

Supreme Court of the United States

OCTOBER TERM, 1970

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In the Matter of:

Docket No. 40

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NATIONAL LABOR RELATIONS BOARD, :
Petitioner, :
vs. :
LOCAL 825, INTERNATIONAL UNION :
OF OPERATING ENGINEERS, AFL-CIO :
and :
BURNS AND ROE, INC., et al., :
Petitioners, :
vs. :
LOCAL 825, INTERNATIONAL UNION :
OF OPERATING ENGINEERS, AFL-CIO :
----- X

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Place Washington, D. C.

Date November 18, 1970

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C O N T E N T S

ARGUMENT OF

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IN THE SUPREME COURT OF THE UNITED STATES

OCTOBER TERM, 1970

NATIONAL LABOR RELATIONS BOARD,

Petitioner,

vs.

No. 40

LOCAL 825, INTERNATIONAL UNION
OF OPERATING ENGINEERS, AFL-CIO

and

BURNS AND ROE, INC., ET AL.,

Petitioners,

vs.

No. 42

LOCAL 825, INTERNATIONAL UNION
OF OPERATING ENGINEERS, AFL-CIO

Washington, D. C.,

Wednesday, November 18, 1970

The above-entitled matters came on for argument at
1:47 o'clock p.m.

BEFORE:

WARREN E. BURGER, Chief Justice
HUGO L. BLACK, Associate Justice
WILLIAM O. DOUGLAS, Associate Justice
JOHN M. HARLAN, Associate Justice
WILLIAM J. BRENNAN, JR., Associate Justice
POTTER STEWART, Associate Justice
BYRON R. WHITE, Associate Justice
THURGOOD MARSHALL, Associate Justice
HENRY BLACKMUN, Associate Justice

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1 P R O C E E D I N G S

2 MR. CHIEF JUSTICE BURGER: We will hear arguments
3 next in No. 40, National Labor Relations Board vs. the
4 International Union of Operating Engineers.

5 Mr. Ordman, you may proceed whenever you are ready.

6 ARGUMENT OF ARNOLD ORDMAN, ESQ.,

7 ON BEHALF OF THE NLRB

8 MR. ORDMAN: Mr. Chief Justice, may it please the
9 Court, these two cases consolidated here are here on writs of
10 certiorari from the Court of Appeals for the Third Circuit.

11 In broad terms, the questions presented in both of
12 these cases is whether the union, Local 825 of the Operating
13 Engineers, violated section 8(b)(4)(B) of the National Labor
14 Relations Act, the so-called secondary boycott provision, by
15 exerting coercive pressures upon neutral employers who sup-
16 ported its dispute with the primary employer, the White
17 Construction Company.

18 Now, that question can be further refined. All
19 parties and the Board and the court below are in agreement
20 here that the union did exert coercive pressures as defined by
21 section 8(b)(4)(B) upon neutral employers. Now, that statu-
22 tory section further requires for purposes relevant here that
23 such coercive conduct have as an object forcing or requiring
24 an employer to cease doing business with any other person.

25 Now, this is the pivotal issue in the case. The

1 Board found that the union's coercive conduct had cessation of
2 business as it read the statute, in a statutory sense, as an
3 object of its conduct, and the Board therefore found the viola-
4 tion of section 8(b)(4)(B). The court below disagreed.

5 Unlike the Board and unlike other courts of appeals
6 which considered this issue, the court below reads the language
7 in the statute quite literally. On the basis of that literal
8 reading, the court below held that the proof was insufficient
9 to prove that the union had an object to -- to have a cease
10 doing business object, because the union did not, as the court
11 saw the case, ask for a total cessation of business.

12 Now, the underlying facts at issue, the instant labor
13 dispute, arose at a construction site in Oyster Creek, New
14 Jersey, where Burns and Roe, Inc., a general contractor, was
15 building a \$68 million nuclear power plant for the New Jersey
16 Central Power and Light Company.

17 Burns and Roe, the general contractor in charge of
18 this project, had no employees of its own, it delegated all the
19 -- no construction workers -- it delegated all the construction
20 work to three subcontractors, the White Construction Company,
21 Chicago Bridge and Iron Company, and Poirier and McClane
22 Corporation.

23 Now, all these three subcontractors had among their
24 employees members of the Local 825 Operating Engineers Union.
25 Local 825 had contracts with two of the subcontractors, Chicago

1 Bridge and Poirier, it had no collective bargaining agreement
2 with Burns and Roe, the general contractor, nor with the White
3 Construction Company.

4 Now, White's job, one of the three subcontractors,
5 each job under each subcontractor was to build this nuclear
6 power plant, the reactor building of the nuclear power plant.
7 And White's equipment included, among other things, a piece of
8 equipment known as an electric welding machine. And as soon as
9 White got the subcontract he assigned the operation of this
10 electrical welding machine, including starting and stopping
11 the machine, to employees of his who were members of the Iron
12 Workers Union. And Local 825, the Operating Engineers Union,
13 wanted that work and urged upon White that employees of White
14 members of Local 825 Operating Engineers, be given the job
15 of pushing the buttons which started and stopped the welding
16 machine.

17 Now, Local 825, as I pointed out, didn't have con-
18 tracts with White, the subcontractor, or with the general con-
19 tractor, and in support of its demand they presented -- they
20 proffered agreements to White and to Burns. Actually, in
21 effect, those agreements would commit White, the subcontractor,
22 and the general contractor to give all power equipment, includ-
23 ing specifically welding machines, and give that jurisdiction
24 to the Operating Engineers.

25 Now, these agreements would not only have bound the

1 signatory, White, who is doing that work, it also bound subcon-
2 tractors of the signatory so that Burns and Roe, the general
3 contractor, would have been bound to apply that subcontract to
4 White who was a subcontractor.

5 Now, neither White nor Burns yielded to this pressure
6 to sign the agreements. Now, while this dispute was going on,
7 since the parties, all the parties involved had agreed that
8 disputes of this kind, jurisdictional disputes, should be sub-
9 mitted to the national joint board for the settlement of juris-
10 dictional disputes. The dispute was submitted around October 6
11 and within a couple of weeks the national joint board for the
12 settlement of jurisdictional disputes, called the Dunlop board,
13 settled the dispute and decided in favor of the Iron Workers
14 to whom White had given the work. But the Operating Engineers
15 weren't satisfied. They didn't submit, they refused to comply
16 with that determination of the joint board and they persisted
17 in their efforts to regain the work.

18 Now, just to telescope the fact just a little bit,
19 throughout this whole period, before the joint board submission
20 Local 825 engaged in coercive efforts -- this is agreed --
21 engaged in coercive efforts by threats of work stoppages and
22 by work stoppages to compel White to change its work assignment.

23 Now, White, of course, is doing the work -- was the
24 employer doing the work in question, and Local 825, so long as
25 it observed lawful efforts in section 8(b)(4)(B), had a perfect

1 right to try to get this work. But the fact is that Local 825
2 didn't confine itself to lawful efforts. Not only did it use
3 coercive pressures against White, the employer directly in-
4 volved, it also used coercive pressures against the general
5 contractor, Burns, against the two other subcontractors, Chicago
6 and Poirier, as a means of getting White to comply with its
7 demands.

8 Now, Burns, Chicago and Poirier had nothing to do
9 with the assignment of White's work. White was the employer
10 and they had no authority with respect to assignment of White's
11 employees.

12 Now, on this state of the record, the Board found and
13 the court below agreed that this was a violation of section
14 8(b)(4)(B) of the act, which is the jurisdictional disputes
15 provision, but the Board further found that insofar as the
16 union exerted coercive pressures upon Burns, Chicago, and
17 Poirier, who were neutrals in this dispute, because of the
18 workers in dispute, the union also violated section 8(b)(4)(B)
19 of the act since an additional object of the union's pressure
20 against the neutrals was to cause a disruption of business
21 among the various employees at the job site. In the Board's
22 view, such an object, in the Board's language, although some-
23 thing less than a total cancellation of business constitutes a
24 cease doing business object within the meaning of section
25 8(b)(4)(B).

1 Now, there is no quarrel here about the jurisdictional
2 dispute finding. That is not being challenged. But very much
3 in issue is the propriety of the Board's section 8(b)(4)(B)
4 finding.

5 Q What did they ask for in the work contract?

6 A For one thing, they asked for White -- Burns,
7 rather, the general contractor, to sign the contract which
8 would have bound the general contractor and his subcontractors
9 to give this work to operating engineers. They told him unless
10 he signed the contract, there would be a work stoppage, and
11 there was a work stoppage. And they told the other subcon-
12 tractors unless operating engineers got the work, there would
13 be work stoppages, and there were work stoppages, and as a re-
14 sult of which operating engineers employed by the other two
15 subs went off the job. These were the pressures.

16 Incidentally, the court below agrees that these kinds
17 of pressures, the threats of work stoppages and work stoppages,
18 fell within the statutory disagreement -- fell within the
19 statutory definition. That finding isn't challenged here by
20 any party.

21 Now, the court below, like the trial examiner in the
22 board proceeding, gave the words, the statutory words "to cease
23 doing business" a literal reading. An object of ceasing doing
24 business to the court below meant a total and complete cessa-
25 tion of doing business, and intent to cause a disruption or

1 successive disruptions in the court's view was not enough. Ac-
2 cordingly, the court below held that the statutory criteria for
3 the finding of a violation, mainly the object test, was not
4 met. This was not, the court below thought, the kind of clas-
5 sical boycott, secondary boycott which Congress was after.

6 Now, our position is that the court below erred. I
7 suppose much could be made of the fact, if Your Honors please,
8 that a \$68 million budget was repeatedly interrupted by a fight
9 as to who was to push a button on an electric welding machine,
10 but I don't want to make light of it. This case, like National
11 Woodwork, like others this Court has before it, reflects the
12 deep and understandable concern of the unions who are trying to
13 preserve their job opportunities and their job security in the
14 face of automation and increasing technology. This Court has
15 talked about it often, basically in the National Woodwork case,
16 among others.

17 Insofar as the unions sought to preserve its work op-
18 portunities for the employees it represented, and insofar as it
19 used lawful efforts, it was entitled to protection. Our posi-
20 tion here, however, is that the union went beyond lawful
21 grounds. We submit that even if the court below was right and
22 that the only possible reading of cease doing business is a
23 total cessation of business, we believe the court erred in this
24 regard on the side of literalism, and we think a few basic
25 postulates established by this Court confirm our position.

1 Now, first, the basic thrust of the so-called secondary
2 boycott provision, that is 8(b)(4)(B), formerly 8(b)(4)(A), is
3 that it is designed to protect condescending employers from
4 involvement in pressures and controversies not their own. That
5 was the congressional intent which was documented in the legis-
6 lative history and this Court has given the matter uniformity,
7 confirmed that in its own decisions as far as back as Denver
8 Building, in 341 U.S., and at least as recently as National
9 Woodwork in 386 U.S.

10 No one in this case, no one evern suggests that
11 Burns, the general contractor, and Chicago Bridge and Poirier,
12 were anything other than neutrals in the dispute between White
13 and Local 825. No one but White could assign the work that was
14 in question. White was the primary, in fact, and the purpose
15 and effect of the union's pressures on the other three compan-
16 ies was to involve them in a dispute which was no part of
17 their's, no part of their problem.

18 Now, the second proposition: A literal reading of
19 section 8(b)(4)(B) and its companion provision, section
20 8(b)(4)(D), is in our view, and we believe you have so held,
21 a literal reading of those sections is an inadequate basis for
22 determining the statutory reach.

23 It would be an imposition on your time, if Your
24 Honors please, and my time is also limited, to belabor the
25 point that the statutory provisions in section 8(b)(4)(B) and

1 section 8(e) were the product of congressional compromise, and
2 that this conflicting compromise is reflective in statutory
3 language which, if I can understate the matter, is somewhat
4 lacking in precision. And I think it was this lack of language
5 precision which prompted, I think, Mr. Justice Harlan to make
6 the comment in National Woodwork, which was a split opinion,
7 and Mr. Justice Harlan commented that both sides of today's
8 division in the court agree that in pursuing the search for
9 the true intent of Congress, we should not stop with the
10 language of the statute itself and must look beneath it to the
11 legislative history.

12 We submit that the court below rested on the naked
13 language of the statute and failed to carry out the mandate.
14 Now there is a proscribed object, a proscribed object such
15 that the statute says one of them is to cease doing business,
16 need not be the only or even the predominant object of conduct
17 within the ban of section 8(b)(4)(B).

18 The court made much of the fact that, after all,
19 the real role of the union here in all its activities against
20 all the employers was not to bring about a conduct of cessation
21 of business but what they wanted was the work, but the work
22 wasn't given to them, and that their real object, their real
23 goal is to get the neutrals, the secondaries, to pressure the
24 primary into hiring operating engineers. That was the burden
25 of the opinion, and we conceded, and the Board so found, and

1 the finding was the crux of its section 8(b)(4)(B) holding.
2 The Denver Building again was the first of a long line of cases
3 establishing that it is sufficient, as the Board here found,
4 a cessation of business was an additional object, an object of
5 the union's conduct; and this Court again pointed out in two
6 cases that come to mind immediately, that Congress deliberately
7 substituted the words "an object" for the original bill which
8 just condemned when you do it, when you exert coercive pres-
9 sures for a purpose. They thought that was too limited and
10 substituted the words "an object," and plainly an object of
11 the union's conduct here was to bring about the kind of dis-
12 ruptions of business, the kind of work stoppages, such work
13 stoppages as would be appropriate or necessary to achieve its
14 goal, either of obtaining that work from White or conceivably
15 from compliance with the contractor.

16 Q Do you think the Board's rule on whether or not
17 this does come under 8(b)(4)(B) makes any difference?

18 A Yes, I believe, because the Board has worked in
19 this area, frankly, because it has expertise in this area, as
20 this Court is aware of. We have been before this Court any
21 number of times in this area, and I think the Board's expertise
22 is entitled to consideration.

23 Q I was just wondering, this is a pure question in
24 law as to what the statute means.

25 A Yes, I believe it is a pure question of law, and

1 I don't -- the Board's view of this does not over-bear of what
2 the court can say and, of course, the Board must and does defer
3 to the court on the question of law, but our submission is, I
4 probably meant to say, that the Board's view of the statute
5 plus the legislative history I think is entitled to consider-
6 ation, not controlling but certainly entitled to consideration.

7 Q You are talking primarily about the legisla-
8 tive history of the --

9 A 8(b)(4)(B)

10 Q -- Taft-Hartley Act of 1947 and --

11 A And the Landrum-Griffin Act of 1959, yes.

12 Q Both?

13 A Both.

14 Q Denver Building was decided before the 1959
15 act?

16 A Yes, about -- National Woodwork was decided
17 after -- and Jacksonville Terminal, which also bears here, was
18 decided after, and carries the same general content.

19 Q Do you think the amendments Congress made to
20 this legislation in 1959 has any real relevance to the ques-
21 tion here?

22 A Yes, I think they do.

23 Q If we had decided the case between 1947 and
24 1959?

25 A I think the decision would be the same.

1 Congress did state they were making an effort in 1959 to close
2 some loopholes. On the other hand, at the same time it
3 interpolated that proviso which indicated it wanted to protect
4 primary picketing. I believe so far as this case is concerned
5 the result would be the same in both, under both versions,
6 the 1947 or the 1959.

7 Q So the amendment of the language has no real
8 significance --

9 A It has no significance here. I think it just
10 solidifies. It does contain the primary proviso, the proviso
11 protecting the primary activity; on the other hand, that was
12 an interpretation which the act had been given before that
13 proviso was added.

14 Q I am a little puzzled. Perhaps you can clear
15 it up with your response to Mr. Justice Harlan that this is a
16 pure question of law. The Board, in defining this statute,
17 had to take into account the factual situation and the purpose
18 of the act and the impact of the secondary boycott in this
19 whole situation, did it not?

20 A Of course. The pure question of law --

21 Q You can't really isolate the statute --

22 A No.

23 Q -- statute from the facts and the impact, can
24 you?

25 A No, we do not. The pure question of law, I

1 submit, is the pivotal issue in this case, is whether to
2 cease doing business must be read as a naked statutory language
3 or whether we must look back to the legislative history to de-
4 termine the real meaning of that language. This is the place
5 I think where the Board and the courts -- the Board and the
6 court below, really divide.

7 The court looked at that language as the statute
8 wrote it, to cease doing business, and met only the suggestion
9 in a dictionary sense rather than looking back at the legisla-
10 tive history to see what Congress was really after. Of course,
11 once you decide the test, then of course the facts -- you then
12 must appraise the facts to see whether it meets that test or
13 the meaning of that language.

14 Q The difference in other words between the
15 facts?

16 A That is correct. That is correct, and that is
17 why, as I say, it is not a question of the actual occurrences,
18 as there is no dispute between the court and the Board as to
19 what actually happened.

20 Q Mr. Ordman, I thought one of your positions
21 was that even if the statutory language means what the court
22 below says it means --

23 A Yes, and that is the point --

24 Q -- that the facts of this case satisfy that
25 meaning?

1 A Yes, that is a point I wish to make. First, I
2 think a broad reading certainly is presented, I think we
3 prevail even on a narrow meaning and I would like to touch on
4 that --

5 Q We probably aren't too interested in that dis-
6 position.

7 A No. The court below made much of the fact
8 that the union didn't admit, they didn't say it wanted a total
9 cessation of business. I might make reference to a footnote
10 in the Board decision, to the Board decision. The fact of the
11 matter is, and it is undisputed here, the union came to White
12 -- to Burns, the general contractor. He had no employees.
13 They asked him to sign a contract which would not only bind
14 him to give this kind of work -- electrical welding work to
15 operating engineers, it would also bind the subcontractors.

16 Now the union asked the general contractor to sign
17 that contract and said if you don't you will have a work
18 stoppage, and there was. Now, if the general contractor had
19 signed that work agreement, White either -- the subcontractor,
20 either would have had to comply and achieve the union's pur-
21 pose or under his contract obligation, the general contractor
22 would have to say get off the project.

23 Now, it seems to me in that sense alone, moreover
24 we suggest --

25 Q Did the Board take this view?

1 A The Board took a broader view but it cites this
2 fact and it did decide this case on the facts, and this very
3 submission of the contract and the contract is noted in
4 footnote 6 of the Board decision. I think you will find it
5 on page 6 of the appendix, page 6 of the appendix, footnote 5,
6 the contract sought from White and Burns provided for
7 respondent's members to perform the disputed work and said
8 they couldn't subcontract any work covered by the agreement
9 unless the subcontractor agreed in writing to perform all the
10 work.

11 Besides that, we submit that the fact is that the
12 union did bring about two successive work stoppages against
13 the neutrals, which in and of themselves can be read as cessa-
14 tion of business. The fact is that the union sought here to
15 impose a wholly new working arrangement. In other words, it
16 said cease doing business with White, the subcontractor, if he
17 is going to do assign work to whomever he pleases, you can
18 only work with him under a new method which we prescribe,
19 namely that you hire operating engineers to do this work.

20 And incidentally, the suggestion is that the Board
21 didn't spell this out either because the Board talked only
22 about something less than the total cancellation of business,
23 is cease doing business. We believe that is right. But the
24 Board on these other theories -- and I believe the amicus
25 brief of the AFL-CIO says the Board didn't spell out its

1 rationale. The Board cited the Local 3, IBEW case in its de-
2 cision in support of its present holding, in which precisely
3 this rationale is spelled out. And I don't read
4 as requiring, having the Board having solved a case having
5 made such a holding to repeat the rationale of that case.

6 Now, I want to make one quick caveat I think is
7 important, preliminarily one: The court below was concerned
8 about the classical secondary boycott. I really submit that
9 this type of boycott we find in this case, the ultimate objec-
10 tion of a union, and the laudable objective is to get more
11 members, but the type of boycott we have got in this case,
12 which is typical of the many cases we have which arise in the
13 construction industry and might more nearly be described as
14 the classical boycott, is the one the court below described.

15 Now, one very important caveat: We are confining
16 this analysis to situations whereas in the instant case, the
17 thrust of the union's conduct is directed at secondary and
18 neutral employers. We recognize that primary strikes and
19 primary picketing which are protected have secondary impacts,
20 and this Court has noted that again in International Rice
21 Milling and in the National Woodwork case, and primary strikes
22 are protected under the statutory scheme notwithstanding
23 that they necessarily have even intended secondary impacts.

24 We recognize also, as the respondent union urges,
25 and the AFL-CIO urges as amicus argues, we recognize that

1 Congress created no sweeping prohibition even of secondary
2 conduct. We don't want to trench on these limitations. We
3 limit ourselves to the case where the impact is purely and ex-
4 pressly on secondary employers.

5 Thank you.

6 Q Is it pertinent to inquire what the situation
7 is now?

8 A Yes. There was a contract bargaining dispute,
9 Mr. Justice Harlan. These people, both Burns and White, were
10 part of a multi-employer contractual arrangement; during this
11 period there was a fight, they had gotten out of it. Subse-
12 quently the multi-employer arrangement was found valid by the
13 Board and all these parties now are governed by a collective
14 bargaining contract which disposes of this kind of dispute.
15 There was a temporary hiatus in the bargaining relationship
16 between the subcontractor and the union.

17 Q You mean all the differences have been dis-
18 posed of?

19 A I gather this project, this building is com-
20 pleted.

21 Q You what?

22 A I gather this project was completed. These
23 incidents took place back in 1965.

24 Q Does this dispose of the case, by any chance?

25 A No. No, Your Honor. The question still

1 remains as to what is cessation of business and the object
2 test.

3 MR. CHIEF JUSTICE: Thank you, Mr. Ordman.

4 Mr. Apruzzese?

5 ARGUMENT OF VINCENT J. APRUZZESE, ESQ.,

6 ON BEHALF OF PETITIONERS

7 MR. APRUZZESE: Mr. Chief Justice, may it please the
8 Court; Justice Harlan, may I indicate that this project was
9 phase one of the Jersey Central Power and Light's power plant
10 construction at that location. They are still in the process
11 of developing some permanent water discharge lines to this
12 project, and phase two is about to start within the next
13 couple of months.

14 Moreover, the broad secondary relief that is out-
15 standing against this union in Third Circuit orders, which
16 the Third Circuit has found this union in contempt of continue.
17 And consequently this is a continuing question of significance;
18 not only in this dispute but to the entire broad question of
19 secondary conduct generally.

20 Q Well, if it is not in this case, if it is not
21 a matter of controversy now in this case --

22 A No, it is a matter of acute controversy.
23 Mr. Justice Black, with regard to conduct that may be consider-
24 ed secondary. I think perhaps what Mr. Ordman meant to
25 suggest was that the underlying jurisdictional controversy

1 with regard to electric welding machines has been resolved. We
2 have an affirmative decision on that by the joint Board which
3 is the equivalent of a 10K determination by the NLRB, conse-
4 quently that specific type of controversy is resolved. But
5 the secondary boycott conduct of this union, which it has
6 continually engaged in over the years, is still important and
7 there is still outstanding a broad Third Circuit Court injunc-
8 tion prohibiting, a permanent injunction prohibiting secondary
9 conduct. So that the question involved here is most signifi-
10 cant with regard to that outstanding secondary boycott order
11 in other cases which are cited in our brief and for all future
12 violations that come under the ambit of this section of the
13 law.

14 Q How would the union be affected at this stage
15 by either affirmance or reversal of the case below?

16 A The union will be affected, as will all unions,
17 in the whole area of the law, Mr. Justice White.

18 Q Its interest in this project is gone.

19 A Well, as I indicated, Mr. Justice White, the
20 power plant construction by Jersey Central Power and Light
21 has various phases --

22 Q But the only remedy against the union is a
23 cease and desist order, isn't it?

24 A Yes, Your Honor, that is the only thing on
25 appeal here.

1 Q Cease and desist at that project, at that
2 place?

3 A No, no. The secondary boycott order is a very
4 broad order. It is the broadest that can be issued by the
5 Third Circuit Court or the Board. It applies as against any
6 employee as yet unnamed employer, sir, because of the NLRB's
7 position that this union has demonstrated a proclivity to
8 violate the act, so consequently the NLRB orders outstanding
9 against this union are what we term broad orders. They have
10 been enforced by the Third Circuit in at least two cases, the
11 United Engineers case quoted in our brief, and by a consent
12 decree entered into by the union in 1966, and consequently
13 they are outstanding orders currently. And we must, I would
14 suggest, have an answer to this type of controversy in order
15 to find out the efficacy of those outstanding orders.

16 Q Is there a damage action, some kind of
17 secondary boycott order?

18 A No, sir, there is no outstanding --

19 Q I say, doesn't the statute provide for damage
20 action for --

21 A Yes, the statute does provide -- section 303 --

22 Q Burns and Roe, if this is reversed, would they
23 have such an action against this union?

24 A They could, independently of how this case is
25 decided, Your Honor. As I understand the law on the subject,

1 a finding of a violation of 8(b)(4)(B) is not res judicata on
2 a section 303 suit for damages, which includes the identical
3 language.

4 Q It may not be res judicata but it would be
5 rather important

6 A Well, I would say so, but there is --

7 Q -- if you had to bring an action against --
8 for Burns against this union if we reversed, wouldn't it?

9 A Well, let me point out, sir, I have represented
10 Burns and Roe since the inception of this matter, and no damage
11 suit has been instituted nor is one contemplated.

12 Q Well, will you answer my question?

13 A Yes, sir?

14 Q My question was, it would be helpful to such a
15 damage suit if this were reversed, wouldn't it?

16 A I think it would be inadmissible in that
17 damage suit, Your Honor.

18 Q Well, it may be inadmissible but it certainly
19 as a legal proposition, I doubt if you would --

20 A Yes.

21 Q -- I doubt if you would miss citing the case.

22 A That's correct, sir.

23 As Mr. Ordman has pointed out, the cessation of
24 business interpretation of the statute is at the heart of the
25 Third Circuit Opinion and I would submit that the Third

1 Circuit was very conscious of its narrow interpretation of
2 this language because in its opinion it alludes to and cites
3 for comparison a Fifth Circuit decision in the Carpenter's
4 District Council of New Orleans, which we have cited. And the
5 Fifth Circuit, of course, adopts the Board ruling that some-
6 thing less than a total cancellation of business is a viola-
7 tion of the statute.

8 Additionally, as I understand in reading that de-
9 cision in the Third Circuit, it would virtually make as the
10 Third Circuit has interpreted this statute, the evidentiary
11 standard of demonstrating an unlawful object virtually impos-
12 sible, I think the courts and the Board have held many times
13 that it is the purpose of the conduct and not its effect.
14 There can be an unlawful inducement, there can be an unlawful
15 threat with an improper object that does not meet with success,
16 however it is nonetheless unlawful. And I would point to the
17 language of this Court, in the General Electric case, in
18 which this Court said that in the absence of admissions by
19 the union of an illegal intent, the nature of acts performed
20 shows the intent.

21 It cannot be gainsaid, of course, that the union
22 hardly will step forward and admit illegal intent, but I think
23 the courts and the Board over the years have developed reason-
24 able criteria and reasonable methods of finding out what this
25 intent is, and it has demonstrated by that citation, adopted

1 by this Court in General Electric.

2 It seems to me that in the development of our labor
3 law, if we look to the pre-Norris-LaGuardia type of labor dis-
4 putes, with the use of injunctive power that has been criti-
5 cized in the development of our law, we then look to Norris-
6 LaGuardia, which endeavored to stop that type of abuse of
7 judicial injunctive process.

8 Then we had Taft-Hartley which, if the Court please,
9 carved out certain conduct which was proscribed by Congress;
10 subsequently Landrum-Griffin. I submit that the purpose in
11 the development of all of this law was to confine the area of
12 industrial conflict; the purpose was to reduce or minimize the
13 disruption of commerce.

14 In the same fashion, the Boys Market decision of
15 this Court, in June of this year, endeavors to do that. So
16 that consequently we find the emphasis in the development of
17 our labor law an effort to confine the conflict, and I would
18 submit that if the decision of the Third Circuit were adopted
19 here, it would so enlarge the battlefield as to undo the
20 years of development of this law, the legislative history,
21 the intent of Congress; indeed we point out in our brief the
22 building trades unions have tried perennially to obtain a
23 common situs bill in Congress that would allow the very type
24 of conduct engaged in here, and Congress has turned back that
25 effort each time, and consequently the Third Circuit position.

1 it seems to me, should be rejected.

2 The union has available to it the collective bar-
3 gaining, free collective bargaining process. In that process
4 it has available to it arbitration. The joint board for
5 settlement of jurisdictional disputes is a type of arbitration.
6 It has been so held.

7 The union in this instance, as Mr. Ordman pointed
8 out, rejected that procedure, though bound by it, rejected the
9 conclusion of that body, though bound by it, and it was neces-
10 sary to obtain injunctive relief for the enforcement of that
11 type of board.

12 Moreover, not only did it reject the arbitration
13 procedure and result that it was bound by, but it did so by
14 engaging in coercive activities against neutrals not involved
15 in the controversy. Poirier and McClane had no dispute with
16 the union. Chicago Bridge had no dispute with the union.
17 Burns and Roe had no dispute with the union.

18 Consequently, if we squarely recognize the reali-
19 ties of the construction industry, here we see a \$68 million
20 project with 30 men, operating engineers, all refuse to work
21 leave their equipment and by their refusal bring to one
22 absolute standstill a project employing some 300 men.

23 Obviously, the statute is designed not only to pro-
24 tect the rights of the neutral employers, it was also intended
25 to protect the rights of their employees. This dislocation,

1 this massive dislocation also causes injury to these other
2 employees.

3 I would submit that there were only three alterna-
4 tives available with regard to the union conduct. One of them
5 was the parties could have remained adamant, no one would
6 have changed their stand, and perhaps the project would not
7 be completed. In the absence of injunctive relief, the pro-
8 ject would not have resumed except for that injunctive relief
9 in the manner that it was proceeding.

10 The other alternative was to terminate the contract
11 of White Construction. That is not as simple a thing as it
12 sounds, certainly in sophisticated types of construction such
13 as a nuclear plant. It is not a single thing to switch
14 horses mid-stream. There are all types of problem with regard
15 to competence, personnel, planning, approval of drawings.

16 The other alternative, of course, was to exert this
17 pressure until the union had the White Construction Company
18 bend to its will. And it seems to me that the reasonable,
19 the reasonable course here dictates, and what Congress intended
20 to do, was to deal with the normal type of dispute, the inter-
21 diction or, if you will, the disruption of business designed
22 to put pressure on people who could bring about a change.
23 These are the neutrals that are to be protected.

24 The respondent's brief relies upon two cases rather
25 heavily, the Miller case and the Wendnagel case. With regard

1 to Miller, it seems to me that that case is inopposite. The
2 Miller case, if we read the language of it clearly, indicates
3 that that merely was an effort by a union to tell a general
4 contractor that if a painting subcontractor continued to re-
5 sort to the use of spray painting, it would picket the job
6 and clearly indicate that its dispute was with the primary.
7 That case did not involve secondary activity. In that opinion,
8 it was clearly pointed out that the superintendent of the
9 general contractor admitted that the union agent never specific-
10 ally asked him to remove Miller from the job or take any
11 other definitive action in regard to Miller. We say that that
12 case is inopposite.

13 With regard to Wendnagel, Wendnagel was a Seventh
14 Circuit decision. Wendnagel was decided in 1958, I think as
15 our brief cites. The Seventh Circuit has rejected that ap-
16 proach. We cite the Pure Milk decision, which is a Seventh
17 Circuit decision, decided in 1964, and I would call the Court's
18 particular attention to the italics in the quotation in our
19 brief, at page 26, in which the Seventh Circuit says, "Less
20 than a total cessation of an existing business relationship
21 is within the meaning of 'cease doing business.'" Consequent-
22 ly, we would submit that the Wendnagel case is rejected
23 authority.

24 Obviously, when a union engages in this conduct, it
25 may have several objects, and we have cited the cases talking

1 about those decisions which have immediate, alternative, con-
2 ditional or ultimate objects. The point that Mr. Ordman makes
3 is quite right, the legislative history shows clearly that the
4 language of the purpose of was substituted with the language
5 of an object and consequently the broader language has appli-
6 cation.

7 With regard to the contention made by the respon-
8 dents that 8(b)(4)(B) is involved here and therefore we should
9 not have an 8(b)(4)(B) charge, needless to say, the 8(b)(4)(B)
10 section, the secondary boycott section, involves mandatory
11 injunctive powers as opposed to discretionary. There is a
12 section 303 suit that can be instituted by anyone who is in-
13 jured by secondary conduct, irrespective of a contractual re-
14 lationship, which underscores Congress' concern for neutrals
15 and underscores its concern for prevention of a disruption of
16 commerce.

17 Moreover, after a 10K award under NLRB procedures,
18 an injunction may be dissolved, whereas in secondary boycott
19 matters the injunction becomes permanent.

20 This case, I would submit, is like the Denver
21 Building Trades case. We have the pressures brought to bear
22 on a general and other subs to have White change its course,
23 to have White change the method by which it was doing busi-
24 ness. This indeed was a long-standing dispute, has been a
25 long-standing dispute between Local 825 and other employers.

1 There are cases, the Building Contractors case of
2 1957, quoted in our brief, the Maupai decision in '62, the
3 Building Contractors again in '64, and Morin Erectin in 1967,
4 all of these secondary boycott cases involved the welding
5 machine, and I would submit as well that there have been two
6 contempts found by the Third Circuit with regard to violation
7 of its order on secondary boycotts by this union on welding
8 machines.

9 In short, I would conclude that the nature of the
10 construction industry is such that without applying the sound
11 principles of Denver Building Trades and all of the decisions
12 subsequent, it would unduly enlarge the battlefield and grant
13 to construction unions what they have not been able to obtain
14 through the common situs legislation.

15 Thank you.

16 Mr. Aronson? If you want to finish today, you may.

17 ARGUMENT OF EARL S. ARONSON, ESQ.,

18 ON BEHALF OF RESPONDENTS

19 MR. ARONSON: Thank you, Your Honor.

20 Mr. Chief Justice, Associate Justices, and may it
21 please the Court. First let me say initially it is a great
22 honor for me to appear before this Court with such distinguished
23 adversaries, and in such splendor, and it is a day that I shall
24 treasure for the rest of my life.

25 With respect to the arguments of counsel for both

1 the National Labor Relations Board and for the charging
2 parties, there is some agreement on behalf of the respondent
3 union, there is more disagreement.

4 With respect to the basic facts which gave rise to
5 the instant dispute, I am in agreement. There is no question
6 there were two work stoppages which the National Labor
7 Relations Board in its decision found to be illegal. With
8 respect to the fact that all of the employers are neutral
9 employers at the job site involved, I am in complete disagree-
10 ment.

11 The National Labor Relations Act requires with
12 respect to section 8(b)(4)(B) that in addition to engaging in
13 certain proscribed conduct, that conduct be engaged in for a
14 certain specific objective; as it relates to this case, that
15 objective is to force one employer to cease doing business
16 another.

17 There is nothing in the statute itself or in the
18 legislative history preceeding the passage of the statute
19 which sets forth that Congress desires to have a sweeping pro-
20 hibition against all secondary activity. This Court so
21 recognizes this contention and in the General Electric case,
22 among others, it so stated that the only areas of prohibition
23 are those areas which are set forth in the statute.

24 Now, if the Board was correct in its interpretation
25 of the statute, it can state that in every secondary situation

1 there must be found an illegal cease doing business objective
2 if the form of the coercive pressure takes that of a strike or
3 a work stoppage. I submit that the form of the pressure is
4 irrelevant. It is the objective that the union desires which
5 leads to the ultimate conclusion is this activity to force one
6 employer to cease doing business with another.

7 This is a factual question, I submit to the Court,
8 as to whether a union engages in conduct for a proscribed
9 objective.

10 The National Labor Relations Board, in its decision,
11 reversed the trial examiner who held that there was not a
12 scintilla of evidence in the record to establish that the
13 local union involved desired to cease anyone from doing busi-
14 ness with anyone but, rather, all they wanted was that White
15 assign a certain man, member of the local, to the operation
16 and maintenance of a welding machine, or further that White
17 and/or Burns and Roe execute a collective bargaining agreement.

18 There is nothing improper, I submit, for a union
19 to request or demand or even strike to force an employer to
20 execute a collective bargaining agreement. However, the
21 Board, in its decision, sets forth no specific factual deter-
22 mination which can support the conclusion that it finds,
23 namely that this conduct is to force one employer to cease
24 doing business with another.

25 Q What do you give us as the hypothesis as to

1 what they were trying to do?

2 A The Board?

3 Q No, your client.

4 A My client?

5 Q Yes.

6 A My client was seeking to have union conditions
7 uniform throughout this job. White was not complying with
8 what in my client's opinion were the uniform conditions on
9 the job. It thereafter went to Burns, who is the general con-
10 tractor, who is not a completely disinterested party, who in
11 fact is so interested that it submitted this dispute to the
12 National Joint Board initially.

13 It went to Burns to advise Burns that it was having
14 difficulty with White, that White was not complying with the
15 terms of the union conditions in the area, and that it wanted
16 White to put a man on the welding machine.

17 The general contractor was asked to sign a
18 collective bargaining agreement, which is not unusual in the
19 building and construction industry, and he refused. The union
20 was seeking to have Burns and Roe, the general contractor,
21 exercise its influence over White so that White would put a
22 member of the operating engineers on the welding machine
23 rather than an iron worker. This was precisely the object
24 that the union sought in the Wendnagel case, in the Seventh
25 Circuit, and the Court there stated that there is absolutely

1 nothing wrong with this objective. This is not a cease doing
2 business objective. Maybe if there are strikes and pressure,
3 it is an illegal jurisdictional dispute, and I do not argue
4 that point here. But it is not a cease doing business objec-
5 tive.

6 It would have served no purpose in this case to
7 have the union or the employer, Burns, cease doing business
8 with White, the trial examiner so found. The union didn't want
9 White off the job. As a matter of fact, White was never re-
10 moved from the job and the two work stoppages involved ceased
11 on or about October 11 of the year involved, and White stayed
12 on the job.

13 There were subsequent jurisdictional dispute work
14 stoppages, but that was all.

15 Q Well, you're challenging the findings, the
16 factual findings of the Board then, are you?

17 A Yes, I am, Your Honor. I am challenging be-
18 cause when the case was submitted to the court below, and I
19 believe that both counsel misinterpret the holding of the
20 court below, nowhere in the decision of the court below does
21 it state there must be a total cessation of business. What
22 the court below says, as I read its opinion, is that if the
23 form of coercive activity takes that of a work stoppage, that
24 in and of itself without law is insufficient to establish
25 a cease doing business objective. The without law, which

1 the Board and counsel would ask be found as a matter of law,
2 is the crucial fact, the fact which this Court found in
3 Denver, not by implication but as a matter of fact. The union
4 said we don't want them on the job, we want to get rid of his
5 business, which the court found, as a matter of fact, in the
6 following two cases which were decided on the same day that
7 Denver was.

8 The Board says this is what the union must have
9 wanted. This is the only alternative to the primary employer
10 exceeding to the union's demands. That is not so. It is pure
11 conjecture. It very well may be that the general contractor
12 will remove the primary from the job site. That might happen.
13 But the mere fact that it might happen does not mean that the
14 union desired that that would happen or had the remotest
15 wanting for that to happen. The mere fact that at times there
16 are incidental effects to activity does not necessarily
17 follow that that is the desired effect.

18 Q Are you suggesting that on this record if that
19 had occurred it would be an incidental effect which the union
20 had never intended?

21 A Yes, sir, I suggest that, because that was not
22 the only alternative open to Burns and Roe. If the union --
23 and there are unions and there are cases and the Board de-
24 cisions are rife with these cases -- goes to the general con-
25 tractor and says to the general, "I want you to utilize your

1 influence upon this subcontractor to have him comply, and if
2 you can't do it I want you to bounce him off the job," then
3 we have no difficulty. We have then the union stating what
4 its alternative objective is and that which it desires, but
5 in this case, one, White did not put a man on the welding
6 machine, two, he was not removed from the job, and, three, the
7 union never asked that he be removed from the job or, in fact,
8 is there any evidence to show that it desired he be removed
9 from the job.

10 The findings of fact of the trial examiner, which
11 the Board completely disregards and just substitutes its own
12 finding as a conclusion, established that the union didn't
13 want White removed from the job as it would have served abso-
14 lutely no useful purpose.

15 Again, in contradiction to the Board's argument of
16 per se, the Court of Appeals for the District of Columbia, in
17 the Retail Clerks case, which is cited in my brief, also re-
18 fused to accept the Board's per se argument that every time
19 a union engages in secondary activity, it must be for a cease
20 doing business objective. In that case, the union was seeking
21 to force the primary employer to recognize it. The statute
22 prohibits secondary activity for that purpose, and the Board
23 contended to the court if the evidence establishes that the
24 union engaged in conduct secondary to force the primary to
25 recognize it, as a matter of law it must be found that the

1 union engaged in the conduct also to force the secondary to
2 cease doing business with the primary. The court rejected
3 the argument.

4 It said it could visualize situations where a union
5 might seek recognition but not a cessation of business. With
6 respect to the argument that a change in business operations,
7 such as the imposition upon White of an obligation to put an
8 operating engineer on its payroll to operate a welding
9 machine, is the equivalent of a cease doing business objective,
10 is an exaggeration of this statute beyond means and compare.

11 There is absolutely nothing to show that Congress
12 ever intended a change in business operation to be proscribed.
13 Had it so intended, it would have stated it. It only pro-
14 scribes a cease doing business objective.

15 There is an important area of disagreement, and
16 that is the neutrality of the employers involved on the par-
17 ticular job site. There is no evidence in this record that
18 the union extended any work stoppages or any threats beyond
19 the confines of this job site.

20 The Denver case has been in existence since ap-
21 proximately 1951. However, its principles do not, in my
22 opinion, conclusively establish that the mere fact that there
23 are independent corporations, independent contractors on a
24 construction site, that that alone means that they are
25 neutral. I believe that the principle set forth by the

1 petitioners has been altered by this Court in the General
2 Electric case and in the Carrier case.

3 In those cases, although they involve separate gate
4 picketing which is not involved in this case, but the prin-
5 ciple remains the same, because if the proviso to section
6 8(b)(4)(B) has any meaning, it means that if it is a primary
7 strike there are primary picketing situations that is pro-
8 tected -- in those cases we had independent contractors at
9 the same job location, and this Court developed the normal
10 operations test to conclude whether the employers were in
11 actuality neutrals, secondaries, and whether the union's right
12 to extend its dispute to these other employers was protected.

13 The Board does not apply the normal operations test
14 to the construction industry. It utilizes a form test, that
15 is, you are an independent contractor therefore you are
16 neutral. It closes its eyes, I submit, to the realities of
17 the construction industry and, as pointed out by this case,
18 it claims that Burns was a neutral.

19 Burns had more interest in this job site, I submit,
20 than any employer located thereon. He was the general con-
21 tractor, number one. Number two, Burns was the one who could
22 have bound White by executing a contract with a legal subcon-
23 tractor clause. Number three, it was Burns who submitted the
24 dispute to the National Joint Board.

25 Now, the NLRB's decision does not go into or discuss

1 in any way factually what the operations of these employers
2 were in relation to each other at the job site. If it is per-
3 mitted to disregard the Carrier case and the General Electric
4 case, it will be discriminating against unions in the con-
5 struction industry because there is nothing in the statute
6 which states that unions or employers in the construction in-
7 dustry are under any different set of rules than unions in
8 industrial plants.

9 There is further support for this type of an argu-
10 ment concerning the non-neutrality of employers on the same
11 construction site in Board Member Fanning's decisions. He,
12 when there is a jurisdictional dispute and a secondary boycott,
13 if you will, holds that the finding of a jurisdictional dis-
14 pute precludes the finding of the secondary boycott.

15 But he also states that in jurisdictional dispute
16 situations, it is clear that the concept primary and secondary
17 is unreal, that in a jurisdictional dispute situation a union
18 should have the right to exert whatever pressure it has to
19 in support of its jurisdictional claim upon all of the con-
20 tractors because of the interrelationship. H in effect ap-
21 plies the normal operations test to the situation as this
22 Court did in the Carrier and General Electric cases.

23 Q Is this an argument that all of the conduct
24 of your client then was primary conduct?

25 A Yes, Your Honor. It is an argument that the

1 conduct directed towards Burns was clearly of a primary nature.

2 Q How about as to the other subcontractors?

3 A The other subcontractors as well, Your Honor --

4 Q I gather the strikes were primarily of their
5 employees?

6 A That's true. Burns had no employees of its
7 own. He subcontracted all of the work. It is our position
8 that --

9 Q The only conduct related to Burns was the ap-
10 proach of burns to sign the contract, was that it?

11 A No, sir. There were approaches made to Burns,
12 however, as well, Burns was advised that unless he did sign a
13 contract and unless White signed a contract or put a man on
14 the welding machine there would be work stoppages.

15 Q Work stoppages would be of the employees of
16 the other two subcontractors?

17 A And White as well.

18 Q And White, too?

19 A That's right.

20 Q Did you have some membership in White or not?

21 A Yes, White did employ operating engineers for
22 a period of time on a crane, and I am not sure whether there
23 was another piece of equipment. But at the initial work
24 stoppage, the October 1 work stoppage, White had in its employ
25 members of the operating engineers on a crane.

1 I say to the Court that the Denver case is still
2 the law. However, there are some facets of Denver which this
3 Court, I submit, has changed. To allow a union in the indus-
4 trial plant situation more leeway than you do in the con-
5 struction industry is not proper.

6 As Mr. Justice Douglas stated in his dissent in
7 the Denver case, if a union has the right to obtain certain
8 working conditions, why then must it be forced on one job to
9 live with conditions other than that which it has with other
10 employers.

11 If it extends its activity to another job, I have
12 no difficulty with that situation.

13 Q Has any court accepted your proposition that
14 in circumstances like this on construction jobs the conduct in
15 which your client engaged is always the primary contractor?

16 A No, Your Honor. As a matter of fact, in the --

17 Q It has been rejected actually --

18 A That's correct, in the Markwell and Hartz
19 case it was rejected, with Judge Wisdom dissenting. I feel
20 that the National Labor Relations Board, Board Member Fanning
21 at least, accepts the argument. And in the Markwell and
22 Hartz case I believe there were two dissenting opinions from
23 the majority opinion, accepting the argument.

24 It is an inequity. It is an inequity that I feel
25 should be stopped. I feel that the National Labor Relations

1 Board has the expertise to set forth in its decisions criteria
2 other than the mere independent contract --

3 Q Can you cite anything in the legislative his-
4 tory of any of these provisions which support that argument
5 as related to a construction site, that this conduct is always
6 primary conduct?

7 A I cannot pinpoint anything in the legislative
8 history --

9 Q Well, actually, isn't it quite the other way?

10 A No, I can't agree with that also, Your Honor.

11 Q Well, there really wouldn't be a secondary
12 boycott?

13 A Precisely, Mr. Chief Justice.

14 Q There is no such thing?

15 A No, there is a secondary boycott, and I can
16 give the Court an example of a secondary boycott. I thought I
17 had. If a union goes to an employer and says I want you to
18 suspend your contractual relationship with another employer
19 because he won't sign a contract with us and not do business
20 with him --

21 Q Is that the way of life in the real world of
22 industrial relations?

23 A Your Honor, is the way of life and it does
24 happen, and it happens more frequently than people could be-
25 lieve on construction jobs. The union agents are not as

1 sophisticated as attorneys who represent them or as attorneys
2 who represent the employers, and when they get on a job site,
3 and the cases before the NLRB are consistent in this regard,
4 they indicate to the general contractor we've got a problem
5 with the subcontractor or we have a problem with another em-
6 ployer and unless you get rid of him this job is going to be
7 shut down.

8 Now, the Board, of course, can make its ultimate
9 finding of fact from facts other than that which I have just
10 stated to the Court, and it has done so. It looks at the en-
11 tire record as a whole to find out what the true object of
12 the union was. This is not an easy area for the Board. The
13 Board has had difficulty over the years in finding in many
14 cases what the true objective was. However, it can be done.
15 I don't say that is the only way it can be done, but to
16 substitute a per se argument, as the Board has done here,
17 without any basis in fact, is improper.

18 Thank you.

19 Q I notice that this case was decided by a panel
20 of only two judges in the United States Court of Appeals for
21 the Third Circuit. What was the reason for that?

22 A Your Honor, I believe there was a third judge
23 appointed to the panel, Justice Van Duzen, who disqualified
24 himself. That is my recollection.

25 Q And they proceeded just with the quorum of

1 two then?

2 A That's correct.

3 MR. CHIEF JUSTICE BURGER: Very well.

4 Mr. Gold?

5 ARGUMENT OF LAURENCE GOLD, ESQ.,

6 ON BEHALF OF THE AFL-CIO

7 MR. GOLD: Mr. Chief Justice, may it please the
8 Court, I think it would be best if I started by attempting to
9 distinguish between what we regard as two very separate issues
10 in the law of secondary boycotts.

11 The great majority of cases which have come before
12 this Court involve situations involving the primary-secondary
13 dichotomy, whether activity is primary and therefore outside
14 the sweep of section 8(b)(4)(B) because of the explicit pro-
15 viso in the 1959 legislation and because of the manifest in
16 Kent of Congress, as this Court recognized, prior to 1959.

17 It was our understanding from the opinion of the
18 Court below that that facet of the overall problem relating
19 to section 8(b)(4)(B) was not in this case. The decision be-
20 low concentrates on quite a different problem. But, as Mr.
21 Aronson points out, there are decisions of this Court in
22 Carrier and General Electric which indicate that there is a
23 test of relatedness of work and there are no findings by the
24 Board on that issue. The Board simply states and assumes that
25 all the employers other than White were neutral and --

1 Q That has been the assumption, as I read the
2 record, all the way through.

3 A Yes.

4 Q And the examiner decided the case in favor of
5 the union --

6 A Right.

7 Q -- nonetheless seemed to not question that
8 White was neutral.

9 A No. This, as I say from our reading of the
10 decisions by the trial examiner, the Board and the court
11 below, was that this issue as to primary, secondary was not in
12 this case, and we briefed the case accordingly. I just note
13 that in light of Carrier and General Electric there are no
14 findings about relatedness of work here, and it might be that
15 the Board's findings are defective in that regard, in addition
16 to the regard which I would like to turn my attention to now.

17 Q Let me ask you just one question, if I may.
18 Is it your submission that there isn't a secondary boycott in
19 operation unless it succeeds in bringing about a complete
20 cessation of work?

21 A No, Your Honor.

22 Q If it is aimed at that, it is, isn't it?

23 A Yes, Your Honor, I think that is clearly
24 correct and I think, in addition, the question is -- narrowing
25 down to the point you raised and putting aside the primary

1 secondary aspects -- the question is from all the evidence,
2 can the Board rationally infer that there was an object of
3 cease doing business, object --

4 Q But nothing less than that suffices under the
5 statute?

6 A Excuse me, Your Honor?

7 Q Nothing less than that suffices under the
8 statute, that is your view, isn't it?

9 A Yes. Well, our view is --

10 Q In other words, there must be a finding,
11 whether it succeeded or not, that an object was complete cessa-
12 tion? Is that it?

13 A Yes. Well, I feel that talking in terms of
14 cessation of business alone isn't sufficient. Through the
15 years we have fought for the proposition that literalism is
16 not the key to this statute, and we have fought because we
17 think that that is the correct view in light of the way the
18 statute was written and in light of the legislative history,
19 and we are not going to abandon that position for any short-
20 term advantage in this case.

21 However, we do believe that the Board has to make a
22 finding as to the union's object. It has to find that there
23 was an illegal means and an illegal object, and in finding the
24 illegal object it has to look -- it has to determine what the
25 policy embodied in section 8(b)(4)(B) is and whether the

1 union is seeking to implement that policy.

2 Q Specifically, what does the Board fail to find
3 here?

4 A Well, we feel that the Board failed to find
5 that the union conduct was designed to coerce the neutral to
6 take action which is economically detrimental to him. We be-
7 lieve that --

8 Q What does that mean, in the context of these
9 facts?

10 A Well, we believe that the purpose of section
11 8(b)(4)(B) is to prevent unions from coercing neutral employers
12 to take actions which hurt them. Let's take --

13 Q Let's take these two subcontractors. What
14 findings should there have been?

15 A The finding should have been as to them that
16 the union wanted them to either stop doing business with White
17 or to take some other --

18 Q They weren't doing business with White, were
19 they?

20 A Well, I think they all three -- I think all
21 four were doing business together. There was a general and
22 two subcontractors --

23 Q What is your alternative?

24 A Either to stop doing business with White or to
25 take -- to make some change in their relationship with White

1 which would harm them economically, in their pocketbook. If
2 all the union does is go to a neutral and ask him to use his
3 good offices or his influence with --

4 Q Yes, but here they actually struck --

5 A Well, that is the means --

6 Q -- they struck the two.

7 A That is the means.

8 Q To what end?

9 A The end being to get White to give them the
10 work, and that being the only end. In other words, if means
11 were sufficient in themselves you would never have to look to
12 what the union hoped to accomplish. Every time there is a
13 secondary strike, the Board would be home free.

14 Q Then what is it you say by striking these
15 other contractors to violate the statute would have to have
16 been their objective? What?

17 A There would have to be -- certainly if they
18 wanted them to give up their contract and to get off the job,
19 that would hurt them economically. If they asked them to
20 give up some work that they were doing and give it to White,
21 that would hurt them economically. Something has to be shown
22 that the union wants the neutral to do something which hurts
23 him economically. We believe that that is what section
24 8(b)(4)(B) was intended, that is its purpose.

25 If that wasn't its purpose, a good many things

1 become inexplicable. First, why did Congress talk in terms of
2 means and objects?

3 Q Are you saying then that the Court of Appeals
4 went too far in its definition of what the objectives had to
5 be?

6 A I think the Court of Appeals did go somewhat
7 too far. I think that its view has a kernel of soundness. It
8 saw the defect in the --

9 Q Yes, but it was in effect, its view was that
10 the statute was not violated unless the object was to get
11 White off the job. In effect, that is what it said.

12 A Yes.

13 Q And you say that is not what the Board had to
14 find?

15 A That's right.

16 Q I mean less, short of that would be --

17 A Yes, we do. We rest much more strongly on
18 Judge Brettyman's view in the Retail Clerks case in the D.C.
19 Circuit. We believe that both Judge Prettyman and the Third
20 Circuit were looking towards the same defect in the Board's
21 reasoning. In other words, we think the defect is that the
22 Board is seeking to read objects completely out of the act
23 and find that secondary conduct and secondary boycotts are
24 synonymous, and we believe that that is absolutely incorrect
25 and we think that Judge Prettyman has pulled them up short

1 and the Third Circuit has as well. But we believe that Judge
2 Prettyman did it correctly and we believe that the Third
3 Circuit, while diagnosing the evil properly may well have
4 gone too far.

5 Now, I see that it is two minutes past three and I
6 have some time. Should I --

7 MR. CHIEF JUSTICE BURGER: You have four more
8 minutes.

9 MR. GOLD: Should I finish at this time?

10 I want to especially note the applicability here of
11 Mr. Justice Frankfurter's opinion in Sand Door. As I started
12 to say, we think there are two quite separate problems in
13 this area. One is the primary-secondary dichotomy and the
14 second is whether there is a distinction between secondary
15 conduct and secondary boycotts. We believe that this Court,
16 starting with Sand Door and going to Mr. Justice Harlan's
17 opinion in Jacksonville Terminal, has recognized that there is
18 a distinction.

19 And Sand Door was especially important because
20 that was, as we read it, a case where there was no primary
21 aspect, is a footnote saying that there is a contention of
22 primary activity and that it was rejected. And all of that
23 was in issue.

24 Q I understand that was a hot cargo case.

25 A It was, Your Honor, a hot cargo case.

1 Q Prior to the 1959 --

2 A Right, and the question was whether both means,
3 illegal means and an illegal object had been shown, and that
4 is the way Mr. Justice Frankfurter analyzes the problem,
5 recognizing that the conduct was secondary, he then says do we
6 have both illegal means and an illegal object, and he finds
7 that in that case there was a violation.

8 Now, however, there was a caveat in that case that
9 hot cargo agreements in and of themselves were not illegal so
10 that he didn't completely take out the ability to use a cer-
11 tain means to reach a clearly illegal object. Congress
12 responded to that in '59 by reading a structure of the statute
13 the same.

14 It seems to us that by doing so they agreed that
15 means and object had to be shown, but they reacted by broad-
16 ening the prohibition against means to accomplish the end
17 that they sought, which was to close the particular loophole.
18 So we think --

19 Q What in your judgment did they intend to
20 forbid?

21 A Congress?

22 Q Yes.

23 A In 8(b)(4)(B)?

24 Q Yes.

25 A We believe they intended to make it illegal

1 for a union to coerce an employer to take -- to coerce a
2 neutral employer to take action which was economically detri-
3 mental to him, such as ceasing to do business with someone
4 else, the assumption in our economy being that doing business
5 with someone is an indication that the relationship is ad-
6 vantageous to both sides.

7 I just want to note, in concluding, I covered the
8 two basic points I wanted to make. I want to note in con-
9 cluding that we don't think that Denver Building Trades has
10 anything to do with this case other than the fact that both
11 arose at a work site. The findings which we note in our brief
12 made it perfectly plain that the only thing the Denver
13 Building Trades wanted was this electrical subcontractor off
14 the job because he was a thorn in their side and they were
15 going to try to drive him out of business. The Board's find-
16 ings make that perfectly plain.

17 Q May I ask one more question, Mr. Gold. Do you
18 read Judge Prettyman's opinion in the Retail Clerks case as
19 meaning that there must be an objective of complete cessation
20 of business?

21 A No, Your Honor.

22 Q He merely gave that as an illustration of
23 pressure which would produce the maximum result as against a
24 pressure that had no impact at all?

25 A Yes --

1 Q But lying between those two extremes, a dis-
2 ruption of business could be a violation clearly under Retail
3 Clerks?

4 A Right, and we think that the problem is in
5 drawing the line the Board is trying to get away from that by
6 cutting out the whole problem and saying wherever you ask for
7 a change in the relationship they can find that you have
8 violated section 8(b)(4)(B) but they don't have to find any
9 object to harm the neutral in his economic situation.

10 And I also want to say in disagreement with --

11 Q May I ask you, have you cited any legislative
12 history which supports this meaning of cease to do business?

13 A We haven't cited any legislative history on
14 the meaning of cessation to do business because we couldn't
15 find any --

16 Q I couldn't either.

17 A What we do is our argument really is based on
18 the language that Congress used, the reasonable emanations of
19 that language and the fact that a reading broader than the one
20 we would give it would knock out or make nugatory certain
21 other provisions of the act, and we believe that this is the
22 most rational meaning that we can give.

23 Finally, I want to note that the irresistor argu-
24 ment which is made by the Board is barred by Chenery. I hate
25 to disagree with the general counsel. It is true that the

1 Board cited a case called Local 3, IBEW in stating why it
2 was finding that there was a violation here, but that case is
3 simply one which states that anything that -- any request of
4 an employer for a change of business is illegal per se under
5 section 8(b)(4)(B) and the Board -- that case really demon-
6 strates why the Board would never have turned to irresistor
7 because its per se theory makes irresistor, which is one
8 about drawing inferences, irrelevant. And we think that this
9 is a demonstration by Board counsel that they recognize the
10 weakness of the Board's opinion and the Board's approach in
11 this case, and we think it is barred, and we think it would
12 have the most drastic consequence.

13 Thank you.

14 MR. CHIEF JUSTICE BURGER: Mr. Gold, you have one
15 minute left if you wish to use it.

16 MR. GOLD: Yes.

17 ARGUMENT OF VINCENT J. APRUZZESE, ESQ.,

18 ON BEHALF OF PETITIONERS

19 MR. APRUZZESE: Mr. Chief Justice, just one obser-
20 vation. I think Mr. Gold has conceded the fact that the cessa-
21 tion of business can be something less than total and com-
22 plete. I merely wish to observe that his definition of this
23 question of something being economically disadvantageous to
24 the neutral is something new, that our courts have not
25 adopted, and I submit that there were many subcontractors

1 that came on this site under Burns and Roe subsequent to these
2 three; and the economic disadvantageous definition which has
3 never been adopted -- no legislative history to support it --
4 ignores, one, they were economically damaged by having their
5 job stopped. These men have superintendents, they have equip-
6 ment, they have running expenses, they were economically
7 damaged irrespective of what would happen with the welding
8 machine.

9 Moreover, the joint board procedure and the
10 appendix indicates clearly that under the engineers' contract,
11 which is in the appendix at page 324, says that with regard to
12 that joint board procedure which bound all of these employers
13 that the last known job decision must be followed by each of
14 them, consequently if the engineers had won this particular
15 type of dispute, that would have been a condition that would
16 have to have been accepted by Burns and any of his subs and,
17 consequently, it would have been economically disadvantageous.

18 MR. CHIEF JUSTICE BURGER: Thank you. Thank you,
19 gentlemen. The case is submitted.

20 (Whereupon, at 3:10 o'clock p.m., argument in the
21 above-entitled consolidated matter was concluded.)

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