

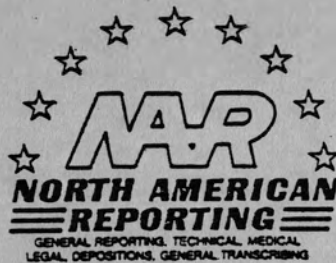
In the
Supreme Court of the United States

UNITED MINE WORKERS OF AMERICA,)	
LOCAL NO. 1854, ET AL.,)	
)	
PETITIONERS,)	No. 80-289
)	
V.)	
)	
NATIONAL LABOR RELATIONS BOARD)	
ET AL.;)	
)	
and)	
)	
NATIONAL LABOR RELATIONS BOARD,)	
)	
PETITIONER,)	No. 80-692
)	
V.)	
)	
AMAX COAL COMPANY, A DIVISION)	
OF AMAX, INC., ET AL.)	

Washington, D.C.
April 28, 1981

Pages 1 thru 51

ORIGINAL



202/544-1144

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

C O N T E N T S

<u>ORAL ARGUMENT OF</u>	<u>PAGE</u>
HARLON L. DALTON, ESQ., on behalf of the Petitioner National Labor Relations Board	3
HARRISON COMBS, ESQ., on behalf of the Petitioners United Mine Workers et al.	16
DANIEL F. GRUENDER, ESQ., on behalf of the Respondents Amax Coal Company et al.	23
HARLON L. DALTON, ESQ., on behalf of the Petitioner National Labor Relations Board -- Rebuttal	47

- - -

1 IN THE SUPREME COURT OF THE UNITED STATES

2 - - - - - :
3 UNITED MINE WORKERS OF AMERICA, :
4 LOCAL NO. 1854, ET AL., :

5 Petitioners, : No. 80-289

6 v. :

7 NATIONAL LABOR RELATIONS BOARD :
8 ET AL.; :

9 and :

10 NATIONAL LABOR RELATIONS BOARD, :

11 Petitioner, : No. 80-692

12 v. :

13 AMAX COAL COMPANY, A DIVISION :
14 OF AMAX, INC., ET AL. :

15 - - - - - :

16 Washington, D. C.

17 April 28, 1981

18 The above-entitled matters came on for oral ar-
19 gument before the Supreme Court of the United States
20 at 10:10 o'clock a.m.

21 APPEARANCES:

22 HARLON L. DALTON, ESQ., Office of the Solicitor General,
23 U.S. Department of Justice, Washington, D.C. 20530;
24 on behalf of the Petitioner National Labor Relations
25 Board.

HARRISON COMBS, ESQ., 900 15th Street, N.W., Washington,
D.C. 20005; on behalf of the Petitioners United Mine
Workers et al.

DANIEL F. GRUENDER, ESQ., Shimmel, Hill, Bishop &
Gruender, 111 West Monroe, Phoenix, Arizona 85003;
on behalf of the Respondents Amax Coal Company et al.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

P R O C E E D I N G S

MR. CHIEF JUSTICE BURGER: We will turn to our first case and we'll hear arguments in *United Mine Workers v. the Labor Board* and the consolidated case. Mr. Dalton, you may proceed whenever you're ready.

ORAL ARGUMENT OF HARLON L. DALTON, ESQ.,
ON BEHALF OF THE PETITIONER NATIONAL LABOR RELATIONS BOARD

MR. DALTON: Thank you, Mr. Chief Justice, and may it please the Court:

This case comes to the Court on a writ of certiorari to the United States Court of Appeals for the 3rd Circuit. Two petitions were filed, one by the *United Mine Workers* and a second on behalf of the National Labor Relations Board. I should add that the Department of Labor, which administers ERISA, is not a party in this proceeding but concurs in the views presented by the Labor Board.

The question presented in both cases is whether a management-appointed trustee of a jointly administered Taft-Hartley trust fund is a collective bargaining agent within the meaning of Section 8(b)(1)(B) of the National Labor Relations Act, which forbids unions from coercing employers in the selection of their collective bargaining representatives.

In practical terms, at issue in this case is whether a union may strike as part of its effort to induce an employer to contribute to a multiemployer, as distinct from a single

1 employer, pension, or welfare fund.

2 Now, although the dealings between Amax Coal Company
3 and the union in this case were rather complex, the facts that
4 relate to the sole issue that's before this Court are rather
5 straightforward. Amax Coal Company mines coal. It does so
6 primarily in the midwest and in deep shaft bituminous mines.
7 It bargains with the UMW through the Bituminous Coal Operators
8 Association with respect to its midwest operations.

9 Now, in 1972, Amax Coal Company opened its first
10 surface strip mine in Gillette, Wyoming, called the Belle Ayr
11 mine, and that's the subject of this litigation. Amax did not
12 negotiate through the BCOA in connection with the Belle Ayr mine
13 but instead entered into a separate agreement with the mine
14 workers that was patterned on the BCOA contract. And pursuant
15 to that independently negotiated contract Amax contributed to
16 the union's national multiemployer pension and welfare funds.

17 In January of 1975, at the expiration of that Belle
18 Ayr contract and the expiration of several other western surface
19 mine contracts, the union struck the Belle Ayr mine and the
20 mines of other western coal operators. The following month, in
21 February, the union and Amax began negotiations over the Belle
22 Ayr mine but they reached an impasse in March and in mid-March
23 -- I think, March 17 -- Amax resumed operations at the mine
24 under its last contract proposal. Over the course of the next
25 year the parties engaged in sporadic negotiations but no

1 agreement was ever reached between them.

2 QUESTION: Mr. Dalton, does the Government concede
3 that if the person in question here was a collective bargaining
4 agent rather than a trustee, there was coercion on the part of
5 the union?

6 MR. DALTON: Yes. Now, among the sticking points
7 which led to the impasse was -- and there were several, but
8 there's only one that's before this Court today -- was Amax's
9 refusal to continue to contribute to the multiemployer pension
10 and trust funds. Those funds were set up pursuant to Section
11 302(c)(5) of the Labor Management Relations Act, the Taft-
12 Hartley Act, and provide for comprehensive health and retire-
13 ment benefits. Those funds are administered pursuant to that
14 section by three trustees, one appointed by the union, one
15 appointed by management, and the third trustee to be appointed
16 by the other two.

17 At the time the negotiations between Amax and the
18 union began over the Belle Ayr mine, the trustees were already
19 appointed, the trust funds were set up, and the trustees were
20 engaged in the active administration of them.

21 Now, while acknowledging that the union's trust fund
22 proposals were mandatory subjects of collective bargaining,
23 Amax took the position that the management-appointed trustees
24 were collective bargaining representatives and that therefore
25 the union's insistence to impasse, the union's striking in an

1 effort to induce the company to contribute to those trust funds
2 constituted a violation of Section 8(b)(1)(B). And that's be-
3 cause the trustees were already selected at the time negotia-
4 tions took place. Amax filed an unfair labor charge with
5 reference to this issue. They filed other charges but they are
6 not before the Court.

7 QUESTION: Mr. Dalton, may I ask one thing?

8 MR. DALTON: Yes.

9 QUESTION: I gather the Belle Ayr mine was not part
10 of the collective bargaining unit in connection with which the
11 original trust fund was set up. Is that right?

12 MR. DALTON: That is correct. Well, the Belle Ayr
13 mine was not; that's correct.

14 QUESTION: The Belle Ayr mine was not?

15 MR. DALTON: Right.

16 QUESTION: And the demand of the union was that,
17 nevertheless, the contributions to the pension fund be made to
18 the trustees set up under a different unit than this. Is that
19 it?

20 MR. DALTON: The trustees of one of the national
21 pension and welfare funds; yes.

22 QUESTION: And there's no question of the legitimacy
23 of that demand and that unit is the subject of mandatory bar-
24 gaining?

25 MR. DALTON: Yes. No one has -- in fact, that issue

1 was fairly foreclosed by the opinion of this Court, I think
2 written by you, in Allied Chemical & Alkali Workers.

3 QUESTION: Yes.

4 MR. DALTON: And the Board rejected Amax's contention
5 and concluded that trustees are not collective bargaining repre-
6 sentatives. The Board stated that trustees are "solely fidu-
7 ciaries owing undivided loyalty to the beneficiaries" of the
8 trust. A two-judge panel of the court of appeals reached the
9 opposite conclusion and pro tanto refused to enforce the Board's
10 order. In a nutshell, we submit that Congress did not intend
11 for Taft-Hartley trustees to function as agents for either
12 unions or employees while engaged in the administration of a
13 trust; that trustees cannot do so without violating duties im-
14 posed upon them both by the common law and by ERISA; and that
15 Taft-Hartley trustees do not in practice engage in collective
16 bargaining.

17 Now, these arguments are laid out in our briefs, and
18 I don't intend to elaborate on them here unless, of course,
19 the Court wishes otherwise. Instead I propose to address my
20 remaining time to three considerations. One, the meaning of
21 the term "representative" as used in Section 302(c)(5). Second,
22 the equal representation provision of that section, what it
23 means, what it's designed to accomplish, and how. And third,
24 some of the legal and institutional consequences of the decision
25 below. If all goes according to plan, my colleague of this

1 side of the podium will address the impact of the decision below
2 on multiemployer funds, and particularly on the funds at issue
3 in this case.

4 I note at the outset that the term "representative"
5 is not a term of art. It has no fixed meaning within the
6 National Labor Relations Act or the Labor Management Relations
7 Act and as this Court unanimously observed in *United States v.*
8 *Ryan*, one Justice not participating, the terms "representative"
9 and "collective bargaining representative" are not synonymous.

10 Amax argues that representative refers to persons who
11 advance the interests of the parties that appoint them. That
12 construction however, as we demonstrate in our brief, is flatly
13 inconsistent with Section 302's requirement that contributions
14 be held in trust and that they be held in trust for the sole
15 and exclusive benefit of trust beneficiaries.

16 QUESTION: Let's assume that, of course, a trustee
17 represents no one except the interests of the trust. I take
18 it you agree that that's so?

19 MR. DALTON: Absolutely; yes.

20 QUESTION: But in a sense, does not -- is not each
21 of the trustees, one appointed by the union and one by the
22 employer, a representative in a limited sense?

23 MR. DALTON: Yes, Mr. Chief Justice, but it's our
24 position that they represent those parties, that the limitations
25 of that representation are such that in any instance in which

1 the interests of the parties to the collective bargaining agree-
2 ment might possibly conflict with the interests of the benefi-
3 ciaries, then the former must recede, and therefore it's inap-
4 propriate to consider them as collective bargaining representa-
5 tives because the latter owe an undivided duty of loyalty to
6 the parties that they represent.

7 It's our position, it's the common law, that trustees
8 must eschew the interests of third parties, that they owe a
9 sole primary exclusive obligation to trust beneficiaries.
10 That's also -- ERISA has codified the common law and has essen-
11 tially made those principles matters of federal statute, and
12 therefore the most that can be said of the term representative
13 as used in this Section 302(c)(5) is that it means, in effect,
14 designee; refers to the fact that trustees are appointed by
15 unions and employers.

16 So the next question is, to what end? What is the
17 purpose of the appointment of trustees by employers? And in
18 particular, what is the purpose of the equal participation rule,
19 that for every trustee appointed by a union there must be a
20 trustee appointed by an employer?

21 Now, it is common ground that this equal participation
22 rule was one of a set of strictures. The requirement that
23 contributions be made into a formal trust is another, set up by
24 Taft-Hartley to deter unions and union officials from misusing
25 and misappropriating pension and welfare funds. Now, of these

1 However, there's a serious division among the parties
2 with respect to how that's to be achieved. It's our position
3 that by their mere presence employer-appointed trustees serve
4 to check potential pension abuses. Furthermore, by participat-
5 ing in the actual workings, administration of the trust, trustees
6 are in a position to discover and ferret out abuses and to
7 take whatever steps are appropriate, including the commencing
8 of lawsuits for breach of fiduciary responsibilities.

9 Thirdly, because they are equal in number to the
10 union-appointed trustees, the management trustees are in the posi-
11 tion to block any efforts by their colleagues to advance the
12 union's interest.

13 None of these steps requires the slightest deviation
14 from the exclusive obligation, exclusive duty of loyalty that
15 trustees, management-appointed and union-appointed alike, owe
16 to the beneficiaries of the trust. In marked contrast, the
17 3rd Circuit conception of how this watchdog provision is to
18 operate is premised on the trustees' exhibiting at best divided
19 loyalties. The court of appeals stated that the trustees of a
20 Taft-Hartley trust are "expected to advance the interests" of
21 the appointed parties.

22 The court took the position that this advancing of
23 private party interest or third-party interest was "essential to
24 the operation of Section 302(c)(5), and that the clash of party
25 interests creates "a distilling process which would provide

1 safeguards against trust fund corruption."

2 Now, whether or not this approach would root out
3 corruption, we submit that it would have the inevitable collat-
4 eral consequence of undermining orderly administration of
5 trust and of fostering pursuits and interests that are alien to,
6 or in any event, not congruent with the interest of trust bene-
7 ficiaries. This ongoing collective bargaining within the admin-
8 istration of the trust, as the court of appeals termed it, would
9 lead to frequent stalemates, broken either by resort to arbi-
10 trators, compulsory arbitration, which I might notice are con-
11 trary to the way we normally think of collective bargaining, or
12 impasses broken by horse trading in which concessions on trust
13 issues might well be exchanged for concessions on non-trust
14 issues.

15 Now, that compromise or subordination of the interest
16 of trust beneficiaries is but one of the consequences of the
17 decision below. In addition, the introduction of collective
18 bargaining considerations into the day-to-day administration of
19 trust would have the effect of injecting the National Labor
20 Relations Board into the routine matters of trust administra-
21 tion. Whenever a disappointed party, be it a beneficiary of
22 the trust or a trustee, concluded that one of the trustees had
23 failed to engage in good faith collective bargaining, then that
24 person would be entitled to file with the National Labor Rela-
25 tions Board an unfair labor practices charge.

1 And so, contrary to the scheme that was set up by
2 Congress in which Section 302 of Taft-Hartley is reserved to the
3 courts, the National Labor Relations Board would assume juris-
4 diction over the administration of trust funds.

5 QUESTION: Mr. Dalton, may I ask you a question?

6 MR. DALTON: Yes.

7 QUESTION: I remember reading somewhere in the briefs
8 that the trustees of this fund had the power to set the royalty
9 rates on salvage coal --

10 MR. DALTON: Yes.

11 QUESTION: Which I gather is a method of determining
12 how much is contributed to the trust funds by the employers?

13 MR. DALTON: With respect solely to refuse or salvage
14 coal.

15 QUESTION: To the extent that they have the power to
16 determine the level of contributions by the employers, are they
17 not determining a matter which would normally be subject to
18 collective bargaining?

19 MR. DALTON: Yes, but they would do that by virtue of
20 the agreement of the parties during collective bargaining. In
21 other words, that provision which --

22 QUESTION: Well, supposing the collective bargaining
23 agreement had an open-ended provision saying the trustees shall
24 determine from month to month how much the employer shall con-
25 tribute to the fund. Would they then be representatives within

1 the meaning of the Act?

2 MR. DALTON: I would submit not. That's obviously a
3 more difficult case than that presented here in which every one
4 of the rates of contribution in the collective bargaining
5 agreement would be set in the contract, except for refuse or --

6 QUESTION: Royalties on the salvage coal. But why --
7 you say it's not significant that that's limited to salvage
8 coal? You're saying, even if they had an open-ended power to
9 fix the contribution rate, they'd still not be representatives?

10 MR. DALTON: They still would not be collective bar-
11 gaining representatives, so they would indeed obviously be en-
12 gaged in the setting of those rates.

13 QUESTION: Well, what if they were to determine the
14 hours of work on which royalties would be paid or the --

15 MR. DALTON: Well, then we begin --

16 QUESTION: At what point do they become representa-
17 tives?

18 MR. DALTON: That's -- at that point I begin to worry
19 because at that point, and maybe even at some point prior to
20 that, they're engaged in brokering the relationship between
21 employers and employees, which is one of the hallmarks of
22 collective --

23 QUESTION: It seems to me they're doing that as even
24 with the smaller item of royalty rates on salvage coal.

25 MR. DALTON: Except that one of the other hallmarks

1 of collective bargaining representatives is that, is that what
2 they are negotiating around is the contract. I take it that in
3 your hypothetical the trustees would be making those judgments
4 in connection with administering the trust instrument, or at
5 least the trust funds.

6 QUESTION: Well, if the trust instrument gave them the
7 power to adjust -- to make a term of the collective bargaining
8 agreement, which in effect it does when it says, how much money
9 shall be contributed to the fund? That's normally in the agree-
10 ment rather than in the trust instrument. They are getting --
11 it seems to me they're getting bargaining power.

12 MR. DALTON: Well, a third distinction between bar-
13 gaining parties and trustees is that when the former reach im-
14 passe, they're entitled to -- at least, if we're talking about
15 issues that are mandatory bargaining issues, they're entitled to
16 resort to their economic weapons, strike, lockout, et cetera,
17 whereas under Section 302(c)(5), when trustees reach an impasse,
18 either that impasse is broken by neutral trustees, if such
19 exist, or the trustees are entitled to themselves appoint a
20 compulsory arbitrator or to ask the district court to do so.
21 And I take it, under your hypothetical, that if the trustees
22 were -- to accept the trustees are empowered to set royalty
23 rates for salvage coal, any disputes would be resolved by com-
24 pulsory arbitration, and that's a different mechanism, at least,
25 than this typical collective bargaining.

1 QUESTION: But the employer here doesn't want his
2 royalty rate set by either the trustees selected by the employ-
3 ees or or by the compulsory arbitrator selected by them. In
4 either event, is not that person doing something that the em-
5 ployer would like to have his own representative have a voice
6 in? Isn't that the problem?

7 MR. DALTON: Well, I just have a couple of responses.
8 At the point that the trustees would be reappointed, Amax at
9 least theoretically could have a voice in selecting the
10 employer trustees.

11 QUESTION: Well, Mr. Dalton, didn't Amax, as to its
12 membership on the multibargaining unit, did have a voice in
13 the selection of this trustee?

14 MR. DALTON: In fact, Amax -- yes -- that's precisely
15 -- Amax -- Number one, Amax did select these trustees in connec-
16 tion with this deep shaft bituminous mine --

17 QUESTION: Then your argument is, not that this is
18 not a representative, but he's not being compelled to take a
19 representative he didn't have a voice in selecting. That's a
20 different argument.

21 QUESTION: I thought you had conceded that there was
22 coercion?

23 MR. DALTON: I did concede that there was coercion,
24 but not for all time. The point that I began to make in response
25 to Justice Stevens' question was that the 51 percent, employers

1 representing 51 percent of the contributions are entitled to se-
2 lect the employer-appointed trustees, so there might come a time
3 in which Amax could ally with other employers and select a
4 trustee. Second --

5 QUESTION: Well, Mr. Dalton, am I wrong? I thought
6 that Amax did have a voice in the selection of this particular
7 trustee through BCOA, did it not?

8 MR. DALTON: That is absolutely correct. That is
9 absolutely correct.

10 QUESTION: If that's your argument -- your argument

11 QUESTION: Well, of course, it would turn out to be
12 exactly the same, whether or not that was correct, wouldn't it?

13 QUESTION: That's right.

14 MR. DALTON: Yes, it would. Moreover, we note that --

15 QUESTION: The trustee is not a collective bargaining
16 representative.

17 MR. DALTON: Yes. Moreover, we note that Amax did not
18 have to agree to this particular provision or any other provi-
19 sion of the union's proposal in the course of this collective
20 bargaining, as we stress in our reply brief. The duty to bar-
21 gain is not an obligation to agree.

22 I will reserve the balance of my time for rebuttal.

23 MR. CHIEF JUSTICE BURGER: Very well. Mr. Combs.

24 ORAL ARGUMENT OF HARRISON COMBS, ESQ.,

25 ON BEHALF OF PETITIONERS UNITED MINE WORKERS ET AL.

1 MR. COMBS: Mr. Chief Justice; may it please the Court

2 It is our position that the 3rd Circuit's decision
3 holding that a management-appointed trustee is a collective
4 bargaining representative jeopardizes collective bargaining re-
5 lationship between the employer and employee in the coal indus-
6 try. And further, that if this is upheld, that it could lead to
7 the extinction of multitrust funds in the coal industry.

8 I think it's just a bit ironic that this situation
9 grew out of a strike in the coal industry in 1947 in which John
10 L. Lewis was demanding, among other things, that the operators
11 contribute to the union certain amounts based upon the royalty
12 of coal produced for the purpose of health and retirement funds
13 to the union. The Congress, the sponsors of 302(c), stated that
14 there was a danger that if these contributions were paid to the
15 union, to John Lewis, at that time, as they were saying, that
16 they could be diverted, and that they could lead to war chests
17 on the part of the union for purposes other than payment to
18 beneficiaries and participants in these funds.

19 Therefore, the Congress in enacting 302(c) insulated
20 these contributions from the control of the union by the method
21 of providing that, in the first place, under the contract, that
22 the funds would have to be the subject of a written agreement
23 in the contract on which they were going to pay, and for what
24 purposes they were going to be used. The Congress further spe-
25 cified in 302(c) the benefits that could be paid from these

1 funds. It provided an equal balance of the trustees to be
2 administered by the employer, the operator, and the union, by
3 having a representative on the board of trustees. This has
4 been in effect for the past 31 years. To my knowledge it has
5 not been challenged on this basis that the 3rd Circuit
6 has adopted in this case by any court in this country.

7 The Labor Board's opinion and the opinion of the
8 Secretary of Labor and the opinion of the Solicitor on behalf
9 of the National Labor Relations Board in my opinion is very
10 correct. To my mind, if the trustee is a bargaining representa-
11 tive of the appointing employer or union, that would lead to
12 the administration of these funds by the National Labor Rela-
13 tions Board to unfair labor practices, which I think has been
14 in one court, at least, in the District of Columbia, that a
15 claimant for benefits under the fund took the position that the
16 union had not fairly represented him as a trustee of the fund
17 and therefore that he was wrongfully denied a pension that he
18 should have been delivered. That case is cited in our brief in
19 Miniard v. Lewis.

20 The court rejected that argument and he said, no; The
21 court said, no, that these trustees had the fiduciary obligation
22 to represent the beneficiaries and the participants. And that
23 was a sole obligation on their part. And I might point out to
24 this Court that the argument between the beneficiary or the
25 claimant, was between the trustees and not between an employer,

1 as would be the case of adjusting a grievance.

2 QUESTION: Do you disagree, Mr. Combs, with the propo-
3 sition that on occasion under certain contracts the management
4 trustee could be pulled in one direction and the union trustee
5 in another over a question as to the administration of the
6 trust?

7 MR. COMBS: Yes. I'll agree that that could occur,
8 Mr. Justice Rehnquist, but it would be in the context these
9 trustees would be bound by the trust agreement that's required
10 under 302(c), and they would have to adjust as a fiduciary,
11 they would have to adjust the disputes between them based upon
12 their obligation that's specified in the trust agreement.

13 QUESTION: And if that would go to court or to arbi-
14 tration or -- ?

15 MR. COMBS: Well, under the way that these trust
16 agreements, it does not go to arbitration, it's a final judgment
17 of the trustees on the eligibility that's specified in the
18 trust agreements of that kind.

19 QUESTION: But supposing that we're talking about the
20 price of salvage coal or the amount, as Justice Stevens asked
21 Mr. Dalton, and the two trustees disagree on that, how is that
22 answered?

23 MR. COMBS: That would be answered by the third
24 trustee as provided for in Section 302(c). The two trustees,
25 appointed by the employer and the union, have the right to elect

1 select the third trustee, and the third trustee, that's a balance
2 ancing under the Act itself. So that is my point, that under
3 ERISA, which is encouraging multibargaining -- there's a preamble
4 in that -- and the common law of trust administration, that
5 these trustees, even in the salvage coal that Mr. Justice
6 Stevens asked about, that that is an administrative problem.
7 It's refuse, it's a slate dump, and the trustees are authorized
8 because it's just a question of determining how much coal,
9 related to regular coal mining, may be in that slate dump.
10 Now, if there's a disagreement between the two trustees or the
11 three trustees -- and I might say this, that the neutral trustee,
12 supposedly neutral, whatever he is, he gets ahold of these
13 things too. It's an administrative act. It certainly isn't
14 bargaining.

15 QUESTION: Would you say the same thing if the entire
16 trust were financed by royalties; I don't know whether it is or
17 not -- ?

18 MR. COMBS: It's partly, both.

19 QUESTION: If we assume it all was and the trustees
20 had the power to decide what the royalty rate on coal would be,
21 would it be \$5 or \$10 a ton, they would determine the entire
22 economic burden on the employers of the fund?

23 QUESTION: I think that assumption would have to take
24 into consideration that many of these operators don't agree to
25 any such thing as that. The bargaining --

1 QUESTION: If you're right, then that's a matter of
2 collective bargaining.

3 MR. COMBS: Well, it is a matter of collective bar-
4 gaining but --

5 QUESTION: And I take it the point on the royalty
6 coal is that that's a relatively small item in the total picture?

7 MR. COMBS: Yes.

8 QUESTION: If it were a big item, it would clearly be
9 a subject that would be bargained out, wouldn't it?

10 MR. COMBS: Yes. But I might point out, Mr. Justice
11 Stevens, what happened in this particular case. This trust fund
12 was set up in 1974. It was in operation. It was in compliance
13 with 302(c). Now, Amax said, look, we've got a better deal for
14 our people than you've got in that fund. We'll give them more
15 benefits. That's their strenuous argument. It's a strange
16 argument that the employer'd be arguing that what I'm offering
17 is better than what the union is asking for, but that was it.
18 Both of them were placed on the table, they bargained that out,
19 Amax would not agree to it. They never did agree to it. They
20 broke the strike, and they still haven't agreed to it. That's
21 collective bargaining. Now --

22 QUESTION: Does the record -- oh, excuse me, go ahead.

23 MR. COMBS: Sure. To follow your point hypothetically
24 to its total conclusion, I think that if they agreed to that
25 and set it up in conformance to the Act, that the trustees would

1 have fiduciary obligation to bargain that they have to carry
2 out, and I don't think that any of the courts have said that
3 if it's set up in conformity with 302(c), that because it's
4 been set up prior to new operators coming in, that that is in
5 violation of the Act.

6 Now, I might point out this, that this multiemployer
7 fund, the BCOA had about 160 companies at this time, we have
8 over 2,000 independent companies that bargain to go into that,
9 and we are constantly having them coming in and going out in
10 this industry. And to set up a forum that would be total at the
11 beginning of the contract, it just wouldn't be practical.
12 Because we've got new companies coming in and we don't get
13 these kind of arguments, and what we're saying, that these funds
14 are balanced, that they were paid under 302(c), and that these
15 trustees -- sorry, but my time is up.

16 QUESTION: Let me ask you one question before you
17 sit down, if I may. Does the record tell us whether there have
18 ever been any disagreements on the royalty rate on the salvage
19 coal which have had to be referred either to the arbitrator or
20 perhaps back to the parties for clarification?

21 MR. COMBS: I might say this for the information,
22 Mr. Justice Stevens, of you and the Court: I am a trustee. To
23 my knowledge there's been no dispute. There's a formula that
24 was adopted years ago with the trustees and they still follow
25 that. It has to do with BTUs and stuff of that character, and

1 it's related to whether, to how many BTUs in there. They take
2 that average of BTUs in the industry, and it's just a salvage
3 proposition.

4 QUESTION: And I take it it's a formula that's well
5 known to the parties and their agreement may in effect be inter-
6 preted as having accepted that as a proper approach -- ?

7 MR. COMBS: That is correct. To my knowledge, it's
8 been in there for many years.

9 QUESTION: I see. Thank you.

10 MR. COMBS: Thank you.

11 MR. CHIEF JUSTICE BURGER: Mr. Gruender.

12 ORAL ARGUMENT OF DANIEL F. GRUENDER, ESQ.,

13 ON BEHALF OF THE RESPONDENTS AMAX COAL COMPANY, ET AL.

14 MR. GRUENDER: Mr. Chief Justice, and may it please
15 the Court:

16 This case and the section of the statute, Section
17 8(b)(1)(B) has been before this court before. This particular
18 case involves several key concepts in the whole system of our
19 free collective bargaining system. But one of the first ones
20 is -- which is contained in Section 9(a) of the Act -- and it's
21 emphasized, of course, in the Pittsburgh Plate Glass decision,
22 that the purpose of the Act is to assure to employees the full-
23 est freedom of the exercise of their rights to collective bar-
24 gaining, unit by unit.

25 Belle Ayr mine is a separate unit, always has been a

1 separate unit, never been part of the Bituminous Coal Operators
2 Association.

3 Another key concept in our free collective bargaining
4 system is that the parties' representatives will be free, that
5 they'll be dependent, that one party cannot be compelled to have
6 accepted or forced on him a representative whose interests he
7 feels are adverse or for whom they cannot act in even a fair
8 way. There are interplay of many other concepts in the labor-
9 management area that enter into this case, the duty of fair
10 representation, we're talking about fiduciary duties. There
11 are many statutes involved and I know that you've got a lot of
12 them laid out before you and you can come to judgment yourself
13 on them. I would like to --

14 QUESTION: Mr. Gruender, may I ask a moment, am I right
15 that you do have representative in multibargaining set-up
16 through BCOA of which, as I understand it, your client's a member?

17 MR. GRUENDER: A separate bargaining unit as to Amax
18 Coal --

19 QUESTION: I know, but --

20 MR. GRUENDER: -- is a member of the Bituminous Coal
21 Operators Association.

22 QUESTION: But the fact is, the fact is that you did
23 have a voice in the selection of the trustee through BCOA, did
24 you not?

25 MR. GRUENDER: I did not. My client may have.

QUESTION: Your client did. Well, it did, not

1 "may have." [unclear] [unclear] [unclear]

2 QUESTION: Well, somebody did. [unclear] [unclear]

3 MR. GRUENDER: Well, [unclear] way [unclear] -- somebody
4 was a representative of the Bituminous Coal Operator's Associa-
5 tion. Whether they were represented --

6 QUESTION: Of which your client was a member.

7 MR. GRUENDER: Whether they were at the time that they
8 joined the BCOA or not, I don't know that. I really don't.
9 The BCOA trustees were preselected and designated. I don't know
10 if they were preselected and designated at the time Amax became
11 a member of the BCOA. That's not a matter of the record in
12 this case, sir.

13 QUESTION: No, but the fact is that your client is
14 a member of BCOA?

15 MR. GRUENDER: My client, Amax Coal Company, is.
16 The Belle Ayr unit --

17 QUESTION: And that there is a trust fund of which one
18 of the trustees was selected by BCOA?

19 MR. GRUENDER: Well, I'm sure that the trustee was
20 selected by BCOA. I don't know whether our client was a member
21 at that time or not, and the record doesn't disclose that.

22 QUESTION: Well, now, assume with me for a moment
23 that it was, and it had a voice in the selection.

24 MR. GRUENDER: Yes, sir?

25 QUESTION: Even if you're right --

1 MR. GRUENDER: Even if I'm right?

2 QUESTION: Even if you're right that the trustee
3 selected by BCOA also is a collective bargaining agent, then you
4 do have a collective bargaining agent administering the fund,
5 don't you?

6 MR. GRUENDER: Well, no, because the Act dictates
7 and guarantees to the parties unit-by-unit bargaining. There
8 is no -- and it contravenes the requirements of the Act and
9 the whole policies of collective bargaining for one unit to be
10 able to force on another unit a representative or participation
11 in a multiemployer trust that is basically the product of multi-
12 employer bargaining. In the particular case involved with
13 Belle Ayr, Belle Ayr was contesting, that unit was resisting
14 an effort to be forced into another bargaining unit for whatever,
15 for lack of a better description, was entitled, the Peabody
16 Group, which was another separate multiemployer bargaining unit.
17 That strike commenced at Belle Ayr. The Board found -- this is
18 undisputed in the record. It's not an issue before you, but
19 it is a fact. Since the other parties have gone into some of
20 the preliminary facts, I suppose there's no harm in shedding
21 light on this part of it.

22 The major issue in that strike that commenced was the
23 strike by the union, the United Mine Workers, to compel Amax to
24 participate in the Peabody Group. Now the reason that Amax did
25 not participate in the Peabody Group, multiemployer bargaining,

1 was because the Peabody Group would not listen, was not willing
2 to entertain an alternative pension proposal which Amax knew
3 would be cheaper for itself, half the cost, essentially, of what
4 the Mine Workers' plan was, better benefits, and with the same
5 or better affordability; on that basis. And that was one of
6 them. There were other areas where the bargaining group was
7 adverse, or at loggerheads, or adverse to the interests of Amax.

8 And incidentally, that's a key point in bargaining,
9 too. I think that what the Government and what the union have
10 totally ignored here, and it's not brought on the record, is
11 that bargaining is a matter of compromise, that the process of
12 collective bargaining as we see it is not black and white.
13 When the parties -- negotiation is defined, collective bargain-
14 ing is defined in Section 8(d) of the Act; it involves a nego-
15 tiated agreement for any question arising thereunder. That's
16 where you get the grievance and arbitration, adjustment of
17 grievances provision of our national labor laws. For example --

18 QUESTION: When the unions struck to demand that
19 Amax join the multiemployer group, didn't the NLRB file an
20 unfair labor practices charge against them?

21 MR. GRUENDER: Well, the employer filed an unfair
22 labor practice charge and the National Labor Relations Board
23 issued a complaint. Eventually that complaint was found to be
24 meritorious by the Board and the court of appeals that the
25 union struck to force Amax into that "Peabody Group" or other

1 multiemployer unit. Now, let me give you a hypothesis that you
2 might want to compare, because it's keyed to the understanding
3 of what collective bargaining is, and you must make a determina-
4 tion on that issue, and if you are to determine if an 8(b)(1)(B)
5 representative and a trust representative or an employer's
6 representative on the trust, is engaged in collective bargain-
7 ing. We must understand the process.

8 The process of collective bargaining can be roughly
9 divided into two basic categories. One, where you're negotiat-
10 ing to obtain an agreement or to fashion an agreement. Once that
11 agreement is fashioned, collective bargaining does not end.
12 As a matter of fact, you then get into the grievance and arbi-
13 tration process which has been sometimes called the administra-
14 tion of the collective bargaining agreement.

15 The collective bargaining representatives continue
16 and in a multiemployer type of bargaining situation the employer,
17 quite often there'll be what we call joint grievance procedures.
18 That is to say, the employer representative, the union repre-
19 sentative, will sit on a grievance panel, and one of the
20 employers who is a member of that bargaining unit, multiemployer
21 bargaining unit, will come in, he's been violating the agree-
22 ment. The management representative and the union representa-
23 tive may be sitting in judgment on a management representative,
24 and sometimes the management representative votes against the
25 other management representative. And vice versa, for the union.

1 The process of collective bargaining, that's the adjustment of
2 grievances, has been undisputedly and uniformly, where a multi-
3 employer bargaining situation arises and the employer objects
4 to joint resolution of grievances by a multiemployer group and
5 says, look, they aren't collective bargaining representatives,
6 they're adjusting grievances concerning the interpretation, appli-
7 cation, and meaning of this agreement. We don't want them to do
8 that, and says, we're not going to do that. The Board will
9 automatically find them to be 8(b)(1)(B) representatives and
10 not force the employer to accept joint resolution of grievance
11 committees. On the other hand, the process of administering
12 a trust, once it's negotiated -- and that's done at the table,
13 negotiating the trust, in this case some of it's done by the
14 trustees, as Justice Stevens has pointed out, or pointed out other
15 sections of the trust, where they actually engage in negotia-
16 tions or creation of provisions of the so-called contract or
17 agreement.

18 But once that trust -- or, it's just like a collec-
19 tive bargaining agreement, and as a matter of fact, this trust
20 is incorporated word for word into the agreement. The trustees
21 are authorized, specifically, under the agreement, to interpret,
22 apply, and adjust, and settle its terms. Literally do what
23 the collective bargaining representatives do with grievances.

24 Well, anyway, once that occurs, the normal collective
25 bargaining process of settling disputes that arise concerning

1 the meaning and application or the interpretation of a question
2 arising under an agreement is what? It's normally through the
3 grievance and arbitration procedure culminating in the compul-
4 sory arbitration. That's so commonplace in our lexicon of labor
5 law that everybody just accepts it.

6 The very same process occurs on a trust fund. When
7 the -- and remember the statutory choice is deliberate here.
8 Congress was aware of compromise being an essential ingredient
9 of collective bargaining. Congress had many options available
10 to set up trust funds. They chose the compromise between labor
11 and management and they also chose the same collective bargain-
12 ing methods of adjustment that they foster in that Act.

13 For example, they said, instead of just establishing
14 a separate organization we're going to -- in order to make sure
15 the union does what's right, we're going to subject them to the
16 conflict that occurs sometimes between labor and management.

17 That's the best way to insure to employees the best deal.

18 I'll get into that in just a minute because it's very crucial,
19 it seems to me, to understand the advantage to the employees.

20 In other words, I believe one of the myths here is that people
21 are thinking that the sole benefit of the employees will never
22 be taken care of by the employer or the union, and that for
23 some reason the employer is always trying to undermine the
24 union or the employees and vice versa. That's not true.

25 The key factor with most employers is, once the

1 agreement is made, is to make sure it's enforced, and that the
2 beneficiaries of the agreement get the best of it. And there
3 are quite often reasonable men disagreeing over what is the best
4 way to do it, are both looking out for the best interests of
5 the beneficiaries.

6 Insisting that employees get paid the highest wages in
7 our country is not always good for the employees, as they some-
8 times find themselves priced out of the market and gone. So an
9 employer who resists what appears to be a liberal wage demand
10 may in fact be benefiting the rest of the beneficiaries, the
11 employees, in helping save the business. The same thing is
12 true for an unwarranted claim on a trust. If an employer
13 representative resisted, or a union, he may be in fact prevent-
14 ing a wage, the assets or corpus of the trust, for other bene-
15 ficiaries. The interests of all, sometimes, are not necessarily
16 served by making a liberal interpretation of the fund so that it
17 pays out things without regard to what were the basic assump-
18 tions when it was started.

19 QUESTION: Now, Mr. Dalton, earlier, in response to
20 questions, conceded that the conduct here constituted coercion.
21 Is what you're telling us that coercion may never appropriately
22 be applied to a trustee, that the very concept of a trust and a
23 trusteeship is incompatible with being subject to coercion from
24 anyone on any subject?

25 MR. GRUENDER: No, sir. I believe that just as in the

1 instance where -- and I think the law is, that just as in the
2 instance where a union cannot strike to compel an employer to
3 agree to joint grievance arbitration procedures or joint, in a
4 multiemployer bargaining context, that same reason exists to jus-
5 tify that he cannot be struck or coerced to select as a trustee
6 someone who he would not have an opportunity to have confidence
7 and trust in.

8 Now, once the distinction -- there's a distinction
9 you've got to make, because they're polevaulting over, the
10 Government, the union -- once an employer agrees to engage in
11 multiemployer bargaining, he doesn't have a right to say, then,
12 if we'd have joined the BCOA -- I don't have a right to then say
13 the president of BCOA will be myself, or my law associate here
14 or somebody else. I don't have a right to select who that
15 representative is. But once I commit to the joint bargaining,
16 once an employer commits to a multiemployer trust, and the cases
17 are legion on that, he doesn't have a right to stand above all others
18 and select who the trustees are going to be. But, just like in
19 the situations of the joint grievance procedure -- the Teamsters
20 are the most familiar kind of thing, tripartite kind of a
21 joint grievance procedure -- once an employer says, I'm not
22 going to agree to joint bargaining, then it completely defies
23 the whole federal policy and it subverts it, of unit by unit
24 bargaining, to say to him that he has to then put up with multi-
25 employer trusts. Remember, multiemployer trusts do not exist

1 outside of multiemployer bargaining. They are a creature of it.
2 The issue, the cardinal issue in this case before the parties
3 was, will I be compelled to be bound by a bargaining group,
4 which does not represent their interests?

5 In this case it wasn't even for the benefit of the
6 employees, if that's the touchstone of collective bargaining.

7 What are the things they say about, what are some of
8 the myths about multiemployer trusts? They say they're cheaper
9 for the employers. They say they're better benefits. They
10 also say that they're more portable. There's less liability
11 for the employers. None of those are true today. Amax --

12 QUESTION: Mr. Gruender, may I interrupt just a second?

13 MR. GRUENDER: Yes, sir.

14 QUESTION: It doesn't seem to me that the issue is
15 whether it's appropriate to bargain over whether you can join
16 a multiemployer trust. You would object to the trust even if
17 you had, even if you could appoint the employer trustee, it
18 seems to me.

19 MR. GRUENDER: You mean on the basis that it wasn't
20 as good? That was the thing that moved them to that point, but
21 also the interests of BCOA trustees as opposed to the interests
22 of the employees at Belle Ayr were adverse. There was no way
23 that the Belle Ayr, that the BCOA trustees could act in the best
24 interests of the Belle Ayr employees.

25 QUESTION: But that's a reason why you don't want to

1 participate in the multiemployer trust.

2 MR. GRUENDER: Yes, sir.

3 QUESTION: And that's totally independent of who the
4 trustee is.

5 MR. GRUENDER: Yes, sir.

6 QUESTION: And -- but it is true, is it not, that
7 there are many multiemployer trusts in which one employer is
8 not necessarily a member of the employer association that is
9 primarily responsible for the particular trust?

10 MR. GRUENDER: Where he agrees to participate -- and
11 the cases on that are clear -- once you agree to participate in
12 multiemployer bargaining, you have a right to come in and
13 designate who the representative --

14 QUESTION: Some of your argument sounds as though
15 you're arguing that, well, that you shouldn't be forced to par-
16 ticipate in this multiemployer trust. Well, no one suggests
17 you have to.

18 MR. GRUENDER: Well, on the contrary --

19 QUESTION: You just want to avoid the strike to make
20 you.

21 MR. GRUENDER: No, no. There are permissive sub-
22 jects --

23 QUESTION: You could just bargain to impasse and then
24 see who can win.

25 MR. GRUENDER: The issue before this Court is, are

1 these people collective bargaining representatives or not?

2 QUESTION: I know, I know.

3 MR. GRUENDER: And if, in fact -- and they say that
4 -- 30 percent of our compensation package in this country today
5 is fringe benefits -- and if they say, and we all agree, that
6 fringes, fringe benefit funds are mandatory subjects of bargain-
7 ing, and so are wages, hours, and other terms and conditions of employ-
8 ment, which are handled by joint grievance representatives at
9 a joint grievance procedure under a multiemployer trust. But
10 it is very clear that the law does not permit the union to simply
11 strike to force the employer to select as his representative to
12 be bound by the representatives in a joint grievance procedure.
13 But, on the other hand, the issue here is --

14 QUESTION: I understand what the issue is -- I know
15 what the issue is --

16 MR. GRUENDER: What's the difference?

17 QUESTION: But nobody claims that you have to do it.
18 I mean, all you --

19 MR. GRUENDER: Yes. They claim that the union is en-
20 titled to strike the employer to force him to be bound by the
21 representative of a multiemployer trust --

22 QUESTION: You don't have to accede, though. Nothing
23 in the law says that even if -- nothing says you have to agree,
24 just because somebody strikes.

25 MR. GRUENDER: No, but there is a provision in the law

1 that it is not right for a union to strike to compel someone
2 to select as their representative --

3 QUESTION: I understand.

4 MR. GRUENDER: -- someone who cannot --

5 QUESTION: I understand. If you win, you don't have
6 to bargain to impasse. That's what you're saying.

7 MR. GRUENDER: No, that is -- the point is not, whe-
8 ther you win. If it's a matter of winning or losing, as you so
9 aptly have pointed out, our client has stood their ground. The
10 question is whether or not it encourages bargaining. There are
11 other employers who are not as, perhaps as resolute as our
12 client, and were able to persevere in the pressure that they
13 were subjected to. The question is if what the trustees do is
14 essentially the same thing in administering the terms, adjusting
15 the grievances under the trust agreement, or as Justice Stevens
16 has pointed out, in fact setting a contribution level, what
17 collective bargaining representatives do, why is it fair to
18 say that they cannot strike to force you to accept the BCOA
19 representatives as your grievance representatives, but it is
20 okay to be bound by another bargaining unit's representatives
21 who also do the same thing for something that accounts for only
22 30 percent of the wage package?

23 So, what we're saying is that -- what we're really
24 saying in our argument is that the duties of collective bar-
25 gaining representative and the duties of trust fund representative

1 -- remember to look at the language in the statute. This
2 is not just by chance they're called employer representatives,
3 employee representatives; and as a matter of fact, instead
4 of it's calling a third person as an arbiter, he's called
5 the neutral. The parties recognize the conflict inherent.

6 Incidentally, in a multiemployer bargaining --

7 QUESTION: You haven't mentioned ERISA at all.

8 MR. GRUENDER: Well, in ERISA it merely reemphasizes
9 what in fact the common law was with respect to 302(c) trusts
10 before and codifies them. And it also recognizes the fact of
11 life that practically all of the trustees, most of them, in a
12 multiemployer situation are in fact the collective bargaining
13 representatives, so that's fine, there's no problem with that.
14 And that there is nothing inconsistent with a person being a
15 fiduciary and a bargaining representative. As a matter of
16 fact, under other statutes they have to be, the union has to
17 be. What's the duty of fair representation -- ?

18 QUESTION: You can wear two hats, but as mentioned in
19 the brief, you can't wear them both at once.

20 MR. GRUENDER: The day has gone when we can look at a
21 union representative as some big monster who's only interested
22 in union goals.

23 QUESTION: The trustee has duties both under the
24 common law or equity --

25 MR. GRUENDER: So do collective bargaining representatives.

1 representatives.

2 QUESTION: And under the statute now enacted by Con-
3 gress called ERISA. And under ERISA there are fiduciary duties.

4 MR. GRUENDER: Well, he had them before, sir.

5 QUESTION: And they're not collective bargaining
6 duties --

7 MR. GRUENDER: Well, they are collective bargaining
8 duties, in our opinion.

9 QUESTION: Imposed by ERISA?

10 MR. GRUENDER: Well, ERISA doesn't impose collective
11 bargaining duties.

12 QUESTION: No.

13 MR. GRUENDER: The National Labor Relations Act de-
14 fines collective bargaining duties and the provision of the
15 National Labor Relations Act is 302(c)(5). Now, Nedd v. Mine
16 Workers clearly stated that ERISA did nothing more than codify
17 what 302(c)(5) and the common law of trusts provided prior
18 to that --

19 QUESTION: Or equity.

20 MR. GRUENDER: So, our point is that the conflict
21 that they say exists between employer and union representatives,
22 I think one of the points the briefs makes, I think, that the
23 employer might have to make a judgment about another employer
24 and there'd be a conflict of interest. That happens all the
25 time in collective bargaining, that an employer passes judgment

1 on another employer, particularly, only, in multiemployer bar-
2 gaining. There's nothing inconsistent with that at all.

3 QUESTION: I'm a little puzzled by your seeming to
4 merge, maybe you didn't intend to merge the functions of the
5 collective bargaining representative and the functions of the
6 trustee. Now, it's true that a collective bargaining repre-
7 sentative has a fiduciary obligation, but he owes that obliga-
8 tion just to one side, would you not agree?

9 MR. GRUENDER: No, I do not agree at all. For
10 example --

11 QUESTION: Wait a minute, wait a minute. Don't you
12 think a collective bargaining representative of the union owes
13 his obligation to the union and not to the employer?

14 MR. GRUENDER: At what point? After an agreement is
15 reached or thereafter? Once it's reached he holds an obligation
16 to make sure the terms and provisions of that agreement are
17 carried out.

18 QUESTION: I'm talking about reaching the agreement.
19 In coming to the agreement all of his obligations and duties
20 are to the people he represents just as an advocate in this
21 Court owes the obligations to to his client and to the Court.
22 Now, on the other hand, a trustee of the fund owes his obliga-
23 tion to the totality, does he not? Not just to the person who
24 designated him but to the fund itself and the purposes of the
25 fund?

1 MR. GRUENDER: A BCOA collective bargaining represen-
2 tative has the same obligation to all of the members of the
3 association -- the union, to all the members of the union --
4 as he would if he were a trustee. Now, as far as the exclusiv-
5 ity, is the collective bargaining representative like a lawyer?
6 I don't think so. The law is much more complex on that.

7 QUESTION: Well, certainly, the Chief Justice is
8 correct that in the collective bargaining process itself, before
9 the agreement is reached, or alternatively in the processing of
10 a grievance under the agreement, a collective bargaining repre-
11 sentative owes his exclusive and undivided loyalty to either the
12 union or the employer? The person he represents.

13 MR. GRUENDER: Before an agreement is reached?

14 QUESTION: The association or person whose agent he
15 is.

16 MR. GRUENDER: Subject to the law --

17 QUESTION: Like any agent?

18 MR. GRUENDER: Subject to all the requirements of the
19 National Labor Relations Act, some of which impose obligations
20 on the employer's representative to watch out for the interests
21 of the employers. That's -- black and white.

22 QUESTION: Can a collective bargaining representative as
23 defined in the National Labor Relations Act sit on a grievance
24 panel, administering a collective bargaining agreement?

25 MR. GRUENDER: Can a collective bargaining

1 representative?

2 QUESTION: Yes.

3 MR. GRUENDER: Yes.

4 QUESTION: Well, then, in that case I take it he might
5 well have occasion, as you have pointed out, to vote against --
6 if he's the management representative, he might nonetheless
7 vote against one of his fellow managers.

8 MR. GRUENDER: In the multiemployer situation they do
9 it every day.

10 QUESTION: But he is not then acting as collective
11 bargaining agent.

12 MR. GRUENDER: I beg your pardon, sir, he is.

13 QUESTION: He can wear two hats but he can't wear
14 them both at once, as we said earlier.

15 MR. GRUENDER: Well, I don't agree with that, sir.
16 When a management representative sits on a joint grievance
17 panel and an employer comes before him, another employer, a
18 competitor, as a matter of fact, comes before him and he has to
19 now decide, did this man fire this man unlawfully or did he
20 not, many times employer representatives have voted, based on
21 the facts, they become like -- unions and management in those
22 situations become like umpires and they vote, well, yeah, we
23 believe he violated the contract, he fired him without just
24 cause, or he didn't pay him the right wages on the thing, and
25 he'll vote against the management person. That happens every

1 day in collective bargaining. They are collective bargaining
2 representatives and nobody questions it. And they are doing
3 what they believe to be their duty, to carry out the terms of
4 the agreement. As a matter of fact, once the parties reach
5 agreement, to say that the union doesn't have any conflict
6 among its members is to ignore reality. Sometimes the employees
7 are fighting and the poor union would like to have the employer
8 decide the question instead of being involved with a conflict
9 between their members: who gets which job? Let's say these
10 trustees are sitting there and there's \$10 to spend for new
11 benefits. Half of the membership want a dental plan; another
12 one wants vision; another one wants major medical; and another
13 one wants additional maternity. And the union business agent
14 would rather have a management man make that decision. He
15 doesn't want to go back to the union hall and listen to the
16 union people complain about how he didn't do a thing. In
17 other words, they have conflicts.

18 QUESTION: I've been listening very carefully to what
19 you say and I read your brief, but you know my problem? The
20 Government in its brief very carefully points out legislative
21 history which says you are wrong. And neither in your brief nor
22 today have you pointed to one piece of legislative history that
23 helps you. Am I right? /right?

24 MR. GRUENDER: Well, the legislative history, in my
25 opinion, we didn't address that because I don't think the

1 legislative history is dispositive, or I don't believe it's that
2 conclusive. I think it --

3 QUESTION: Isn't it helpful?

4 MR. GRUENDER: I think it suggests certain things but
5 you've seen legislatures come and go, Your Honor.

6 QUESTION: It's really not helpful to you.

7 MR. GRUENDER: That's not it; really. I don't believe
8 it's helpful to them. I don't think it says what they think it
9 means. I don't think that something dropped out of a passage
10 in Congress is that significant, particularly in the context
11 of this particular legislation and the specific statutory lan-
12 guage that was used. The section of the Act, 501(3) that says,
13 the term "representative" as used consistently throughout the
14 Act; the definition of "section" in Section 2; the clear delinea-
15 tion of the employer and employee representatives have a speci-
16 fic meaning, at least to employer and employee representatives;
17 and the use of the term "neutral." Now, that means that some-
18 body has a flavor to them, or a bias, if you will. Now, what I
19 mean to say, and one of the myths here, is that -- and I've
20 pointed it out, it's not in the suit -- they say that the
21 destruction of multiemployer trusts will come about as a result
22 of this.

23 All we can say is that that's just simply not true.
24 For example, if this particular union wished to maintain the
25 same program, it could have gone to the bargaining table and

1 insisted that the employer put up a duplicate fund, not with
2 the same, with the representatives, but with the employers'
3 representatives, and could have offered reciprocity to give
4 them the portability, it could have offered the same benefits,
5 and could have struck for that and there would have been no
6 violation of the law, in our opinion.

7 If, on the other hand, they insisted on forcing him
8 into another bargaining unit, a bargaining unit which in fact
9 has a long history -- I need not cite authority for it -- of dis-
10 ruptions, labor disputes, which have caused problems with
11 those funds -- that not only does an injustice to the Belle Ayr
12 employees, who had nothing to do with those disputes and dis-
13 ruptions and could do nothing to prevent them through the
14 grievance or arbitration procedure or any other way, it just
15 does violence to the whole procedure of bargaining unit by unit.

16 No destruction of collective bargaining is going to
17 come about as a result of this position. As a matter of fact,
18 multiemployer trusts will stand or fall on their ability to
19 provide to the employees whom they cover, and to the employers
20 that they serve, what they hold themselves out to do, which is
21 better benefits at less cost, with the same amount of porta-
22 bility. That, frankly, they have had a lot of favored treat-
23 ment in law. Forty-year amortization schedules as opposed to
24 30, no -- very seldom are they covered with termination insur-
25 ance. So they've had a little different set of rules to play

1 with and, frankly, many of the employers have been able to
2 develop better programs for their employees at less cost.
3 Now, there is no reason in God's world that I can see or in the
4 National Labor Relations Act or reason or logic to require
5 employers to be subjected to demands that they have representa-
6 tives determining those fringe benefits, or be compelled to
7 accept the strike, or take a strike, on an issue like that
8 when those people stand almost on the same footing, in terms of
9 function, from the standpoint of the labor laws, as an
10 8(b)(1)(B) representative who is adjusting the grievances con-
11 cerning the provisions of the collective bargaining agreement.

12 QUESTION: Mr. Gruender, you haven't really argued
13 this, but I've just been reflecting on your argument a little
14 bit. Supposing you represented BCOA instead of just one
15 operator and the union said to BCOA, we want you to designate
16 John L. Lewis, Jr., as the employer trustee on the fund. Under
17 your view, that's essentially -- and then they struck on that.

18 MR. GRUENDER: They struck the BCOA?

19 QUESTION: Yes.

20 MR. GRUENDER: And I represent the BCOA?

21 QUESTION: You say that BCOA, just say, I want to pick
22 my own representative, and they say, no, no, we want John L.
23 Lewis, Jr., or somebody like that.

24 MR. GRUENDER: The union did that?

25 QUESTION: The union did it. If the union did that,

1 under their view of the law, he would not be a representative
2 and that would be a perfectly proper strike, wouldn't it?

3 MR. GRUENDER: That's their view of the law. I
4 think they're dead wrong. I think the law doesn't support that
5 kind of a demand. I think that when you understand what the
6 trustees do, that there is nothing inconsistent between having
7 fiduciary obligations and being a collective bargaining repre-
8 sentative, and ERISA said so. And incidentally, in Vaca v.
9 Sipes, the Miranda case, demonstrated that collective bargain-
10 tive bargaining representatives literally are living by fidu-
11 ciary standards. They have to. And the employer likewise.
12 Times are changing. There is nothing inconsistent with them
13 having both types of functions, and acting in the best interests
14 of the beneficiaries in the process, and the best interests of
15 the beneficiaries of the process might be fighting the union on
16 a particular claim which may not have merit, and that may be the
17 best interests of the beneficiaries because it would avoid a
18 wasting of the assets, a destruction of the actual assumptions,
19 for example, on which the trust was based, so that the rest of
20 the beneficiaries would have a benefit.

21 But the Board's error, in our opinion, is best evi-
22 denced, and the union's error is the same, is they confuse the
23 thing. Look at Footnote 12 on page 20 of their brief, where
24 they state that -- they mix up the fact that fringes are a manda-
25 tory subject and they said, well, since the trustee representative

1 is involved in that, that's a mandatory subject too. That's
2 just like saying, wages, hours, and working conditions are a
3 mandatory subject and the collective bargaining representative
4 who determines the wages and hours and working conditions is
5 the same.

6 I draw your attention to a case which I did not --

7 MR. CHIEF JUSTICE BURGER: Your time has expired now.
8 If you'll just mention the case, briefly.

9 MR. GRUENDER: The case is Sinai Hospital. Inciden-
10 tally, I heard a comment here about a reply brief. I never re-
11 ceived a reply brief from the Government.

12 MR. CHIEF JUSTICE BURGER: Would you see the Clerk
13 about that? I think there is one.

14 MR. GRUENDER: I have not received it, so I am unable
15 to answer you. I have seen a reply brief from the union and
16 I've hit most of their arguments.

17 QUESTION: There are two. There are
18 two of them.

19 MR. GRUENDER: I have not seen the Government's brief.
20 If there is a reply brief from them, that's news to me.

21 ORAL ARGUMENT OF HARLON L. DALTON, ESQ.,

22 ON BEHALF OF THE PETITIONER

23 NATIONAL LABOR RELATIONS BOARD -- REBUTTAL

24 MR. DALTON: I just have three quick points, actually
25 four. With respect to the reply brief, I take it it was served

1 in the ordinary course and I can't really say more than that.

2 QUESTION: It's dated April 21, filed in the Clerk's
3 Office. Is that in time?

4 MR. DALTON: Yes. It was one week before today.
5 Mr. Chief Justice, I just want to clarify my concession with
6 respect to coercion. That concession is limited to the
7 acknowledgement that striking to induce an employer to contribute
8 to a pension fund where the trustees have already been selected,
9 that that strike is in a sense coercion, but certainly I'm not con-
10 ceding that that's a violation of Section 8(b)(1)(B) or that in
11 this case the union was attempting to coerce Amax to participate
12 in multiemployer bargaining. That confusion of multiemployer
13 bargaining and participation in a multiemployer trust fund, I
14 think, is something that --

15 QUESTION: Mr. Dalton, would you respond to the ques-
16 tion I put to your opponent --

17 MR. DALTON: Yes.

18 QUESTION: A moment or two ago? Could the union
19 strike against an association and say, we want you to designate
20 Mr. X as the employer trustee on the pension fund?

21 MR. DALTON: No, I think not.

22 QUESTION: Why not?

23 MR. DALTON: For two reasons. First, in my mind, that
24 trustee, that suggested trustee by the union could well be
25 characterized as a union trustee and would thus violate the

1 balancing of employer-appointed and union-designated trustees
2 required by Section 302(c)(5).

3 QUESTION: No, if they -- what they'd do is say we want
4 the employer to select a trustee from the following list, but
5 the employer can make the selection and he will be the employer
6 trustee.

7 QUESTION: That wouldn't be a mandatory subject of
8 bargaining.

9 MR. DALTON: That's my second point. Yes, that would
10 be a permissive subject and therefore the employer would not
11 be obligated.

12 QUESTION: Would it violate the provision that
13 prohibits the union from trying to designate the employer's
14 collective bargaining representative?

15 MR. DALTON: I'm sorry?

16 QUESTION: This case arises as a violation of whatever
17 statute it is that says the union cannot try to coerce the
18 employer into selecting a representative.

19 MR. DALTON: Yes.

20 QUESTION: Now, would he be a representative for
21 purposes of that section?

22 MR. DALTON: No, he wouldn't but nevertheless the
23 union's demand would not be a mandatory subject for collective

24 QUESTION: Well, it wouldn't be mandatory, it would
25 be permissive. It isn't even permissive if the man is a

1 representative.

2 MR. DALTON: Well, my point clearly is the man is not
3 a representative for purposes of Section 8(b)(1)(B) so then
4 the question is, as it is here, assuming that the trustees are
5 not collective bargaining representatives, then the question is,
6 whether or not the union demand is a mandatory or permissive
7 subject of collective bargaining. If mandatory, then the
8 employer must take its part. If not, then the employer
9 need not.

10 QUESTION: The union could say, to avoid your sugges-
11 tion that he would become a union representative, say the union
12 just said, we will not, we insist that you do not appoint
13 Mr. X, the man you had before. He's been a pest in all our
14 negotiations; we don't want him on the trust fund. They could
15 do that, though?

16 MR. DALTON: My position is that the union could make
17 that request or demand, but the employer --

18 QUESTION: Without violating this statute?

19 MR. DALTON: Without violating Section 8(b)(1)(B);
20 that the employer need not accept it and that the union would
21 not be entitled under the Act to bargain to impasse or strike
22 over that issue. That's the distinction.

23 I have one other response, which is to your earlier
24 question about salvage rates, though I wonder why I want to
25 climb back in that pit. But, to the extent that trustees are

1 authorized to determine royalty rates, they must do so in the
2 interest of the beneficiaries of the trust and not in order to
3 advance the interests of either the employer or the union.

4 QUESTION: You mean they always take the highest pos-
5 sible rate?

6 MR. DALTON: If that's in the interest of the benefi-
7 ciaries of the trust.

8 QUESTION: Well, it surely would be. I think you
9 shouldn't have climbed back into that pit.

10 MR. DALTON: I've got the red light. I'm going to
11 sit down. Thank you.

12 MR. CHIEF JUSTICE BURGER: Thank you, gentlemen. The
13 case is submitted.

14 (Whereupon, at 11:14 o'clock a.m., the case in the
15 above-entitled matter was submitted.)
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

1
2 North American Reporting hereby certifies that the
3 attached pages represent an accurate transcript of electronic
4 sound recording of the oral argument before the Supreme Court
5 of the United States in the matter of:

6 NO. 80-289
7 UNITED MINE WORKERS OF AMERICA, LOCAL NO. 1854, ET AL.

8 V.
9 NATIONAL LABOR RELATIONS BOARD ET AL.

10 &
11 NO. 80-692
12 NATIONAL LABOR RELATIONS BOARD
13 V.
14 AMAX COAL COMPANY, A DIVISION OF AMAX, INC., ET AL.

15 and that these pages constitute the original transcript of the
16 proceedings for the records of the Court.

17
18
19
20
21
22
23
24
25
BY: Will J. Goh

RECEIVED
SUPREME COURT, U.S.
MARSHAL'S OFFICE

1981 MAY 5 PM 5 04