in the



F. W. WOOLWORTH CO.,

v.

Appellant, :

. :

.....

: No. 80-1745

TAXATION AND REVENUE DEPARTMENT

OF THE STATE OF NEW MEXICO

Washington, D. C.

Monday, April 19, 1982

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400 Virginia Avenue, S.W., Washington, D. C. 20024

Telephone: (202) 554-2345

1 IN THE SUPREME COURT OF THE UNITED STATES - - - - - - - - - - - - - - - x 2 - - - -: 3 F. W. WOOLWORTH CO., Appellant, : 4 : No. 80-1745 5 v. 6 TAXATION AND REVENUE DEPARTMENT : 7 OF THE STATE OF NEW MEXICO 9 Washington, D. C. Monday, April 19, 1982 10 11 The above-entitled matter came on for oral 12 argument before the Supreme Court of the United States 13 at 1:13 o'clock p.m. 14 APPEARANCES: 15 WILLIAM L. GOLDMAN, ESQ., Washington, D. C.; on behalf 16 of the Appellant. 17 SARAH E. BENNETT, ESQ., Santa Fe, New Mexico; on behalf 18 of the Appellee. 19 20 21 22 23 24 25

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1 PROCEEDINGS CHIEF JUSTICE BURGER: We will hear arguments 2 3 next in F. W. Woolworth against the State of New Mexico. Mr. Goldman, I think you may proceed. 4 ORAL ARGUMENT OF WILLIAM L. GOLDMAN, ESO ... 5 ON BEHALF OF THE APPELLANT 6 MR. GOLDMAN: Mr. Chief Justice, and may it 7 8 please the Court, this state income tax case involves 9 the same basic constitutional issues that you discussed 10 this morning and this afternoon in the ASARCO case. Woolworth, the Appellant in this case, is a 11 12 New York corporation engaged in the retail business 13 throughout the United States, Puerto Rico, and the 14 Virgin Islands. It purchases consumer items that it 15 sells at retail through its Woolworth and Woolco 16 stores. Woolworth also owns four major foreign 17 subsidiaries that are engaged in the same general type 18 of business in Germany, the United Kingdom, Canada, and 19 Mexico. The dispositive issue here is whether the 20 21 retail businesses of the foreign subsidiaries are

21 retail businesses of the foreign subsidiaries are
22 functionally integrated with Woolworth's domestic retail
23 business in the United States. If the foreign
24 operations are functionally integrated, then we agree
25 that the dividends paid by the foreign subsidiaries are

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1 properly includable in apportionable income. That was
2 the question decided by this Court in Mobil, and the
3 reason would be that where you have an admittedly
4 unitary business, as this Court recognized in Underwood
5 Typewriter, it is impossible to allocate specifically
6 the portion of the profits of that business that were
7 earned in any particular jurisdiction where the business
8 was conducted.

9 And so formulary apportionment is appropriate, 10 and for that purpose, where the unitary business 11 includes the operations of the subsidiaries, the 12 dividends can be treated as part of the apportionable 13 income. Of course, if the business were defined as 14 including the operations of the subsidiaries, so the 15 dividends are included in the apportionable base, then 16 that would necessitate the payroll, property, and sales 17 of the subsidiaries be correlatively reflected in the 18 apportionment --

19 QUESTION: Well, in that case it wouldn't be 20 just the dividends. It would be the income of the subs. 21 MR. GOLDMAN: Your Honor, if the state were 22 seeking to have combined reporting, we might be 23 concerned about the treatment of the underlying 24 operating income.

25 QUESTION: Well, is your position then, if

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they are going to take the dividends into account, they
 must take into account all of the property and payroll?
 MR. GOLDMAN: No, Your Honor. The answer is
 essentially the same as was made this morning.

QUESTION: All right. Thank you.

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6 MR. GOLDMAN: Where the dividends paid reflect 7 a percentage of the profits earned by the subsidiary, 8 then you should reflect a commensurate percentage of the 9 underlying payroll, property, and sales that are fairly 10 related to the portion of the profits being distributed.

11 On the other hand, where the operations of the 12 subsidiary are not functionally related to the business 13 being conducted in the United States, the dividends 14 should not be included in apportionable income. The 15 dividends have no role to play in the state tax 16 calculation, because they represent income earned in the 17 course of totally unrelated activities.

18 QUESTION: I get a feeling you are using the 19 term "functionally related" in not guite the same way as 20 your friends on the preceding case.

21 MR. GOLDMAN: By functionally related, I am 22 referring to the operational activities conducted by the 23 subsidiaries in their respective countries. If --

24 QUESTION: All of your business is retail 25 sales, is it not, domestic and foreign?

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MR. GOLDMAN: That's correct.

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2 QUESTION: And that distinguishes it in some 3 respects from the prior case, does it not?

4 MR. GOLDMAN: Well, it distinguishes this case 5 from some of the subsidiaries that pay dividends to 6 ASARCO. There was discussion this morning of MIM, which 7 is engaged in a comparable line of business as the 8 parent corporation.

9 QUESTION: And with asbestos, which they said
10 was a different --

MR. GOLDMAN: That's correct. The state made 11 12 a distinction between the cases where the subsidiary was 13 engaged in the same or similar line of business and an 14 unrelated line of business. Our point is that it should 15 make absolutely no difference at all where the 16 operations of the businesses are functionally separate 17 and unrelated. The question here is to determine how 18 much of Woolworth's income is fairly attributable to its 19 operations in New Mexico. That is all New Mexico can 20 tax, and if income is earned in the course of separate 21 activities, albeit the same type of business, but 22 functionally separate, so that income is earned by a 23 self-contained, free-standing business operating in 24 Europe, then New Mexico has no claim to tax any part of 25 that income. It can only claim a share of the income

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1 earned from the business a portion of which is conducted 2 in New Mexico.

3 The key question as to whether the income from 4 the foreign subsidiaries should be taken into account, 5 the key issue is whether the businesses are related, 6 functionally related, not whether it is the same kind of 7 business.

8 QUESTION: Do you think our cases lay down any 9 test for when a business is or is not functionally 10 related to another one?

MR. GOLDMAN: Oh, absolutely. I think through 12 all of the decisions of this Court, starting with Adams 13 Express, and Underwood, Bass, Ratcliff, I think in every 14 instance where this Court has found a unitary business, 15 there has been a degree of functional relationship 16 between the operations of the business that is totally 17 missing in this case. I think --

QUESTION: Well, it may be possible to go back the facts of each of the cases and say that all of them conform to one pattern, but do you rely upon any one case for a definition of your term "functionally integrated"?

23 MR. GOLDMAN: Not as such, Your Honor. I 24 think what the cases say is, where the business earns 25 its profits as a whole as an economic unit, then you

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1 have a unitary business. There is a phrase, "as a 2 unit", "operating as a unit", in the Adams Express case, 3 for example, and in that opinion the Court goes on to 4 say that unity of ownership is insufficient, because you 5 can have two separate businesses with the same 6 ownership, and as long as they operate separately, then 7 they have no relationship to each other, but I don't --8 I can't point to a sentence as such which defines a 9 unitary business, but I think it is easy to read all of 10 the opinions and come away with the absolute conviction 11 that in order to have a unitary business, there must be 12 a functional relationship.

What this Court said -- one guide may be in the Mobil opinion. The Court said that in order to show that the dividends are not apportionable, you must show that they were earned in the course of activities that they were earned in the course of activities unrelated to the business conducted in the taxing state. The income must be earned in the course of activities unrelated to the business conducted in the 20 taxing state.

All of the income earned by Woolworth's subsidiaries is earned in the course of activities unrelated to the conduct of the domestic retail business. QUESTION: Are we to infer from that that the source of supply for the European outlets is all in the

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1 European market?

2 MR. GOLDMAN: The record is very clear. Let 3 me get to the facts, Your Honor. The record is very 4 clear that each corporation conducted its inventory 5 purchasing on a separate basis. To a large extent, each 6 subsidiary purchased its inventory in its own country, 7 but the facts show that even where they purchased in the 8 same countries, in the Orient, for example, each one 9 purchased separately from the others and on its own, and 10 indeed there is a suggestion that they may to a certain 11 extent almost have been competitive with each other, but 12 certainly there was no coordinated central purchasing 13 function at all.

Let's look at the facts in the case. The record shows that each subsidiary independently carried on all of the essential operations of a retail business. These include selecting site for stores, determining the type and quantity of merchandise to garry, purchasing the inventory, advertising, funding of operations, accounting and cash control, personnel selection and training. All of the essential functions were carried on separately by each subsidiary. Each subsidiary was a self-contained economic unit.

I think the facts in this case stand in sharp contrast, as I said before, to all of the prior

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1 decisions of this Court in which a functionally
2 integrated unitary business has been found to be
3 present. The case that perhaps provides the clearest
4 guidance here is Butler Brothers v. McColgan, since it
5 also involved a mercantile operation. In that case, a
6 wholesale business that consisted of distributing houses
7 in seven states and a central office in Chicago.

8 The Court found that the business was an 9 integrated, unitary business because of the presence of 10 centralized management, centralized purchasing, and 11 centralized advertising, and for those reasons, the 12 operations of all of the separate distributing houses 13 were found to be integral parts of a single unitary 14 business, so that in determining how much of the income 15 was apportionable, or taxable, I should say, in 16 California, apportionment was upheld.

Now, how does this case compare to Butler Now, how does this case compare to Butler Brothers? There is absolutely no centralized management in this case. The record shows that with the possible exception of one officer of the Canadian subsidiary, that none of the officers of the foreign subs was also an officer of the parent company.

23 QUESTION: I take it then if Woolworth just 24 transformed itself into a holding company, and each of 25 its stores in each of the 50 states was owned by a

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1 subsidiary, similar to those that are operating abroad, 2 those subsidiaries should be treated as non-unitary also. 3 MR. GOLDMAN: No, Your Honor. We are very 4 emphatic in saying that the form of corporation 5 organization should make no difference whatsoever. The 6 domestic retail business was conducted in an integrated 7 fashion, with centralized --QUESTION: Well, I know, but suppose it was --8 9 suppose the operations in each of the states was 10 actually carried on precisely like the operations of the 11 subsidiaries abroad. 12 MR. GOLDMAN: If those --QUESTION: Then you would have exactly the 13 14 same result. MR. GOLDMAN: If those were the facts, then we 15 16 would say that each state could -- would be 17 constitutionally barred from taxing any of the income 18 earned in any other state. QUESTION: All right. Thank you. 19 QUESTION: Of course, here you did have some 20 21 interlocking directorates. QUESTION: Except in the German. 22 MR. GOLDMAN: That's correct, Your Honor. 23 QUESTION: Why was that different from the 24 25 others?

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MR. GOLDMAN: My understanding is that the
 form of corporate organization there did not include a
 board of directors. That is what the record suggests,
 that there were no directors of the German corporation.
 QUESTION: So if it had, you would have had - MR. GOLDMAN: We would have had the
 opportunity to elect them as the controlling
 shareholders.

9 QUESTION: And presumably would have put them10 on as you did with the others.

MR. GOLDMAN: Well, the record shows that there was some, although not totally overlapping, but some interlocking directors. I think what that shows, what that shows is that we owned the stock of the subsidiaries. I mean, that is -- there is no question about that, and in voting the stock we exercised the normal stewardship functions, the normal functions of an owner. But if that per se made the dividends apportionable, then, contrary to this Court's statement in Mobil, dividends from all subsidiaries would inevitably be apportionable wherever the parent conducted its business.

23 QUESTION: Was the management of the 24 individual companies sort of integrated with the 25 management of the entire organization? At least, did

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1 they sort of rotate around? Did you say, well, now, 2 next year you are going to go run the store in Los 3 Angeles, and maybe next year in Berlin?

4 MR. GOLDMAN: Exactly the opposite was the 5 case. Each subsidiary hired and trained its own 6 officers. There was an attempt by counsel for the state 7 to develop a line of questioning that showed that 8 perhaps at an operational level the director of 9 purchasing from one company spoke to the director of 10 purchasing from another, and that was refuted by the 11 answers to the questions.

12 The record shows that the chief executive 13 officer of the U.K. sub, at least to the witness's 14 knowledge, had been in that position for at least ten 15 years prior to --

16 QUESTION: So none of the accumulated 17 experience in marketing that the F.W. Woolworth Company 18 had the advantage of ever was made available to these 19 subs?

20 MR. GOLDMAN: There certainly was no 21 centralized management in the sense of operating all of 22 the businesses in a cooperative fashion so as to 23 maximize the profits of the whole. It may be that as a 24 member of the board of directors, one brings with him 25 the knowledge he already has, but it wasn't employed in

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an operational sense. There was no day-to-day control,
 no supervision, no rotating of managers from one store
 to another. Absolutely not, Your Honor.

4 QUESTION: They didn't call themselves Hans 5 Schmidt, though, in Germany, did they? They called 6 themselves Woolworth.

7 MR. GOLDMAN: That's correct. They had the 8 same name, and each corporation conducted its own 9 business in its country using the same name, and 10 developed presumably whatever good will in that country 11 accrued to its own --

12 QUESTION: Why did they start out using the 13 same name?

14 MR. GOLDMAN: Why did they start out?
15 QUESTION: Yes.

16 MR. GOLDMAN: The record doesn't show why they 17 started out. It does show that the U.S. company was 18 organized around 1911, and that the U.K. company was 19 organized about the same time. Presumably the separate 20 companies were started and operated in parallel fashion. 21 QUESTION: Doesn't that show some effort, 22 though, to capitalize on the value of the name? 23 MR. GOLDMAN: The answer -- I can give you my 24 own inference that it does not. I can't point to a 25 statement in the record that shows one way or the other,

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1 except to point out that in managing and directing each 2 subsidiary, the management of each subsidiary was --3 catered to local tastes and local needs, and that in 4 Germany, for example, there was an emphasis on soft 5 goods, dresses, coats, and so on, because apparently 6 that was found to be successful in Germany, and by 7 comparison, in the operation of the U.K. stores, they 8 had a supermarket and food operations, and that was 9 considered to be part of a Woolworth's operation in the 10 U.K. The operations were in fact dissimilar, and 11 operated in a fashion that made sense in each country. 12 QUESTION: Well, they wouldn't sell fur coats 13 in Phoenix, either, but you might in New York or Boston, 14 I suppose.

15 MR. GOLDMAN: That's correct, Your Honor, but 16 the point is that each subsidiary was functionally 17 independent, was a self-contained unit, had its own 18 management, its own purchasing, its own policy decisions 19 as to the type and quantity of inventory to carry 20 without regard or consideration as to what decisions 21 were made along parallel lines in the operation of the 22 same type of business in another location.

23 QUESTION: In Germany, the name Woolworth 24 would hardly be confused with a German organization, 25 would it? The local Germans would not think that was

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1 some local German merchant.

MR. GOLDMAN: I can't say whether a German in 2 3 Berlin may think that -- may know about the Woolworth 4 operation in the U.S. or may ever have heard of it. He 5 may think it is totally indigenous to --QUESTION: Well, sometimes the use of a name 6 7 is just a matter of family ego, is it not? MR. GOLDMAN: Well, the fact is that at least 8 9 as far as the U.K. and the U.S. operations are 10 concerned, they started out at the same time, so neither 11 one was benefitting or could conceivably have benefitted 12 from whatever name recognition there was, and there is 13 no suggestion that in a retail type of operation which 14 is essentially local, that there would have been any 15 recognition on the part of a German resident of 16 Woolworth as being a U.S. or having any U.S. connections 17 at all. For all we know, they may have thought there 18 only was a German Woolworth. The record is silent on 19 that point. QUESTION: Mr. Goldman, would you concede that

20 QUESTION: Mr. Goldman, would you concede that 21 the domiciliary state could tax this income?

MR. GOLDMAN: The taxing jurisdiction of a a domiciliary state and the taxing jurisdiction of a a non-domiciliary state, which is what we are talking about here, stand on different footing, I believe, for

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due process purposes. The taxing jurisdiction of New
 Mexico as a non-domiciliary state --

3 QUESTION: Right. Would you concede that the4 domiciliary state can tax it? That is my question.

MR. GOLDMAN: Yes, I would.

6 QUESTION: In its entirety?

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7 MR. GOLDMAN: For due process purposes, I 8 would agree that the domiciliary state could tax the 9 income because a domiciliary state is entitled to tax 10 income that may have its source outside the domiciliary 11 state, and so whatever its rights and prerogatives may 12 be don't answer the question, however, as to the rights 13 of New Mexico.

14 QUESTION: All right. What about the 15 taxability in the non-domiciliary state of short-term 16 investment income?

17 MR. GOLDMAN: If the short-term investment 18 income can be said to be part of the operating income of 19 the unitary business, then we agree, as we agreed with 20 the dividends here in issue, if that were an appropriate 21 conclusion, that the short-term investment income could 22 be included in the apportionable income base.

QUESTION: And under what circumstances would to a long-term investment income be treatable in the same fashion, in your view?

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MR. GOLDMAN: If the underlying operations of
 these subsidiaries were sufficiently functionally
 integrated --

4 QUESTION: All right, and on the short-term 5 paper, buying Treasury notes wouldn't be taxable, the 6 income?

7 MR. GOLDMAN: If the short-term investment 8 income resulted from the investment management of 9 working capital, so that it was part of the cash flow 10 operation of the business, we would agree that managing 11 the cash flow of your business is sufficiently 12 functionally integrated with your business so that the 13 income from that type of short-term investment could be 14 apportionable. The reason it would be apportionable 15 would be because of the type of activities that gave 16 rise to it and their relationship to the business.

In this case, there is no relationship between the businesses of the foreign subsidiaries and the business, the domestic retail business in the United States, except for the fact that you have the same corporate owner, that Woolworth owns the stock, and if owning the stock of a sub that is engaged in the same line of business could give rise to apportionable income, then we think there is no room for an investment in an operating subsidiary. We think it plain also --

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1 QUESTION: Mr. Goldman, may I interrupt you 2 for a second? In the other case, we talked a lot about 3 an intermediate category. I guess you heard the 4 argument. Do you understand the New Mexico Supreme 5 Court to endorse that concept or to treat the 6 subsidiaries in this case as part of the unitary 7 business?

8 MR. GOLDMAN: I don't believe that was at all 9 the basis for the decision below. I think the basis for 10 the decision below was the court's conclusion that 11 Woolworth cooperatively and jointly with the 12 subsidiaries was conducting a single unitary business, 13 and it felt for that reason that it could hold the 14 dividends to be apportionable under Mobil.

QUESTION: Then the two states really take a different position, because as I understood the Idaho argument, they would have agreed that the fact -- the formula would be different in a case such as this.

MR. GOLDMAN: Well, I think the courts took a different approach. I think the state in our case, if I may characterize their argument from their brief, agrees now that the businesses were not in fact part of a single unitary business, so the state will have to make its own argument this afternoon, but they were arguing at least through the New Mexico Supreme Court level and

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even in the briefs they filed in opposition to our
 jurisdictional statement that all the corporate entities
 here were cooperatively conducting a single unitary
 business, and I understand that they no longer take that
 position.

6 One point I would like to emphasize in 7 connection with the opinion below, there is a statement 8 in the decision of the New Mexico Supreme Court in 9 describing the evidence relied upon by the state to the 10 effect that there was some intercompany flow of goods, a 11 statement which might suggest that there indeed was some 12 functional integration. In fact, the record absolutely 13 refutes that, contradicts that, and that was just a 14 misstatement of fact by the New Mexico Supreme Court, 15 and again, we understand at this point, since we made 16 that point rather emphatically in our brief, that the 17 state agrees with us.

18 QUESTION: You cited in your brief -- does the 19 other side concede that that is error?

20 MR. GOLDMAN: I believe so. I believe so. 21 We think it plain under the decisions of this 22 Court that if the operations of the foreign subsidiaries 23 had been conducted directly in divisions of Mobil --24 excuse me, of Woolworth, rather than in subsidiaries, we 25 think it plain that the income, the operating income of

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1 those divisions could not have been apportioned to New
2 Mexico. We think that by putting the divisions, putting
3 the operations into subsidiaries, ought not to change
4 the result. We think that is the teaching of Mobil. We
5 think in Mobil what you held was where you have
6 admittedly unitary operations generating income that
7 would have been apportionable had they been conducted
8 directly by the parent, then the apportionability of
9 that income cannot be avoided by transferring the
10 operations to a subsidiary, but we think the converse is
11 equally true. You can't take non-apportionable,
12 non-unitary income and somehow make it unitary or make
13 it apportionable by transferring the operations to a

15 We think that what the Court said was that the 16 form of organization does not affect the underlying 17 economic realities and cannot affect the 18 apportionability of the income that the parent receives. 19 If I may, I would like to turn at this point 20 to the Section 78 gross-up issue. It is a technical 21 issue, and it is covered at length in the briefs. I 22 would just like to make a few basic points about it. 23 Number One, I want to emphasize that unlike the state,

25 amount is not dependent on your decision with respect to

24 our position with respect to the Section 78 gross-up

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1 the apportionability of dividends.

If you hold that dividends are not apportionable, that automatically resolves the Section 78 gross-up question in our favor, but even if you should hold that some of the dividends may be apportioned, we still have all of our arguments with respect to the Section 78 gross-up amount.

The basic point that we make with respect to 8 9 the Section 78 gross-up amount is that the taxpayer's 10 federal tax liability is unrelated to its state tax 11 calculation. If the taxpayer receives an apportionable 12 dividend of \$100, that is the amount that gets included 13 in apportionable income, and it is irrelevant for that 14 purpose whether the associated federal tax liability was 15 \$5 or \$50. In all events you still include the \$100 in 16 apportionable income, but the Section 78 gross-up amount 17 is related 'only to the computation of the federal tax 18 liability. It has no separate, independent existence of 19 its own, and even if coupled with the foreign tax 20 credit, it should reduce the foreign tax liability from \$50 down to \$5, you still can't increase as a 21 22 consequence of that the amount of apportioned income --23 apportionable income actually received.

24 Perhaps I can move on at this point to our 25 alternative arguments with respect to factor relief if

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1 the Court should hold that any of the income is 2 includable in apportionable income. I think the key 3 point to be made here is that New Mexico can only tax 4 income that can be fairly said to be attributable to the 5 activities conducted in New Mexico, and if you include 6 in the apportionable income base any income which is in 7 fact attributable to activities conducted in Germany or 8 in the U.K., then you should correlatively reflect the 9 payroll, property, and sales that generated that income. With the Court's permission, I will reserve 10 11 the rest of my time for rebuttal. 12 CHIEF JUSTICE BURGER: Very well. Ms. Bennett. 13 ORAL ARGUMENT OF SARAH E. BENNETT, ESQ., 14 ON BEHALF OF THE APPELLEE 15 MS. BENNETT: Mr. Chief Justice, and may it 16 17 please the 'Court, Woolworth has not attempted to prove 18 that formulary apportionment as applied by New Mexico 19 results in an attribution of an unreasonable amount of 20 income to New Mexico. Instead, it chooses to rest upon 21 its contention that a reasonable, fair on its face, 22 uniform apportionment formula is per se invalid when it 23 includes dividends from investments representing shares 24 of stock in foreign corporations it held in connection 25 with the business of this taxpayer, and from related

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1 gross-up income in apportionable income of this unitary
2 business.

3 The question presented is whether the statute 4 as applied by New Mexico violates the due process 5 clause. Woolworth had choices in New Mexico about how 6 to calculate its income attributable to New Mexico. 7 First, primarily it could have chosen to separately 8 account for its income earned within New Mexico purely 9 within the boundaries of that state. It could and did 10 chose to report its income under the unitary 11 apportionment method adopted by the State of New Mexico. 12 Within the provisions and the boundaries of the Uniform 13 Division of Income for Tax Purposes Act, there are still 14 several alternatives available to this taxpayer.

15 Woolworth chose to report and characterize 16 itself as a nationwide unitary business. It reported 17 its income to New Mexico on that basis. It used the 18 factors of its domestic corporation. I think that 19 Woolworth could have had another alternative in this 20 case. It could have chosen worldwide combination for 21 reporting of its income and calculating the amount 22 attributable to New Mexico.

23 QUESTION: Was that one of the options on the 24 New Mexico return?

25 MS. BENNETT: Yes, it is available to a

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taxpayer who is conducting a worldwide unitary
 business. It may combine its income. It may then
 include all the factors of the foreign corporations.
 QUESTION: Is that specifically in your
 statute?

6 MS. BENNETT: No, it isn't, but it is in the 7 regulations. What the statute says is that business 8 income, and interpretation of a business is -- we are 9 dependent to some extent on the characterization by a 10 taxpayer of what his business is. Woolworth reported as 11 a nationwide unitary business. Finally, within the 12 provisions of UDITPA, there is a relief provision. If a 13 taxpayer considers that application of a formula to it 14 results in attribution of an unfair amount of income to 15 New Mexico, it may prove that, and it will get relief.

16 Woolworth chose nationwide, and made no 17 attempt at all to show that it was eligible for any kind 18 of relief. Due process requires two things of a taxing 19 state. It requires that we not overreach to tax a 20 business which is not conducting business within the 21 borders of New Mexico, and it requires that we not 22 attribute too much income to New Mexico from business 23 conducted there. Woolworth has met neither of those two 24 requirements of the due process clause. Instead --25 QUESTION: Ms. Bennett, may I ask you a

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1 question --

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MS. BENNETT: Yes.

3 QUESTION: -- about your theory and the theory 4 of the New Mexico Supreme Court? First of all, was it 5 the New Mexico Supreme Court's theory that these foreign 6 subsidiaries were part of the same unitary business as 7 the American operation?

8 MS. BENNETT: The New Mexico Supreme Court 9 found as a statutory matter that the income -- the 10 dividend income was business income of this unitary 11 business. I believe that it found that the fact that 12 the worldwide business was unitary indicates further 13 that the dividends received by this taxpayer from its 14 investments --

15 QUESTION: Your answer is yes. Isn't that 16 right?

17 MS. BENNETT: -- indicate the business nature 18 of those investments. I think it is really important 19 here to distinguish --

20 QUESTION: Please, I just want to be sure I 21 understand your answer.

22 MS. BENNETT: Right.

23 QUESTION: Your answer is that the New Mexico 24 Supreme Court did consider the worldwide operation as 25 part of one unitary business.

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MS. BENNETT: Well, yes, but the business we are taxing here is not that unitary business. I think that what the New Mexico Supreme Court recognized is that if in fact Woolworth is a worldwide unitary business, it is pretty clear that the dividends we are taxing here are business income of the unitary business that we are taxing in the taxing state.

8 QUESTION: Well, if they are part of one 9 worldwide unitary business, then their theory was 10 somewhat different from the theory of the Idaho Supreme 11 Court. Would you agree with that?

MS. BENNETT: If in fact there was -- yes,
some distinction.

QUESTION: And the Idaho Supreme Court left out the assets and property, payroll, and so forth from the subsidiaries because it regarded those as not part of the unitary business. Now, why does New Mexico leave not these parts of the -- the denominator from income generated by the same unitary business?

MS. BENNETT: I don't think this question can be answered without looking at the taxpayer that we are taxing. I think that the question here is a precise one. The taxpayer that is reporting to New Mexico is the nationwide unitary business. I think that in this sense it is not necessary that the foreign corporations

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1 that represent -- well, the corporations underlying the 2 investments which Woolworth holds be unitary. I think 3 in this case they may be. The question is, when you 4 have a domestic unitary business and you don't have any 5 indication that there are two businesses being conducted 6 by that business that is reporting its taxes to the 7 taxing state, whether or not we can include dividends as 8 part of the apportionable business income of that 9 business. I think that the fact that Woolworth may in 10 fact be -- may include these foreign corporations as 11 part of its unitary business indicates in a factual 12 sense that the investments are held for a business 13 purpose, that they are part of the unitary business in 14 this case, as it is reporting its income to the taxing 15 state.

16 QUESTION: Well, do you defend all parts of 17 the New Mexico Supreme Court's decision or not?

18 MS. BENNETT: We support the concept that 19 there may be a unitary business --

20 QUESTION: Do you support their seeming view 21 that this entire bundle of companies, including the 22 foreign companies, were not a unitary business, or not? 23 MS. BENNETT: Yes. The only guarrel I have 24 with the holding by the New Mexico Supreme Court is that 25 that is the only guestion, that that is the controlling

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1 question in a situation like this. If in fact there is
2 a worldwide unitary business, and Woolworth considers
3 itself to be a unitary business, it can report that way
4 to New Mexico. It can get factor relief. It includes
5 all the income earned by all the business. It factors
6 and apportions by all the factors relating to that
7 worldwide unitary business. We were stuck with a
8 characterization that New Mexico gave itself, a domestic
9 business. That is the one that is being taxed.

10 QUESTION: I know, but when they made the 11 choice that they made, they operated on the assumption 12 that dividends were not includable.

MS. BENNETT: Yes. Were includable, or - QUESTION: So now would you let them change
 their -- change?

MS. BENNETT: The option was offered to them how. I don't know if they can go back in this particular case and go and change it this way. The taxpayer is presumed to know what the law requires, and in New Mexico the regulations are very clear that dividends are includable if they are obtained from investments that are acquired for a business purpose. QUESTION: For a business purpose. Like making money?

25 MS. BENNETT: Making money is one aspect of it.

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(General laughter.)

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QUESTION: Is that all you have to do to have 2 3 a business purpose that would make the dividends 4 includable? How about from the hotel chain? 5 MS. BENNETT: The hotel chain is a good 6 example. The hotel chain, if we posit that the hotel 7 chain is a separate corporation, and Woolworth invests 8 its money --9 QUESTION: For a business purpose. They want 10 to make the money. MS. BENNETT: Well, I think the dividends in 11 12 that sense are includable unless Woolworth --13 QUESTION: So you disagree with both sides in 14 the previous case. MS. BENNETT: I think that the real test is 15 16 not what the nature of the foreign -- of the corporation 17 underlying the investment is. It is what Woolworth is 18 doing. What is Woolworth doing? QUESTION: Okay. So you do disagree with both 19 20 sides in the other case. MS. BENNETT: I think that --21 QUESTION: They both seem to agree that the 22 23 hotel chain wouldn't be, dividends from the hotel chain, 24 unrelated to the mining company, would not be includable. MS. BENNETT: That is not my understanding of 25

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1 Idaho's position. If they said that, I do disagree with 2 it.

3 QUESTION: You disagree with it. If they said4 it, you disagree with it.

5 MS. BENNETT: I think that you have to look at 6 the taxpayer that is operating and look at that 7 business. Woolworth could have shown that it had two 8 businesses, and one of them was investing, for whatever 9 purpose, and that could be a separate business under a 10 particular given state of facts. We don't have that 11 here. We have one integrated business. They have 12 always contended it to be an integrated business, 13 conducting -- conducting as a part of that business --14 QUESTION: To -- in the United States.

MS. BENNETT: -- earning, you know, conducting retail stores, making substantial investments. Many of those investments it concedes to be business income. If is short-term, it is business income. It seems to make the distinction on an illogical basis, the length of time that the investments are made, and the fact that they are big.

QUESTION: You don't have any doubt about what Idaho's position was, do you, with respect to that point? MS. BENNETT: I --QUESTION: Lay aside the hypothetical question

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about the hotel chain or the -- some other kind of a
 chain, a supermarket chain. The asbestos company in
 Canada, which was in the mining business, and producing
 the raw materials and some finished product, they said
 was not subject, was not includable.

6 MS. BENNETT: I don't agree with that 7 conclusion. I think that the question here is whether 8 or not the investment activities are an integral part of 9 the taxpayer's business. That has been found to be 10 true. It is constitutional to do it that way.

11 QUESTION: Well, as Justice White put it to 12 you, if it is making money, then New Mexico is going to 13 include it.

MS. BENNETT: Well, if it is making money to hich business. I mean, the business that we are talking about here is an integrated, unitary business.

17 QUESTION: Well, the dividends are paid to the 18 parent corporation --

19 MS. BENNETT: Right.

20 QUESTION: -- which you are taxing, so that is 21 all you need. All it needs to do is earn from its 22 investment.

MS. BENNETT: We may presume that, we believe, 24 to be true. The taxpayer can show that it is earned in 25 a different business.

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1 QUESTION: What is the New Mexico law that you 2 are -- it sounds to me like you are saying, if the 3 parent company or the company you are trying to tax is 4 earning income on any investment whatsoever, it is 5 includable.

6 MS. BENNETT: If it is for a business 7 purpose. If it is related to the business. Yes, and 8 making income is one aspect of that.

9 QUESTION: What contribution does New Mexico 10 make to the total other than the sales and the 11 operations within the borders of the state?

MS. BENNETT: Well, first of all, we don't MS. BENNETT: Well, first of all, we don't know what the activities are in the state. We don't have any evidence on what they do in New Mexico. We know they operate at least one store. We know they make for \$13 million worth of gross receipts in New Mexico in this taxing year. But we do not know the extent of their activities within New Mexico. But when a unitary business is operating nationwide and operates in a taxing state, it is not a question of how much income you actually earned in New Mexico, because it is presumed that all aspects of a unitary business contribute to the production of the total income, and that that income can be apportioned on a formulary basis, and New Mexico can tax its fair share by using a

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1 reasonable and fair apportionment formula.

Now, I don't think that there is anything 2 3 different necessarily about dividends. Investments are 4 made for business purposes, it is known. They increase 5 the overall assets of the corporation. A corporation 6 with substantial assets is thereby better off, in a 7 better position to make money in every state in which it 8 makes money. It is better able to absorb losses than a 9 corporation without such assets. The holding of 10 intangible assets in many ways benefits a corporation. So, the question is not, is it directly 11 12 related to the taxing state. That is a situs concept. QUESTION: I suppose it follows then that 13 14 constitutionally every state in the country can do just 15 what New Mexico is doing here. MS. BENNETT: We believe so, as long as --16 17 especially here we have a uniform act, which apportions

18 things, we hope, consistently, from state to state to 19 state, and each state is taxing only a proportionate 20 share of the amount of value there. For things which 21 have location, we make recognition in the factors. We 22 have a three-factor formula which we think includes most 23 aspects of a unitary business, and does indicate fairly 24 what proportion of the total business is earned in the 25 taxing state.

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1 QUESTION: May I ask you a question about 2 that? Assume that our Mexican subsidiary in this case 3 were in fact located in Texas instead of Mexico, and 4 they contended it was an entirely separate operation, 5 with separate management, no purchases, and so forth, 6 and you concluded to the contrary, that it was part of 7 the American unitary business. Would you have taxed 8 them the same way as you tax the Mexican company? They 9 paid the same dividends.

10 MS. BENNETT: Well --

11 QUESTION: Would you have taxed dividends, or 12 would you have pierced the corporate veil and looked 13 through into income and assets?

MS. BENNETT: We have a unitary business that reported, and they called them that. We are talking --Are we talking --

17 QUESTION: I understand all that. I am just 18 asking what you would have done in that hypothetical. 19 MS. BENNETT: In that hypothetical, if the 20 taxpayer wanted to recognize it as a corporation? 21 QUESTION: He filed the return I described. 22 MS. BENNETT: All right.

23 QUESTION: He described the Texas operation as 24 a separate business, not part of the unitary business. 25 You investigated and disagreed. What would have been

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1 the tax consequences?

MS. BENNETT: We would eliminate the 2 3 intercorporate dividends, include the corporation as 4 part of the unitary business, apportion by all the 5 factors. We could do the same thing worldwide. We are 6 glad to. QUESTION: So you wouldn't have done something 7 8 different than you did with respect to the Mexican 9 subsidiary. MS. BENNETT: We are glad to do it --10 QUESTION: That is correct, is it not? 11 MS. BENNETT: -- if it is a Mexican 12 13 subsidiary. No --QUESTION: I want to be sure I -- what? 14 MS. BENNETT: No, I don't think it's -- we 15 16 don't treat Mexico --QUESTION: You told me that you would have 17 18 pierced the corporate veil in the Texas hypothetical --MS. BENNETT: Well, no --19 QUESTION: -- but you did not pierce the 20 21 corporate veil with the Mexican case. Why is there a 22 difference? MS. BENNETT: The difference is only in the 23 24 exercise of the state's power. The state of New Mexico 25 does not go out and redefine a taxpayer as a unitary

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1 business. We accept it. If a taxpayer reported a 2 unitary business, and excluded one corporation that it 3 owned, we very seldom challenge that analysis. QUESTION: Which is what it did in this case. 4 5 It excluded the Mexican subsidiary --MS. BENNETT: For the same reason, we would 6 7 not challenge the exclusion of a United States 8 corporation. It is a matter of the exercise of the 9 state's power, and not --10 QUESTION: Well, you just told me you would 11 with respect to the Texas company. 12 MS. BENNETT: We don't -- we --QUESTION: You said you would there pierce the 13 14 corporate veil. MS. BENNETT: We would agree to it. 15 QUESTION: Why don't you pierce the corporate 16 17 veil here? MS. BENNETT: We would not enforce it. That 18 19 is the guestion. QUESTION: It is just a matter of discretion 20 21 with respect to the taxing authority. MS. BENNETT: The taxpayer chooses in New 22 23 Mexico how to report a tax. If the taxpayer wanted to 24 include that, it could. If it wanted to include 25 worldwide, it could. I think probably New Mexico

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1 constitutionally has the power to force it to. New
2 Mexico does not choose to exercise that kind of power.
3 We would recognize the Mexican subsidiary as a unitary
4 part of the business in the same manner as we would
5 recognize any domestic corporation as part of the
6 unitary business. We are dependent very much on the
7 taxpayer's characterization, however.

8 QUESTION: Do you think you would have had the 9 constitutional power in my Texas example to decline to 10 pierce the corporate veil and just accept the -- throw 11 the dividends into the pot without looking at the 12 denominator?

MS. BENNETT: If that is how the taxpayercharacterizes its business.

15 QUESTION: No, no, the taxpayer in each case 16 has characterized the unitary business as not including 17 the subsidiary which you then find to be part of the 18 unitary business. And I am saying, can you 19 constitutionally make such a finding with respect to a 20 domestic corporation and then say, we will just look at 21 the income, we won't look at the factors that generate 22 the income.

MS. BENNETT: Yes.
QUESTION: You think you can.
MS. BENNETT: Well, the factors that generate

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1 it is the whole question. What factors generated 2 production of dividend income. Certainly not --OUESTION: Well, by hypothesis, we are talking 3 4 about a unitary business. 5 MS. BENNETT: But the taxpayer -- How do we 6 know that? 7 QUESTION: You found it. MS. BENNETT: We found it? 8 QUESTION: Yes. 9 MS. BENNETT: We found it based on what? We 10 11 have to have evidence to show --12 QUESTION: Well, on your theory, counsel, the 13 single store in New Mexico might lose \$10 million in a 14 given year, but by applying your formula, they might 15 have to pay a tax notwithstading that New Mexico's 16 contribution was to help produce a \$10 million loss. Is 17 that not so? If the store in Homburg, Germany, and in 18 Birmingham, England, and a lot of other places made a 19 lot of money? MS. BENNETT: Well, there are two related 20 21 concepts that I have to address here. First --QUESTION: Well, that is an easy one to 22 23 answer, isn't it? MS. BENNETT: First -- well, the first 24 25 guestion is, can we tax, you know, if they can prove by

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separate accounting that the store in New Mexico
 operated at a loss, can they defeat the whole purpose of
 formulary apportionment.

4 QUESTION: Well, with the autonomous 5 accounting type that has been described here, that 6 wouldn't be difficult. Each one would have its own 7 accounting.

8 MS. BENNETT: We have a management of each of 9 the stores. The stores do not stand alone. They have a 10 management that makes decisions about how to operate 11 their stores.

12 QUESTION: Then your answer is, they could 13 have a \$10 million loss, definitely established by 14 Certified Public Accountants, but still pay a tax on the 15 apportioned --

16 MS. BENNETT: If in fact their evidence showed 17 that the amount of income attributed to the state was an 18 unfair amount, we would make adjustments for that.

19 QUESTION: I suppose the same might have been 20 true with respect to Vermont taxing Mobil and the assets 21 it had in Vermont. I suppose Mobil could have hired 22 some accountant to come up with the conclusion it 23 suffered a loss, but I don't believe under the Court's 24 opinion that would have impaired the state of Vermont's 25 power to tax.

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MS. BENNETT: Right, and in fact in Butler Brothers, look at what they did. They showed that the distribution center in California was operating at a loss, and this Court recognized correctly that it is a unitary business. All aspects contribute to income. All -- and it is fair to attribute the total income of that business by the factors giving rise to it. I think there is a second --

9 QUESTION: I suppose it would be the same 10 result, counsel, under your approach if the so-called 11 unitary business that you were taxing in this case, 12 namely the domestic unitary business, everybody agreed 13 and you would agree had no -- had a loss, the entire 14 unitary business. Except for the dividends from abroad, 15 the company had a loss. The entire United States was in 16 the red, but then comes the dividends from abroad. You 17 would still say New Mexico is entitled to a tax.

MS. BENNETT: I think we are still indulging in separate accounting here. I think that the fundamental problem in this is that we are throwing out the distinction between dividends earned from investments and the profits of the corporation paying those dividends. They are distinct.

24 The corporation earns money. It may pay any 25 amount of dividends. Those dividends do not have any

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necessary relation to the amount of profits earned by
 that corporation. A recipient of dividends is receiving
 income from its capital investments. It is analogous to
 many other kinds of income. It is analogous to interest
 earned from your investment which is called a loan. It
 is analogous to rents in some senses.

7 QUESTION: So again the taxability of income 8 according to New Mexico doesn't depend on any kind of an 9 integrated relationship.

10 MS. BENNETT: Not with the foreign 11 subsidiaries. We are talking about an integrated 12 relationship among all the aspects of the business doing 13 business within the boundaries of the unitary business, 14 and the unitary business has been described to us as the 15 domestic one. That is the one that has been taxed. We 16 think that this formulary apportionment fairly 17 attributes income based on that.

18 QUESTION: Would you address yourself, Ms. 19 Bennett, to what is fair and reasonable about New 20 Mexico's treatment of the gross-up income, this 21 fictional figure?

MS. BENNETT: Woolworth argues that it is a ms. bennett: Woolworth argues that it is a per se violation to include gross-up, and I think we've got to look at what we did in this case. New Mexico was faced with the problem of how you come up with a number

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1 that you call income. What is the income of this
2 business? It is quantification of an abstract concept,
3 and New Mexico decided to solve that problem by adopting
4 the federal terminology, the federal definition. What
5 is income for federal purposes is income for state
6 purposes. We could do it differently.

QUESTION: Well, of course, the federal 7 8 government allowed credits and New Mexico doesn't, so 9 how does that become a fair procedure for New Mexico? MS. BENNETT: It is facially fair. Gross-up 10 11 is included by accident. There are many other amounts 12 which are included by accident. If the due process 13 standard is violated, we can make adjustments. The due 14 process concept is, have we attributed more than a fair 15 and reasonable amount of income to New Mexico, and there 16 is no showing in this case that we have done that. In 17 fact, Woolworth realized \$13 million of gross receipts 18 in New Mexico for the taxing year. What we have done as 19 a result of this formula is attribute \$400,000 worth of 20 income to New Mexico, a modest amount considering the 21 activities of the taxpayer in the state.

Also, if the taxpayer wanted to, it could prove that that was an unfair amount, if it had some indication, some evidence that really that does not fairly reflect income from New Mexico. There are

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adjustments which can be made. Woolworth completely
ignored any of the statutory alternatives available to
it, especially in the light of having absolute choices
that it could make about different ways to calculate its
New Mexico income attributable to New Mexico sources,
and chose instead to attack only one aspect of a number
which does not indicate outside the whole what the
income of this business is.

9 We have -- If we subtract, as Woolworth wants 10 us to do, this amount, we have a much lower amount, 11 which has no necessary relation in itself to income 12 earned by this unitary business. There are many amounts 13 included in federal taxable income. Some work to the 14 detriment of a taxpayer, and some work to the benefit of 15 a taxpayer. Accelerated depreciation is an example of 16 something which will dramatically reduce your federal 17 taxable income, and for state purposes, it will reduce 18 the state coffers proportionately and dramatically, and 19 it is an amount which has no constitutional 20 significance. It is an amount which relates to federal 21 taxing policy, which all of these amounts are. 22 What New Mexico has done is determine that the

What New Mexico has done is determine that the total amount there has some indications of reasonableness. If a taxpayer can show that it is unreasonable in a given case, we will make adjustments

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1 for that.

QUESTION: May I ask, Ms. Bennett, you 2 3 mentioned earlier that you have a Uniform Act. Do all 4 the states with a Uniform Act interpret the gross-up 5 situation the way New Mexico does? MS. BENNETT: No. There are some which 6 7 include gross-up. There are some who have by statute 8 decided to eliminate that amount. 9 QUESTION: Does the Multi-State Tax 10 Organization, whatever they call it, do they take a 11 position on gross-ups? I don't think they did in their 12 brief. MS. BENNETT: I don't think so. I don't know 13 14 if they have --QUESTION: They haven't supported it. 15 QUESTION: Well, they filed an amicus brief 16 17 supporting --MS. BENNETT: They did not address the 18 19 gross-up issue. QUESTION: They didn't? 20 MS. BENNETT: I don't think it's a question of 21 22 constitutional significance. The questions under the 23 due process clause are two. The one that relates to 24 this situation is, is the amount attributable to the 25 taxing state out of proportion to values located there.

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It is a result-oriented approach. If the taxpayer can
 show that the result is grotesque, is distorted, it
 certainly can get apportionment relief. There is no
 showing here. It is a fair amount.

5 QUESTION: Well, is it your argument -- I want 6 to be sure I understand it -- that you don't look at 7 individual components of the return, you look at the end 8 result, and if the end result seems fairly reasonable, 9 the fact that they might have included \$1 million of 10 salary to the King of England would be irrelevant, if 11 the total figures --

MS. BENNETT: Well, I don't think I'd go that 13 far with it --

14 QUESTION: Well, why not?

MS. BENNETT: -- but we don't have anything
16 like that.

17 QUESTION: Well, you have a fairly significant 18 amount in gross-ups.

MS. BENNETT: Well, the federal government determined that it was an amount that was reasonably related to values of this particular taxpayer. Remember that it is related.

QUESTION: Well, they did it as an adjustment 24 to calculate the amount of tax credits which should be 25 given.

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MS. BENNETT: Which -- the taxpayer elected - QUESTION: But you don't give any tax credits.
 MS. BENNETT: -- to take this adjustment.
 QUESTION: Pardon me?

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5 MS. BENNETT: The taxpayer elected to take 6 this adjustment. Remember, the gross-up goes hand in 7 hand with receipt of dividends from your foreign 8 corporations.

9 QUESTION: Well, as I understood it, it was 10 amount that they did not receive but they are treated as 11 though they had received. Isn't that correct?

12 MS. BENNETT: Well, yes. The federal 13 government deems it to have been received when a 14 taxpayer elects to take as a credit --

15 QUESTION: Well, did they deem it to be 16 received, or did they merely require that it be reported 17 on the return for the purpose of calculating the correct 18 amount of the tax?

19 MS. BENNETT: The federal government deems it 20 to have been received. It uses that language, and it 21 calls it income for other purposes under the Code.

QUESTION: Well, the Multi-State Tax brief as says, Woolworth has raised no substantial federal question by arguing that the inclusion of gross-up bividends entitled to relief.

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MS. BENNETT: That must be in the -- at this 1 2 -- in the earlier brief filed by the Multi-State Tax 3 Commission. I had neglected that. In their primary 4 amicus brief, they didn't address the issue, but in 5 their earlier -- they filed two amicus briefs. 6 QUESTION: Well, the question was whether they 7 have a position on it. MS. BENNETT: I am sorry. I was mistaken. 8 QUESTION: I don't say that they have 9 10 abandoned it, do they, have they? MS. BENNETT: I am sorry, I was mistaken. 11 12 They --QUESTION: The statement Justice White read 13 14 was from the motion to affirm, in support of the motion 15 to affirm --MS. BENNETT: Right. 16 QUESTION: -- not from the brief they filed 17 18 after the case --MS. BENNETT: Right, I was referring to the 19 20 brief --QUESTION: So you were dead right the first 21 22 time. MS. BENNETT: With regard to the apportionment 23 24 guestion, there is no attempt to show that the 25 apportionment results in unreasonable attribution of

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1 value. I think that Woolworth's arguments that we must 2 include certain factors, especially of reasonable, and 3 we did make some adjustments in this case. We reflected 4 the dividends received here in the sales factor, in the 5 denominator. Woolworth had other choices for how to 6 calculiate its income tax for income attributable to New 7 Mexico.

8 No facts support its contentions of unfairness 9 in this case, and the facts demonstrate the other, that 10 it is a manifestly fair result, and the changes which it 11 advocates to the apportionment formula are unreasonable 12 changes. It wants to include the factors of the foreign 13 corporations. It is impossible to imagine a reason for 14 inclusion of factors of foreign corporations unless we 15 assume that dividends represent the profits of the 16 corporation paying them.

17 They disclaim that argument. They don't want 18 to argue that dividends are not different from profits 19 of the corporation paying them. They recognize the 20 distinction between dividends and the profits of the 21 foreign corporation. We must in order to be consistent 22 in the law recognize the dividends are earned by the 23 domestic activities of the domestic taxpayer.

As a commerce clause question, we submit Mobil conclusively disposed of the issue raised here, and that

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1 is whether Japan Lines dictates elimination of some of 2 the amounts included here in apportionable business 3 income. The reason is because we are taxing domestic 4 income. We have apportioned domestic income, and we 5 have calculated the amount of tax attributable to the 6 State of New Mexico. Woolworth seems to agree that if 7 the apportionment formula calculates an amount of 8 domestic income, the commerce clause does not apply.

9 Woolworth attempts to distinguish this case 10 from the Mobil case by revoking its concession that for 11 commerce clause purposes the dividends are attributable 12 to some state within the United States. It is reducing 13 the question to a litigation -- to a question of 14 litigation strategy. I think that Mobil's concession 15 was a necessary concession. If a domestic taxpayer has 16 domestic income, obviously, some state in the United 17 States must have jurisdiction to tax that income that is 18 earned by the activities of the domestic Woolworth 19 corporation.

20 QUESTION: Is it possible that under this 21 formula, if every state did exactly what New Mexico did, 22 that some of these taxpayers would be paying taxes in 23 more than one state on the same dollar?

24 MS. BENNETT: I don't think it's possible. 25 The income here is the domestic income of this

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1 business. If it is apportioned among the 50 states, if 2 all 50 states had this taxing scheme, there would be 3 attribution of a reasonable amount, an alloquat share of 4 the whole to each of the states in which the taxpayer 5 does business. The taxing scheme would result in 6 fairness to the taxpayer in every state in which it did 7 business. And the states are moving towards this kind 8 of uniformity in adjusting their apportionment formula 9 when evidence produced indicates that an unreasonable 10 result has been reached in a case.

11 Thank you.

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12 CHIEF JUSTICE BURGER: Very well.
13 Do you have anything further, counsel?
14 ORAL ARGUMENT OF WILLIAM L. GOLDMAN, ESQ.,

ON BEHALF OF THE APPELLANT

16 MR. GOLDMAN: I will take just a minute of the 17 Court's time. I think the essential point I would like 18 to make is that the state's case is totally dependent on 19 corporate form and the choice of corporate form. The 20 state says that the underlying activities were not 21 unitary. That means the income couldn't have been 22 apportioned had it been conducted in divisions. The 23 state says we could have filed a combined report, but of 24 course that would have meant taking into account income 25 unrelated to our unitary business, an antithetical

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1 concept to filing the combined report.

2 I think the essential aspect of the state's 3 argument is that since these activities were conducted 4 in subsidiaries, now somehow the dividends paid out of 5 these non-unitary profits are taxable, and the full 6 scope or implications of that argument is reflected by 7 the statement that, yes, the state could have taxed 8 income from an unrelated hotel subsidiary. I think the 9 state needed to give that answer to that question, 10 because this case stands on the same footing with that 11 question. In both cases, the profits would be paid out 12 of -- the dividends would be paid out of profits earned 13 in totally unrelated activities, and that is the sole 14 guestion when you come to apportionment. How are the 15 profits earned? We are allocating profits here, and if 16 the profits were earned from unrelated activities, then 17 they needn't be taken into account for purposes of the 18 New Mexico tax calculation.

19 Thank you very much.

20 CHIEF JUSTICE BURGER: Thank you, counsel. 21 The case is submitted.

22 (Whereupon, at 2:11 o'clock p.m., the case in 23 the above-entitled matter was submitted.)

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BY Deene Samon

