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America's Largest **Private Companies**

Forbes 400 Richest Americans

World's Most Powerful People The World's Billionaires

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America's Largest Private Companies 2013

Dell joined the list of 224 companies at the number three spot. It marks the first time a company has debuted in the top 10 since Chrylser in 2007. Continue

Andrea Murphy with Scott DeCarlo 12.18.2013



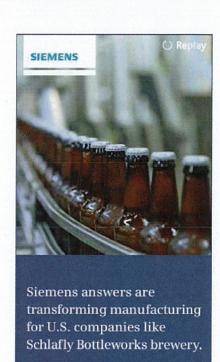
Dell Goes Private: Inside The Nastiest Tech Buyout Companies 2013 Ever



Top 20 Largest Private



Meet The Best Hardware Store In The Nation & The Billionaire Who Built



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Revenue (\$ bil)

Employees

1

Cargill

State MN

136.70

140,000

		Popular Highest-Paid Athletes	Lists The Celebrity 100	Video The World Cup	Search Food, Drink & Tobacco	bil)	Employees
2	ECKOCH	Koch Industri	es	KS	Multicompany	115.00	60,000
3	DELL	Dell		TX	Technology Hardware & Equip	56.94	111,300
4	TECHTE	Bechtel		CA	Construction	37.90	53,000
5	MARS	Mars		VA	Food, Drink & Tobacco	33.00	72,000
6	-	Pricewaterhou	seCoopers	NY	Business Services & Supplies	32.10	184,000
7	Pilot, 🏈	Pilot Flying J		TN	Convenience Stores & Gas Stations	30.43	20,000
8	Publix	Publix Super M	Markets	FL	Food Markets	27.48	158,000
9				OK	Convenience Stores & Gas Stations	26.09	10,600
10	IN EXPLICIT A NOUNG	Ernst & Young		NY	Business Services & Supplies	25.83	175,000
	3456789	3 4 4 5 MARS 6 pwc 7 Pitots 2 8 Publix 9 10 Page 10 Pa	Dell Dell Bechtel Bechtel Mars Mars Pricewaterhou Pilot Flying J Publix Super M Love's Travel S Country Stores To Bechtel Bechtel Fricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou Pricewaterhou Fricewaterhou Pricewaterhou Pricewaterhou	Dell Bechtel Mars Mars PricewaterhouseCoopers Pilot Flying J Publix Super Markets Love's Travel Stops & Country Stores Love's Travel Stops & Country Stores	Dell Bechtel A Bechtel CA Mars Mars VA PricewaterhouseCoopers NY Pilot Flying J TN Publix Publix Super Markets FL Love's Travel Stops & OK Country Stores NY Publix Super Markets PL Publix Super Markets PL	Dell TX Technology Hardware & Equip Bechtel CA Construction Mars VA Food, Drink & Tobacco PricewaterhouseCoopers NY Business Services & Supplies Pilot Flying J TN Convenience Stores & Gas Stations Publix Super Markets Publix Super Markets Love's Travel Stops & Country Stores Country Stores OK Convenience Stores & Gas Stations Publix Super Markets Publix Super Markets	Dell TX Technology Hardware & 56.94 Equip Bechtel CA Construction 37.90 Mars VA Food, Drink & Tobacco 33.00 Tobacco 33.00 PricewaterhouseCoopers NY Business Services & Services & Supplies TN Convenience Stores & Gas 30.43 Stations Publix Super Markets Publix Super Markets Publix Super Markets Convenience Stores & Gas 30.43 Stations Convenience Stores & Gas 51ations Convenience Stores & Gas 51ations Record Country Stores NY Business Stations Convenience Stores & Gas 26.09 Stations Record Country Stores NY Business Stations Convenience Stores & Gas 26.09 Stations Record Country Stores NY Business Stations Record Convenience Stores & Gas 51ations Record Convenience

Revenues exclude excise taxes where applicable, public subsidiaries and sales from discontinued operations. Revenues are worldwide figures.

- e. Forbes estimate

 Pro forma figure.

 Company provided estimate.

 Announced plans to go public.

FORBES VIDEO



Michael Dell's **Lessons For** Entrepreneurial



Dell CMO Karen **Quintos On The Role** Of Content In IT Marketing



Fidelity President Abigail Johnson's **Relentless Focus**



The Koch Brothers are Everywhere

GALLERIES

The 20 Largest Private Companies





Newcomers For 2013



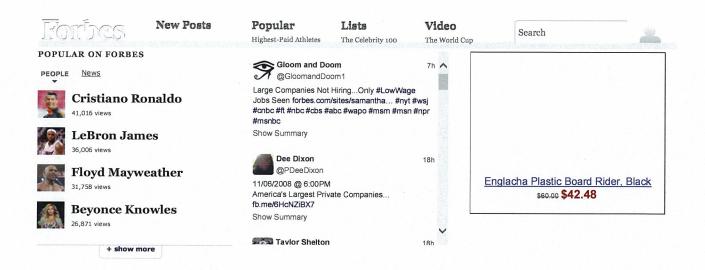
Billionaires Of The Top Private Companies



Largest Private Company **Employers 2013**



2013 Drop Offs



Inside Forbes



Beyoncé Tops The FORBES Celebrity 100 List This Year

With an estimated \$115 million in earnings and tons of fame, Queen B reigns supreme on this year's list.



Mark Burnett Turns Bible Stories Into Blockbusters



The 2014 Celebrity 100



LeBron James Tops World's Most Powerful Athletes



Real-Time Billionaires

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