rights.



1 Thank you.

2 CHIEF JUSTICE BURGER: Do you have something  
3 further, Mr. Come?

4 ORAL ARGUMENT OF NORTON J. COME, ESQ.

5 ON BEHALF OF PETITIONER -- REBUTTAL

6 MR. COME: I just have --

7 CHIEF JUSTICE BURGER: You have eight minutes  
8 remaining.

9 MR. COME: Two small points.

10 The first point that I want to make is that  
11 there's actually a very narrow difference between the  
12 Board and the Court of Appeals. The Court of Appeals  
13 agrees that if you had special job status, you could  
14 exclude these employees. However, the Court requires at  
15 least two instances because there was one instance in --  
16 of special status, and they said, in connection with  
17 Diane Sabo, and they said that was not enough.

18 The only difference is whether or not the  
19 Board can reasonably conclude that there are certain  
20 circumstances, of which this case is one, where the  
21 nature of the relationship is such that even though it  
22 has not manifested itself in special job privileges, the  
23 relationship is such as to warrant the conclusion that  
24 the employees still do not have the same community of  
25 interest with the other employees.

1           We submit that this is an allowable choice of  
2     the Board to make in the exercise of its Section 9(b)  
3     unit determination authority, that the history of the  
4     2(3) exclusion which is set forth at page 26 of our  
5     brief, which is a Wagner Act exclusion, gives no  
6     indication whatsoever that Congress, in putting in that  
7     exclusion, intended in any way to restrict the Board's  
8     ability to define, to exclude other relatives from  
9     bargaining units.

10           The Senate report says that the exclusion was  
11     put in for administrative reasons. The Committee deemed  
12     it wise not to include under the bill agricultural  
13     laborers, persons in domestic service of any family or  
14     person in his home, or any individual employed by his  
15     parent or spouse.

16           It seems evident that what Congress was  
17     concerned about was excluding very, very localized  
18     situations that they thought were not even subject to  
19     the Board's jurisdiction at all and were not at all  
20     focusing on the problem of the Board's ability to  
21     exclude from bargaining units employees who were subject  
22     to the Board's jurisdiction.

23           QUESTION: Mr. Come, could I ask just one  
24     question?

25           MR. COME: Yes, Your Honor.

1 QUESTION: In your brief on page 14, in  
2 footnote 7, you do quote from the Linn Gear case.

3 MR. COME: Yes.

4 QUESTION: The first of the factors quoted is  
5 the activity, if any, of the employee in the union.

6 MR. COME: Yes.

7 QUESTION: And would you address the question  
8 whether you think that's an appropriate factor or not?

9 MR. COME: Yes, yes.

10 Well, the Board has never accepted that factor  
11 of Linn Gear.

12 QUESTION: Well, I think your brief says that  
13 it is added as a factor.

14 Is that -- what your brief is saying now is --

15 MR. COME: Well, some parts have. The Ninth  
16 Circuit and the Fifth have added it, but the Board in  
17 applying the factors has used the Caravelle articulation  
18 of the test which does not include this factor, and the  
19 Board has never applied that factor.

20 Normally, the -- so based upon the Board  
21 decisions that I am aware of, the Board does not regard  
22 that as an appropriate factor.

23 QUESTION: How about the second factor there,  
24 the total number of employees as compared with the  
25 blood-related number? Does this mean that it depends on

1 whether the family people are apt to influence the  
2 outcome of the election? Is that what is critical?

3 MR. COME: No, I don't think that it, that it  
4 is confined to that situation. I think that it could be  
5 a factor in terms of the potentiality for conflicts in  
6 the bargaining process that ensues. I mean, if you have  
7 one relative in a unit of 50 employees, the potential  
8 for conflict disrupting the bargaining process might be  
9 less than if it was a much smaller number.

10 Well, that factor was not applied in this  
11 case.

12 QUESTION: Mr. Come --

13 MR. COME: Yes, Your Honor.

14 QUESTION: Both your brief and argument have  
15 spoken in terms of close relatives.

16 What about people who are very close together  
17 but who are not blood relatives in any way, shape or  
18 form? Does the Caravelle test fit those people? For  
19 example, it often happens these days that you have a man  
20 and a woman living together who are not married, or you  
21 may have two brothers who are totally at odds with each  
22 other, for whatever reason, they may live in the same  
23 house.

24 Does relationship extend beyond blood  
25 relationship that you are arguing about?



1           Your brief would not indicate that it does.

2           MR. COME: Yes.

3           The cases that I know of that the Board has  
4       had have been blood relative situations, but I wouldn't  
5       say that it could not extend beyond that. I think the  
6       most important thing is not only the relationship but  
7       the role that the relative plays in the ownership and  
8       management of the business. As the Caravelle criteria  
9       have been applied, special status has been required  
10      where you have had relatives who either had no ownership  
11      interest in the company or a relatively minor one.

12          QUESTION: But I didn't understand Caravelle  
13      to apply the special status rule, and what you just said  
14      suggests that the Board would consider the special  
15      status or special relationship.

16          MR. COME: I perhaps may not understand --

17          QUESTION: Well, there are two general  
18      standards. One is a special status standard applied by  
19      the Sixth Circuit, and the other is the Caravelle  
20      standard applied by the Seventh, and they are quite  
21      different in the way they are framed.

22          MR. COME: Well, special status means that  
23      you'd have to have, have some difference in job benefits  
24      and privileges. That would be a basis for excluding  
25      individuals from bargaining units even without any

1 family relationship at all.

2 QUESTION: But did the Court of Appeals in  
3 this case find any special privilege?

4 MR. COME: It did not. The Board found  
5 special privilege in respect to Diane Sabo, and that was  
6 an alternative basis for the Board's exclusion. But the  
7 Court of Appeals found that one instance was not enough,  
8 and we are not raising that evidentiary determination  
9 here. What we are going on is the propriety of the  
10 exclusion based upon the family relationship.

11 CHIEF JUSTICE BURGER: Your time has expired  
12 now, Mr. Come.

13 Thank you, gentlemen.

14 The case is submitted.

15 We will hear arguments next in Paulsen v. the  
16 Commissioner of Internal Revenue.

17 (Whereupon, at 11:53 a.m. o'clock, the case in  
18 the above-entitled matter was submitted.)  
19  
20  
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23  
24  
25

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#83-1416 - NATIONAL LABOR RELATIONS BOARD, Petitioner v. ACTION  
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BY

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