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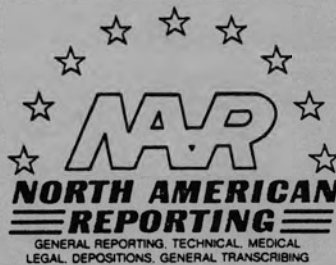
Supreme Court of the United States

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| CLIFFORD E. CLAYTON, |) | |
| | PETITIONER, |) |
| V. |) | No. 80-5049 |
| INTERNATIONAL UNION, UNITED AUTO- |) | |
| MOBILE, AEROSPACE AND AGRICUL- |) | |
| TURAL IMPLEMENT WORKERS OF |) | |
| AMERICA, ET AL.; and |) | |
| ITT GILFILLAN, ETC., |) | No. 80-54 |
| | PETITIONER, |) |
| V. |) | |
| CLIFFORD E. CLAYTON |) | |

Washington, D. C.
March 4, 1981

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IN THE SUPREME COURT OF THE UNITED STATES

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| | : | |
| CLIFFORD E. CLAYTON | : | |
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Washington, D. C.
Wednesday, March 4, 1981

The above-entitled matter came on for oral argument before the Supreme Court of the United States at 10:10 o'clock a.m.

APPEARANCES:

JOHN T. McTERNAN, ESQ., 3600 Wilshire Blvd., #2200, Los Angeles, California 90010; on behalf of Petitioner (No. 80-5049) and Respondent (No. 80-54) Clayton; appointed by this Court.

EVERETT F. MEINERS, ESQ., Parker, Milliken, Clark & O'Hara, 333 South Hope Street, 27th Floor, Los Angeles, California 90071; on behalf of Petitioner ITT Gilfillan, etc.

M. JAY WHITMAN, ESQ., Associate General Counsel, UAW; 8000 East Jefferson Avenue, Detroit, Michigan 48214; on behalf of Respondents UAW and its Local 509.

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P R O C E E D I N G S

MR. CHIEF JUSTICE BURGER: We'll hear arguments first this morning in Clayton v. International Union and the consolidated case. Mr. McTernan, you may proceed when you're ready.

ORAL ARGUMENT OF JOHN T. McTERNAN, ESQ.,
ON BEHALF OF PETITIONER CLAYTON IN NO. 80-5049
AND OF RESPONDENT CLAYTON IN NO. 80-54

MR. McTERNAN: Mr. Chief Justice, and may it please the Court:

This is a Section 301 action instituted by petitioner Clayton, my client, claiming that his employer, petitioner ITT, discharged him without just cause in violation of the collective agreement and that his bargaining agent, the UAW, violated its duty to represent him fairly by withdrawing his discharge grievance from the arbitration process.

Clayton's action seeks what has been called by this Court in Vaca v. Sipes judicial enforcement of his contractual rights, and to us that means either a hearing -- it means a hearing before a tribunal which can either reactivate his grievance or determine his right to reinstatement.

In the court below both the ITT and UAW asserted as affirmative defenses Clayton's failure to resort to his internal union procedures. By virtue of an order of trifurcation that issue was tried first and the district court held

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1 that the union procedures were adequate to afford him the
2 remedy he sought and dismiss the action against both defen-
3 dants. On appeal the dismissal of the claim against the
4 union was affirmed and the dismissal of the claim against the
5 employer was reversed and remanded for trial.

6 It is true and uncontestable that Clayton did not
7 resort in any way to his internal union procedures. He was
8 justified in that, we contend, because to have done so would
9 have been an utterly idle act. The UAW procedures, we submit,
10 were inadequate as a matter of law; they were inadequate in
11 the facts of this case because they could not effect a reacti-
12 vation of his grievance or his reinstatement; and they were
13 inadequate because they were incapable of rendering a deci-
14 sion within the four-month period allowed in Section 411(a)(4)
15 in the first proviso.

16 First, as to our position that the union procedure
17 was inadequate as a matter of law, we rely first upon princi-
18 ples enunciated by this Court in NLRB v. Marine Shipbuilding
19 Workers to the effect that where the employee's complaint
20 raises matters in the public domain and go beyond internal
21 union procedures, the union procedures cannot be used to
22 delay his resort to the court, to the National Labor Relations
23 Board, for vindication of his rights under Section 8(b)(1)(a)
24 of the amended National Labor Relations Act.

25 Here, too, Clayton asserts rights in the public

1 domain, his right to fair representation, the union's duty
 2 fairly to represent him, a duty as developed by judicial in-
 3 terpretation and application of Section 9(a) of the amended
 4 National Labor Relations Act. And we think that the rights
 5 involved stand on the same footing as the rights involved in
 6 NLRB against the Marine Shipbuilders. The principle that I
 7 have just tried to enunciate or elaborate was applied by the
 8 9th Circuit in *Bise v. the I.B.E.W.* with a similar result.

9 But perhaps more fundamental than this and going to
 10 the competence of the union tribunal is the fact that we deal
 11 here with rights governed by federal law. This Court has
 12 enunciated in a number of cases -- *Vaca v. Sipes*, and *Motor-*
 13 *coach Employees v. Lockridge*, the automobile case, the name
 14 of it escapes me for a moment -- *Humphrey v. Moore* -- that
 15 there's a duty of fair representation. The claim of the
 16 breach of that duty is part and parcel of the Section 301
 17 action, and it is controlled by federal law, and the last
 18 formulation of that in the *Lockridge* case was to the effect
 19 that whether the proof established the requisites of the
 20 breach of duty is a matter of federal law.

21 QUESTION: Well, has the Court really held that
 22 these are 301 actions? Wasn't the genesis of the *Vaca v.*
 23 *Sipes* doctrine the cases of *Tunstall* and *Steele*, years ago,
 24 under the *Railway Labor Act*, when there was no 301? That is,
 25 a failure to represent employees fairly and squarely.

1 MR. McTERNAN: But Vaca v. Sipes, Mr. Justice
2 Stewart, went far beyond the Steele and Humphrey v. Moore,
3 and held that where that breach exists, that is the condition
4 precedent to the employee's right of action under 301 in the
5 court for breach of the collective agreement.

6 QUESTION: Well, first of all, he has to show and
7 prove that he was not properly represented through whatever
8 the grievance and arbitration procedure may have been by his
9 representative, the union organization.

10 MR. McTERNAN: Right.

11 QUESTION: And only then, after he's proved that,
12 may he sue the employer. Is that the -- ?

13 MR. McTERNAN: Right. And in that --

14 QUESTION: And any suit against the employer would
15 be a plain vanilla 301 action.

16 MR. McTERNAN: Well, but the language in Vaca v.
17 Sipes -- there are two sections, and one I recall precisely
18 is that the Court said in that opinion that the claim of the
19 breach of the duty of fair representation is part and parcel
20 of the Section 301 action. And I think that there are other
21 opinions from this Court as well as many in the courts of
22 appeals which say that the breach of the duty claimed is part
23 of the Section 301 action. And as a matter of fact, it would
24 seem to me necessary to conclude that if proving that breach
25 is a condition precedent to going on to the claim of --

1 QUESTION: Well, except that the Tunstall and Steele
2 cases were decided in the total absence of anything like 301.

3 MR. McTERNAN: Quite so; quite so.

4 QUESTION: And they were actions only against the
5 union, were they not?

6 MR. McTERNAN: That's right. As I recall, that's
7 true.

8 QUESTION: I don't think you're right there. They
9 were up against both, the railroad and the brotherhood,
10 weren't they? And wasn't the action, the complaint, that
11 then you go to the mediation board? And the fact was the
12 mediation board was appointed by members of the brotherhood
13 and the employer?

14 MR. McTERNAN: Mr. Justice Marshall, I am unable to
15 recall whether the employers were involved in those actions
16 or not. Oh, excuse me, they were in Humphrey v. Moore, but
17 in Steele I'm not sure. But the rest of what you said I ac-
18 cept as true, yes. That's the way I recall it.

19 But what I want to emphasize in response to
20 Mr. Justice Stewart is that the claim of breach of the duty
21 of fair representation is coupled with the claim of breach of
22 the collective agreement. And the employee is allowed to sue
23 the employer in court, thus not being involved in the arbi-
24 tration proceeding, only by virtue as proof that the union
25 has breached its duty to him. So I say that if we deal here

1 with matters of federal law under Section 301 both with
2 reference to the claim of the breach of duty and the claim
3 of breach of the collective agreement, we deal with matters
4 which are entrusted to the courts under Section 301, the
5 statute explicitly to this effect, and only the courts can
6 interpret and apply that law; the UAW tribunals are not com-
7 petent to do so. And for the courts to delegate, if you
8 will, that responsibility to the courts would be a violation
9 of the principles of Lincoln Mills, and therefore I say that
10 for all of these reasons that this UAW procedure was inade-
11 quate as a matter of law.

12 QUESTION: Well, do you concede, Mr. McTernan, that
13 the liability of the employer under an action such as this
14 is necessarily conditioned on the liability of the union also?

15 MR. McTERNAN: Well, it's conditioned upon proof
16 that the Union breached its duties, and this Court has held
17 that the employee may sue the employer alone and prove in
18 that action the union's breach of duty, and therefore estab-
19 lish his right to go ahead on the merits of his breach of the
20 collective agreement claim.

21 Now, when we get to damages we have another problem
22 and as the Court said in Vaca v. Sipes, the union's liability
23 to the employee in these cases is only for the increases, if
24 any, and the pecuniary damage done to the employee by reason
25 of the union's conduct, but the union cannot be held liable on

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1 damages for the damages caused by the employer's conduct.
2 And so the doctrine of comparative fault, if you will, is
3 established in Vaca so as to involve an apportionment of the
4 damages as between the employer and the union. Have I an-
5 swered your question, sir?

6 QUESTION: Part of that, I suppose, is that if he
7 sues the employer alone and that case went to judgment, the
8 judgment against the employer should not include any damages
9 that were caused by the union.

10 MR. McTERNAN: I would think so, yes. Well, you
11 see, if he got a judgment against the employer, that might
12 very well be an order of reinstatement with back pay at least
13 up to the point where the union's conduct took over.

14 QUESTION: Well, not if the union was responsible
15 for the discharge.

16 MR. McTERNAN: Oh, well, now, you've raised a dif-
17 ferent point.

18 QUESTION: It's not a different point if the union
19 had maliciously caused the discharge. I don't know that the
20 employer's going to be liable for back pay.

21 MR. McTERNAN: Mr. Justice White, this Court has
22 been very careful to distinguish those cases in which the
23 conduct of the employer and the conduct of the union were
24 independent and discrete, and where each would be then liable
25 for his proportionate share of the damage caused. But where

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1 they act together, as was pointed out in the opinion in
2 Czosek v. O'Mara, there you have a different problem, and
3 there can be joint liability because they acted jointly.

4 QUESTION: And what if the union tells a lie to the
5 employer about an employee and the employer discharges him?

6 MR. McTERNAN: This Court has affirmed in a number
7 of cases NLRB orders where it is quite clear that the employer
8 acted under pressure from the union, but yet the employer is
9 responsible for its conduct. Now, the apportionment of it is
10 a different matter and I'm not arguing that now. But I say
11 that the employer can be liable and has --

12 QUESTION: Well, in those cases the employer knows
13 that it's acting under pressure from the union. Suppose it's
14 acting in perfectly good faith and the union just tells it a
15 lie about -- ?

16 MR. McTERNAN: Then I think the apportionment rule
17 would apply, but I don't think the employer would be relieved
18 of his duty to reinstate the man.

19 QUESTION: No, no, but he certainly wouldn't be
20 paying back pay.

21 MR. McTERNAN: I think that if all of the back pay
22 losses stemmed from the union's conduct, then I would say --

23 QUESTION: All right, all right.

24 MR. McTERNAN: Yes?

25 QUESTION: Mr. McTernan, may I ask you a kind of a

1 preliminary question? If you assumed, contrary to your argu-
2 ment, that the union did provide a completely adequate remedy,
3 that they had some totally impartial review situation and
4 would give an answer within two weeks, say, would you concede
5 or would you not that in that situation there's a duty to
6 exhaust?

7 MR. McTERNAN: Well, sir, I don't think that it's
8 consistent with Lincoln Mills for the judiciary to delegate
9 to union tribunals the interpretation and application of
10 federal law under Section 301; number one. And number two,
11 I think that however detached and dignified the union tribu-
12 nal is and however fast it could act, it simply is unable
13 functionally to effect the most important aspect of the
14 restoration of this employee's contractual rights, namely,
15 his right to have his job back.

16 QUESTION: Well, supposing the collective bargaining
17 agreement has a provision in it that if that review board
18 found there was inadequate representation there's a duty to
19 reopen the arbitration proceeding, and so on. I want to
20 assume for a moment that you could conceive of an adequate
21 remedy. I want to know whether or not you would still argue
22 -- which I don't see why you couldn't, but I just want to know
23 what your view is -- would you still say there's no duty to
24 exhaust? Or does this depend on inadequacy? And if there is
25 a duty to exhaust, what's the source of it?

1 MR. McTERNAN: I think that there is no unqualified
2 duty to exhaust. I think that exhaustion which involves the
3 union tribunal and the interpretation and application of
4 federal law would be a miscarriage of the doctrine under
5 Lincoln Mills. However, I can see the situation in which,
6 if the union tribunal had the power to reactivate the grievant
7 by finding that the union breached its duty, there might be
8 some room there for requiring exhaustion, assuming that the
9 time limitations could be satisfied. In that we have a prob-
10 lem here. In this case, Mr. Justice Stevens, there is no
11 provision in the collective bargaining agreement for the arbi-
12 tration or further processing of grievances which the union
13 decided it had withdrawn in breach of its duty.

14 As a matter of fact, as I intended to say later,
15 there is evidence in this record of an intent quite to the
16 contrary. There was a stipulation at the trial that one,
17 the grievance was withdrawn from arbitration. It was
18 the end of the road so far as the contract remedies were con-
19 cerned, and my colleague here advised the trial court that
20 ITT conceded that it had no obligation whatever to reconsider
21 the grievance even if the union found that there had been a
22 breach of its duty.

23 QUESTION: But you do concede, do you not, under
24 this agreement that the employee couldn't go directly into
25 court? He had to first go to the union and see if the union

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1 would press his claim to arbitration?

2 MR. McTERNAN: I don't concede that in this case.

3 QUESTION: Oh, yes; we're talking about the grievance
4 procedure.

5 MR. McTERNAN: The collective bargaining agreements
6 procedure? Is that what we're talking about?

7 QUESTION: Yes; the first stage.

8 MR. McTERNAN: Well, the grievance procedure under
9 the collective bargaining contract provides for a three-step --

10 QUESTION: But did the employee ask the union to
11 take it to arbitration?

12 MR. McTERNAN: Oh, yes, and as a matter of fact
13 arbitration was requested and then withdrawn by the union.

14 QUESTION: Yes, but he had to do that, didn't he?

15 MR. McTERNAN: Oh, no question about that. He had
16 to invoke his contract remedies.

17 QUESTION: Right.

18 MR. McTERNAN: That's very clear in all of the cases,
19 yes. And we don't claim that he would be entitled to side-
20 step those at all. Of course he's required to do that.
21 It's when he's deprived of those remedies by union conduct
22 that breaches --

23 QUESTION: Well, Mr. McTernan, in prior cases, I
24 recall, when it was suggested that if the union breached its
25 duty, and therefore the employee shouldn't be bound

1 by defective grievance and arbitration procedures, I recall
2 the arguments on behalf of the employee were that he shouldn't
3 be sent back to arbitration either, because he would be there
4 being represented, or at least accompanied by, or at least
5 with a party in the picture that had shown it incapable of
6 representing him.

7 MR. McTERNAN: Yes, there is that problem, and
8 that problem exists, it seems to me, in any reactivation case.
9 I don't think we have to meet that problem here.

10 QUESTION: No.

11 MR. McTERNAN: But let me say that in your opinion
12 in *Vaca v. Sipes*, you considered the question of whether the
13 Court should decide the collective bargaining contract issue or
14 whether it should be remanded for arbitration, and the Court held
15 there, in your language, that this was a remedy for the trial
16 court to consider in light of the circumstances of the partic-
17 ular case. And it seems to me that's a very sound approach
18 to it, because I don't think it's possible to make an inflexi-
19 ble rule. I had hoped to save some of my time. May I desist
20 now and resume later?

21 MR. CHIEF JUSTICE BURGER: Very well.

22 QUESTION: Mr. McTernan, before you sit down, there's
23 been called to my attention a recent 2nd Circuit case decided
24 about two weeks ago, *Johnson v. General Motors*. Are you
25 familiar with that one at all and how it bears on this?

1 MR. McTERNAN: No, I'm not, Your Honor, I'm sorry.
2 May I conserve --

3 QUESTION: It might be worth looking into. I'm not
4 saying it's positive one way or the other, but I think it
5 does bear on this issue.

6 MR. McTERNAN: Thank you.

7 MR. CHIEF JUSTICE BURGER: Mr. Meiners.

8 ORAL ARGUMENT OF EVERETT F. MEINERS, ESQ.,
9 ON BEHALF OF PETITIONER ITTIGILFILLAN, ETC. IN NO. 80-54

10 MR. MEINERS: Mr. Chief Justice and may it please
11 the Court:

12 I would like to initially direct my comments to the
13 very difficult if not impossible situation which the lower
14 court decision has left the employer in.

15 The employer must defend the union's good faith as
16 a result of that decision in refusing to go to arbitration.
17 The employer, of course, was not a party to that decision,
18 wherein the union made the determination that there was no
19 cause in their mind, no justification, to take that grievance
20 that Mr. Clayton had filed and that they had initially requested
21 arbitration. They concluded that there was no reason to take
22 that matter to arbitration, that they could not prevail on
23 that case. But the employer was not a party to that process.
24 In the grievance procedure and arbitration procedure the
25 union is the party that investigates that procedure and makes

1 that determination. The company did not take any action and
2 was not involved in any manner in any determination or an
3 attempt to convince the union not to proceed to arbitration.

4 QUESTION: I might have missed it, but the Union
5 didn't give any reason for withdrawing, it just withdrew;
6 isn't that right?

7 MR. MEINERS: Well, Your Honor, they did, the union
8 steward did write a letter to the National Labor Relations
9 Board advising them that they had investigated the case. On
10 page 78 of the Appendix there's a copy of that letter indi-
11 cating that they found no just cause, or that there was just
12 cause for the termination, and indicating also that Mr. Clayton
13 was a union steward and was held to a high standard of care
14 with respect to activities of that type.

15 QUESTION: Mr. Meiners, as I've tried to think
16 through this argument that the employer is in an impossible
17 position because he doesn't know the facts, but isn't
18 it correct that the employee has the burden, rather severe
19 burden, of showing arbitrary conduct by the union and what it
20 really amounts to is, you have two defenses? You still have
21 your defense that you didn't reach the contract in the first
22 place, and you have the additional defense that maybe he
23 can't prove arbitrary conduct. It seems to me that's a better
24 position than the employers are in in a lot of lawsuits.

25 QUESTION: Well, but not as good a position as

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1 you're in right now, having won in the arbitration.

2 MR. MEINERS: Well, having there withdrawn the re-
3 quest for arbitration, that's correct. The problem that you
4 have is that the unions may get to the -- or the employee may
5 reach the underlying grievance without having to be held to
6 the strong burden of establishing a breach of a duty of fair
7 representation that he may have to establish with the union
8 as party. If the union is not a party, the employee merely
9 has to prove to them a prima facie case. And assuming
10 that the prima facie case --

11 QUESTION: Yes, but it's still a tough prima facie
12 case.

13 MR. MEINERS: Yes, I certainly admit that. However --

14 QUESTION: It's the same legal standard as if the
15 union was a party.

16 MR. MEINERS: That's correct. However, there may be
17 no one to defend against that claim. The union may no longer
18 have, certainly has no monetary incentive in order to partici-
19 pate in that proceeding. The union members who made that
20 decision are not under the control or direction of the company.

21 QUESTION: The argument is made in one of the amicus
22 briefs, I don't remember which, that suppose you have a situa-
23 tion in which for some reason the employee elects just to sue
24 the union and doesn't sue the employer. And there the union,
25 in order to establish no damages, finds itself in the position

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1 of demonstrating there was no breach of contract. So is it
2 any further --

3 MR. MEINERS: I'm not sure that the underlying con-
4 tract issue should be reached in that lawsuit where --

5 QUESTION: Well, as a matter of proving no damages
6 it's certainly relevant.

7 MR. MEINERS: Well, it's certainly relevant to the
8 issue of proving no damages, but if the employee only proves
9 that there's been a breach of the duty of fair representation,
10 certainly under Vaca there would be this allocation problem.
11 But his next step then would be to establish that there has
12 been a breach of the contract.

13 My personal feeling is that neither the company nor
14 the union should be in a situation where either is required to
15 defend the actions of the other in the discharge situation.

16 QUESTION: Well, they don't have to. I mean, you
17 still have your own defense that you had no breach of contract.

18 MR. MEINERS: That's correct. However, that de-
19 stroys the efficacy of the arbitration grievance procedure
20 which normally is a complete block to the issue of the under-
21 lying, reaching the issue of the underlying grievance unless
22 there's a breach of the duty of fair representation by reason
23 of the lower court's decision in this case. It is true the
24 prima facie case is still there but there may not be a defense
25 or if there is a defense which the employer has to present,

1 he has to either subpoena or try and obtain the cooperation
2 of the union in being able to present some kind of a defense
3 to that case. He is not the party that has the information
4 to present a case that shows the reason why the union did not
5 breach its duty of fair representation.

6 I think this illustrates from the company's view-
7 point the severe problem that we see in this type of situa-
8 tion. It is not a case that may occur every time by any
9 means, but the union may for political reasons take a view-
10 point that is going to remain neutral; it's not going to
11 encourage or assist the employer in presenting a defense to
12 the breach of the duty of fair representation.

13 QUESTION: Is the employer put in this position you
14 describe every time the union declines to support the
15 employee's claim, or even assuming for perfectly valid
16 reasons, as you do here?

17 MR. MEINERS: I am sorry, I don't understand, I don't
18 follow the full question.

19 QUESTION: Does this problem for the employer arise
20 every time a union declines to carry the ball for the employee?

21 MR. MEINERS: Well, it arises only when there is a
22 claim by the employee that there has been a breach of the
23 duty of fair representation.

24 QUESTION: Well, I'm assuming that.

25 MR. MEINERS: And in that situation if the union

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1 wants to support -- the union usually would take a position,
2 in our view, fairly -- if the union is acting fairly and
3 honestly, they would take a position that they're trying to
4 defend and show why the action that they took was taken in
5 good faith. The employer had no part in that proceeding
6 and should not be responsible, in our view, for attempting
7 to defend a traditional party that the employer opposes.

8 QUESTION: Except, Mr. Meiners, the real reason,
9 as I understand the briefs, is the reason they abandoned
10 the claim was they thought there was no merit in it.

11 MR. MEINERS: That's correct.

12 QUESTION: And you're able to prove that, if the
13 facts are as they're described in some of the briefs, it's a
14 fairly simple case.

15 MR. MEINERS: Well, that may be true, yes. We would
16 hope so, if we were ever called upon to present that case.
17 But the problem here is one of whether or not the union's
18 decision not to proceed to arbitration is one which the
19 employee at will can avoid? And whether or not the exclusivi-
20 ty that the union has is going to be affirmed, and what bur-
21 den is going to be placed on the union for their actions as
22 opposed to the company for their actions. We're certainly
23 more than willing and we're willing initially to defend this
24 matter in arbitration. But now we're six years down the road.
25 The back pay that Mr. McTernan referred to as early

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1 reinstatement is a situation which has a tremendous impact
2 upon the employer at this point. Arbitration is a speedy
3 remedy which we would normally go through and have this mat-
4 ter resolved in a few months' time, as opposed to getting
5 involved --

6 QUESTION: You don't really have an exposure for
7 back pay during the period that you could rely on the arbi-
8 tration award, do you? I think you have a duty -- assuming
9 he wins ultimately, you might have to reinstate, but you're
10 not liable to back pay for the interim, I don't think.

11 MR. MEINERS: That's correct. Under Vaca, the
12 allocations theory should place that burden on the
13 company.

14 QUESTION: It would seem to me, just again thinking
15 out loud, that most of the time, I would assume, when the
16 union abandons a claim, it's probably because it doesn't
17 think it has any merit. I assume it does that thousands of
18 times around the country. And normally the company is per-
19 fectly able to substantiate the reasons there's no merit
20 to the claim. I'm a little puzzled about why it's such a
21 burden. This doesn't necessarily reach the merit of the ulti-
22 mate outcome of the case.

23 MR. MEINERS: If you look at the practical viewpoint
24 of presenting the defense to the breach of the duty, I think
25 that's the -- we're skipping over the defense which has to be

1 presented or should be presented. Why should the employee
2 -- I guess maybe we can get back to this -- why should the
3 employee be able to go to arbitration and require a resolu-
4 tion of this issue if the union in good faith had made a
5 determination that this is not an issue that should be re-
6 solved in arbitration?

7 QUESTION: Well, I thought that the employee has
8 got the burden of proving a breach of duty, and you don't
9 prove a breach of duty just by saying that the union failed
10 to take it to arbitration.

11 MR. MEINERS: That's correct.

12 QUESTION: So, it's a rather -- if reasonable men
13 could have differed about the validity of the claim, the
14 union is going to win. And it's not just a low threshold
15 question that the employer has got to get over.

16 MR. MEINER: Well, I think that for a lot of the
17 reasons that we have indicated that this presents --- puts
18 the union and the company in a very difficult position to
19 attempt to present a case on behalf of a party which it had
20 no knowledge of. For instance, we would have to, if this
21 case were to go back down to trial or to arbitration, the
22 company would have to commence some type of a discovery pro-
23 cess, compulsory discovery process possibly, in order to
24 obtain the facts which could be used to present a defense to
25 the breach of the duty of fair representation. Certainly,

1 we're in possession of and would be able to present the facts
2 with respect to the underlying grievance itself.

3 QUESTION: But here in the discovery, presumably,
4 is you take a deposition of the steward and he says, I inves-
5 tigated the claim and I thought the company was right; that's
6 why I abandoned it.

7 MR. MEINERS: Except, the union may well not be in
8 a position that they feel that it is either politically or
9 appropriate for them to take an active role in this. And it
10 may be one where it is difficult for the employer to obtain
11 the cooperation of the union in presenting their claims.

12 QUESTION: The real issue in these breach of duty
13 cases, as I understand it, at least in an awful lot of them,
14 is whether or not there was real substance in the claim that
15 the employer breached the contract.

16 MR. MEINERS: Well, but then, in our view --

17 QUESTION: Your employer is the one that knows
18 that. And if you can substantiate, even make a reasonable
19 case, that you fired him for cause, like the contract required,
20 there's not going to be any breach of duty in the union, is
21 there?

22 MR. MEINERS: No. There's not going to be a breach
23 of the duty in the union; that's correct. But the --

24 QUESTION: But there's also -- if one were to adopt
25 the principle that the employee can go directly into court,

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1 you're going to inevitably be involved in a lot of line-
2 drawing problems. While some may be simple as Justice Stevens
3 says, that the union simply decided there was no merit to the
4 claim, but there could be conceivably some very complex rea-
5 sons why the union decided not to process the claim.

6 MR. MEINERS: Yes, there could. And I think that
7 from the employer's viewpoint, this gets back to the basic
8 problem that we see whereby this type of a case may end up for
9 resolution before a court and/or a jury. It is our belief
10 that the better method to resolve this controversy would be
11 to have a remand of the case to arbitration and for the arbi-
12 trator to review the issues and to make the ultimate decision
13 which he should have made, should have been called upon to
14 make. But we look at the decision of this Court in the Nolde
15 Brothers case as possibly a basis whereby this Court can
16 determine that there is a theory where, that the exhaustion
17 of internal union remedies may result in the reinstatement of
18 the grievance in the arbitration procedure. In that case, of
19 course, the --

20 QUESTION: How can you get the employer back to the
21 arbitration table when the contract time has -- when all he
22 promised to do he's done?

23 MR. MEINERS: Has expired during the process of -- ?

24 QUESTION: How can you get him back?

25 MR. MEINERS: Because I believe that the Nolde

1 Brothers decision raises a substantial question as to whether
2 or not because of the national labor policy that is deemed to
3 be incorporated in the collective bargaining agreement when
4 it is written, that -- and in that case the decision indicated
5 that unless the agreement expressly or directly negated the
6 possibility of the grievance in that instance -- of course the
7 contract had expired -- I think that the same situation can be
8 said to apply here. There's nothing in the contract which
9 expressly provides that if there is a violation of the breach of
10 the duty of fair representation, that the grievance cannot be
11 reinstated in the procedure. That subject is not discussed,
12 and based on the strong national policy which favors arbitra-
13 tion as a method of resolution of these disputes, we would
14 suggest that the processing of Mr. Clayton's claims
15 through the internal union procedures could resolve --

16 QUESTION: Would you say the same thing in a joint
17 board situation where there was no arbitrator?

18 MR. MEINERS: Would I say the same thing in a joint
19 board situation? Well, I think that a joint board in my mind
20 does raise some differences because it is not the normal,
21 independent arbitrator that --

22 QUESTION: They're in rather widespread use though,
23 aren't they?

24 MR. MEINERS: In some areas. In construction areas
25 they are --

1 QUESTION: Teamsters' areas?

2 MR. MEINERS: Correct. But it's not in our area,
3 fortunately. So that, we can see a situation under your
4 Nolde Brothers decision and looking at Vaca v. Sipes, that the
5 employee does have a right that if there is a determination by
6 an internal union remedy, that the employee does have the
7 right to reinstitute the grievance and to proceed back into
8 arbitration. And I think that one of the points that needs to
9 be examined is the posture of the employee when he goes back
10 to the arbitration procedures. I think that the employee
11 should raise if -- there are a number of different cases,
12 some cases where the union is clearly discriminating against
13 the individual. In other cases they have merely let lapse
14 the time limit, in a situation where they've let a time limit
15 lapse negligently or whatever the standard is that makes that
16 act be a breach of the duty of fair representation.

17 QUESTION: Would you agree that after the letter
18 that was written, Appendix page 78, that he hasn't got a very
19 enthusiastic advocate in the arbitration proceeding?

20 MR. MEINERS: Yes, that's correct, I would agree
21 with that.

22 QUESTION: He'd have to go out and get his own counsel.

23 MR. MEINERS: I think that one of the possibilities
24 is that the employee may obtain his own counsel in an appro-
25 priate case. I think that this is a matter which should be

1 raised before the internal union remedy, before the PRB in
2 this instance, to determine that maybe there is an internal
3 discrimination against him, and he needs additional protec-
4 tion.

5 QUESTION: Anything in union regulations or the
6 contract that limits his right to get independent counsel in
7 the arbitration?

8 MR. MEINERS: In the arbitration? Normally, in an
9 arbitration he would not have that right.

10 QUESTION: Normally -- not here. Under this con-
11 tract?

12 MR. MEINERS: Under this contract the employee does
13 not have a right, normally, to have a separate independent
14 counsel. This is a matter that when the grievance is pre-
15 sented at the arbitration the union of course is the exclu-
16 sive agent and the only party that's authorized to have a
17 counsel at that meeting.

18 QUESTION: But here his advocate has in effect
19 entered a guilty plea. Has he not?

20 MR. MEINERS: It may be -- yes, that's correct.

21 QUESTION: That would go before the arbitration
22 board, wouldn't it?

23 MR. MEINERS: I'm sorry? That letter? It may,
24 and it may be a reason, a justification, in this type of
25 situation for the employee to have separate independent

1 counsel.

2 QUESTION: Of course, you agree that the predicate
3 to getting back to the arbitration table or getting to the
4 contract claim at all is contingent on proving the breach of
5 duty by the union?

6 MR. MEINERS: That's correct.

7 QUESTION: Which, in the first instance, if you
8 don't require them to -- or, in any event, is going to have
9 to be decided by a court.

10 MR. MEINERS: Well, I don't believe that's true
11 that in any event it would have to be decided by a court.
12 I think that that is the ultimate --

13 QUESTION: It's true that the National Labor Rela-
14 tions board has held in Miranda Fuel or some case that that's
15 an unfair labor practice, too, a breach of duty by the unions?

16 MR. MEINERS: Yes, that's correct. That's a sepa-
17 rate unfair labor practice.

18 QUESTION: If there's a suit filed against the
19 employer and the union claiming the union breached its duty
20 and therefore the employer breached the contract, the courts --
21 before there'll be a recovery against the employer there's
22 got to be proof a breach of duty by the union.

23 MR. MEINERS: That's correct.

24 QUESTION: Well, then, if that's going to have to
25 be tried out, an awful lot of the facts in the case are going

1 to be there.

2 MR. MEINERS: Well, that's true, but the court is
3 not required to reach the ultimate issue of whether or not
4 there was a breach of the contract. The court only has to
5 make a determination that it is reasonable to conclude that
6 there may have been a breach in that the union's action was
7 arbitrary, capricious, and was a breach of the duty of fair
8 representation standard. The court is not required to reach
9 that issue. But I'd like to --

10 QUESTION: I don't understand that, I just don't
11 understand that. If I were an employer I would think that
12 there would have to be proof of a finding by the court that
13 the union breached its duty before the employer would ever
14 have to face the contract provisions.

15 MR. MEINERS: Yes, I agree with that. Yes.

16 QUESTION: Well, then, this has to be tried out in
17 a court, and an awful lot of the facts and the circumstances
18 will already be there on the table.

19 MR. MEINERS: Yes, that is correct.

20 QUESTION: But the breach of duty concept is a
21 fairly flexible one, is it not? That the union is considered
22 to have a great deal of discretion as to what claims to
23 press and what not, and what trade-offs to make in the admin-
24 istration of the contract?

25 MR. MEINERS: Yes. The union, of course, has a

1 broad range of authority here and is only held to a very
2 stringent standard, and it is generally authorized, of course,
3 under Vaca v. Sipes to be the exclusive agent and to repre-
4 sent the employees in all of their cases, and to make deter-
5 minations if sometimes the case that the employee is wanting
6 to pursue through arbitration is not justified, and even
7 though it might sacrifice some rights of his for the entire
8 unit, that the approach taken by the union is the correct
9 approach. So that the union does have a broad authority
10 in that type of determination.

11 MR. CHIEF JUSTICE BURGER: Well, your time has
12 expired now, Mr. Meiners.

13 MR. MEINERS: Thank you.

14 MR. CHIEF JUSTICE BURGER: Mr. Whitman.

15 ORAL ARGUMENT OF M. JAY WHITMAN, ESQ.,

16 ON BEHALF OF RESPONDENT UAW AND LOCAL 509 IN NO. 80-5049

17 MR. WHITMAN: Mr. Chief Justice, and may it please
18 the Court:

19 The union's approach and concerns and perspectives
20 here are quite different from those of either Mr. Clayton or
21 ITT. To begin with let's be clear about what this Court does
22 and does not have to decide in this matter. The union, par-
23 ticularly the UAW, is not interested in getting into the
24 business of judging federal rights. We are not enfranchised
25 by Article III. The Court needn't in the situation presented

1 here reconsider or revisit Vaca or Maddox or Hines or any
2 of these issues. This is a case where Mr. Clayton made no
3 attempt at all, where he was told he was a steward, the reme-
4 dies were facially adequate.

5 There are really only three logically possible sorts
6 of case that can arise. One is this case, the no-attempt
7 case, where no attempt was made. The second is the case
8 alluded, sort of case, category of case alluded to by
9 Mr. Justice Stevens, where an attempt is made but the con-
10 tractual provisions are fashioned in a way so that the
11 grievance and arbitration procedures are perpetually open to
12 the possibility that the union through internal review might
13 reverse itself and order its agents to reinstitute the matter
14 into the grievance procedure and hence to arbitration.
15 That's the case, for example, in the General Motors, Ford,
16 Chrysler --

17 QUESTION: How could you do that in this case, in
18 the light of this letter? How could you reverse your position
19 in the light of this letter?

20 MR. WHITMAN: Mr. Justice Marshall, the answer is
21 that that letter was written by an international representa-
22 tive --

23 QUESTION: On behalf of you.

24 MR. WHITMAN: -- who is one of our line troops and
25 is subject as the agent of a corporation is subject to the

1 board of directors. Our position is simply that Mr. Clayton
2 should have asked the store manager before he brought suit.

3 QUESTION: But that's not what this said. This man
4 says he hasn't got a suit.

5 MR. WHITMAN: That's right.

6 QUESTION: That's what he says. You could reverse
7 that in the light of this? You can't eat it. It's going to
8 be there.

9 MR. WHITMAN: That takes us to the third set of
10 cases, Your Honor. If that problem arose in the General Motors
11 system, it would go back into the arbitration procedure. Or
12 if it arose in General Electric, where there are no time
13 limits, it could be refiled without any trouble. Or it could
14 arise in a contract where an individual can decide to go to
15 arbitration or not, that the union has no exclusive right to
16 make that decision. You are quite right; that is not this
17 case. This is a no-attempt case.

18 The third sort of case is a case where the attempt
19 is made but if the contract procedures in the regular course
20 of their operations were allowed to function, the grievance
21 and arbitration procedure would close. Those are the sorts
22 of cases where there is a dispute as to whether or not the
23 matter is arbitrable.

24 Now, I can address, if I will, all those cases, but
25 I would like to stress that the issues that have been

1 discussed earlier, many of the issues are issues which arise
2 only on that third set of cases, which is not this case.
3 This is a case where no attempt was made of any sort. And so
4 the Court really needn't get into those areas, particularly
5 on this sort of a record.

6 QUESTION: Mr. Whitman, will you help me out on one
7 rather simple point, I guess? What's the source of the duty
8 of the employee to make an attempt?

9 MR. WHITMAN: The source of the duty, Your Honor,
10 is the discretion of the federal judiciary in Article III.
11 It's an inherent discretion of the district court to stay its
12 hand until the controversy is ripe, consistent with federal
13 policy and consistent with Republic Steel v. Maddox, to see
14 that individuals are told that they ought to ask the store
15 manager, they ought to give the union a fair opportunity to
16 take a crack at this. Now, if the fair opportunity comes to
17 ground, if it's futile, I mean, if he's told, as was the case
18 in Glover, that this is not for blacks, that's a different
19 matter. But the federal courts ought to have the discretion
20 and ought to apply it as a routine matter consistent with
21 Maddox to hold their hand, at least for that period.

22 QUESTION: Well, is the conclusion that the federal
23 judge should reach -- now, it's a kind of the federal judge
24 is both the lawmaker and the decider under your view -- that
25 if there's no attempt whatsoever to get the union to review

1 the decision, that ipso facto establishes an inability to
2 prove a breach of the duty of fair representation. Then it
3 would necessarily follow, it seems to me, that the employer
4 would be entitled to the benefit of that holding. Would you
5 agree with that at all?

6 MR. WHITMAN: I would agree that if the man is told
7 to go file his appeal and he does, and it comes to an end,
8 then he ought to be able to resume his litigation.

9 QUESTION: No, but suppose he won't do it?

10 MR. WHITMAN: Well, then, that's a strike on him.

11 QUESTION: And then what happens as to the suit
12 against the employer? Dismiss it?

13 MR. WHITMAN: Well, what happens to the suit against
14 the employer? Well, typically, if -- I presume he'd then
15 proceed against the employer.

16 QUESTION: How? He has to, without being able
17 to prove the breach of duty by the union, he can't proceed.

18 MR. WHITMAN: No, the question is whether he is
19 not able to prevail against the union because he didn't at-
20 tempt the internal procedures and didn't give that opportunity
21 to the union.

22 QUESTION: You think this holding, this exhaustion,
23 just protects the union, and that he could still be free to
24 prove your breach of duty in his suit against the employer?

25 MR. WHITMAN: I don't see any logical impediment to

1 that possibility, Your Honor.

2 QUESTION: How about the Steelworkers' trilogy?
3 The idea of keeping this whole kind of dispute out of the
4 federal courts as much as possible?

5 MR. WHITMAN: The better result would be for the
6 trial bench not to rush into putting the employer in the sort
7 of dilemma of nonfinality which was presented in the Hines
8 v. Anchor Motor Freight. But it may come to the point that
9 the employer simply will not -- that the union reverses it-
10 self and the employer refuses to reentertain the grievance,
11 or insist on the contractual remedies. The employer, at that
12 point, it seems to me, has chosen litigation over arbitration.
13 Now, the Now, the employer may not do that. The contractual
14 provision, like the General Motors or General Electric provi-
15 sions, might require him to put it back in, in which case the
16 problem will go away.

17 QUESTION: Does the employee have the same choice
18 as the employer to choose litigation over arbitration?

19 MR. WHITMAN: Your Honor, all that's required to
20 decide this case is to decide that federal district courts
21 have the discretion as a routine matter to require the attempt.
22 There was no attempt here. Whether or not, if an attempt
23 were made, and what follows from that is --

24 QUESTION: Well, what would an attempt have in-
25 volved, Mr. Whitman, in this case?

1 MR. WHITMAN: A letter to Douglas Fraser.

2 QUESTION: That's all?

3 MR. WHITMAN: That's all.

4 QUESTION: The President of the UAW?

5 MR. WHITMAN: Yes, Your Honor.

6 QUESTION; And does he then act on it, or is there
7 some --

8 MR. WHITMAN: He processes it -- well, it is typi-
9 cally presented to the International Executive Board which
10 sits in panels of three, and they go out to the location and
11 they have a hearing and they make the report --

12 QUESTION: Nothing of this nature goes to the
13 general convention, annual convention, or anything?

14 MR. WHITMAN: The step above that, by analogy to
15 the appeal to the stockholders in a corporate case, is to one
16 of two places, at the option of the appellant. One is to
17 the Convention Appeals Committee, which originated as a
18 standing committee of the convention. It's a body of dele-
19 gates, elected delegates, rank and file, selected by lot,
20 that meets every six months and decides that. Or alterna-
21 tively, the man can go to the Public Review Board and tell
22 his problems to Dean St. Antoine and Robin Fleming and gen-
23 tlemen of that sort. The choice is the appellant's.

24 QUESTION: What I'm trying to get at, initially,
25 the first step would have to be a letter to Mr. Fraser?

1 MR. WHITMAN: Yes.

2 QUESTION: And then some proceeding occurs, and
3 his claim is rejected at that level?

4 MR. WHITMAN: Yes.

5 QUESTION: Then he has to go to one or the other
6 of two other levels, does he, or whatever it may be?

7 MR. WHITMAN: No, it's the final level. He has a
8 choice of which one.

9 QUESTION: But the second one is what, about six
10 months or more, you suggested, to get to the appeals -- con-
11 vention?

12 MR. WHITMAN: It depends on the case. As I men-
13 tioned in the brief, if you have a 30-day time limit and he
14 files on day two rather than on day thirty it's faster. But
15 we have competing values here. In the UAW system, for exam-
16 ple, we've been very careful to insert due process and protec-
17 tions at each stage.

18 Of course, as the Court well knows, any time you
19 insert due process there is the prospect of litigants gene-
20 rating delay. If you insist on a complete record being sent
21 from the local union, one has to write a letter to the local
22 union and get the record and be sure it's complete, and so on.
23 The same thing is true if counsel is allowed, as is the case
24 here --

25 QUESTION: Does the union permit counsel in this

1 sort of thing?

2 MR. WHITMAN: Yes, Your Honor. No question about
3 that. So, it's not as -- timing of these matters is not as
4 simple as it would appear. There are these competing values
5 and values which, I suggest -- which would ruin a case when
6 attempts have been made, and it was a question of the timing.
7 It's best left to the discretion of the trial bench; I mean,
8 the trial bench is quite able to recognize the situation when
9 the man is being --

10 QUESTION: Well, I gather you do suggest that the
11 employee says, no, I don't want to take that year and a half to do
12 all this, I want to go ahead with my lawsuit. What the trial
13 judge then has to permit him to do is still establish, if he
14 can in the suit against the employer, as I heard you, that
15 there had been a breach of the duty of representation?

16 MR. WHITMAN: An employer could be -- yes, Your
17 Honor.

18 QUESTION: No, I say, you do suggest that the em-
19 ployee who refuses to go through that recourse in part neverthe-
20 less may still prove, in the suit against the employer --

21 MR. WHITMAN: Yes.

22 QUESTION: The breach of the duty of representation?

23 MR. WHITMAN: Yes, Your Honor. And if he does
24 prove that, then he has a right under the contract.

25 QUESTION: So, to that extent, failure to exhaust

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1 does not deny him a right to go ahead with his lawsuit, at
2 least against the employer?

3 MR. WHITMAN: That's right, Your Honor.

4 QUESTION: Then he doesn't have to name the union
5 as a party?

6 MR. WHITMAN: This Court held in Vaca, as I read it,
7 that he doesn't. In Vaca, in fact, there was a separate
8 piece of litigation pending at the trial court level. Vaca
9 was only brought against the union. This can, it can occur
10 in the reverse situation, or it can occur, and it most com-
11 monly does, these days, in the Ford v. Huffman context where
12 both are sued.

13 QUESTION: Dr. Whitman, then, these upper levels of
14 the union appellate process, if I may call it that, that
15 you've described, is the employee very often successful after
16 defeats in the lower levels?

17 MR. WHITMAN: Well, Your Honor, yes, he often is.
18 In fact, it's ironic that his percentage of success is greater
19 before the Convention Appeals Committee and the delegates
20 than it is before the Public Review Board. They more fre-
21 quently reverse the International Executive Board. If I had
22 to say as a rule of thumb, of the dozen cases that come up
23 every six months, the national department or part of the
24 union is probably knocked down in at least one, perhaps two
25 of those cases, in recent times. While this, of course, isn't

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1 in the record, some years ago I did a count of the Public
2 Review Board decisions that reversed, and it struck me that
3 the percentage was roughly equivalent to the percentage of
4 trial court decisions that are reversed by this Court, if you
5 compare it to the percentage of cases on which there is a
6 petition for certiorari. The difference is that the Public
7 Review Board can't deny cert. It has to take them all.

8 QUESTION: But there are thousands of grievances.

9 MR. WHITMAN: Your Honor, there are very many
10 thousands of grievances. In the General Motors system alone,
11 if my memory serves, there are something like a quarter of a
12 million grievances filed every year.

13 QUESTION: In this particular company, it shows on
14 this one, doesn't it, that there are 4,000 already -- what
15 is it? -- this number is 24,060, the number of this grievance.
16 So it meant that before then, there were 24,000 that were
17 denied. This is a lot for one company, isn't it?

18 MR. WHITMAN: I don't know, but it's conceivable,
19 Your Honor.

20 QUESTION: It is?

21 MR. WHITMAN: There is a lot of controversy, and
22 there are a lot of meritorious and, I must say, frivolous
23 grievances in the industrial system. But that brings us back
24 to the need for a delicacy in this area. I mean, the duty of
25 fair representation was created by this Court to preserve the

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1 delicate balance between individual rights and the collective
2 interest, and to maintain that. And that's what Vaca and
3 Steele and all those cases hold, and that this is not an
4 area, for that very reason, for sweeping and per se rules,
5 for taking discretion from the district bench and saying that
6 never in any situation must there ever even an attempt be
7 made.

8 The only thing the Court needs to decide here is
9 whether in the attempt case, the union should be given a fair
10 opportunity? Now, practically speaking, a couple of things
11 are going to happen. Given a man, or woman, the grievant,
12 is going to be flatly wrong about his claim under the con-
13 tract and the union is going to be able to convince him he's
14 wrong and he'll forget about it and go away, well, he won't
15 forget about it; he'll litigate, frivolous though it may be.
16 And if that happens, it happens. There's no -- I mean, I'm
17 not going to stand here and say that this procedure is going
18 to warranty the federal judiciary against having to see fri-
19 volous grievances --

20 QUESTION: Mr. Whitman, to the extent that's a valid
21 argument, and it's quite persuasive, it should be available
22 to the employer as well.

23 MR. WHITMAN: Yes, and for that reason, I think, in
24 the appropriate case the district court would be well advised
25 to say to the employer, wouldn't it be nice if at least on an

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1 ad hoc basis you are willing to accept this back into the
2 grievance and arbitration case, should the union reverse it-
3 self, or hold its hand to see what happens. But it's a fre-
4 quent practice in the trial bench now that what the Court
5 does is, it enters a stay of the proceedings and tells the
6 fellow to go off and take an appeal, and then sees what hap-
7 pens. The problem is that Mr. McTernan's position would
8 remove even that authority. It's a broad position. What it
9 really is, is going back to Mr. Justice Black's dissent in
10 Republic Steel v. Maddox, which as you know --

11 QUESTION: It also goes back behind the J. I. Case
12 case, in effect, doesn't it, where the Court said that under
13 collective bargaining you can't have an individual employee
14 contracting separately with the company?

15 MR. WHITMAN: True. It goes back that far. But the
16 proposition is a simple one that's being urged by Mr. Clayton,
17 that a fellow ought to be able to get a lawyer and sue, now,
18 without attempting, without pausing, without asking the higher-
19 ups in the union, without seeing if they remedy his complaint.
20 Even if the grievant is not wronged by this claim, there may
21 be a greater wrong, a wrong to the collective interest. And
22 the union and the individual ought to have a chance to
23 address that and see if the man can't be convinced that the
24 union and the rest of his workers will be worse off.

25 It's like cross-examination. You're very often in

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1 a position where you don't ask a question because you may be
2 worse off asking it and having the answer than never having
3 asked it at all. And that's often the case with grievance
4 and arbitration cases. I mean, if we arbitrate a weak case,
5 the employer may find himself armed with an invulnerable pre-
6 cedent for the unceremonious discharge of arguably similar
7 cases. And that's where this balance of collective and indi-
8 vidual interest is important, and it's a scant price to
9 suggest that a man must at least attempt.

10 QUESTION: Doesn't it pervade all of the labor law
11 of the last 40 years, more or less, that there should be
12 exhaustion of all these intermediate efforts before getting
13 into the judicial process? Isn't that the whole concept of
14 it?

15 MR. WHITMAN: Yes, Your Honor, and it's the concept
16 for very practical reasons. We are dealing with an integrated
17 complex industrial system that has wide varieties in contract
18 language and approaches of employers, and internal union pro-
19 cedures, and this matter oughtn't to be decided by a get-a-
20 lawyer-and-sue approach. The unions of the country ought to
21 be told that they ought to undertake procedures to get their
22 house in order, and the employers ought to be told that they
23 should adopt and consider situations like the General Motors
24 and General Electric approach that puts it back into the --

25 QUESTION: Well, Mr. Whitman, I don't understand

1 your suggestion in that if the employee refuses to exhaust,
2 that means he can't proceed against the union, but neverthe-
3 less he may proceed against the employer. Why should he?

4 MR. WHITMAN: If he refuses to --

5 QUESTION: If he -- well, I gather your position is
6 if the -- he made no attempt, is what you said.

7 MR. WHITMAN: That's right, Your Honor.

8 QUESTION: And having made no attempt, he has no
9 further course of action against the unions. Then, why,
10 nevertheless, does he have a cause of action against the
11 employer? Why should he, if the union is to be off, because
12 he doesn't exhaust against the union? Why shouldn't the
13 employer also be?

14 QUESTION: Because if he -- it may be decided in
15 the exhaustion, if he does exhaust; the union may decide and
16 he may even agree that the union didn't breach its duty at
17 all.

18 MR. WHITMAN: And the problem may go away.

19 QUESTION: Well, it won't go away if you say that
20 he can proceed against the employer, meanwhile. Your position
21 is that he doesn't even need to stay the action against the
22 employer. He just can go right ahead. And if in the union
23 procedures it's decided that as between the union and this
24 man the union did all that it was supposed to do, why
25 shouldn't the employer be able to take advantage of that?

1 MR. WHITMAN: The prudent course would be to hold
2 the procedures against the employer and in that effort to see
3 what happened, because it's really premature --

4 QUESTION: All right, let's assume you do, and the
5 union turns him down, and decides that we didn't breach a
6 duty at all and we're not going to go back to arbitration.
7 That is all, we just --

8 MR. WHITMAN: Then both the union and the employer
9 will proceed with the suit.

10 QUESTION: I beg your pardon?

11 MR. WHITMAN: If the man goes to the union and the
12 union says, you're wrong, and you won't believe you're wrong --

13 QUESTION: Then the suit goes forward against both?

14 MR. WHITMAN: As I say, I can't warranty against
15 frivolous litigation or litigation where the union isn't
16 willing to cure a fault in --

17 QUESTION: Then, I really don't understand,
18 Mr. Whitman, why you can take the position, if he refuses to
19 proceed to exhaust, that lets the union off but not also the
20 employer?

21 MR. WHITMAN: Well, Your Honor, I suppose the an-
22 swer is that it will depend on the factual setting and the
23 employer's attitude and what the union will and won't do, and
24 that is best left to the trial bench in their discretion,
25 because situations vary.

COTTON CONTENT

1 QUESTION: Of course, here, the trial judge thought
2 they should both do likewise, is the way it looks.

3 MR. WHITMAN: Yes, Your Honor, they did. Thank you,
4 Your Honors.

5 MR. CHIEF JUSTICE BURGER: Mr. McTernan.

6 ORAL ARGUMENT OF JOHN T. McTERNAN, ESQ.,

7 ON BEHALF OF PETITIONER CLAYTON IN NO. 80-5049

8 AND OF RESPONDENT CLAYTON IN NO. 80-54 -- REBUTTAL

9 MR. McTERNAN: Mr. Chief Justice and may it please
10 the Court:

11 Mr. Justice Stevens, as I understand it, the duty
12 to exhaust is a requirement which derives from the first pro-
13 viso of 411(a)(4). But whether the requirement will be im-
14 posed is a matter of judicial discretion. In the trial court
15 that requirement was imposed on the ground that the union
16 remedy could afford this man money as a complete answer to
17 his entire problem. And we take the position, I think it's
18 correct, and it follows the policy laid down in Chambers and
19 other cases which we cite, that he may not be required to
20 resort to a remedy that cannot give him the relief he seeks.
21 And to require him to take money in place of what I concede
22 to be a unique job is certainly to deny him the relief he
23 seeks. This man had 8-1/2 years' seniority; he was a black
24 worker, in a market area where the black rate of unemployment
25 is twice that of whites, and he's thrown out and lost his

COTTON CONTENT

1 8-1/2 years and he can never regain it. He has to have, it
2 seems to me, a right to get at reinstatement.

3 Now, so far, Mr. Chief Justice, as the tradition of
4 exhausting all of these things before resort to court is con-
5 cerned, I submit to you that exhaustion cannot be imposed ar-
6 bitrarily and as an empty procedure. What can he get out of
7 going to the store manager, as Mr. Whitman put it? He can get
8 from the store manager at best an admission that the store
9 manager was wrong. And what does that get him? It gets
10 him possibly damages from the union sometime, after the lia-
11 bility of the employer is decided, but he still has to go to
12 court to get his reinstatement rights determined.

13 QUESTION: Mr. McTernan, suppose we agree with you
14 about exhaustion, is one of your questions here also that the
15 union should not have been dismissed from the suit?

16 MR. McTERNAN: Yes, sir, that's our point; that is
17 our position.

18 QUESTION: And why is that?

19 MR. McTERNAN: Our position is that the union pro-
20 cedures were inadequate as a matter of law --

21 QUESTION: And so you're just entitled to sue them,
22 that's all.

23 MR. McTERNAN: Correct. And this is not simply a
24 matter of jump to a lawyer and sue, it's a question of going
25 to a tribunal where you have a chance of getting what you're

1 seeking.

2 QUESTION: And if you're going to have to prove a
3 breach of representation, you want the union there as a party
4 so you have the advantages of working against the defendant,
5 all the remedies against the defendant?

6 MR. McTERNAN: Exactly.

7 QUESTION: Discovery and other things?

8 MR. McTERNAN: Exactly. And if we were to proceed
9 against the employer alone, as the Court of Appeals said to
10 do, and we should win in the trial court, then we'd have to
11 go back and sue the union again for its share of the damages.

12 QUESTION: But I suppose there is some great advan-
13 tage to having them as an opponent in the lawsuit rather
14 than as a third-party witness?

15 MR. McTERNAN: Indeed it is, because then we have
16 the right to discovery under the civil rules.

17 I would like to close with just one observation
18 about the ease of these union remedies. It isn't simply a
19 matter of writing a letter to Douglas Fraser. It's a matter
20 of first going to the union local and having that considered,
21 and then going to the International Executive Board through
22 Mr. Fraser.

23 QUESTION: How much time does all this take,
24 Mr. McTernan?

25 MR. McTERNAN: Well, 45 days -- the local union

1 must decide in 45 days. The International Executive Board is
2 required to use its best efforts to decide in 60 days, and
3 of course each time there has to be a step
4 to get the appeal filed farther up. The union president,
5 Mr. Fraser, has unfettered discretion to take a case over and
6 decide it himself whenever he thinks it's appropriate, and he
7 is under no time restraint. The top level, the Public Review
8 Board of the Constitutional Committee is under no time re-
9 straint.

10 And in that connection, Mr. Justice Brennan, I'd
11 point out to you that the counsel for the PRB has said that
12 this appeal structure is designed to produce an effective
13 decision in approximately nine months to approximately 12
14 months.

15 QUESTION: This case has been over four years,
16 hasn't it?

17 MR. McTERNAN: This case has been over five years,
18 sir. And may I point out to you that there are a couple of
19 judicial experiences with this time thing. In Ruzicka,
20 which is cited very much in my opponent's brief, the employee
21 had gone 27 months fruitlessly without a remedy under the UAW
22 procedure. And in the Maxwell case we cite to you, the em-
23 ployee had gone 17 months fruitlessly without a remedy. And
24 I say that, here, Clayton, had he resorted to this remedy,
25 no matter what time it took, it would have been fruitless

1 because he couldn't have got the relief he needs, and that is
2 reinstatement.

3 QUESTION: Had he gone back for arbitration, how
4 do we know but it might have been settled a long time ago?

5 MR. McTERNAN: Well, he had hoped, sir -- sir, he
6 had no way of going back to arbitration. The union withdrew
7 the case from arbitration and that was the end of the road.
8 He had to --

9 QUESTION: It was conceded, unless you disagree
10 with it -- that makes it quite different -- that he could get
11 outside counsel and go to arbitration.

12 MR. McTERNAN: Oh, I think what that was addressed
13 to was this, if there were arbitration after this litigation,
14 he might be able to get --

15 QUESTION: Not after? Before he started his law-
16 suit in the district court, are you saying he could not have
17 had arbitration with his own private counsel?

18 MR. McTERNAN: Mr. Chief Justice, at that point he
19 could have had no arbitration either with the union repre-
20 senting him or with private counsel representing him. The
21 grievance was over with, dead, and done, and that's stipulated
22 to by all the parties at trial.

23 QUESTION: Because of the provisions of the collec-
24 tive bargaining contract.

25 MR. McTERNAN: Exactly. Exactly.

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QUESTION: The procedure was exhausted.

MR. McTERNAN: Exactly. Thank you.

MR. CHIEF JUSTICE BURGER: Very well. Thank you, gentlemen. The case is submitted.

(Whereupon, at 11:15 o'clock a.m., the case in the above-entitled case was submitted.)

M I N I S T E R S O F J U S T I C E

CERTIFICATE

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North American Reporting hereby certifies that the attached pages represent an accurate transcript of electronic sound recording of the oral argument before the Supreme Court of the United States in the matter of:

No. 80-5049
CLIFFORD E. CLAYTON
V.
INTERNATIONAL UNION, UNITED AUTOMOBILE, AEROSPACE AND
AGRICULTURAL IMPLEMENT WORKERS OF AMERICA, ET AL.
ε
No. 80-54
ITT GILFILLAN, ETC.
V.
CLIFFORD E. CLAYTON

and that these pages constitute the original transcript of the proceedings for the records of the Court.

BY: Bill J. Wilson

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