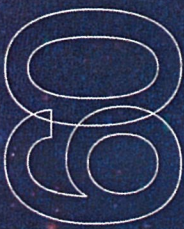
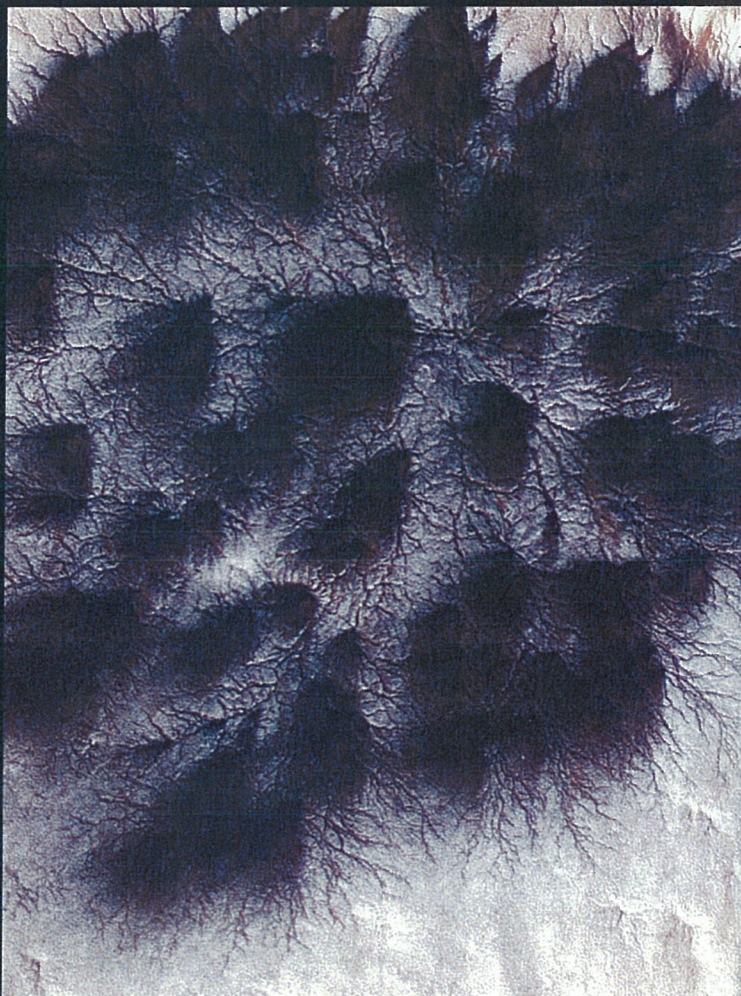


National Aeronautics and Space Administration

JET PROPULSION LABORATORY
ANNUAL REPORT





CONTENTS



02 DIRECTOR'S MESSAGE

04 2008 THROUGH THE MONTHS

31 MAJOR CONTRACTOR PARTNERS

32 MAJOR EXTERNAL AWARDS

34 CHARTS

35 LEADERSHIP

36 EXECUTIVE COUNCIL

[illegible]

DIRECTOR'S MESSAGE

2009 was truly the year of astronomy at the Jet Propulsion Laboratory. While the world at large was celebrating the international Year of Astronomy, we were sending more telescopes into space than in any other year, ever. As these missions unfolded, the astronomers are sure to find new planets like our own Earth orbiting other stars. Another is a telescope that gathers infrared light to help discover objects ranging from near-Earth asteroids to galaxies in the deepest universe. We also contributed critical enabling technologies to yet two other telescopes sent into space by our partners in Europe. And astronauts returned to Earth with a JPL-built camera that had captured the Hubble Space Telescope's most memorable pictures over many years.

And while it was an epic time for these missions, we were no less busy in our other research specialties. Earth's moon drew much attention from our scientists and engineers, with two JPL instruments flying on lunar orbiters and one on the lunar surface. We also contributed to the Mars Science Network, our worldwide communication portal to spacecraft around the solar system. At Mars, our rovers and orbiters were highly productive, as were missions targeting Saturn, comets and the asteroid belt. Here at our home planet, satellites and instruments continued to serve up important information on global climate change.

The year was not without its challenges and disappointments. In February, we lost a satellite designed to measure carbon dioxide in Earth's atmosphere when the nose cone on its launch vehicle failed to open properly. In March, a JPL-designed camera on the tail of a space shuttle was probably 10 years in orbit. For several months, we had to restrict without access to try to free one of the Mars rovers that had become mired in an intermediary version of a rover's nightmare sandtrap. Here on the ground, our staff went above and beyond to protect the laboratory when a fire in the San Gabriel Mountains — the largest blaze ever in Los Angeles County in recorded history — brought flames to within a few hundred feet of our facility.

Whether triumphs or setbacks, all of our efforts seeking the world around us demonstrate the many ways in which we can use the laboratory's capabilities to contribute to the interests of our country and the globe. Increasingly, national attention is turning to the topic of global climate change, and the role that NASA can play in helping to understand and address it. For several years JPL has been one of the largest contributors of instruments to NASA's Earth-observing mission. The expertise of our technical community makes this a natural area where we can contribute to national priorities.

There is also increased interest at the federal level in leveraging the keen public fascination with NASA's missions to help at all levels, from elementary school to university. I'm very proud that JPL is widely recognized for its programs used in classrooms, museums and other educational venues, many of which make innovative use of new technologies. This too is an important area where we can make a meaningful contribution to national interests.

But our main business is, of course, exploring. Many initiatives will keep us busy for years. In 2009, NASA gave approval to start planning a major flagship mission to Jupiter's moon Europa in search of conditions that could host life, working with our partners in Europe. In addition to our prospective Earth science projects, we have laid out plans of missions in Mars exploration, planetary exploration and space-based astronomy.

The year's annual report continues our recent tradition of recounting the laboratory's accomplishments throughout the year month by month. I hope you will find these outcomes achieved by our people in 2009 meaningful and informative, and look forward to having you join us as we bring to life our explorations yet to come.

Charles Elachi

A portion of NASA's 2009 report, the annual *Annual Report 2009*, is available online at www.nasa.gov/pdf/20090101main_2009_report. For more information, visit www.nasa.gov.



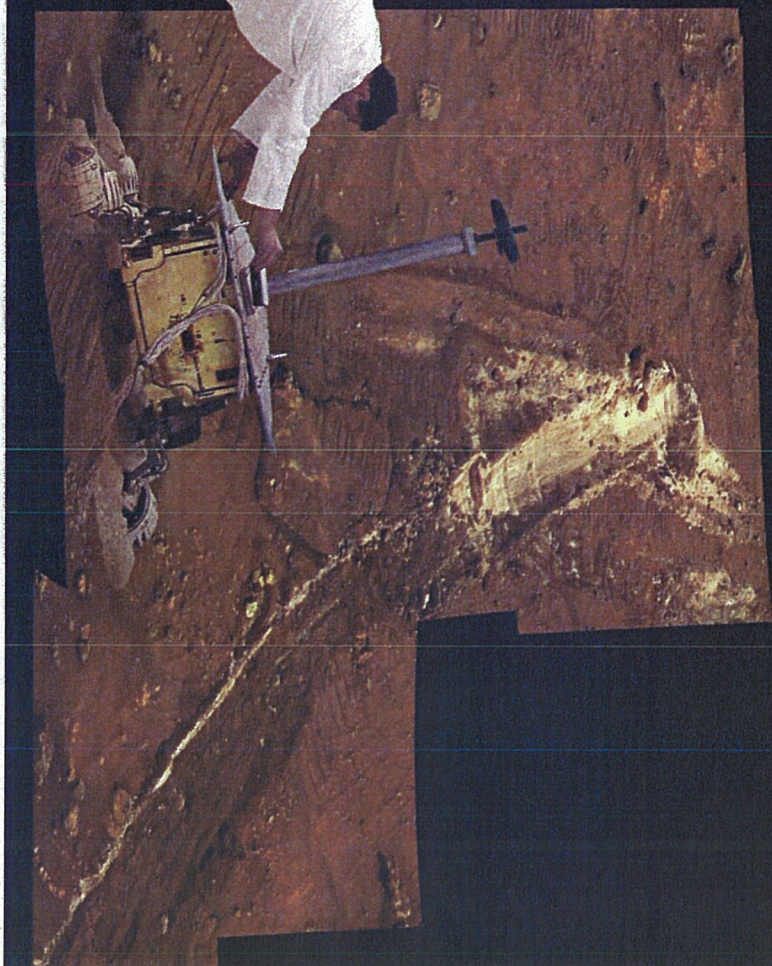
ROAD WARRIORS

It was the mission that wouldn't end. By the time the Mars rovers Spirit and Opportunity logged their fifth anniversary roaming the Red Planet in January 2009, they had outstripped the original 90-day goal by a factor of 20 — in the process collecting tens of thousands of photos and generating hundreds of scientific papers reconstructing the history of now-vanished water on the high-energy world. They also proved precious to Opportunity, which spent the last months of its life in a desperate search for a large bowl called Endeavour Crater. In fact it was a driving record, racing across 5.3 kilometers (3.3 miles) in 2009 — twice terrain that it had covered in any other year. In the process Opportunity discovered and scrutinized two new, large meteorites, which

scientists christened Black Island and Marguerite Island. Fate had a more difficult future in store for Spirit on the other side of the planet. Though it started the year on a high note, having survived a massive dust storm, Spirit became bogged down in loose sand that the mission team likened to a golfer's worst nightmare. To compound matters, the rover lost use of a second of its six wheels, and started exhibiting "seizure" events in which it refused to save a record of events from its day. After months of trying to save the rover by jacking it up and the team said it was irreparably stuck, Spirit's mission ended. But the rover's stationary science outpost. On the positive side, scientists were pleased that the deep sand the rover was stuck in had layers that revealed intriguing details of the Red Planet's history. And Spirit's bleak future as a stationary lab could enable the team to pursue an answer to one of Mars' central enigmas. By tracking Spirit's radio signal, they might once and for all determine whether the planet has a solid or molten iron core.

LIFE'S COSMIC ORIGIN?

Did comets bring the building blocks of life to the primitive Earth? More evidence that the answer might be yes came from scientists analyzing samples of comet dust delivered to Earth in 2006 by the Stardust spacecraft. They revealed traces of glycine, an amino acid used by living creatures to make proteins — the first time an amino acid has been found in a comet. The Stardust team collected on a new mission to fly Comet 81Wg, which is expected to pass within 100 million miles of Earth in 2011. In January, Stardust passed within 3,200 kilometers (about 5,720 miles) of Earth to sling it onto a flight path for its final approach to target 1 in 2011.



For one JPL mission, 2009 was the point of no return. Propelling itself out of Earth's atmosphere, the Dawn spacecraft arrived in orbit around the dwarf planet Ceres. On the way, Dawn sailed past Mars in February, using the opportunity to calibrate its science instruments. Alternating between firing its innovative ion engine and coasting, by the end of the year Dawn had used the high-tech thruster for 11,365 hours, or just over half of its mission time to date. In 2011, Dawn will reach the large asteroid Vesta, which it will orbit for a year before departing to orbit the dwarf planet Ceres. It all goes well, that will make it the first spacecraft to orbit more than one target world in succession.

NO LOOKING BACK



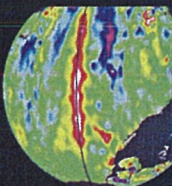
FEBRUARY



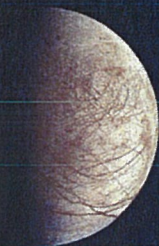
THE CARBON PUZZLE

To untangle the complex reactions responsible for global climate change, scientists have long known they need to get a better picture of carbon dioxide in the atmosphere — where it is produced, and where it is taken up. Great hopes were thus riding on the Orbiting Carbon Observatory, a satellite designed to provide such a global view of the greenhouse gas. When the satellite was launched over the Pacific from California's Vandenberg Air Force Base, its diamond-shaped nose cone, or fairing, failed to open correctly, ending the mission before it began. Later, Congress approved funding to start building a replacement satellite.

QUICK TAKES



After 17 years of forecasting, the Orbiting Carbon Observatory (OCO-2) mission has ended. The French space agency, the world's largest space agency, and the U.S. space agency, NASA, announced the mission's end on Feb. 15. The mission was launched in 2009, but it failed to provide a single data point to help scientists understand the greenhouse effect. The mission was ended because the satellite's solar panels failed to deploy, and the satellite was unable to generate the power needed to operate its instruments. The mission was ended because the satellite's solar panels failed to deploy, and the satellite was unable to generate the power needed to operate its instruments.



Let's finally get to the point as much as possible in one week's time. But that there are many, many questions. And the order of the questions is very important. The mission of the Orbiting Carbon Observatory (OCO-2) was to provide a global view of carbon dioxide levels. The mission was ended because the satellite's solar panels failed to deploy, and the satellite was unable to generate the power needed to operate its instruments.



When robots are sent to other planets, the mission is often to collect samples. The mission of the Orbiting Carbon Observatory (OCO-2) was to provide a global view of carbon dioxide levels. The mission was ended because the satellite's solar panels failed to deploy, and the satellite was unable to generate the power needed to operate its instruments.

MARCH



EYES ON THE EARTH

How soon can you see the data from NASA's fleet of Earth-orbiting satellites? How about now? Thanks to state-of-the-art visualization technologies, a new website, Eyes on the Earth 3D, allows users to fly along with any of the space agency's 15 operating Earth satellites, viewing authentic data maps of clouds, sea level or carbon dioxide levels mapped onto the surface of a globe. The missions constantly monitor our planet's vital signs, such as sea level height, concentration of carbon dioxide in our atmosphere, global temperatures and extent of sea ice in the Arctic. And now the public can keep up to date on those changes, thanks to their new Eyes on the Earth.

NOT TOO BIG, NOT TOO SMALL

You might call it the Goldilocks mission. Astronomers for years have been discovering planets orbiting other stars at a steady clip, but almost all of them are gaseous giants utterly inhospitable to life. Thus the rationale for the Kepler project. Like the tiny life here, the space mission is seeking planets not too big, not too small — but just the right size and distance from their parent stars to possibly host life. The spaceborne telescope accomplishes this by watching for changes in the light from stars as planets pass in front of them. Following launch in March, Kepler took up its celestial station in orbit around the Sun, just past the orbit of Earth. It is the first of its kind — the first of the next generation of space telescopes. The mission's principal investigator, Dr. Bill Borucki, of the NASA Ames Research Center, home of the team was close to announcing its first crop of newly found worlds.



APRIL



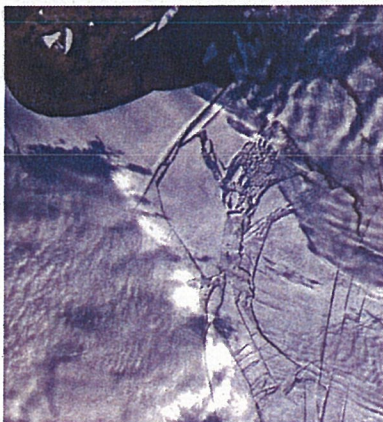
QUICK TAKES

Ladies and gentlemen, the robots are in the building. In fact, they were all over western U.S. and in Los Angeles as the laboratory hosted robotics competitions for schools in the region. In one, a dozen elementary, middle and high school students came to JPL with tablet-sized robots made from Lego bricks to race off against each other in contests to rescue pieces of space exploration gear. JPLers staffed and helped judge the Los Angeles region's First Robotics competition, which pitted buyer robots against each other in tests of physical prowess. But educational efforts weren't all about lights between mechanical beings. In more of an academic realm, JPL also hosted the region's Science Bowl, a quiz show-like contest that sent winners to nationals sponsored by the U.S. Department of Energy.

ON THIN ICE

As Earth Day was commemorated around the world, research by JPL and other scientists showed that the Arctic is on thin ice. Literally. Continued warming from a NASA satellite with historical ice records from U.S. Navy submarines of the Cold War era, researchers say that a decades-long trend of shrinking sea ice cover is continuing. Since 1980, sea ice thickness has declined by more than 50 percent. Between 2004 and 2008, the Arctic sea ice cover shrank by nearly the size of Alaska's land area. The trend is troubling because, as ice is lost, there is more open ocean to absorb heat, leading to still more ice being lost during summer. And it may lead to consequences that impact parts of Earth far beyond the Arctic north. The cooling influence of Arctic sea ice is an important part of long-term patterns of ocean and atmospheric circulation that drive global climates. The loss of sea ice could have the effect of throwing a major climate thermostat out of whack.

The illustration by William K. Skiff on the western side of the Arctic Peninsula, never reached by the National Science Foundation's Fennell Pioneer and Fennell Pioneer 2.



M A V



THE BIG THAW

For years the Spitzer Space Telescope bled in a deep freeze — and then, in 2009, it was rescued by a team of astronauts who made the spacecraft telescope extraordinarily sensitive to the slight hint of infrared light from objects far, far away in deep space too dark to see with conventional instruments. Following its launch in 2003, Spitzer produced a long string of discoveries, ranging from hordes of missing black holes to the revelation that the stuff that comets are made of is common throughout our galaxy. Perhaps most unexpectedly, Spitzer was the first telescope ever to directly capture light from planets orbiting other stars; previously, astronomers could detect planets only by their effects on their parent stars. In 2009, the observatory continued to produce a steady stream of memories of the universe's earliest days, such as the glowing gas-lanes of the first galaxies, and the first stars, which are thought to have formed around Saturn, much larger than the planet's previously known rings. Thelie management by Spitzer's human operators enabled them to stretch the telescope's supply of liquid helium, prolonging its mission nearly a year longer than its expected lifetime of five years. In May, the inevitable came when Spitzer's coolant was finally depleted. But that meant only a transition, not an end, for the storied observatory. By summer, Spitzer was busy making observations in its new, "warm" mission state. Even with no coolant, Spitzer remains far colder than dry ice or even liquid nitrogen. The warm Spitzer is continuing many observing programs and is embarking on new explorations — for example, refining estimates of Hubble's constant, or the rate at which the universe is expanding. Astronomers also plan to use it to assess the state of near-Earth asteroids.

The Hubble Space Telescope imaged a small area of the sky — a small galaxy with an optical effect in its center. The galaxy, Hubble 1997, is located 30 million light-years away. The "eye" of the small, irregularly shaped galaxy is surrounded by a ring of stars.



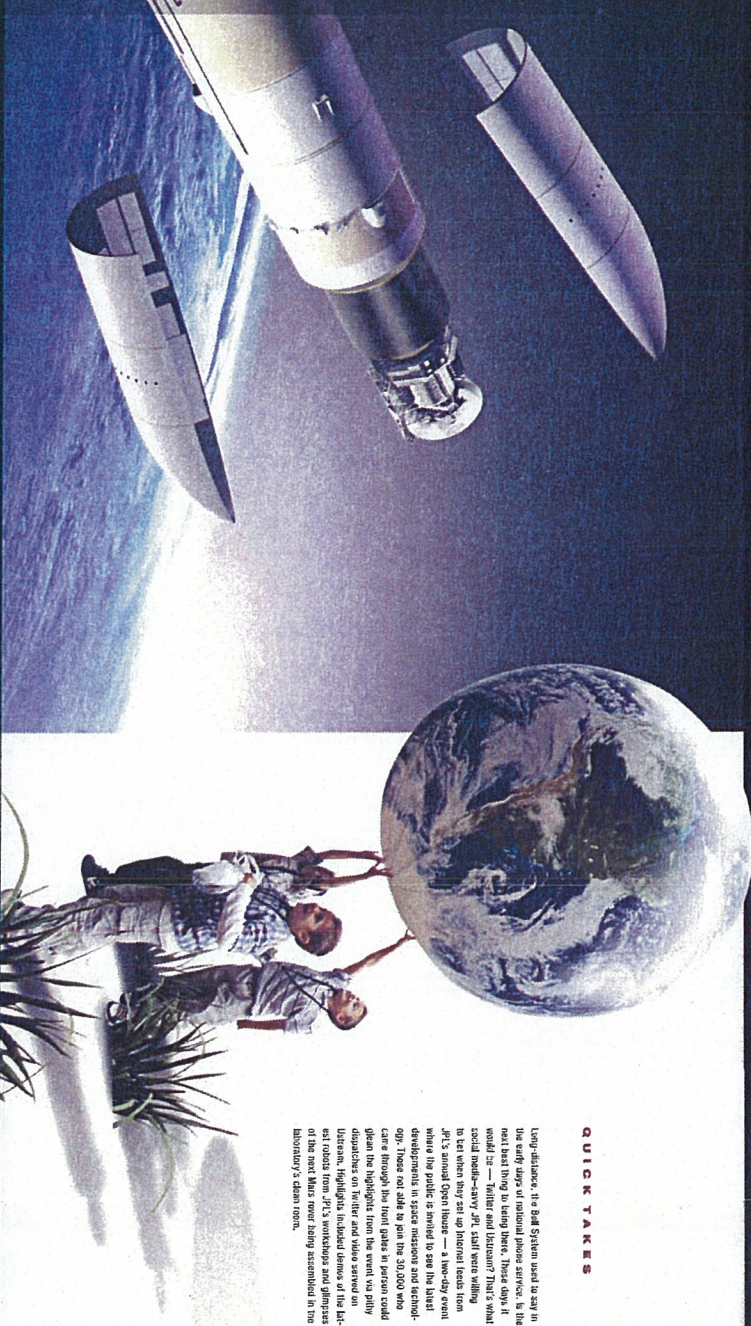
A VIEW LIKE NO OTHER

When future historians of the space age are written, no collection of photos from the cosmos may match the wonders of the Hubble Space Telescope in its early years. And all these amazing images — from a famed "Deep Field" picture revealing an amazing array of galaxies in seemingly blank space, to the cosmic pillars of Creation depicting gas columns in the Eagle Nebula, were captured by the Hubble Space Telescope. The Hubble Space Telescope's 25th anniversary is being celebrated with a baby grand piano installed in a telescope the size of a schoolbus. The camera first achieved fame when it saved Hubble's vision — compensating for a tiny but ruinous fault in the shape of the telescope's main mirror. But then the amazing stream of images began. A few years later, the camera was decommissioned when a replacement was installed on-orbit — but, later, was called back into action when an electronic fault rendered the replacement camera inoperable. For more than 150,000 pictures, the Hubble Space Telescope was removed from Hubble by visiting astronauts, who returned it to Earth in a space shuttle. Discovery. Plans call for the camera to go on display at the National Air and Space Museum in Washington — but only after taking a victory lap tour around the country, including a stop in 2010 at its birthplace at JPL.

This image of the Large Magellanic Cloud, 160,000 light-years across, is a composite of images from the Hubble Space Telescope. The Hubble Space Telescope and the Cosmic Microwave Background.

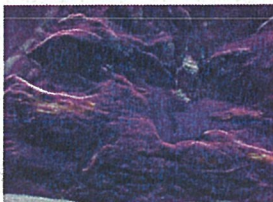
COSMIC TIME MACHINES

They might be copied patterns, but things they are not. True, the European Space Agency's *Herschel* and *Planck* spacecraft rode together into space on a single rocket following their launch from a rain forest in South America. Both are infrared telescopes, destined to orbit an invisible spot in space called the Lagrange 2 point, four times farther from Earth than the moon. And both are the result of a long history of technology contributions from JPL. Beyond that, the two spacecraft — one named for the astronomer who discovered Uranus, the other for the famed quantum physics theorist — were headed on distinctly different missions. *Herschel* is sifting through star-forming clouds — the “slow cookers” of star formation — to trace how Planck’s gaze is trained on *nanoseconds* of the universe’s infancy, as it is to record the *fast* of the universe. It is taking the sharpest portrait ever of the residue of the Big Bang, known as the cosmic microwave background. *Herschel* got down to business soon after launch, scanning clouds in space. Scientists reported that the first results from *Planck* were excellent. By summer, it was scheduled to collect eight billion of pixels of data, with a final capacity of 100 billion. It will be observed by the end of 2012.

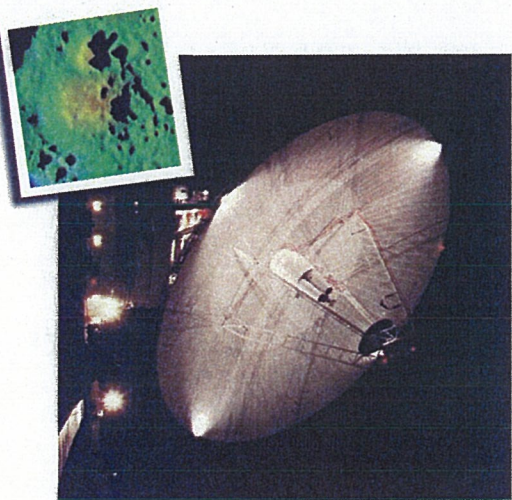


QUICK TAKES

Long-distance, the Big System used to say in the early days of national defense. It was the next best thing to being there. These days, it would be — Twitter and YouTube? That's what social media-savvy JPL staff were willing to bet when they set up Internet feeds from JPL's annual Open House — a two-day event where the public is invited to see the latest developments in space missions and technology. These not able to join the 30,000 who came through the front gates in person could open the highlights from the event via policy decisions on Twitter and video servers on YouTube. Highlights included demos of the latest in JPL's technology and glimpses of the next Mars rover being assembled in the laboratory's clean room.



Two months in the Arctic may not be everyone's idea of a vacation, but for engineers and scientists who create imaging radars they couldn't ask for anything better. In May and June, JPL researchers headed from their radar imagers in a hilly, hilly and out for Greenland and Iceland. During the expedition, they captured extensive views of glaciers and ice sheets — revealing how climate change is affecting the Arctic, while gathering experience for developing future radar satellites.



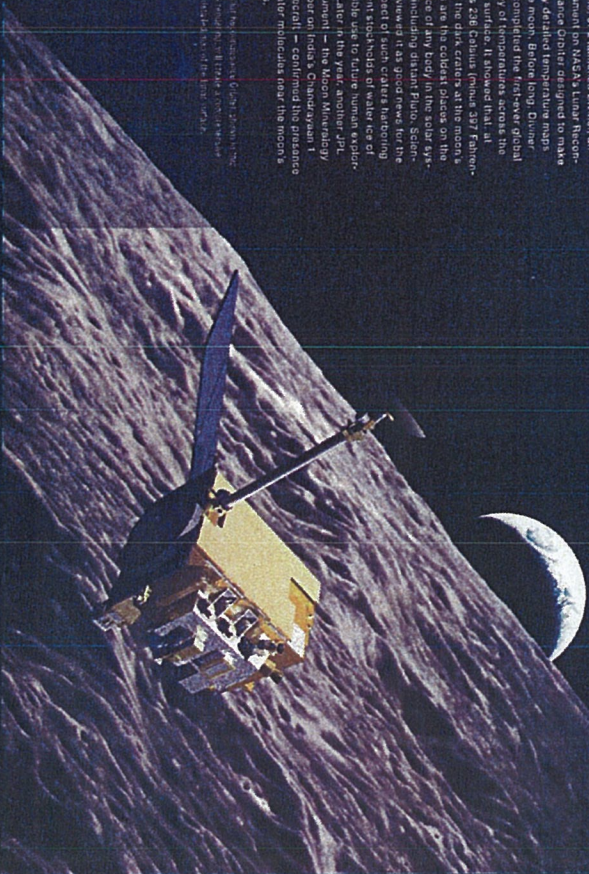
VIEW OF THE DARK SIDE

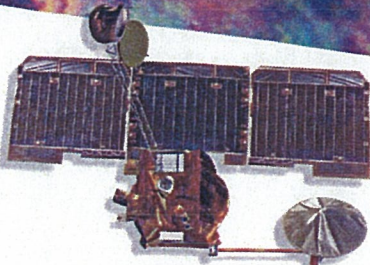
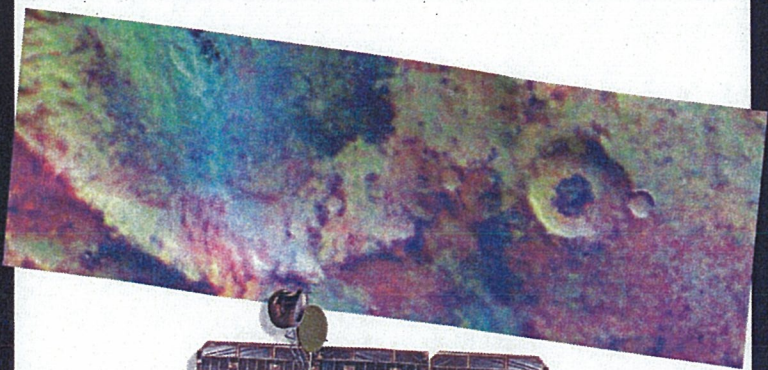
The far side of the moon may be invisible from Earth, but Pink Floyd albums aside, it's not truly the dark side of our natural satellite. The moon's hardest-to-see regions are the sunlit, shadowed craters near the north and south poles. The darkness is not permanent, of course, but the lack of light makes them hard to explore. Enter JPL's Deep Space Network, which has developed a different way to image objects in space. Using the 70-meter (230-foot) dish antenna in California's Mojave Desert like a giant laser gun, researchers bounce radar pulses off the moon to create radar pictures similar to those collected by JPL's imaging radar instruments at Venus, Saturn's moon Titan and Mars. The radar images are then used in an upgraded system to collect much higher-resolution radar images of a crater near the moon's south pole that enabled NASA to intentionally crash-land a spacecraft there in the fall. In other technology developments, the Deep Space Network used a higher-than-ever frequency, the Ka-band, for routine communications for the first time ever with the Kepler spaceborne telescope.

DEEP FREEZE

And what's dark in most habitats around the solar system is also cold. In June, JPL launched Dione, an instrument on NASA's Lunar Reconnaissance Orbiter designed to make highly detailed temperature maps of the moon. Before long, Dione had completed the first-ever global survey of temperatures across the lunar surface. It showed that, at minus 236 degrees (minus 397 degrees Fahrenheit), the coldest places on the surface of any body in the solar system, including distant Pluto, Scientists viewed it as good news for the prospect of such craters harboring ancient stockpiles of water ice of possible use to future human explorers. Later in the year, another JPL instrument — the Moon Mineralogy Mapper on India's Chandrayaan 1 spacecraft — confirmed the presence of water molecules near the moon's poles.

The Dione instrument is part of the Lunar Reconnaissance Orbiter mission, which is scheduled to launch in June 2009.



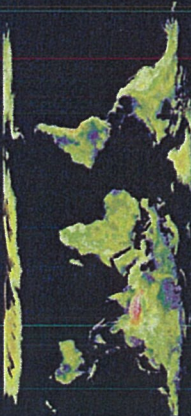


A PLACE IN THE SUN

Anyone who has taken a flight on vacation knows how hard it is to find a good seat. Well, you can't find a good seat on Mars either. But you can try to pick the difference. One of the major choices that the team controlling the Mars Odyssey orbiter has to make is just how to position the orbiter — by tweaking the flight path one way or another, the orbiter passes over spots on the Red Planet at different times of day. For some science instruments a late-afternoon orbit is better, while for others an overhead passage earlier in the day gives them more to work with. For five years Odyssey paced a late-afternoon orbit, but in July moved to a mid-afternoon orbit. That will help efforts such as compiling a high-resolution temperature map of the planet, as well as other science projects. Using data with Odyssey's solar sensors to determine which entities released a global map showing the distribution of sulfur across the planet, Soffel is important, they said, because it is a marker for water cycles on Mars.

Perseid tells a small Mars story, spread by pictures at the 40th-anniversary and volume of the journal. It is the subject of a new book, "Mars at 40," by the Mars Society, published by the Mars Society of America.

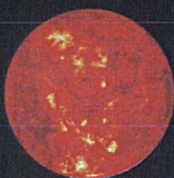
QUICK TAKES



It may be the first time that the Mars Odyssey orbiter has been in the most direct line of sight from Earth since the Mars Global Surveyor orbiter was launched in 1996. The Mars Odyssey orbiter is the first Mars orbiter to be launched by the Mars Society of America. The Mars Odyssey orbiter is the first Mars orbiter to be launched by the Mars Society of America. The Mars Odyssey orbiter is the first Mars orbiter to be launched by the Mars Society of America.



The original Broadway show came and went soon after, but the spirit of Broadway is still just around the corner. At least that's what a 1990s-era Broadway producer, Robert Aschman, told me when I asked him to write a new musical about the history of Broadway. Aschman is a producer of Broadway musicals, and he is currently working on a new musical about the history of Broadway. Aschman is a producer of Broadway musicals, and he is currently working on a new musical about the history of Broadway.

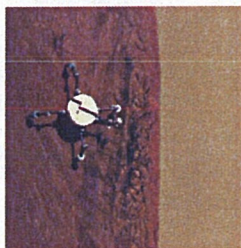


Someone is not over the top. The U.S. European Union controlling the Mars orbiter. The Mars orbiter is the first Mars orbiter to be launched by the Mars Society of America. The Mars orbiter is the first Mars orbiter to be launched by the Mars Society of America. The Mars orbiter is the first Mars orbiter to be launched by the Mars Society of America.

ONWARD TO MARS

For JPL's next rover mission, the Mars Science Laboratory, there were two big jobs to accomplish in 2009. First, the team had to resolve issues with the vehicle's many motors, or "actuators," and some of the spacecraft's electronic chips — two vexing problems that contributed to the near-cancellation of the mission. Second, to stay on schedule, the team had to make important decisions about the design of the rover's heat shield and testing the rover's ability to make the mission work. Highlights from the year included testing of the entire flight system in JPL's space simulator, as well as wind-tunnel testing of the lander's parachute (the largest ever for use beyond Earth) and completion of its heat shield in July. By year's end, mission managers were confident they had a handle on the actuator and chip issues. And the rover had gained a name. Twelve-year-old Clara Ma of Kansas won a nationwide contest with her proposal to call the robotic emissary "Curiosity." Curiosity is an evocative name that burns in everyone's mind. "Clara wrote, 'Without it, we wouldn't be who we are today.'"

JULY



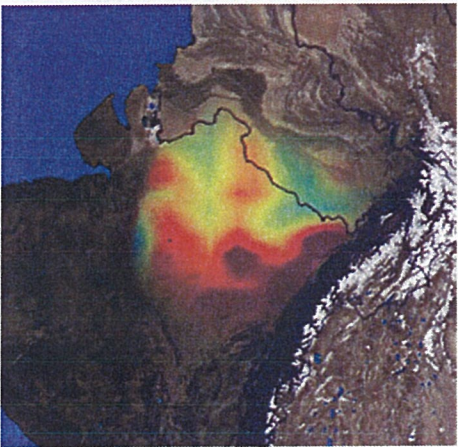
NEXT ON DECK

What's on the drawing board for missions to the Red Planet after Mars Science Laboratory launches in 2011? More missions with an international flavor, according to an announcement in July by NASA and the European Space Agency. The two agencies said they agreed to work together on Mars exploration missions starting in 2013, with up to sample return in the 2020s. With Mars being up to opportunities occurring every 26 months, the 2013 window will be devoted to an orbiter managed by NASA's Goddard Space Flight Center that will focus on the Red Planet's atmosphere. For 2016 and 2018, plans call for NASA/ESA joint efforts that will include an orbiter and new rovers, with NASA's involvement managed by JPL.

QUICK TAKES

In a move to speed up the delivery of new technologies to the city of Los Angeles, the city has announced a new partnership with the U.S. Department of Energy. The city, through its Office of Energy and Innovation, has entered into a new partnership with the U.S. Department of Energy to speed up the delivery of new technologies to the city of Los Angeles. The city, through its Office of Energy and Innovation, has entered into a new partnership with the U.S. Department of Energy to speed up the delivery of new technologies to the city of Los Angeles.





AUGUST

WHAT LIES BENEATH

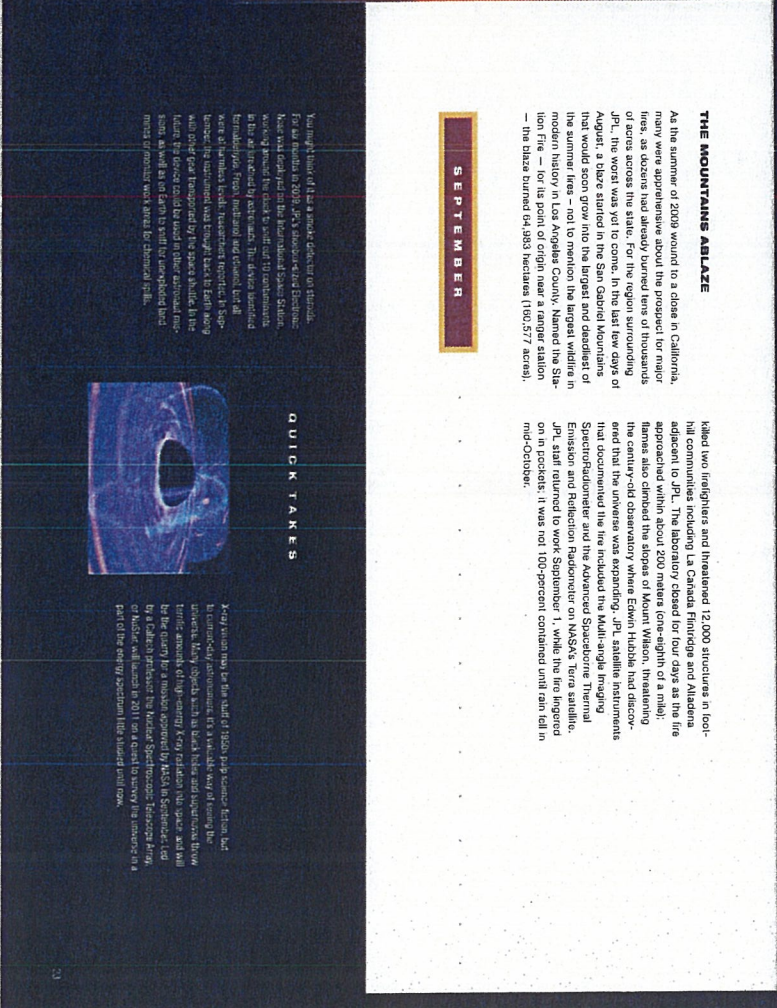
JPL missions have a reputation for revealing the unseen, using sophisticated technologies like imaging radar and infrared sensors. One mission takes it to another level. Based on extremely sensitive measurements of how Earth's gravity affects their orbits, the twin Gravity Recovery and Climate Experiment, or Grace, satellites can detect things on and within Earth that no imaging system can perceive. In August, for example, scientists announced the satellites had found that the water content of the soil in California's Central Valley had dropped by as much as 33 centimeters (one foot) a year over the past decade. —

signaled only by how the vanishing water had subtly affected the intensity of gravity in that region. Later in the year, scientists announced Grace had found a similar groundwater loss under California's Central Valley, the state's primary agricultural region.



THE RAZOR'S EDGE

Even after years of study by the Cassini spacecraft, Saturn and its moons continue to surprise. Scientists on the mission were looking forward to 2009 because it would offer a unique view of the lately silent planet that comes only once every 15 years. — Saturn's equinox, when sunlight hits its rings edge-on and they nearly disappear, just as shadows edge-on near sunset on Earth. This would allow Cassini's camera to detect Saturn's true shape and find out whether it's oblate by more than 10 percent. Scientists found the rings' most intriguing secret: They're not as flat as we thought. They're about 10 meters (about 30 feet) thick — have previously unknown mountain-like zones of icy particles that are up to three kilometers (about two miles) thick. Other parts of the rings, long thought to be flat, are actually corrugated. Like the roof of a Quonset hut. Another surprise was in store on Titan, Saturn's largest moon. As Cassini flew by the haze-shrouded moon, it caught a glint of light reflected off the largest of what are believed to be many lakes in Titan's north — proving that they in fact are filled with liquid. It is far too cold for a swim, though, as that would not be water but rather liquid methane, yet another key find came on Saturn's moon, Enceladus, when Cassini discovered that the moon's water particles are ice-free. Finally, through the haze, Cassini detected ammonia — a substance that can act as an antifreeze, keeping water liquid at low temperatures. That could lend credence to the theory that the geyzers are powered by subsurface reservoirs of water. Other memorable findings by Cassini included the first-ever view of Jupiter's "northern lights" — the faintest ever seen in the solar system — dancing far above the planet. The spacecraft also caught a fresh look at Saturn's "Hexagon," an odd, hexagonal pattern in Saturn's northern hemisphere that has baffled scientists for decades. The new view captured the hexagon in a way that revealed the nature of the intriguing shape crowning the planet, revealing concentric circles, ridges, walls and streams not seen in previous images.



As the summer of 2009 wound to a close in California, many were apprehensive about the prospect for major fires, as decades had already burned tens of thousands of acres across the state. For the region surrounding JPL, the worst was yet to come. In the last few days of August, a blaze started in the San Gabriel Mountains that would soon grow into the largest and deadliest of the summer fires – not to mention the largest wildfire in modern history in Los Angeles County, named the Station Fire – for its point of origin near a ranger station – the blaze burned 40,383 hectares (100,577 acres),

THE MOUNTAINS ABLAZE

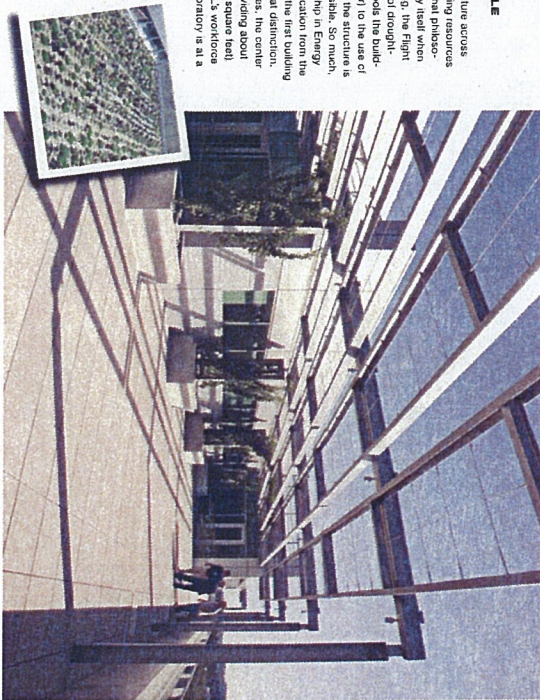
As the summer of 2009 wound to a close in California, many were apprehensive about the prospect for major fires, as dozens had already burned tens of thousands of acres across the state. For the region surrounding JPL, the worst was yet to come. In the last few days of August, a blaze started in the San Gabriel Mountains that would soon grow into the largest and deadliest of the summer fires — not to mention the largest wildfire in modern history in Los Angeles County. Named the Station Fire — for its point of origin near a station on the blaze burned 104,381 hectares (160,577 acres),

SEPTEMBER

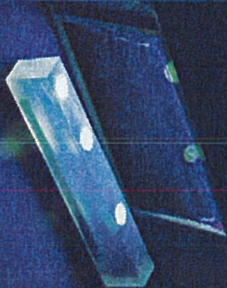
killed two firefighters and threatened 12,000 structures in tool-belt communities including La Canada Flindille and Altadena adjacent to JPL. The laboratory closed for four days as the fire approached within about 200 meters (one-fifth of a mile); flames also climbed the slopes of Mount Wilson, threatening the century-old observatory where Edwin Hubble had discovered that the universe was expanding. JPL satellite instruments that documented the fire included the Multi-angle Imaging Spectro-Radiometer and the Advanced Scatterometer Thermal Emission and Reflection Radiometer on NASA's Terra satellite. JPL staff returned to work September 4, while the fire raged on in pockets; it was not 100-percent contained until can fall in mid-October.

Ke-90 may be the first of 3000 Japanese Arctics, but it certainly isn't the last. It's a valuable way of testing the universe. Many objects such as black holes and supermassive black holes are too small to see directly. But by the quantum effects of light, they can be seen. Many objects such as black holes and supermassive black holes are too small to see directly. But by the quantum effects of light, they can be seen. Many objects such as black holes and supermassive black holes are too small to see directly. But by the quantum effects of light, they can be seen.

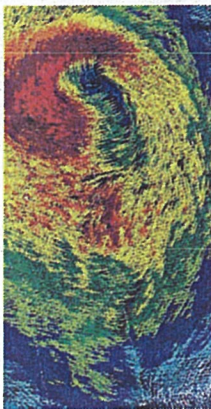
Dead trees are as spectacular that mature across decades as the young are used to making resources stretch a long way. On October, that philosophy came home to the laboratory itself when JPL dedicated its newest building, the Flight Propulsion Center, from a garden of drought-resistant plants on the roof (It could be the building in summer, warms it in winter) to the woods from sustainable forests; the structure is designed to be as green as possible. So much, in fact, that it won Gold Leadership in Energy and Environmental Design certification from the U.S. Green Building Council—the first building anywhere in NASA to achieve that distinction, fulfilling its environmental features, the center fulfills a very pressing need, providing about 17,350 square meters (193,000 square feet) that will house one-third of JPL's workforce at a time when space at the laboratory is at a premium.



Mr. Glick responded to Mr. L. When questions are being asked about the use of the word "discovery," potentially the best response for thought leaders is to look at the path of the speaker. It is more important to make sure that each idea is independently able to hold up on its own, rather than depending on the speaker to develop a new message. Mr. Glick presented a new message, and respondents developed a new message. The speaker's responsibility is to make the message as clear as possible, but to discover, using the word "discovery," is not the best way to use it, as it is so often and might also be used in a context that is not intended and other than the



NOVEMBER

[illegible]

[illegible]

Users can follow millions of music stars, have fun participating in the "radio" and "concert" features, and even earn money by uploading their own music. It's a real free-for-all of the public square, and it's all thanks to the social networking sites MySpace, Facebook, and MyWorld, which are the most popular of the new Web 2.0 sites. These sites have become a place where users can participate in a virtual world, and even make money. In fact, MySpace has become the most popular site in the world, with over 100 million users. Facebook has over 50 million users, and MyWorld has over 10 million users. These sites have become a place where users can participate in a virtual world, and even make money. In fact, MySpace has become the most popular site in the world, with over 100 million users. Facebook has over 50 million users, and MyWorld has over 10 million users.



DECEMBER

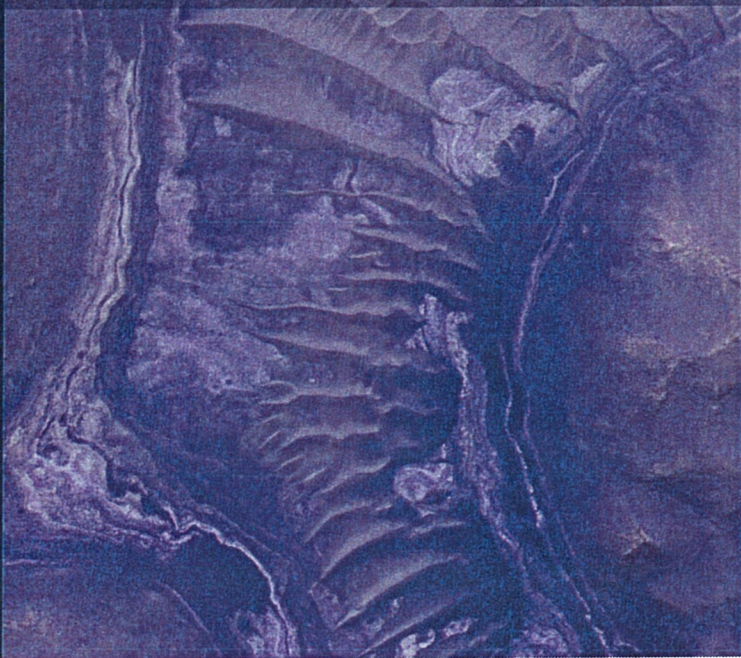
PLUMBING THE UNSEEN

The vastness of space may not be as empty as you think. Between and beyond all the stars we can see, there are countless more – not to mention asteroids, comets and meteors. And there are also planets, moons and other celestial bodies. The universe is a vast and complex place, and it's only in the last few decades that we've begun to understand it. The discovery of the first exoplanet in 1992 was a major milestone, and since then, thousands of others have been found. The James Webb Space Telescope, launched in 2021, is expected to revolutionize our understanding of the universe by providing unprecedented views of distant galaxies and planets. The study of space is a rapidly growing field, and it's exciting to think about the discoveries that will come in the future.

RETURN OF THE GREAT GALACTIC GHOU.

It may be no more real than Bigfoot, but in the mythology of space exploration, the Great Galactic Ghoul holds a place of distinction. That's the name that mission managers of yesterday gave to the elusive gnomes assumed to be responsible for the strange signals and sightings that cropped up around the Space Age, when the high control of today may have been little less than a minor influence. The Ghoul has never completely existed the stage. In the first few months of 2009, Mars Reconnaissance Orbiter's highly successful mission was interrupted several times when the spacecraft's computer inexplicably reset itself. After the fourth event in August, the flight team left the spacecraft in a protective mode for several months while they worked on diagnosing the problem. Though they don't find the Ghoul, the team has not ruled out the possibility of preventing a possibly fatal scenario if the reset happened in rapid succession. In December, the orbiter was brought back into normal operation and finished off the year with yet more stunning observations of the Red Planet. Were the resets caused by cosmic particles hitting the spacecraft's computer? Or the hardware of a cosmic wraith? No one can say for sure, but the team was glad to have the orbiter back in top form.

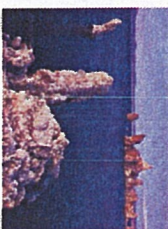
The resets aside, science results from the orbiter delivered a fresh look at Olympus Mons, the Red Planet's tallest volcano. The peak of the 21,000-foot-higher-than-Everest volcano is covered with frost in the Martian arctic. Scientists were also excited when the orbiter showed the existence of a new kind of clay in the vicinity of Endeavour Crater — the destination for the rover Opportunity. The clay, which must have formed in very wet conditions, has never yet been encountered on the ground on Mars.



QUICK TAKES



Astronomers would love to be able to see the near regions of young solar systems to find how worlds like Earth form, but not a single telescope in the world is up to the task. Yet in December, astronomers using the W. M. Keck Observatory in Hawaii announced they were able to measure the properties of a young solar system. The team used the Keck's adaptive optics system to correct for distortions in our own, to achieve the feat. The team used the JPL-Spitzer Infrared Spectrometer to combine infrared light gathered by both of the observatory's twin 10-meter (33-foot) telescopes. The double-beamed approach gives astronomers the effective resolution of a single 85-meter (280-foot) telescope — several times larger than any now planned.



One place that climatologists look for evidence of climate change is in the temperature of large lakes, but traditionally they have been hampered by the lack of long-term records. Using instruments on NASA's Earth Observing Satellite, scientists announced they were able to quantify changes in the temperature of six large lakes in California and Nevada between 1992 and 2006. Water temperature at the surface of the lakes — which included Lake Tahoe and Mono Lake — rose twice as fast as air temperature. Such rapid warming is expected to have a significant impact on the lakes' ecosystems.



For years carbon dioxide has been fingered as a climatic culprit of global climate change. But how does it move around in the atmosphere? The JPL instrument, the Atmospheric Infrared Sounder on NASA's Aqua satellite, is able to help answer that. In December, the science team unveiled an analysis of the data set revealing how the carbon dioxide has been moving. The scientists found that in parts of the atmosphere, the surface pockets of carbon dioxide are unexpectedly "lumpy," not as evenly dispersed as scientists had predicted.



MAJOR CONTRACTOR PARTNERS

LOCKHEED MARTIN CORPORATION

Orion, Mars, Mars Reconnaissance Orbiter, Mars Science Laboratory, Spinning Micro-wave Limb Sounder, Spitzer Space Telescope, Stardust

ITT CORPORATION

Deep Space Network Operations

COMPUTER SCIENCES CORPORATION

Information Technology Infrastructure Support

NORTHROP GRUMMAN SPACE & MISSILE SYSTEMS CORPORATION

James Webb Space Telescope Mid-Infrared Instrument, Space Interferometry Mission

LOCKHEED MARTIN INTEGRATED SYSTEMS

Beowulf Institutional Computing

RAYTHEON

Data Systems Implementation and Operations

ORBITAL SCIENCES CORPORATION

Auroral Dawn, Orbiting Carbon Observatory, Space Technology 8

BALL AEROSPACE & TECHNOLOGIES CORPORATION

Cloudsat, EPOL, Kepler, Wide-field-of-view Infrared Survey Explorer

WACKENHUT SERVICES INCORPORATED

Security and Fire Services

EMCOR GOVERNMENT SERVICES INCORPORATED

Facilities Maintenance and Operations

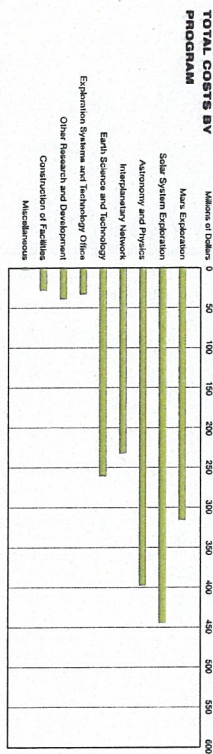
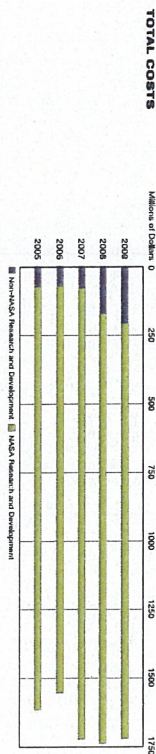
MAJOR EXTERNAL AWARDS

- John Casani**
Founders Award
National Academy of Engineering
Elected Honorary Fellow
American Institute of Aeronautics and Astronautics
Lifetime Achievement Trophy
National Air and Space Museum
- Casani Webster Team**
Wetzel, Best Science Site
National Academy of Digital Arts and Sciences
- Monastis Chahine**
Elected Member
National Academy of Engineering
- Paul Dimock**
Elected Fellow
American Institute of Aeronautics and Astronautics
- Diane Evans**
Elected Fellow
Institute of Electrical and Electronics Engineers
- Barry Goldstein**
Achievement
Space Center Rotary Club of Houston
Rotary National Award for Space
- "JPL Space" Team**
Top 10 Invents in the World
Nathan Norman Group
- Reilly Lopez**
Air & Space Award
Wings WorkQuest
- Soren Norrman Madsen**
Elected Fellow
Institute of Electrical and Electronics Engineers
- Mars Phoenix Lander Team**
Jack Swigert Award for Space Exploration
Space Foundation
- Mars Phoenix Lander Team**
Rotary National Award for Space Achievement
Space Center Rotary Club of Houston
- Larry Henry Mathias**
Elected Fellow
Institute of Electrical and Electronics Engineers
- Robert McElroy**
Awarded Graham Bell Medal
Institute of Electrical and Electronics Engineers
- Imran Mendi**
Elected Fellow
Institute of Electrical and Electronics Engineers
- Pantale Mourouls**
Elected Fellow
Optical Society of America
- Frederic Nederl**
Elected Fellow
American Institute of Aeronautics and Astronautics
- Boris Ols**
Honorable Mention, Employee
Recognition Program
Los Angeles County Metropolitan Transportation Authority
- Ollie Peltzer**
Elected Fellow
American Geophysical Union
- John Prestige**
Raj Award
Institute of Electrical and Electronics Engineers
- Paul Stalla**
Autospace Power Systems Award
American Institute of Aeronautics and Astronautics
- Bruce Tourmalin**
John A. Fleming Medal
American Geophysical Union
- Joel Willis**
Presidential Early Career Award for Scientists and Engineers
President of the United States

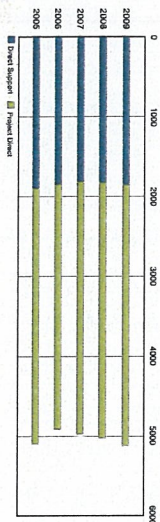
Right: The spectacular view of Lake Mead at the bottom of the Grand Canyon in the USA today is a testament to the nation's history. The Grand Canyon National Monument was established in 1909. The Grand Canyon National Monument was established in 1909. The Grand Canyon National Monument was established in 1909.



BUDGET AND WORKFORCE



TOTAL PERSONNEL



Performance increases 2% against all relevant studies on the current budgeting plan.



LEADERSHIP

CALTECH BOARD OF TRUSTEES

COMMITTEE ON JPL
Charles R. Tinkle (Chair)
 President and Executive Officer, Tinkle Management, Ltd.
Jon B. Kider (Vice Chair)
 Chairman, Caltech Executive Office, Admiralty Partners, Inc.
Harold Brown
 President, Caltech Graduate School, Center for Strategy and International Studies

Louise M. Dyer
 President, Caltech

Frederick J. Hamelmann
 Chairman, Caltech

Shirley M. Hufstader
 Senior Of Counsel, Morrison & Foerster

Bobby R. Inman
 Professor, Lyndon B. Johnson Center for National Policy, William Dean, LBJ School of Public Affairs, University of Texas, Austin

Jon Faiz Kayum
 Managing Partner, Fluency Capital, Ltd.

Louis Kirkbride
 Board Member, State of California Contractors State License Board

Louis J. Lavigne, Jr.
 Managing Consultant, Lavigne Group

Richard H. Merkin, M.D.
 Founder and Chief Executive Officer, Herdipio Protein Network

Philip M. Nichols
 Chairman, Foundation Ventures LLC

STANDING ATTENDEES

Ronald L. Olson
 Senior Partner, Hanger, Tilles & Olson
Stephen R. Oudestok
 President and Chief Executive Officer, Redi, Ecotrade Control Products, Inc.
Stanley R. Rawn, Jr.
 Private Investor

Stewart A. Resnick
 Chairman, Real International Corporation

Sally K. Rice
 President and Chief Executive Officer, Sally Risk Science

Walter L. Weisman
 Former Chairman and Chief Executive Officer, American Medical International, Inc.

Gayle E. Wilson
 Newport Consultant

Suzanne H. Woolsey
 Corporate Governance Consultant

EX OFFICIO MEMBERS

Jean-Lou A. Chameau
 President, Caltech

Kent Kress
 Chairman of the Board, Caltech, Chairman, Fluoride, Northrop Grumman Corp., Consulting Member

Gordon E. Moore
 Chairman Emeritus, Caltech Board of Trustees, Chairman Emeritus, Intel Corp., Nobel Laureate and Professor in the

Graduate School Department of Physics

University of California, Berkeley
Dean W. Curtis
 Vice President for Business and Finance, Caltech
Hill P. Daily
 Assistant Vice President for Government and Community Relations, Caltech
Charles Elachi
 Vice President, Caltech, Director, JPL
Peter D. Hays
 Vice President for Development and Alumni Relations, Caltech
Richard P. O'Toole
 Executive Manager, Office of Legislative Affairs, JPL
Edward M. Stogier
 Principal, Wilson E. Lamberg
Victoria D. Stettin
 General Counsel, Caltech

JPL ADVISORY COUNCIL

Bradford W. Parkinson (Chair)
 Stanford University
Susan Avery
 Director, Nevada High Oceanographic Institution
William Ballhaus, Jr.
 Aerospace Corporation, Redi
Bobby Braun
 Georgia Institute of Technology
Vin Cent
 Google, Inc.

Ken Farley
 Caltech
Leonard A. Fisk
 University of Michigan
Scott Fraser
 Caltech
John Grotzinger
 Caltech
Brad Hager
 Massachusetts Institute of Technology
Wesley T. Huntress, Jr.
 Carnegie Institution of Washington
Andrew Lange
 Caltech
Jonathan Lunine
 University of Arizona
Richard Malow
 Association of Universities for Research in Astronomy, Inc.
Bertin Moore
 Director, Climate Central
Ara Rosakis
 Caltech
Marina Saritz
 Vice President, National Academy of Engineering
Steven W. Squyres
 Cornell University
Vice Admiral Richard Truly (USN, Ret.)
 Former NASA Administrator
Paul Weinberg
 Caltech
A. Thomas Young
 Lockheed Martin Corporation, Redi
Maria Zuber
 Massachusetts Institute of Technology

Charles E. Blach Director	Diane L. Evans Director for Earth Science and Technology	Richard G. Gannett Director of Human Resources	James Rinsaldi Chief Information Officer
Eugene L. Tattini Deputy Director	Carlette M. Hart Director of Human Resources	Richard Gannett Director of Human Resources	Michael P. O'Toole Executive Manager, Office of Legislative Affairs
Chris R. Jones Assistant Director Flight Projects and Mission Success	Matthew R. Landano Director for Safety and Mission Success	Richard Gannett Director of Human Resources	James Rinsaldi Chief Information Officer
Dale M. Johnson Associate Director for Business Affairs and Director of Business Operations	Faruk K. Li Director for Main Exploration	Matthew R. Landano Director for Safety and Mission Success	Michael J. Swader Executive Manager, Exploration Systems and Technology Office
Frederic M. Nader Associate Director Project Formulation and Strategy	Leslie Lavery Director of Engineering and Sciences	Faruk K. Li Director for Main Exploration	Victoria Stratman General Counsel, Civilian
Blaine Bryant Executive Manager Office of Communications and Education	Daniel McCleese Chief Scientist	John McNamee Director for Interplanetary Network	Jackel van Zyl Director for Airworthy and Tripsys
John Casani Special Assistant to the Director			
Paul Dimitrakis Chief Technology Staff			

Charles Elachi
Director

Eugene L. Tarrin
Deputy Director

Chris P. Jones
Associate Director
Flight Projects and Mission
Success

Dale M. Johnson
Associate Director,
Chief Financial Officer and Director
for Business Operations

Firouz M. Naderi
Associate Director,
Project Formulation and Strategy

Blaine Baggett
Executive Manager,
Office of Communications
and Education

Special Assistant to the Director
Paul Dimotakis
Chief Technology Officer

Diane L. Evans
Director for Earth Sciences
and Technology

Cozette M. Hart
Director for Human Resources

Richard Grammer
Director for Solar System
Exploration

Matthew R. Landano
Director for Safety and Mission
Success

FUK K. LI

Director for Mars Exploration
Leslie Livesey
Director for Engineering
and Science

Daniel McCleese

John McNamee
Director for Interplacetary
Network

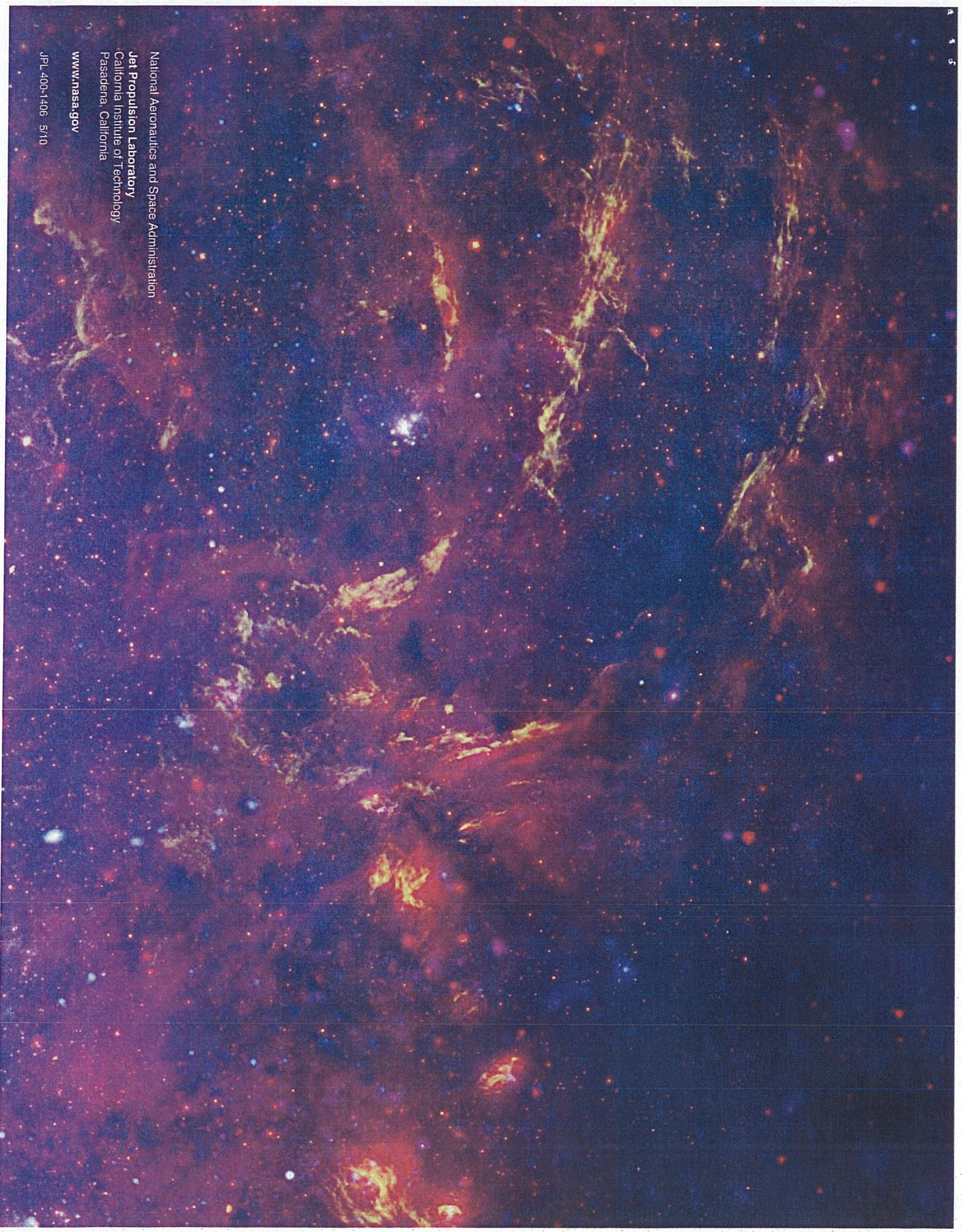
Brian Muirhead
Chief Engineer

Richard P. O'Toole

Office of Legislative Affairs
James Rinaldi
Chief Information Officer

Michael J. Sander
Executive Manager,
Exploration Systems
and Technology Office

Jakob van Zyl
Director for Astronomy and
Physics



National Aeronautics and Space Administration

Jet Propulsion Laboratory

California Institute of Technology
Pasadena, California

www.nasa.gov

JPL 400-1406 5/10