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| 1  | IN THE SUPREME COURT OF THE UNITED STATES              |
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| 2  | x  |
| 3  | MCLANE COMPANY, INC., :                                |
| 4  | Petitioner : No. 15-1248                               |
| 5  | v. :   |
| 6  | EQUAL EMPLOYMENT OPPORTUNITY :                         |
| 7  | COMMISSION, :  |
| 8  | Respondent. :  |
| 9  | x  |
| 10 | Washington, D.C.                                       |
| 11 | Tuesday, February 21, 2017                             |
| 12 |  |
| 13 | The above-entitled matter came on for oral             |
| 14 | argument before the Supreme Court of the United States |
| 15 | at 11:07 a.m.  |
| 16 | APPEARANCES:   |
| 17 | ALLYSON N. HO, ESQ., Dallas, Tex.; on behalf of the    |
| 18 | Petitioner.  |
| 19 | RACHEL P. KOVNER, ESQ., Assistant to the Solicitor     |
| 20 | General, Department of Justice, Washington, D.C.;      |
| 21 | on behalf of the Respondent.                           |
| 22 | STEPHEN B. KINNAIRD, ESQ., Washington, D.C.; for       |
| 23 | Court-appointed amicus curiae defending the            |
| 24 | judgment below.  |

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| 1  | PROCEEDINGS  |
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| 2  | (11:07 a.m.)   |
| 3  | CHIEF JUSTICE ROBERTS: We'll hear argument               |
| 4  | next this morning in Case No. 15-1248, McLane Company v. |
| 5  | the excuse me EEOC.                                      |
| 6  | Ms. Ho.  |
| 7  | ORAL ARGUMENT OF ALLYSON N. HO                           |
| 8  | ON BEHALF OF THE PETITIONER                              |
| 9  | MS. HO: Mr. Chief Justice, and may it                    |
| 10 | please the Court:  |
| 11 | The language and structure of the statutory              |
| 12 | scheme, the tradition of appellate review, and the sound |
| 13 | administration of justice all counsel in favor of        |
| 14 | reviewing EEOC's subpoena enforcement decisions for      |
| 15 | abuse of discretion.                                     |
| 16 | First, under the statutory scheme, the                   |
| 17 | EEOC's investigative authority is not plenary, like      |
| 18 | other agencies, but is cabined by the statutory limit of |
| 19 | relevance to the charge under investigation, as this     |
| 20 | Court said in Shell Oil.                                 |
| 21 | Because this inquiry is extraordinarily                  |
| 22 | contextualized, the district court's fact-intensive      |
| 23 | determination should be reviewed under a unitary         |
| 24 | abuse-of-discretion standard, as this Court has held.    |
| 25 | Second, the tradition of deferential                     |

- 1 appellate review is robust, not only for administrative
- 2 subpoenas, but also for close analogs, such as search
- 3 warrants and grand jury subpoenas.
- 4 Third, the district court is the judicial
- 5 actor best positioned to decide the issue for any number
- of reasons that this Court articulated in Pierce and is
- 7 applied in subsequent cases. The fact-intensive and
- 8 context-sensitive --
- 9 JUSTICE GINSBURG: Pierce you --
- MS. HO: -- natures.
- 11 JUSTICE GINSBURG: Pierce you mentioned.
- 12 Rule 11 is another. A district -- a proceeding is going
- 13 on in the district court. The district court judge is
- 14 intimately familiar with -- with the case.
- But a subpoena enforcement is different. It
- 16 comes to the district court cold. He knows nothing
- 17 about the case. He's not, as he -- in Pierce and in
- 18 Rule 11, thoroughly familiar with the parties and the
- 19 controversy. It just -- it's an application to enforce
- 20 a subpoena.
- 21 MS. HO: I think, your Honor, in -- I think
- 22 this case shows that an action to enforce a subpoena is
- 23 more like those. And this Court in Highmark talked
- 24 about the district court living with a case.
- 25 In -- in our case, the district court had

- 1 experience, not only with the parties in the context of
- 2 the subpoena at issue, but also with a parallel
- 3 proceeding that the agency brought under the ADEA, and
- 4 had experience in that. So I think this case shows that
- 5 there are instances where the district court does live
- 6 with a case longer.
- 7 But even if that were not so, Justice
- 8 Ginsburg, I think the other factors in Pierce, and Koon,
- 9 and Cooter & Gell, and the other cases that this Court
- 10 has articulated and given, put meat on the -- on the
- 11 Pierce factors.
- I think perhaps the most important is the
- 13 fact-sensitive, context-sensitive nature which I think
- 14 is very much like the other inquiries that -- that Your
- 15 Honor --
- JUSTICE GINSBURG: But why -- why was the
- 17 way with a fact sensitive, fleeting facts, multifarious
- 18 facts, according to Judge Watford, the pivotal issue is
- 19 a legal one; that is, what does relevance mean within
- 20 the context of the EEOC's investigatory authority? He
- 21 treated that as a question of law. What -- what is the
- 22 scope of relevance?
- 23 MS. HO: Your Honor, I think the answer to
- 24 that question lies in what is, I think, critical here,
- 25 both with respect to the proper standard of -- of review

- 1 and the ultimate resolution. And that is, in this case,
- 2 relevance is determined not in the abstract, but in
- 3 relation to the charge under investigation.
- 4 So the district court in this circumstance,
- 5 just like district courts do when they are determining
- 6 relevance in the Federal rules context, is looking at
- 7 the language of the charge in the context of the facts
- 8 before the district court and the universe of the
- 9 investigation as a whole. And I think that's -- that's
- 10 likely why, Your Honor, every -- every court of appeals,
- 11 save the Ninth, has reviewed subpoena enforcement
- 12 decisions for abuse of -- of discretion, because there's
- 13 a close --
- 14 JUSTICE GINSBURG: But they would say, if
- 15 it's a question of law, if the district court got the
- 16 law wrong, that is ipso facto an abuse of discretion
- 17 because he has no discretion to misapply the law.
- 18 MS. HO: Absolutely, Your Honor. And I
- 19 believe that is one reason, perhaps the most important
- 20 reason, why this Court, I think most clearly in Cooter &
- 21 Gell, but also in Koon and other cases, embraced a
- 22 unitary standard of review for abuse of discretion,
- 23 because an abuse of discretion standard does allow a
- 24 reviewing court to correct errors of law and errors of
- 25 fact while still affording appropriate discretion to --

1 JUSTICE SOTOMAYOR: So --2 MS. HO: -- the district court. 3 JUSTICE SOTOMAYOR: Can you clarify for me 4 exactly what's on appeal? There are essentially two rulings by the district court, one on the pedigree 5 information sought -- the name, address, Social Security 6 7 number, et cetera, of the people who had taken the 8 strength test at issue -- and a second part, a 9 disclosure of the reasons for the termination of the 10 employees who had failed the test. 11 As I read the record below, the district 12 court did not give a reason for denying the second 13 request. And the court of appeals basically said, we can't under any standard of review credit a non-reason 14 for denying something, so we reverse the district court 15 16 on that. 17 Are you challenging that particular ruling, that reversal of that part of the request? 18 MS. HO: Well, what the -- what the Ninth 19 20 Circuit did -- and thank you for the opportunity for the 21 clarification -- is it -- it reversed and it actually 22 remanded for the district court to make that determination in the first instance. And I think the --23 24 JUSTICE SOTOMAYOR: So are you reversing 25 that? Are you -- are you appealing that part of the

- 1 remand?
- MS. HO: No, Your Honor. Because we -- we
- 3 did not -- we did not advance an argument for
- 4 relevance -- or for irrelevance as -- as to -- as to
- 5 that. That was an undue burden -- an undue burden --
- 6 JUSTICE SOTOMAYOR: All right. So the only
- 7 thing that's at issue here is the district court's
- 8 failure to order the release of the pedigree, what I'm
- 9 calling the pedigree information.
- 10 MS. HO: That's correct. Because the Ninth
- 11 Circuit has already reversed and remanded at -- for the
- 12 district court to make a proper factfinding in the first
- 13 instance. And --
- 14 JUSTICE SOTOMAYOR: On the second question.
- MS. HO: On the second.
- And -- and our -- our position is that one
- 17 difference that an abuse of discretion standard makes is
- 18 that under an abuse of discretion standard, as opposed
- 19 to the de novo standard that the Ninth Circuit applied,
- 20 the proper course for a holding that the district court
- 21 did not apply the correct legal standard as the Ninth
- 22 Circuit held here. We disagree. But even if that
- 23 were -- that were the case, the proper resolution is to
- 24 reverse and remand for the district court to either
- 25 clarify what it did and explain, no, that wasn't what I

- 1 was -- I was doing, I did apply the proper standard, or
- 2 to apply the proper standard in the first -- in the
- 3 first instance.
- 4 JUSTICE GINSBURG: Why would you remand it
- 5 to the district court? Because if it went back to the
- 6 Ninth Circuit, the Ninth Circuit could very well say,
- 7 we -- we decided a question of law, the scope of what's
- 8 relevant. We had a footnote that says we -- we applied
- 9 de -- de novo review. That's our -- that's our
- 10 precedent.
- But nothing in the rest of the opinion seems
- 12 to turn on that. It seems that the Ninth Circuit has
- 13 made a ruling of law. If you remand it to the Ninth
- 14 Circuit, they might -- I expect they would say, we made
- 15 a ruling of law. And whether it's abuse of discretion
- 16 is the same result because the district court made an
- 17 error of law.
- MS. HO: They might say two things, Your
- 19 Honor, and we -- we don't know. In the footnote, I
- 20 think it's -- it's certainly not dispositive, but I
- 21 think it is telling that the Ninth Circuit did not go on
- 22 to say, well, we would have reached the same result
- 23 under either standard. But, again, under the de novo
- 24 standard that the Ninth Circuit applied, it was stepping
- 25 into the shoes of the district court and making a

- 1 determination of relevance in the first instance.
- 2 Our position is that even if -- under an
- 3 abuse of discretion standard, even if the Ninth Circuit
- 4 believed that the district court made an error of law,
- 5 the proper course under the Ninth Circuit's own
- 6 precedent would be to reverse and remand for the
- 7 district court to apply the proper legal standard in the
- 8 first instance.
- 9 JUSTICE BREYER: That, I -- I -- I'm -- I've
- 10 always been somewhat uncertain about that. You used the
- 11 word "relevance," but a fact is relevant if its
- 12 existence makes the conclusion more likely than if it
- 13 didn't exist.
- 14 Now, under that standard, I guess the EEOC
- or any other agency could require any company, no matter
- 16 how big or how small, to turn over everything that it's
- 17 ever had because they might find something in there that
- 18 would make a discrimination or failure to pay taxes or
- 19 some other thing more likely than not. So we find that
- 20 language, and we also find language that say of course
- 21 they can't authorize a fishing expedition.
- Well, what's the right standard? What
- 23 happens, for example, in the subpoena? What happens?
- 24 What is the standard?
- 25 MS. HO: Well --

- 1 JUSTICE BREYER: Anything? They can just go 2 into your house and -- I mean, you know, absent the Fourth Amendment protection -- go to a business and say, 4 we want every document you've ever had. What stops 5 that? 6 MS. HO: This -- what stops that, I think, 7 are two features of the statutory scheme here. And the first feature is that the standard of relevance is not 8 9 free-floating. It is relevant to the charge --10 JUSTICE BREYER: Well --MS. HO: -- under investigation --11 12 JUSTICE BREYER: -- relevant to the charge 13 that a person has already brought. I mean, can the EEOC say, you know, we have an idea there are companies in 14 the United States that are violating -- and there 15 16 could -- probably are -- they are violating various 17 antidiscrimination things. So what we want to do is just go to every company in alphabetical order and 18 19 interview every employee. Can they do that? 20 MS. HO: No, Your Honor. 21 JUSTICE BREYER: Because? 22 MS. HO: Because -- and I think what Your --23 what Your Honor is posing is a commissioner's -- is a commissioner's charge. 24

25

JUSTICE BREYER: Yes.

- 1 MS. HO: And the -- the EEOC has its own
- 2 regulations which govern what must be in a
- 3 commissioner's charge. And that was actually at issue
- 4 in the seminal Shell Oil case that this Court decided
- 5 and interpreted.
- 5 JUSTICE BREYER: So there has to be enough
- 7 information --
- 8 MS. HO: So the language -- the language
- 9 that this Court used in Shell Oil --
- 10 JUSTICE BREYER: Well --
- MS. HO: -- was relevant to the charge under
- 12 investigation and what "relevance" means in this
- 13 context. And I don't know that the language is -- is --
- 14 is much more clear, but it said that it tends to shed --
- can reasonably be expected to shed light on the charge
- 16 under investigation.
- 17 JUSTICE BREYER: Where does that come from?
- 18 MS. HO: That comes from Shell Oil. And
- 19 that's the language that courts have -- have used.
- 20 JUSTICE BREYER: Reasonably expected to shed
- 21 light on the charge under investigation.
- MS. HO: Yes, Your Honor.
- JUSTICE BREYER: So the law is fairly clear
- 24 that when the EEOC asks for a piece of information, they
- 25 have to be able to meet that standard.

- 1 MS. HO: Yes, Your Honor. And it's the
- 2 EEOC's burden to meet that -- to meet that standard.
- 3 And, again, Your Honor, I think that line -- that line
- 4 of questioning demonstrates how contextualized the
- 5 inquiry is in this context.
- 6 JUSTICE ALITO: Could you briefly explain
- 7 what you understand to be the charge here, and why the
- 8 so-called pedigree information is not relevant to the
- 9 charge?
- 10 MS. HO: Certainly, Your Honor.
- 11 And the charge here, we don't think -- and
- 12 to use the language that I was using with Justice
- 13 Breyer, we don't think that anything the
- 14 evaluation-taker knows or has experienced in this case
- 15 can shed light on the charge under investigation for two
- 16 reasons.
- 17 First, the evaluation itself does not mimic
- 18 job duties. It was developed, administered, and scored
- 19 by third parties using computer modeling and Labor
- 20 Department job classifications.
- 21 And second -- and, again, I think this goes
- 22 to the very fact-specific nature of the examination --
- 23 this is an isokinetic evaluation. It's taken on a
- 24 machine, like an exercise machine, that measures
- 25 resistance, range of motion and speed, and it provides

- 1 resistance equal to the force that you generate. So --
- 2 JUSTICE GINSBURG: That may be so, but how
- 3 do you answer Judge Watford's simple point, that if
- 4 you're dealing with a test and in -- both men and women
- 5 have failed it, when you want to ask the test-taker what
- 6 happened after you -- you failed the test. Were you
- 7 kept on the job? And the same question to -- to -- put
- 8 that question to men and women. If it turns out that
- 9 the men who failed the test are sometimes kept on, but
- 10 all the women who failed the test are discharged, that
- 11 would certainly support the claim of gender-based
- 12 discrimination.
- MS. HO: And, Your Honor, in this case,
- 14 McLane voluntarily provided all of the information with
- 15 respect to, at that time, the over 14,000 evaluation
- 16 takers.
- 17 JUSTICE GINSBURG: Except number one --
- 18 MS. HO: To the --
- 19 JUSTICE GINSBURG: So -- so there's no way
- 20 that the -- that the EEOC could contact these people and
- 21 ask the question that Judge Watford posed.
- So you flunked the test, what happened to
- 23 you after?
- MS. HO: Your Honor, the -- the information
- 25 did include gender and it also included the -- the --

- 1 the passing scores and the scores that did not meet the
- 2 requirement and whether any adverse employment action
- 3 took place with respect to that individual.
- 4 So to answer that question, Your Honor,
- 5 which we -- we don't disagree would be relevant, that
- 6 information has already been -- been provided to the
- 7 agency. So the only sort of remaining question on that,
- 8 and I think this is what -- what my friend from -- from
- 9 the government presses on, is well, we need to talk to
- 10 them to find out whether the test serves a legitimate
- 11 business purpose.
- 12 And I would share your --
- JUSTICE SOTOMAYOR: I'm -- I'm sorry. I --
- 14 I thought I understood that you disclosed who took the
- 15 test, who failed it, and whether someone was later
- 16 terminated. But not the reason for the termination.
- 17 MS. HO: That's correct. And that -- that
- 18 is the term --
- 19 JUSTICE SOTOMAYOR: And so --
- 20 MS. HO: -- termination that is back --
- JUSTICE SOTOMAYOR: So why isn't the reason
- 22 for termination relevant to the charge? If your
- 23 terminating keeps only women for failing the test, but
- 24 keeping men and maybe some terminating later for some
- other reason, doesn't that show that there's a problem?

- 1 MS. HO: The -- Your Honor, we haven't
- 2 advanced a relevance argument with respect to the
- 3 reasons for termination. Our argument as to that is --
- 4 is -- is undue burden.
- 5 And if I may reserve the rest of my time?
- JUSTICE SOTOMAYOR: Now, where do you --
- 7 I'll allow on rebuttal.
- 8 My question was where do you get the undue
- 9 burden? But you can answer on rebuttal.
- 10 MS. HO: Thank you, Your Honor.
- 11 CHIEF JUSTICE ROBERTS: Thank you, counsel.
- Ms. Kovner.
- ORAL ARGUMENT OF RACHEL P. KOVNER
- 14 ON BEHALF OF THE RESPONDENT
- MS. KOVNER: Mr. Chief Justice, and may it
- 16 please the Court:
- 17 Historical and functional considerations
- 18 strongly support an abuse of discretion standard of
- 19 review here. And with respect to the functional
- 20 considerations, if I could turn to Justice Ginsburg's
- 21 question about why district courts are better situated
- 22 to address this question even though it comes to them on
- 23 a largely documentary record, we think there are a
- 24 couple reasons.
- 25 The first is that this Court indicated in

- 1 Buford that when a district court just sees a lot more
- of a fact-specific question, the district court is often
- 3 going to have more expertise in answering that question.
- 4 And this Court has also indicated that when
- 5 a determination is very case specific, the costs of
- 6 appellate review are unlikely to justify the benefits
- 7 of -- of -- are unlikely to justify the added time and
- 8 expense that appellate review takes because a decision
- 9 on case-specific facts is unlikely to yield substantial
- 10 benefits -- substantial guidance for future cases.
- 11 And we think those concerns are really
- 12 accentuated here under administrative subpoena
- 13 enforcement schemes, because a central purpose of those
- 14 schemes is to get a quick disposition so that the
- investigation can move forward. And that's particularly
- true under Title VII where this Court has repeatedly
- 17 emphasized in Shell Oil and in the University of
- 18 Pennsylvania case that delay frustrates the objectives
- 19 in the statute.
- 20 JUSTICE KAGAN: But, Ms. Kovner, here the
- 21 question whether to enforce the subpoena is the whole
- 22 ball of wax, right? This is an action to enforce the
- 23 subpoena. So that question is the end-all and be-all of
- 24 the case.
- 25 Are there any other contexts in which we use

- 1 an abuse of discretion standard for not a subsidiary or
- 2 an ancillary finding or, you know, a partial finding,
- 3 but for the finding that decides the case?
- 4 MS. KOVNER: Yes, there are. I mean, so we
- 5 think the most analogous context to the administer of
- 6 subpoena contexts is other subpoena contexts. There
- 7 you're deciding the whole ball of wax, but the decision
- 8 of the district court has reviewed for abuse of
- 9 discretion.
- 10 So, example, this Court's decision in Nixon
- 11 says trial subpoenas -- pretrial subpoenas under Rule 17
- 12 for information duces tecum, that's reviewed abuse --
- 13 for abuse of discretion. Grand jury subpoenas, courts
- 14 of appeals, you know, formally review for abuse of
- 15 discretion.
- With respect to other types of
- 17 determinations, under the Fourth Amendment consent
- 18 decisions, whether somebody consented to a search is
- 19 going to be dispositive, but that's reviewed
- 20 deferentially for clear error.
- 21 With respect to abuse of discretion, courts
- 22 of appeals apply abuse of discretion to, as Petitioner
- 23 points out, venue decisions, going to be dispositive of
- the case if there's not venue. So there are a number of
- 25 decisions that decide the case, but they're reviewed for

- 1 abuse of discretion.
- 2 As Justice Ginsburg observes, it's true that
- 3 legal questions may come up and may be what the actual
- 4 dispute is about in a subpoena enforcement case, but
- 5 even under an abuse of discretion standard, that piece
- of the inquiry is going to be reviewed.
- JUSTICE SOTOMAYOR: Could you please tell
- 8 me -- walk me through exactly what you think, the
- 9 government thinks, is what the court, district court is
- 10 doing when it makes a decision to enforce a subpoena?
- 11 What are the legal steps? What are the factual steps?
- 12 I'm not quite sure. And -- and then embodied in that is
- 13 your -- Petitioner says there's an undue burden part of
- 14 this test as well. I don't know where that comes from
- 15 because it certainly doesn't come from Morton Salt or
- 16 Shell Oil.
- 17 So you tell me what you think is at issue.
- 18 MS. KOVNER: Yes, Your Honor. We think
- 19 there are five questions that the Court is answering
- 20 when it decides --
- 21 JUSTICE SOTOMAYOR: And -- and tell me where
- 22 you're getting that from. I mean your standard. Okay?
- 23 MS. KOVNER: Yes. So four pieces of it come
- 24 from Shell Oil, and they are that the charge is valid,
- 25 that the information that's being sought is relevant to

- 1 the charge, that the subpoena is not too indefinite, and
- 2 that there's no improper purpose.
- Now, the Court in Shell Oil didn't mention
- 4 this unduly burdensome piece of the inquiry, but the
- 5 Court relied on the Morton Salt standard, and Morton
- 6 Salt suggests that that unduly burdensome inquiry
- 7 exists. So courts of appeals have uniformly said
- 8 there's an unduly burdensome overlay on that as well.
- 9 So they are the five pieces.
- 10 We think that all five of them involve the
- 11 application of law to particular facts. They involve
- 12 case-specific determinations that involve looking at a
- 13 particular charge, a particular subpoena, considering
- 14 the relationship between those things, and then
- 15 considering any submissions of that burden that a
- 16 company makes. So we think these are all the kind of
- 17 case-specific determinations that are particularly
- 18 well-suited to district courts.
- 19 If I could turn to the second piece of the
- 20 case. The Court certainly has discretion to just
- 21 address the standard of review question and then remand.
- 22 But we think it's entirely appropriate here to simply
- 23 affirm the decision of the court of appeals, because we
- 24 think this is a relatively straightforward relevance
- 25 question where the district court just made a legal

- 1 error in not applying the test that Justice Breyer is a
- 2 question of could this information shed light on the
- 3 charge, but instead demanding more. Demanding that
- 4 essentially there be a necessity for the information and
- 5 that's just not the right legal test.
- 6 As the court of appeals indicated --
- JUSTICE GINSBURG: Could you explain to us
- 8 your view of how -- how this information, the names of
- 9 the test-takers, would shed -- shed light on the -- the
- 10 charge?
- 11 MS. KOVNER: Yes. So we think there are
- 12 two -- two ways. The first has to do with disparate
- impact, and the second has to do with disparate
- 14 treatment. May I take the second one first?
- 15 As -- as Your Honor observed, as Judge
- 16 Watford said, in order to figure out whether disparate
- 17 treatment occurred here, you need to talk to test-takers
- 18 and see whether male and female test-takers were treated
- 19 the same.
- 20 And if I could just clarify why the existing
- 21 record doesn't shed light on that. You can see at
- 22 page 33A of the petition appendix, what the district
- 23 court ordered to be turned over, and it's whether an
- 24 adverse employment action was taken within 60 days.
- Well, what we don't have is, was that action

- 1 termination, which is the action that occurred here, and
- 2 what was the reasons for the termination, and the
- 3 company's -- there's obviously litigation ongoing, but
- 4 the company says that turning that over would be an
- 5 undue burden. So in order to figure out what happened
- 6 with these applicants, we really do need to talk to the
- 7 applicants and the test-takers.
- 8 JUSTICE BREYER: Why? That's the part I
- 9 don't understand. I mean, it's -- there's a woman who
- 10 says, I took a test, physical, and I failed it. Period.
- 11 And she was terminated. She doesn't say that they are
- 12 treating women more harshly. She doesn't say that this
- isn't a qualified reason.
- MS. KOVNER: Well, she's --
- 15 JUSTICE BREYER: Saying so -- you could have
- 16 that every day of the week. People are terminated for
- 17 failing tests, and they can come in and complain. Now
- 18 at that point, the agency doesn't just say, let's find
- 19 some samples, let's do a little sampling here and see
- 20 how this is being applied. Let's go invite -- let's
- 21 interview a few people at random and see what these
- 22 tests are about. Rather, they say we want to talk to
- 23 every single employee in the company.
- I mean, hey. What's the basis for that on
- 25 the basis of that information? Why isn't that an undue

- 1 burden?
- 2 MS. KOVNER: Well --
- JUSTICE BREYER: Yeah.
- 4 MS. KOVNER: So I think there are two
- 5 pieces; one is, is it relevant, and the second is, is it
- 6 an undue burden.
- 7 With respect to whether it's relevant, I
- 8 think if you look at page 39 of our brief, this Court
- 9 has said time and again --
- 10 JUSTICE BREYER: Of course it's always
- 11 relevant when anyone complains about anything to go and
- 12 see if really there's something suspicious going on by
- 13 interviewing every single employee, even if there are
- 14 500,000 employees. You can't say that an answer might
- 15 not make it more likely. That's why I was looking at
- 16 undue burden.
- 17 And I would think maybe you have to do
- 18 something before you would decide to spend -- require
- 19 the company to spend millions of dollars to get every
- 20 single employee on tape or something. I mean, something
- 21 more than that. That -- that's what I want to know.
- 22 How does -- what about that?
- 23 MS. KOVNER: That's right. So I think
- 24 whenever the information is relevant, and I think, as
- 25 your Honor alludes to, it's clearly relevant to

- 1 interview other employees and see if this policy is
- 2 being administered the same. The overlay that Congress
- 3 created is that overlay of is it burdensome to the
- 4 company to give you that information. And here, I think
- 5 it's pretty clear why Petitioner abandoned the argument
- 6 that it's an undue burden to produce the pedigree
- 7 information. The names and the Social Security numbers
- 8 of these individuals were already in the records that
- 9 the company had of the tests. The company stripped out
- 10 that information. It went to added burden to not
- 11 provide us with the information to identify these people
- 12 by name and Social Security numbers.
- 13 Additional information like addresses was
- 14 also already in company databases with respect to all
- 15 the people who were employed by the company. So --
- 16 CHIEF JUSTICE ROBERTS: As you say, Counsel,
- 17 there is a bit of tension between your position that
- 18 abuse-of-discretion is the appropriate standard because
- 19 the district court is more familiar with the proceedings
- 20 and all that, and that we should make a ruling on
- 21 whether there was an abuse of discretion as a matter of
- 22 law without any intervening review.
- 23 MS. KOVNER: Well, we think that in the
- 24 narrow class of cases where the decision rested on an
- 25 actual legal error, and where it's clear what the

- 1 appropriate relevance determination is, it's
- 2 appropriate, then, for a court of appeals, or in this
- 3 case, this Court --
- 4 CHIEF JUSTICE ROBERTS: Well, relevance
- 5 determination is something that is pretty
- 6 fact-intensive.
- 7 MS. KOVNER: That -- that's right. But we
- 8 think that this is actually a relatively clear case for
- 9 the reasons that the court of appeals set out. We're
- 10 seeking the basic --
- 11 JUSTICE BREYER: It was -- I'm left at the
- 12 moment -- I'll go back and read it. I just don't know.
- 13 It's simply when I read this, it struck me as I haven't
- 14 seen something like this where all that happened was
- 15 somebody come -- came in in one place and says, I took a
- 16 test and failed it, and then they start to interview
- 17 everybody in the whole company. I mean, that --
- 18 hundreds, thousands. I mean, something struck me as odd
- 19 about that.
- 20 So when the district judge then said this is
- 21 an undue burden or they can't do it, they have to have
- 22 more than this, I was reluctant to say this is an abuse
- 23 of discretion, even though he thinks, you know, it's the
- 24 right thing to do. I mean, that's what judges are there
- 25 for in the district courts.

- 1 MS. KOVNER: So -- so with respect to the
- 2 geographic scope, Your Honor, I think it's really
- 3 important that we didn't initially seek this information
- 4 with respect to the entire company. We sought
- 5 information that was limited to information about the
- 6 test that was complained about at the particular
- 7 facility in question, in Goodyear, Arizona, where this
- 8 person was employed.
- 9 It's only when the company came in and said
- 10 our defense here, our explanation is we have a
- 11 nationwide policy, and we are using this test in all of
- 12 our facilities that we sought information in a broader
- 13 geographic scope.
- 14 And if we could just touch on one other
- 15 reason why this information is relevant. It's with
- 16 respect to a disparate impact theory. The crucial
- 17 question under a disparate impact theory in this case is
- 18 likely to be is this practice justified by business
- 19 necessity. And in order to know that, you have to know
- 20 whether this strength test, which seems to be exerting a
- 21 substantial disparate impact on male and female
- 22 employees, is actually representing the skills that you
- 23 need in order to -- to perform these jobs. Because if
- 24 this is a strength test that doesn't correlate to the
- 25 work that you have to perform as an employee, then it's

- 1 not justified by business necessity. And interviewing
- 2 people who actually do this job is a way to determine
- 3 that.
- 4 JUSTICE KAGAN: Could you say a little bit,
- 5 Ms. Kovner, about how it is that you're persuaded that
- 6 this Court did make a legal determination that was
- 7 affecting its judgment, as opposed to maybe using some
- 8 careless words, but was really making a relevancy
- 9 determination?
- 10 MS. KOVNER: Yes, your Honor. So I think
- 11 the key portion of the district court's opinion is on
- 12 page 29 to 30 of the petition appendix. And what the
- 13 court says is, I'm not persuaded that this is relevant.
- 14 And the reason why I'm not persuaded this is relevant is
- 15 because there's an additional step that the agency could
- 16 take to investigate whether this charge of
- 17 discriminatory first, and that's to conduct a
- 18 statistical analysis and use statistical information to
- 19 shed light on the charge. So we think that's just an
- 20 incorrect understanding of relevance. It's a necessity
- 21 test. And this Court has pretty clearly rejected the
- 22 necessity test. It's not the test in Shell Oil. It's a
- 23 test that this Court rejected in University of
- 24 Pennsylvania, where the petitioner there was looking for
- 25 a much narrower necessity test, and the Court said

- 1 that's not just what the statute authorizes.
- 2 If there are no further questions. Thank
- 3 you.
- 4 CHIEF JUSTICE ROBERTS: Thank you, counsel.
- 5 Mr. Kinnaird.
- 6 ORAL ARGUMENT OF STEPHEN B. KINNAIRD
- 7 FOR COURT-APPOINTED AMICUS CURIAE
- 8 DEFENDING THE JUDGMENT BELOW
- 9 MR. KINNAIRD: Mr. Chief Justice, and may it
- 10 please the Court:
- 11 There can be no abuse-of-discretion review
- 12 if the district court has no discretion. Congress
- 13 vested the EEOC, not the district court, with the
- 14 discretion to determine if particular relevance --
- 15 particular evidence is relevant to the charge. That
- 16 discretion cannot reside in two places.
- 17 The D.C. circuit said it best: Where
- 18 deference is owed to the agency, including in the
- 19 application of law to fact, it is, quote, "analytically
- 20 impossible," unquote, for the court of appeals to defer
- 21 to the district court if the district court disagrees
- 22 with the agency.
- 23 That case is -- that's not in our brief. I
- 24 did supply the parties with a copy. It's Novicki v.
- 25 Cook, 946 F.2d 938 1991.

- 1 And why is the party's double-discretion 2 theory analytically impossible? So the government says with regard to relevance, that the district court must enforce the subpoena unless the EEOC is obviously wrong, 4 and the court of appeals must uphold that determination 5 absent an abuse of discretion, i.e., the district court 6 7 must be obviously wrong in holding that the EEOC is or 8 is not obviously wrong. 9 That framework is not only illogical, it's 10 unworkable. If the district court disagrees with the EEOC, and the court of appeals must defer to the 11 12 district court's putative discretion, than the court of 13 appeals denies the EEOC the full measure of its 14 discretion. 15 Conversely, if the district court upholds 16 the subpoena, then the court of appeals gives excessive 17 deference to the EEOC. It cannot reverse simply because the EEOC is obviously wrong. It's only if both the EEOC 18 and the -- and the district court are obviously wrong. 19
- 20 Congress did not adopt that scheme.
- 21 Instead, Congress prescribed the standard that denies
- 22 discretion to the district court. Section 6 of the APA
- 23 provides that the district court shall sustain an agency
- 24 subpoena if it is in accordance with law. That is
- 25 typical judicial review where the courts, district and

- 1 appellate, police the lines in which the agency must
- 2 operate.
- JUSTICE KENNEDY: I'll -- I'll look up the
- 4 cases, but in an evidentiary case, civil case or a
- 5 criminal case, the question of relevance, I suppose at
- 6 the end of the day, relevance is a legal matter. But
- 7 don't we give substantial deference to the trial court
- 8 in order to administer the trial in an orderly way? And
- 9 so don't we give substantial deference to their
- 10 relevance ruling? And how is that applicable here or
- 11 inapplicable?
- MR. KINNAIRD: It's applicable, and it
- 13 supports my position about double discretion.
- Relevance is a judgment about the
- 15 relationship of certain evidence to a claim. And
- 16 because it's a judgment of relationship, there always
- 17 is, in the primary decision maker, some discretionary
- 18 judgment about how to apply the legal -- the legal
- 19 standard. In discovery and trial evidence, that primary
- 20 decision maker is the trial court, and therefore, its
- 21 determinations of relevance are -- are reviewed for
- 22 abuse of discretion.
- 23 In this context, the primary decision maker,
- 24 the one with discretion, is the EEOC. And so it is its
- 25 discretion that is reviewed simply for whether or not it

- 1 has crossed the legal lines. A district court does not
- 2 have discretion to tell an independent branch of
- 3 government conducting an investigation, you can't have
- 4 that evidence. It can simply refuse to enforce in a
- 5 legal subpoena.
- 6 And -- and two-stage review under the APA --
- 7 CHIEF JUSTICE ROBERTS: I'm sorry. Why
- 8 isn't that telling them they can't have that evidence?
- 9 MR. KINNAIRD: It's telling them because
- 10 they're drawing the legal line and saying, you can't
- 11 cross that line. That's different from exercising
- 12 discretion about whether evidence is relevant. That
- 13 discretion belongs wholly to the EEOC.
- 14 CHIEF JUSTICE ROBERTS: Well, if the line
- 15 depends on relevance, it's exactly the same thing: It's
- 16 telling them whether it's relevant or not.
- 17 MR. KINNAIRD: Well, that's why the courts
- 18 have adopted a standard of "obviously wrong."
- 19 "Obviously wrong" is not a discretionary determination.
- 20 So the district court really has no discretion. And in
- 21 two-stage review under the APA, it is always the case
- that the district court and the appellate courts apply
- 23 the same standard of review to agency action, whether
- 24 deferential or not.
- But here, under the in-accordance-with-law

- 1 theory, that means this is illegal or not, that should
- 2 be the same standard applied in the district court and
- 3 in the -- in the court of appeals. It's a legal line, a
- 4 legal determination. And nothing in Title VII departs
- 5 from that.
- 6 Now, the parties have said that this is a
- 7 factual determination, fact-intensive determination of
- 8 relevance. It is not. The EEOC has submitted here no
- 9 declarations on relevance. It was all attorney argument
- 10 in a motion. And the reason is that relevance is a
- 11 conceptual -- especially in the agency subpoena
- 12 context -- is a conceptual determination of the
- 13 relationship to the charge of a category of evidence of
- 14 unknown content. And so it is not making a factual
- 15 determination from evidence; it's a legal theory of the
- 16 potential value of the evidence to the EEOC.
- 17 JUSTICE ALITO: What about the nature of the
- 18 charge, the contours of the charge? Isn't that factual?
- 19 MR. KINNAIRD: No, that's legal. I think
- 20 that it's --
- 21 JUSTICE ALITO: Contours of the charge in a
- 22 particular case is a legal question?
- 23 MR. KINNAIRD: Absolutely. You cannot look
- 24 at extrinsic evidence. It's just analyzing the text of
- 25 the charge. And I think that courts are fairly

- 1 consistent on that.
- 2 CHIEF JUSTICE ROBERTS: What about the
- 3 burden on the other party? It would seem to me that the
- 4 district court would have a considerable degree of
- 5 familiarity with the nature of the -- the defendant's
- 6 operations, how burdensome it is in light of what
- 7 they've produced so far.
- 8 MR. KINNAIRD: And that's an analytically
- 9 separate inquiry. That's a Fourth Amendment inquiry.
- 10 Justice Sotomayor, earlier you asked, and we quote --
- it's the Donovan case says that the undue burden is part
- 12 of the Fourth Amendment requirement --
- 13 JUSTICE BREYER: I think she said Morton
- 14 Salt and --
- 15 MR. KINNAIRD: Morton Salt is --
- 16 JUSTICE BREYER: Yeah. And I -- it doesn't
- 17 have to be constitutional, I -- I would think. Let's --
- 18 regardless, I think that's something of a red herring.
- 19 I don't think an agency, even if it's constitutional,
- 20 can impose undue burdens. I can't imagine law to the
- 21 contrary.
- 22 MR. KINNAIRD: Well --
- 23 JUSTICE BREYER: So isn't that -- what about
- 24 the question was asked?
- 25 MR. KINNAIRD: Well, respectfully, Your

- 1 Honor, I think that's not true.
- JUSTICE BREYER: Oh, okay. Is the answer
- 3 just, well, that's constitutional; therefore, it doesn't
- 4 count, or whatever?
- 5 MR. KINNAIRD: Well --
- JUSTICE BREYER: The other --
- 7 MR. KINNAIRD: Well, it's constitutional,
- 8 and constitutional should be de novo. But my -- my
- 9 point is that Congress has said the EEOC shall have
- 10 access to this evidence on two conditions, neither of
- 11 which have anything to do with burden.
- 12 JUSTICE BREYER: All right. So in other
- 13 words, in your view, the law is that the -- an agency,
- 14 when somebody complains about anything, can go and ask
- if that's anywhere in the agency -- anywhere in the
- 16 company and ask every single employee and require them
- 17 to spend millions of dollars because, after all, it is
- 18 relevant. Is that the -- your --
- MR. KINNAIRD: No, there's a Fourth
- 20 Amendment limitation on that, Your Honor.
- JUSTICE BREYER: Fourth Amendment, let's --
- 22 let's take -- I mean, there's some places don't --
- 23 Fourth Amendment. And, therefore, the Court has to
- 24 review it.
- 25 MR. KINNAIRD: Well, that's right. And

- 1 Fourth Amendment determinations are de novo --
- JUSTICE BREYER: I don't see how we'd do it,
- 3 frankly. I mean, you know, there are thousands of
- 4 district courts. They -- they hear these things at
- 5 length. We don't have the time to do all that. We're
- 6 looking at a cold record. They have the lawyers in
- 7 front of them. The lawyers can explain what went on in
- 8 the agency and they can take their time.
- 9 MR. KINNAIRD: Well --
- 10 JUSTICE BREYER: You, unfortunately for us,
- 11 because you wrote an excellent brief, only have about
- 12 20 -- 20 minutes or so.
- 13 (Laughter.)
- 14 JUSTICE BREYER: So -- so do you see the
- 15 difference?
- MR. KINNAIRD: Well, to be clear, Your
- 17 Honor, the fact question of what the burden is, is
- 18 reviewed for clear error, just like in the Ornelas
- 19 historical fact questions. And by the way, that's
- 20 minimal proof. It's just the cost in terms of staff or
- 21 resources to produce the information and what's the
- 22 effect on operations or finances of the company.
- 23 My point there is that the Court will take
- 24 the finding as given for clear error. The -- the
- 25 constitutional rule is, is this excessive? Is it

- 1 constitutionally excessive relevant to the public
- 2 purpose? And like all constitutional excessiveness
- 3 determinations, under Bajakajian or Cooper Industries,
- 4 that's de novo.
- 5 The other element of the Fourth Amendment
- 6 claim in proper purpose, this Court said in Clark,
- 7 that's a question of law. And then specificity of the
- 8 subpoena, that's a question of law. There is no
- 9 constitutional issue decided here, but relevance has
- 10 been decided.
- 11 And I would only point out --
- 12 JUSTICE SOTOMAYOR: I'm sorry. I -- I --
- 13 under 401, which is a discovery rule, we review that for
- 14 relevance for abuse of discretion.
- 15 MR. KINNAIRD: Yes.
- JUSTICE SOTOMAYOR: Why is that any
- 17 different here than it is under Rule 401?
- 18 MR. KINNAIRD: Because the -- the district
- 19 court is -- has the -- is the initial decision-maker in
- 20 determining relevance, because relevance is inherently a
- 21 discretionary judgment about the relationship of
- 22 evidence to a claim. There always will, be with the
- 23 primary decision-maker, discretion. It's the EEOC that
- 24 has that discretion here.
- 25 JUSTICE SOTOMAYOR: So if we take the -- so

- 1 you don't have a problem in saying that it's within the
- 2 discretion of the district court reviewing the EEOC --
- 3 MR. KINNAIRD: No.
- 4 JUSTICE SOTOMAYOR: -- to decide relevancy?
- 5 MR. KINNAIRD: No. I'm saying --
- 6 JUSTICE SOTOMAYOR: And -- and it's only the
- 7 court of appeals, then, who has to review it as a matter
- 8 of law? I'm a little --
- 9 MR. KINNAIRD: No, I'm sorry.
- 10 JUSTICE SOTOMAYOR: I'm a little --
- 11 MR. KINNAIRD: I'm sorry that I wasn't
- 12 clear. The -- the EEOC makes the initial determination
- of whether particular evidence, such as pedigree
- 14 information, is relevant to a charge. They're the ones
- 15 that make that discretionary determination. When it --
- 16 but the discretion can only reside in one place. And
- 17 when it comes up --
- 18 JUSTICE SOTOMAYOR: It doesn't under 401.
- 19 Under 401, it resides both in the district court and
- 20 in -- on the -- in the court of appeals as an
- 21 abuse-of-discretion standard of review.
- MR. KINNAIRD: No. The court of appeals --
- 23 as I understand it, the district court has discretion,
- 24 will rule it relevant or not, and the court of appeals
- 25 will say, is that an abuse of discretion, right? And

- 1 it's notable here that Congress actually denied
- 2 abuse-of-discretion review to the district court. It
- 3 didn't use the Section 10(e) arbitrary and
- 4 capriciousness abuse of discretion or
- 5 in-accordance-with-law. It limited the district court's
- 6 inquiry for subpoena enforcement to whether it was in
- 7 accordance with law. And the legislative history is
- 8 quite clear that they did it so that they wouldn't
- 9 revisit the discretionary determinations of the district
- 10 court. You're only preventing illegal action.
- And that's why in two-stage review, a
- 12 district court always applies the same standard as the
- 13 court of appeals in review of agency action.
- 14 JUSTICE KAGAN: But, Mr. Kinnaird, do you
- 15 think that your whole argument might be taking the words
- 16 "abuse of discretion" a bit too literally? In other
- 17 words, your idea is that you can never use that term
- 18 unless there is some discretion, some real choice.
- 19 MR. KINNAIRD: Right.
- 20 JUSTICE KAGAN: And, you know, it might be
- 21 that sometimes we use that term when that's not really
- 22 true, but what we just mean to say is that a certain
- 23 amount of deference should be given because the --
- 24 because we're at the right institution to make a -- to
- 25 make a particular kind of judgment.

1 MR. KINNAIRD: Right. Well, I think if 2 you're looking to institution -- first of all, I think there has to be discretion to be abuse of discretion. I 3 think there has to be. But if you're looking just at a 4 functional analysis of, you know, how you draw the line 5 to cabin the -- the EEOC's discretion, there's no 6 7 institutional advantage. This appellate court can 8 construe the charge, construe the subpoena, and resolve the legal claims of the potential value of unknown 9 10 evidence just as well as a district court. These are simply not factual determinations. 11 12 Pedigree information is a perfect example of 13 that. And -- because there should be -- pedigree 14 information is basically saying it's relevant to be interviewed, test taking if you're investigating --15 excuse me, and interview test-takers if you're 16 investigating a charge of discriminatory testing. 17 is not a determination that should vary from district 18 judge to district judge. There really is no 19 20 discretionary determination, and the APA forecloses it. 21 I would also point out there is real no 22 argument in terms of practical considerations about 23 inducing additional appeals by adopting de novo review. 24 First of all, as a practical matter, in the

last 25 years, our research discloses only 6 Ninth

25

- 1 Circuit EEOC subpoena enforcement decisions out of 37
- 2 total. So that's only 16 percent, less than its
- 3 normal -- normal 20 percent share of appeals. And one
- 4 would not expect otherwise. Standard review is not
- 5 going to deter an appeal. It's going to shift the
- 6 battleground, as it did here, from fights about whether
- 7 this is discretionary to whether it's an implied use
- 8 of -- of an erroneous legal concept, and the problem is,
- 9 is that because relevance is a question of law and not
- 10 one of discretion, for the appellate courts to be
- 11 inquiring into whether there was abuse of discretion
- 12 simply distorts appellate decision making.
- 13 This should be -- this is about vindicating
- 14 the congressional scheme for the balance of power
- 15 between agencies and courts, and courts police the legal
- 16 limits on agency action. That's something that
- 17 appellate courts are just as capable of doing and they
- 18 have to respect discretion, because if you recognize
- 19 discretion in the district court you ipso facto diminish
- 20 the discretion of the EEOC.
- 21 I'd also like to address one point on the
- 22 Fourth Amendment. Both parties say it's not Ornelas.
- 23 It's the de novo review that applies, but rather
- 24 Illinois v. Gates, where this Court held that courts
- 25 reviewing a magistrate's decision to issue a warrant

- 1 should review that decision deferentially.
- 2 Gates supports our position, and the reason
- 3 is that the analogue to the magistrate issuing the
- 4 subpoena is -- or issuing the warrant is the EEOC
- 5 issuing the subpoena. The district court reviews the
- 6 magistrate's decision deferentially, just as it reviews
- 7 the EEOC's decision deferentially.
- But on appeal, the court of appeals applies
- 9 the same deferential Gates standard to the magistrate as
- 10 the district court, meaning that it engages in de novo
- 11 review of the district courts's decision.
- So I am aware of no -- no support, either in
- 13 the Fourth Amendment, I don't -- or in administrative
- 14 law for this idea of double discretion or double
- 15 deference. This would be the first time that a district
- 16 court has been -- would be given deference over Fourth
- 17 Amendment considerations and where the -- the -- the
- 18 court of appeals is enjoined to give deference both to
- 19 the district court and the court of appeals. I think
- 20 that simply destroys appellate decision making, deprives
- 21 it of any coherence, and this Court should affirm the
- 22 district -- affirm the court of appeals.
- Thank you.
- 24 CHIEF JUSTICE ROBERTS: Thank you,
- 25 Mr. Kinnaird.

1 Ms. Ho, you have three minutes remaining. 2 REBUTTAL ARGUMENT OF ALLYSON N. HO 3 ON BEHALF OF THE PETITIONER MS. HO: Thank you, Mr. Chief Justice. 4 5 Let me make one point and then, Justice 6 Sotomayor, respond to your -- your questions. 7 I heard both my friend Mr. Kinnaird and -and my friend from the government make very categorical 8 9 absolutist statements about a case -- about cases that 10 involve testing, and the cases that involve testing pedigree information will always be relevant. 11 12 This is a case that shows that facts matter. 13 And we don't dispute that in a case where you have a 14 test that mimics job duties or involves subjectivity, perhaps talking to people would shed light on the charge 15 16 under investigation. 17 But in this case, this evaluation that is at 18 issue, talking to people simply can't shed light on it 19 because it doesn't mimic job duties and everyone 20 experiences the test the same way, so I think that 21 underscores the importance --22 JUSTICE GINSBURG: I don't -- I don't follow 23 that. I still -- going back to what Judge Watford said, he said we don't know why these people were terminated. 24 25 Just the information given was maybe they were

- 1 terminated for a reason having nothing to do with
- 2 flunking the test.
- But what the Ninth Circuit said is -- is --
- 4 must be responded to is, were the men and women who
- 5 flunk the test treated the same. And we can't know that
- 6 without talking to the people, finding out whether they
- 7 were discharged because of the test or for some other
- 8 reason.
- 9 MS. HO: Two responses to that, Your Honor.
- 10 But first, I think it's important to underscore that the
- 11 data that McLane voluntarily provided to the agency, the
- 12 data does disclose whether -- it discloses the -- the
- 13 gender, men or women, it discloses who passed or who
- 14 failed, and it also discloses whether any adverse
- 15 employment action was taken within 90 days. So the
- 16 agency --
- 17 JUSTICE GINSBURG: Yes, but adverse --
- 18 adverse employment action can cover a wide range. It
- 19 doesn't necessarily mean discharge.
- 20 MS. HO: And -- and, Your Honor, perhap --
- 21 perhaps that is why the district court in our said -- in
- 22 our case did not -- did not -- said information
- 23 depending on what the data shows may -- may be relevant
- 24 depending on the facts that are uncovered.
- The government's argument is not one based

- 1 on the facts that have been uncovered. It's been
- 2 seeking the pedigree information for the 14,000
- 3 individuals from -- from the very beginning.
- 4 JUSTICE SOTOMAYOR: I'm having a very hard
- 5 time with your answer. I've never heard of any test
- 6 that's given that's not in some way job-related. I mean
- 7 --
- 8 MS. HO: And I apologize for being --
- 9 JUSTICE SOTOMAYOR: You can -- you can
- 10 basically give a test that says is your hair true blonde
- 11 or not?
- MS. HO: No -- no, Your Honor.
- JUSTICE SOTOMAYOR: And even though it has
- 14 no relationship to the job, you can give that test and
- 15 fire people basically because they are not true blonds?
- MS. HO: May I respond --
- 17 CHIEF JUSTICE ROBERTS: Sure
- 18 MS. HO: Mr. Chief Justice?
- 19 No. That's not our position. And I think
- 20 the distinction we're drawing, we -- we absolutely
- 21 maintain that there is a business purpose. There's a
- 22 business necessity for the evaluation.
- 23 That is a separate question from how the
- 24 evaluation operates, and the evaluation here does not
- 25 mimic job duties, which in a line of cases courts have

| 1  | had had concern with subjectivity in those cases, and    |
|----|--|
| 2  | what have you.   |
| 3  | This case this evaluation, it does                       |
| 4  | measure. We use it to measure the match between an       |
| 5  | employee's physical capability and the physical demands  |
| 6  | of the job. It's how that examination operates. It's     |
| 7  | how the evaluation operates, the facts on the ground     |
| 8  | that affects whether talking to people who have taken    |
| 9  | the evaluation can say something that will shed light on |
| 10 | that question.   |
| 11 | CHIEF JUSTICE ROBERTS: Thank you, counsel.               |
| 12 | MS. HO: Thank you.                                       |
| 13 | CHIEF JUSTICE ROBERTS: Mr. Kinnaird, this                |
| 14 | Court appointed you to brief and argue this case as an   |
| 15 | amicus curiae in support of the judgment below. You      |
| 16 | have ably discharged that responsibility for which we    |
| 17 | are grateful.  |
| 18 | The case is submitted.                                   |
| 19 | (Whereupon, at 11:57 a.m., the case in the               |
| 20 | above-entitled matter was submitted.)                    |
| 21 |  |
| 22 |  |
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|------------------------|--------------------------------|--------------------------------|------------------------------|---|
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| <b>a.m</b> 1:15 3:2    | <b>ADEA</b> 5:3                | amicus 1:23                    | 30:12                        | <b>based</b> 43:25                        |
| 45:19                  | administer 18:5                | 2:10 28:7                      | applicants 22:6              | basic 25:10                               |
| abandoned 24:5         | 30:8                           | 45:15                          | 22:7                         | basically 7:13                            |
| able 12:25             | administered                   | amount 38:23                   | application 4:19             | 39:14 44:10,15                            |
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| 1:13 45:20             | 3:13                           | analogue 41:3                  | 9:8,24 22:20                 | 40:6                                      |
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