



Bankruptcy Basics

- ✦ [Process](#)
- ✦ [Discharge in Bankruptcy](#)
- ✦ [Chapter 7](#)
- ✦ [Chapter 13](#)
- ✦ [Chapter 11](#)
- ✦ [Chapter 12](#)
- ✦ [Chapter 9](#)
- ✦ [Chapter 15](#)
- ✦ [SCRA](#)
- ✦ [SIPA](#)
- ✦ [Glossary](#)
- ✦ [Return to Bankruptcy Basics](#)
- ✦ [Return to Library](#)

Chapter 11

Reorganization Under the Bankruptcy Code

The chapter of the Bankruptcy Code providing (generally) for reorganization involving a corporation or partnership. (A chapter 11 debtor usually proposes reorganization to keep its business alive and pay creditors over time. Individuals or businesses can also seek relief in chapter 11.)

- a. [Background](#)
- b. [How Chapter 11 Works](#)
- c. [The Chapter 11 Debtor in Possession](#)
- d. [The U.S. Trustee or Bankruptcy Administrator](#)
- e. [Creditors' Committees](#)
- f. [The Small Business Case and the Small Business Debtor](#)
- g. [The Single Asset Real Estate Debtor](#)
- h. [Appointment or Election of a Case Trustee](#)
- i. [The Role of an Examiner](#)
- j. [The Automatic Stay](#)
- k. [Who Can File a Plan](#)
- l. [Avoidable Transfers](#)
- m. [Cash Collateral, Adequate Protection, and Operating Capital](#)
- n. [Motions](#)
- o. [Adversary Proceedings](#)
- p. [Claims](#)
- q. [Equity Security Holders](#)
- r. [Conversion or Dismissal](#)
- s. [The Disclosure Statement](#)
- t. [Acceptance of the Plan of Reorganization](#)
- u. [The Discharge](#)
- v. [Postconfirmation Modification of the Plan](#)
- w. [Postconfirmation Administration](#)
- x. [Revocation of the Confirmation Order](#)
- y. [The Final Decree](#)

Background

A case filed under chapter 11 of the United States Bankruptcy Code is frequently referred to as a "reorganization" bankruptcy.

An individual cannot file under chapter 11 or any other chapter if, during

preceding 180 days, a prior bankruptcy petition was dismissed due to the willful failure to appear before the court or comply with orders of the court, or voluntarily dismissed after creditors sought relief from the bankruptcy court to recover property upon which they hold liens. 11 U.S.C. §§ 109(g), 362(d). In addition, no individual may be a debtor under chapter 11 or any chapter of the Bankruptcy Code unless he or she has, within 180 days before filing, received credit counseling from an approved credit counseling agency either in an individual briefing. 11 U.S.C. §§ 109, 111. There are exceptions in emergency situations where the U.S. trustee (or bankruptcy administrator) has determined that there are insufficient approved agencies to provide the required counseling. If a debtor develops a management plan during required credit counseling, it must be approved by the court.

How Chapter 11 Works

A chapter 11 case begins with the filing of a petition with the bankruptcy court serving the area where the debtor has a domicile or residence. A petition may be a voluntary petition, which is filed by the debtor, or it may be an involuntary petition, which is filed by creditors that meet certain requirements. 11 U.S.C. §§ 301-303. A voluntary petition must adhere to the format of Form 1 of the Official Forms prescribed by the Judicial Conference of the United States. Unless the court orders otherwise, the debtor also must file with the court: (1) schedules of assets and liabilities; (2) a schedule of current income and expenditures; (3) a schedule of executory contracts and unexpired leases; and (4) a statement of financial affairs. Fed. R. Bankr. P. 1007(b). If the debtor is an individual (or husband and wife), there are additional document filing requirements. Such debtors must file: a certificate of credit counseling and a copy of any debt repayment plan developed through credit counseling; evidence of payment from employers, if any, received 60 days before filing; a statement of monthly net income and any anticipated increase in income or expenses after filing; and a record of any interest the debtor has in federal qualified education or tuition accounts. 11 U.S.C. § 521. A husband and wife may file a joint petition or individual petitions. 11 U.S.C. § 302(a). (The Official Forms are available from the court, but may be purchased at legal stationery stores or downloaded from the Internet at www.uscourts.gov/bkforms/index.html.)

The courts are required to charge an \$1,000 case filing fee and a \$39 miscellaneous administrative fee. The fees must be paid to the clerk of the court upon filing. With the court's permission, be paid by individual debtors in installments. Fed. R. Bankr. P. 1006(b); Bankruptcy Court Miscellaneous Fee Schedule, Item 8. Fed. R. Bankr. P. 1006(b) limits to four the number of installment payments of the filing fee. The final installment must be paid not later than 120 days after the filing of the petition. For cause shown, the court may extend the time of any installment payment, but the last installment is paid not later than 180 days after the filing of the petition. Fed. R. Bankr. P. 1006(b). The \$39 administrative fee may be paid in installments in the same manner as the filing fee. If a joint petition is filed, only one filing fee and one administrative fee are charged. Debtors should be aware that failure

fees may result in dismissal of the case. 11 U.S.C. § 1112(b)(10).

The voluntary petition will include standard information concerning the debtor's name (s), social security number or tax identification number, residence, location of principal assets (if a business), the debtor's plan or intention to file a plan request for relief under the appropriate chapter of the Bankruptcy Code. In a voluntary petition for relief under chapter 11 or, in an involuntary case, upon an order for relief, the debtor automatically assumes an additional identity as "debtor in possession." 11 U.S.C. § 1101. The term refers to a debtor that remains in possession and control of its assets while undergoing a reorganization under chapter 11, without the appointment of a case trustee. A debtor will remain a debtor in possession until the debtor's plan of reorganization is confirmed, the case is dismissed or converted to chapter 7, or a chapter 11 trustee is appointed. The appointment or election of a trustee occurs only in a small number of cases. Generally, the debtor, as "debtor in possession," operates the business and performs many of the functions that a trustee performs in cases under other chapters of the Bankruptcy Code. 11 U.S.C. § 1107(a).

Generally, a written disclosure statement and a plan of reorganization must be filed with the court. 11 U.S.C. §§ 1121, 1125. The disclosure statement is a document that must contain information concerning the assets, liabilities, and business operations of the debtor sufficient to enable a creditor to make an informed judgment about the debtor's plan of reorganization. 11 U.S.C. § 1125. The information required to be included in the disclosure statement is governed by judicial discretion and the circumstances of the case. In a "small business case" (discussed below) the debtor may not need to file a separate disclosure statement if the court determines that adequate information is provided in the plan. 11 U.S.C. § 1125(f). The contents of the plan must include a list of claims and must specify how each class of claims will be treated under the plan. 11 U.S.C. § 1123. Creditors whose claims are "impaired," *i.e.*, those whose rights are to be modified or who will be paid less than the full value of their claims under the plan, vote on the plan by ballot. 11 U.S.C. § 1126. After the disclosure statement is approved by the court and the ballots are collected and tallied, the court will conduct a confirmation hearing to determine whether to confirm the plan. 11 U.S.C. § 1128.

In the case of individuals, chapter 11 bears some similarities to chapter 13. For example, property of the estate for an individual debtor includes the debtor's pre-filing and property acquired by the debtor after filing until the case is closed, converted, or dismissed; funding of the plan may be from the debtor's future earnings; and a plan cannot be confirmed over a creditor's objection without committing the debtor's disposable income over five years unless the plan pays the claimant's interest, over a shorter period of time. 11 U.S.C. §§ 1115, 1123(a)(8), 1129.

The Chapter 11 Debtor in Possession

Chapter 11 is typically used to reorganize a business, which may be a corporation or a partnership.

sole proprietorship, or partnership. A corporation exists separate and apart from its owners, the stockholders. The chapter 11 bankruptcy case of a corporation (corporation as debtor) does not put the personal assets of the stockholders other than the value of their investment in the company's stock. A sole proprietor (owner as debtor), on the other hand, does not have an identity separate from its owner(s). Accordingly, a bankruptcy case involving a sole proprietor includes both the business and personal assets of the owners-debtors. Like a corporation, a partnership exists separate and apart from its partners. In a partnership bankruptcy case (partnership as debtor), however, the partnership assets may, in some cases, be used to pay creditors in the bankruptcy case. The partners, themselves, may be forced to file for bankruptcy protection.

Section 1107 of the Bankruptcy Code places the debtor in possession in the hands of a fiduciary, with the rights and powers of a chapter 11 trustee, and it requires the debtor to perform all but the investigative functions and duties of a trustee. The duties, set forth in the Bankruptcy Code and Federal Rules of Bankruptcy Procedure, include accounting for property, examining and objecting to claims, and filing informational reports as required by the court and the U.S. trustee or bankruptcy administrator (discussed below), such as monthly operating reports. 11 U.S.C. §§ 1106, 1107; Fed. R. Bankr. P. 2015(a). The debtor in possession also has the other powers and duties of a trustee, including the right, with the court's approval, to employ attorneys, accountants, appraisers, auctioneers, or other professional persons to assist the debtor during its bankruptcy case. Other responsibilities include filing tax returns and reports which are either not required or ordered by the court after confirmation, such as a final accounting. The U.S. trustee is responsible for monitoring the compliance of the debtor in possession with reporting requirements.

Railroad reorganizations have specific requirements under subsection IV of section 11, which will not be addressed here. In addition, stock and commodity futures contracts are prohibited from filing under chapter 11 and are restricted to chapter 7. 11 U.S.C. § 1109(d).

The U.S. trustee or bankruptcy administrator

The U.S. trustee plays a major role in monitoring the progress of a chapter 11 case and supervising its administration. The U.S. trustee is responsible for monitoring the debtor in possession's operation of the business and the submission of reports and fees. Additionally, the U.S. trustee monitors applications for compensation and reimbursement by professionals, plans and disclosure statements filed with the court, and creditors' committees. The U.S. trustee conducts the meeting of the creditors, often referred to as the "section 341 meeting," in a chapter 11 U.S.C. § 341. The U.S. trustee and creditors may question the debtor at the section 341 meeting concerning the debtor's acts, conduct, proper administration of the case.

The U.S. trustee also imposes certain requirements on the debtor in possession concerning matters such as reporting its monthly income and operating expenses, establishing new bank accounts, and paying current employee withholdings and taxes. By law, the debtor in possession must pay a quarterly fee to the U.S. trustee for each quarter of a year until the case is converted or dismissed. 28 U.S.C. § 1206(a)(6). The amount of the fee, which may range from \$250 to \$10,000, is based on the amount of the debtor's disbursements during each quarter. Should a debtor in possession fail to comply with the reporting requirements of the U.S. trustee, or fail to take the appropriate steps to bring the case to the confirmation of the bankruptcy court, the U.S. trustee may file a motion with the court to have the chapter 11 case converted to another chapter of the Bankruptcy Code or the case dismissed.

In North Carolina and Alabama, bankruptcy administrators perform similar functions to that of U.S. trustees perform in the remaining forty-eight states. The bankruptcy administrator program is administered by the Administrative Office of the United States Courts, while the U.S. trustee program is administered by the Department of Justice. For purposes of this publication, references to U.S. trustees are also applicable to bankruptcy administrators.

Creditors' Committees

Creditors' committees can play a major role in chapter 11 cases. The committee is appointed by the U.S. trustee and ordinarily consists of unsecured creditors holding the seven largest unsecured claims against the debtor. 11 U.S.C. § 1102(b). In other things, the committee: consults with the debtor in possession on a variety of matters of the case; investigates the debtor's conduct and operation of the business; and participates in formulating a plan. 11 U.S.C. § 1103. A creditors' committee must obtain the court's approval, hire an attorney or other professionals to assist in the performance of the committee's duties. A creditors' committee can be an important safeguard to the proper management of the business by the debtor in possession.

The Small Business Case and the Small Business Debtor

In some smaller cases the U.S. trustee may be unable to find creditors to serve on a creditors' committee, or the committee may not be actively involved in the case. The Bankruptcy Code addresses this issue by treating a "small business case" somewhat differently than a regular bankruptcy case. A small business case is treated as a case with a "small business debtor." 11 U.S.C. § 101(51C). Determining whether a debtor is a "small business debtor" requires application of a two-part test. First, the debtor must be engaged in commercial or business activities (including, but not limited to, primarily owning or operating real property) with total non-contingent liabilities, secured and unsecured debts of \$2,000,000 or less. Second, the debtor's case must be one in which the U.S. trustee has not appointed a creditors' committee and the court has determined the creditors' committee is insufficiently active and representative to provide oversight of the debtor. 11 U.S.C. § 101(51D).

In a small business case, the debtor in possession must, among other things, provide the most recently prepared balance sheet, statement of operations, cash statement and most recently filed tax return to the petition or provide a statement under oath explaining the absence of such documents and must attend a U.S. trustee meeting through senior management personnel and counsel. The business debtor must make ongoing filings with the court concerning its actual and projected cash receipts and disbursements, and must report whether it is in compliance with the Bankruptcy Code and the Federal Rules of Bankruptcy Procedure and whether it has paid its taxes and filed its tax returns. 11 U.S.C. §§ 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

In contrast to other chapter 11 debtors, the small business debtor is subject to additional oversight by the U.S. trustee. Early in the case, the small business debtor must attend an "initial interview" with the U.S. trustee at which time the trustee will evaluate the debtor's viability, inquire about the debtor's business plan, and explain certain debtor obligations including the debtor's responsibility to file reports. 28 U.S.C. § 586(a)(7). The U.S. trustee will also monitor the actions of the small business debtor during the case to identify as promptly as possible any cause for which the debtor will be unable to confirm a plan.

Because certain filing deadlines are different and extensions are more difficult to obtain, a case designated as a small business case normally proceeds more quickly than other chapter 11 cases. For example, only the debtor may file a plan in the first 180 days of a small business case. 11 U.S.C. § 1121(e). This "exclusivity period" may be extended by the court, but only to 300 days, and only if the debtor demonstrates by a preponderance of the evidence that the court will confirm the plan within a reasonable period of time. When the case is not a small business case, however, the court may extend the exclusivity period "for cause" up to 1 year.

The Single Asset Real Estate Debtor

Single asset real estate debtors are subject to special provisions of the Bankruptcy Code. The term "single asset real estate" is defined as "a single property other than residential real property with fewer than four residential units that generates substantially all of the gross income of a debtor who is not a farmer and on which no substantial business is being conducted by a debtor other than the business of operating the real property and activities incidental." 11 U.S.C. § 541(c)(2)(B). The Bankruptcy Code provides circumstances under which a single asset real estate debtor may obtain relief from the automatic stay which is otherwise available to creditors in ordinary bankruptcy cases. 11 U.S.C. § 362(d). If a creditor with a claim secured by the single asset real estate and after a hearing, the court will grant relief from the automatic stay to the creditor if the debtor files a feasible plan of reorganization or begins making interest payments to the creditor within 90 days from the date of the filing of the case, or with the court's determination that the case is a single asset real estate case. If the court grants relief, payments must be equal to the non-default contract interest rate on the creditor's interest in the real estate. 11 U.S.C. § 362(d)(3).

Appointment or Election of a Case Trustee

Although the appointment of a case trustee is a rarity in a chapter 11 case, a party in interest or the U.S. trustee can request the appointment of a case trustee examiner at any time prior to confirmation in a chapter 11 case. The court may appoint a trustee by a party in interest or the U.S. trustee and after notice and hearing, shall appoint a case trustee for cause, including fraud, dishonesty, incompetence, or gross mismanagement, or if such an appointment is in the interest of any equity security holders, and other interests of the estate. 11 U.S.C. § 1104(d). Moreover, the U.S. trustee is required to move for appointment of a trustee if there are reasonable grounds to believe that any of the parties in control of the debtor "participated in actual fraud, dishonesty or criminal conduct in the management of the debtor or the debtor's financial reporting." 11 U.S.C. § 1104(e). The trustee appointed by the U.S. trustee, after consultation with parties in interest, shall be appointed to the court's approval. Fed. R. Bankr. P. 2007.1. Alternatively, a trustee may be elected if a party in interest requests the election of a trustee within 180 days after the court orders the appointment of a trustee. In that instance, the court shall convene a meeting of creditors for the purpose of electing a person to serve as trustee in the case. 11 U.S.C. § 1104(b).

The case trustee is responsible for management of the property of the estate, the operation of the debtor's business, and, if appropriate, the filing of a plan of reorganization. Section 1106 of the Bankruptcy Code requires the trustee to file a plan "as soon as practicable" or, alternatively, to file a report explaining why a plan will not be filed or to recommend that the case be converted to another chapter or dismissed. 11 U.S.C. § 1106(a)(5).

Upon the request of a party in interest or the U.S. trustee, the court may vacate the trustee's appointment and restore the debtor in possession to manage the bankruptcy estate at any time before confirmation. 11 U.S.C. § 1105.

The Role of an Examiner

The appointment of an examiner in a chapter 11 case is rare. The role of an examiner is generally more limited than that of a trustee. The examiner is authorized to perform the investigatory functions of the trustee and is required to file a report of any investigation conducted. If ordered to do so by the court, however, the examiner may carry out any other duties of a trustee that the court orders the debtor in possession not to perform. 11 U.S.C. § 1106. Each court has the authority to determine the duties of an examiner in each particular case. In some cases, an examiner may file a plan of reorganization, negotiate or help the parties negotiate, review the debtor's schedules to determine whether some of the claims are improperly categorized. Sometimes, the examiner may be directed to develop objections to any proofs of claim should be filed or whether causes of action have sufficient merit so that further legal action should be taken. The examiner may subsequently serve as a trustee in the case. 11 U.S.C. § 321.

The Automatic Stay

The automatic stay provides a period of time in which all judgments, collection activities, foreclosures, and repossessions of property are suspended and not pursued by the creditors on any debt or claim that arose before the filing of the bankruptcy petition. As with cases under other chapters of the Bankruptcy Code, the automatic stay of creditor actions against the chapter 11 debtor automatically goes into effect when the bankruptcy petition is filed. 11 U.S.C. § 362(a). The filing of a chapter 11 petition, however, does not operate as a stay for certain types of actions listed under 11 U.S.C. § 362(b). The stay provides a breathing spell for the debtor, during which negotiations can take place to try to resolve the difficulties in the debtor's situation.

Under specific circumstances, the secured creditor can obtain an order for relief from the automatic stay. For example, when the debtor has an interest in the property and the property is not necessary for an effective reorganization, a secured creditor can seek an order of the court lifting the stay to permit the creditor to foreclose on the property, sell it, and apply the proceeds to the debt. 11 U.S.C. § 362(d).

The Bankruptcy Code permits applications for fees to be made by certain professionals during the case. Thus, a trustee, a debtor's attorney, or another professional person appointed by the court may apply to the court at intervals for interim compensation and reimbursement payments. In very large cases involving extensive legal work, the court may permit more frequent applications. If a professional's fees may be paid if authorized by the court, the debtor cannot make payments to professional creditors on prepetition obligations, *i.e.*, obligations that arose before the filing of the bankruptcy petition. The ordinary expenses of the debtor's ongoing business, however, continue to be paid.

Who Can File a Plan

The debtor (unless a "small business debtor") has a 120-day period during which the debtor has an exclusive right to file a plan. 11 U.S.C. § 1121(b). This exclusivity can be extended or reduced by the court. But, in no event, may the exclusivity period, including all extensions, be longer than 18 months. 11 U.S.C. § 1121(d). If the exclusivity period has expired, a creditor or the case trustee may file a competing plan. The U.S. trustee may not file a plan. 11 U.S.C. § 307.

A chapter 11 case may continue for many years unless the court, the U.S. trustee, the committee, or another party in interest acts to ensure the case's timely resolution. The creditors' right to file a competing plan provides incentive for the debtor to file a plan within the exclusivity period and acts as a check on the debtor's delay in the case.

Avoidable Transfers

The debtor in possession or the trustee, as the case may be, has what are "avoiding" powers. These powers may be used to undo a transfer of real property made during a certain period of time before the filing of the bankruptcy petition. By avoiding a particular transfer of property, the debtor in possession can cancel the transaction and force the return or "disgorgement" of the property, which then are available to pay all creditors. Generally, and subject to various defenses, the power to avoid transfers is effective against transfers made by the debtor within 90 days before filing the petition. But transfers to "insiders" (relatives, general partners, and directors or officers of the debtor) made before filing may be avoided. 11 U.S.C. §§ 101(31), 101(54), 547, 548. Under 11 U.S.C. § 544, the trustee is authorized to avoid transfers under state law, which often provides for longer time periods. Avoiding powers prohibit unfair prepetition payments to one creditor at the expense of all other creditors.

Cash Collateral, Adequate Protection, and Operating Capital

Although the preparation, confirmation, and implementation of a plan of reorganization is at the heart of a chapter 11 case, other issues may arise and be addressed by the debtor in possession. The debtor in possession may lease property of the estate in the ordinary course of its business, without court approval, unless the court orders otherwise. 11 U.S.C. § 363(c). If the lease or use is outside the ordinary course of its business, the debtor must obtain permission from the court.

A debtor in possession may not use "cash collateral" without the consent of the secured party or authorization by the court, which must first examine whether the interest of the secured party is adequately protected. 11 U.S.C. § 363. Section 363 defines "cash collateral" as cash, negotiable instruments, documents of title, securities, deposit accounts, or other cash equivalents, whenever acquired by the estate and an entity other than the estate have an interest. It includes proceeds, products, offspring, rents, or profits of property and the fees, commissions, accounts or payments for the use or occupancy of rooms and other public accommodations, hotels, motels, or other lodging properties subject to a creditor's security interest.

When "cash collateral" is used (spent), the secured creditors are entitled to additional protection under section 363 of the Bankruptcy Code. The debtor in possession must file a motion requesting an order from the court authorizing the use of the cash collateral. Pending consent of the secured creditor or court approval for the debtor in possession's use of cash collateral, the debtor in possession must segregate and account for all cash collateral in its possession. 11 U.S.C. § 363(d). A party with an interest in property being used by the debtor may request the court prohibit or condition this use to the extent necessary to provide "adequate protection" to the creditor.

Adequate protection may be required to protect the value of the creditor's interest in the property being used by the debtor in possession. This is especially important when the debtor in possession is using cash collateral.

when there is a decrease in value of the property. The debtor may make lump sum cash payments, or provide an additional or replacement lien if the creditor's property interest being adequately protected. 11 U.S.C.

When a chapter 11 debtor needs operating capital, it may be able to obtain a loan from a lender by giving the lender a court-approved "superpriority" over other unsecured creditors or a lien on property of the estate. 11 U.S.C. § 364.

Motions

Before confirmation of a plan, several activities may take place in a chapter 11 case. Continued operation of the debtor's business may lead to the filing of a motion for relief from the stay, contested motions. The most common are those seeking relief from the stay, the use of cash collateral, or to obtain credit. There may also be litigation over executory (*i.e.*, unfulfilled) contracts and unexpired leases and the assumption or rejection of those executory contracts and unexpired leases by the debtor in possession. 11 U.S.C. § 365. Delays in formulating, filing, and obtaining confirmation of a plan often prompt creditors to file motions for relief from stay, to convert the case to chapter 7, or to dismiss the case altogether.

Adversary Proceedings

Frequently, the debtor in possession will institute a lawsuit, known as an adversary proceeding, to recover money or property for the estate. Adversary proceedings take the form of lien avoidance actions, actions to avoid preferences, actions to avoid fraudulent transfers, or actions to avoid post-petition transfers. These proceedings are governed by Part VII of the Federal Rules of Bankruptcy Procedure. A creditors' committee may be authorized by the bankruptcy court to pursue adversary actions against insiders of the debtor if the plan provides for the committee to do so or if the debtor has refused a demand to do so. Creditors may also initiate adversary proceedings by filing complaints to determine the validity or priority of a claim, to obtain an order confirming a plan, determine the dischargeability of a debt, obtain an injunction, or subordinate a claim of another creditor.

Claims

The Bankruptcy Code defines a claim as: (1) a right to payment; (2) or a right to an equitable remedy for a failure of performance if the breach gives rise to a claim for payment. 11 U.S.C. § 101(5). Generally, any creditor whose claim is not listed (*i.e.*, listed by the debtor on the debtor's schedules) or is scheduled as a contingent, or unliquidated must file a proof of claim (and attach evidence documenting the claim) in order to be treated as a creditor for purposes of the plan and distribution under it. Fed. R. Bankr. P. 3003(c)(2). But filing a proof of claim is not necessary if the creditor's claim is scheduled (but is not listed as disputed, contingent, or unliquidated by the debtor) because the debtor's schedules are deemed to constitute evidence of the validity and amount of those claims.

U.S.C. § 1111. If a scheduled creditor chooses to file a claim, a properly claim supersedes any scheduling of that claim. Fed. R. Bankr. P. 3003(c) responsibility of the creditor to determine whether the claim is accurately debtor's schedules. The debtor must provide notification to those creditors whose names are added and whose claims are listed as a result of an amendment to the schedules. The notification also should advise such creditors of their rights to file proofs of claim and that their failure to do so may prevent them from voting on the debtor's plan of reorganization or participating in any distribution under the plan. When a debtor amends the schedule of liabilities to add a creditor or change the status of any claims to disputed, contingent, or unliquidated, the debtor must file notice of the amendment to any entity affected. Fed. R. Bankr. P. 1009(c)

Equity Security Holders

An equity security holder is a holder of an equity security of the debtor. Examples of an equity security are a share in a corporation, an interest of a limited partnership, a limited partnership, or a right to purchase, sell, or subscribe to a share, or an interest of a share in a corporation or an interest in a limited partnership. Fed. R. Bankr. P. 101(16), (17). An equity security holder may vote on the plan of reorganization. An equity security holder may file a proof of interest, rather than a proof of claim. A proof of interest filed for any interest that appears in the debtor's schedules, unless it is scheduled as disputed, contingent, or unliquidated. 11 U.S.C. § 1111. An equity security holder whose interest is not scheduled or scheduled as disputed, contingent, or unliquidated must file a proof of interest in order to be treated as a creditor for purposes of voting on the plan and distribution under it. Fed. R. Bankr. P. 3003(c)(2). A proof of interest supersedes any scheduling of that interest. Fed. R. Bankr. P. 1009(4). Generally, most of the provisions that apply to proofs of claim, as discussed above, are also applicable to proofs of interest.

Conversion or Dismissal

A debtor in a case under chapter 11 has a one-time absolute right to convert the chapter 11 case to a case under chapter 7 unless: (1) the debtor is not in possession; (2) the case originally was commenced as an involuntary case under chapter 11; or (3) the case was converted to a case under chapter 11 at the debtor's request. 11 U.S.C. § 1112(a). A debtor in a chapter 11 case has an absolute right to have the case dismissed upon request.

A party in interest may file a motion to dismiss or convert a chapter 11 case to a chapter 7 case "for cause." Generally, if cause is established after notice to the court, the court must convert or dismiss the case (whichever is in the best interests of creditors and the estate) unless it specifically finds that the requested conversion or dismissal is not in the best interest of creditors and the estate. 11 U.S.C. § 1112(b). Alternatively, the court may decide that appointment of a chapter 11 trustee or examiner is in the best interests of creditors and the estate. 11 U.S.C. § 1112(b)(4) of the Bankruptcy Code sets forth numerous examples of cause.

that would support dismissal or conversion. For example, the moving party can establish cause by showing that there is substantial or continuing loss to the estate and the absence of a reasonable likelihood of rehabilitation; gross mismanagement of the estate; failure to maintain insurance that poses a risk to the estate or an unauthorized use of cash collateral that is substantially harmful to a creditor.

Cause for dismissal or conversion also includes an unexcused failure to comply with reporting and filing requirements; failure to attend the meeting of creditors to attend a Fed. R. Bankr. P. 2004 examination without good cause; failure to provide information to the U.S. trustee; and failure to timely pay post-petition debts or to timely file post-petition returns. Additionally, failure to file a disclosure statement or to file and confirm a plan within the time fixed by the Bankruptcy Code or the court; inability to effectuate a plan; denial or revocation of confirmation; or failure to consummate a confirmed plan represent "cause" for dismissal under the Code. In an individual case, failure of the debtor to pay post-petition domestic support obligations constitutes "cause" for dismissal or conversion.

Section 1112(c) of the Bankruptcy Code provides an important exception to the automatic conversion process in a chapter 11 case. Under this provision, the court may not convert a case involving a farmer or charitable institution to a liquidation case under chapter 7 unless the debtor requests the conversion.

The Disclosure Statement

Generally, the debtor (or any plan proponent) must file and get court approval of a written disclosure statement before there can be a vote on the plan of reorganization. The disclosure statement must provide "adequate information" concerning the plan to enable the holder of a claim or interest to make an informed judgment about the plan. 11 U.S.C. § 1125. In a small business case, the court may determine that the plan itself contains adequate information and a separate disclosure statement is unnecessary. 11 U.S.C. § 1125(f). After a disclosure statement is filed, the court must hold a hearing to determine whether the disclosure statement should be approved. Acceptance or rejection of a plan cannot be solicited until the court has first approved the written disclosure statement. 11 U.S.C. § 1125(b). An exception to this rule exists if the initial solicitation of parties occurred before the bankruptcy filing, as would be the case in so-called "prepackaged" bankruptcy plans (*i.e.*, where the debtor negotiates a plan with significant creditor constituencies before filing for bankruptcy). Continued solicitation of such parties is not prohibited. After the court approves the disclosure statement, the debtor or proponent of a plan can begin to solicit acceptances of the plan, and creditors may also solicit rejections of the plan.

Upon approval of a disclosure statement, the plan proponent must mail notice to the U.S. trustee and all creditors and equity security holders: (1) the court-approved summary of the plan; (2) the disclosure statement approved by the court; (3) notice of the time within which acceptances and rejections of the plan may be made.

be filed; and (4) such other information as the court may direct, including of the court approving the disclosure statement or a court-approved summary opinion. Fed. R. Bankr. P. 3017(d). In addition, the debtor must mail to creditors and equity security holders entitled to vote on the plan or plans: (1) notice of time fixed for filing objections; (2) notice of the date and time for the hearing on confirmation of the plan; and (3) a ballot for accepting or rejecting the plan. If appropriate, a designation for the creditors to identify their preference among competing plans. *Id.* But in a small business case, the court may conditionally approve a disclosure statement subject to final approval after notice and a disclosure statement/plan confirmation hearing. 11 U.S.C. § 1125(f).

Acceptance of the Plan of Reorganization

As noted earlier, only the debtor may file a plan of reorganization during the 180-day period after the petition is filed (or after entry of the order for relief, if an involuntary petition was filed). The court may grant extension of this exclusive period up to 18 months after the petition date. In addition, the debtor has 180 days after the petition date or entry of the order for relief to obtain acceptances of its plan. 11 U.S.C. § 1121. The court may extend (up to 20 months) or reduce this exclusive period for cause. 11 U.S.C. § 1121(d). In practice, debtors typically seek extensions of both the plan filing and plan acceptance deadlines at the same time so that any order sought from the court allows the debtor two months to obtain acceptances after filing a plan before any competing plan can be filed.

If the exclusive period expires before the debtor has filed and obtained a plan, other parties in interest in a case, such as the creditors' committee or a secured creditor, may file a plan. Such a plan may compete with a plan filed by the debtor in interest or by the debtor. If a trustee is appointed, the trustee must file a report explaining why the trustee will not file a plan, or a recommendation for conversion or dismissal of the case. 11 U.S.C. § 1106(a)(5). A proponent of such a plan is subject to the same requirements as the debtor with respect to disclosure and solicitation.

In a chapter 11 case, a liquidating plan is permissible. Such a plan often allows the debtor in possession to liquidate the business under more economically favorable circumstances than a chapter 7 liquidation. It also permits the creditors to play a more active role in fashioning the liquidation of the assets and the distribution of proceeds than in a chapter 7 case.

Section 1123(a) of the Bankruptcy Code lists the mandatory provisions of a chapter 11 plan, and section 1123(b) lists the discretionary provisions. Section 1123 provides that a chapter 11 plan must designate classes of claims and indicate the treatment under the reorganization. Generally, a plan will classify claims into secured creditors, unsecured creditors entitled to priority, general unsecured creditors, and equity security holders.

Under section 1126(c) of the Bankruptcy Code, an entire class of claims accept a plan if the plan is accepted by creditors that hold at least two-thirds of the allowed claims in the class and more than one-half in number of the allowed claims in the class. Under section 1129(a)(10), if there are impaired classes of claims, the court can confirm a plan unless it has been accepted by at least one class of non-insiders with impaired claims (*i.e.*, claims that are not going to be paid completely or in some legal, equitable, or contractual right is altered). Moreover, under section 1129(f), holders of unimpaired claims are deemed to have accepted the plan.

Under section 1127(a) of the Bankruptcy Code, the plan proponent may modify the plan at any time before confirmation, but the plan as modified must meet the requirements of chapter 11. When there is a proposed modification after confirmation has been conducted, and the court finds after a hearing that the proposed modification does not adversely affect the treatment of any creditor who has not accepted the plan in writing, the modification is deemed to have been accepted by the creditors who previously accepted the plan. Fed. R. Bankr. P. 3019. If it is found that the proposed modification does have an adverse effect on the claims of consenting creditors, then another balloting must take place.

Because more than one plan may be submitted to the creditors for approval, the proposed plan and modification must be dated and identified with the name of the entity or entities submitting the plan or modification. Fed. R. Bankr. P. 3019. If competing plans are presented that meet the requirements for confirmation, the court must consider the preferences of the creditors and equity security holder in determining which plan to confirm.

Any party in interest may file an objection to confirmation of a plan. The Bankruptcy Code requires the court, after notice, to hold a hearing on confirmation if no objection to confirmation has been timely filed, the Bankruptcy Code requires the court to determine whether the plan has been proposed in good faith and in compliance with the law. Fed. R. Bankr. P. 3020(b)(2). Before confirmation can be granted, the court must be satisfied that there has been compliance with all the other requirements for confirmation set forth in section 1129 of the Bankruptcy Code, even in the presence of any objections. In order to confirm the plan, the court must find, among other things, that: (1) the plan is feasible; (2) it is proposed in good faith; and (3) the requirements of the plan are in compliance with the Bankruptcy Code. In order to confirm the plan, the court must find that confirmation of the plan is likely to be followed by liquidation (unless the plan is a liquidating plan) or by the reorganization for further financial reorganization.

The Discharge

Section 1141(d)(1) generally provides that confirmation of a plan discharges the debtor from any debt that arose before the date of confirmation. After the plan is confirmed, the debtor is required to make plan payments and is bound by the provisions of the confirmed plan of reorganization. The confirmed plan creates new contractual rights

or superseding pre-bankruptcy contracts.

There are, of course, exceptions to the general rule that an order confirming a plan operates as a discharge. Confirmation of a plan of reorganization discharges the debtor – corporation, partnership, or individual – from most types of pre-confirmation debts. It does not, however, discharge an individual debtor from any debt that is nondischargeable by section 523 of the Bankruptcy Code. (1) Moreover, in limited circumstances, a discharge is not available to an individual debtor until all payments have been made under the plan. 11 U.S.C. § 1141(d)(2). Confirmation does not discharge the debtor if the plan is a liquidation plan as opposed to one of reorganization, unless the debtor is an individual. When the debtor is an individual, confirmation of a liquidation plan will result in a discharge of the debtor's pre-confirmation debts (unless grounds would exist for denying the debtor a discharge in the case were proceeding under chapter 7 instead of chapter 11. 11 U.S.C. § 1141(d).

Postconfirmation Modification of the Plan

At any time after confirmation and before "substantial consummation" of the plan, the proponent of a plan may modify the plan if the modified plan would meet the requirements of the Bankruptcy Code. 11 U.S.C. § 1127(b). This should be distinguished from preconfirmation modification of the plan. A modified preconfirmation plan does not automatically become the plan. A modified postconfirmation plan in a Chapter 11 case becomes the plan only "if circumstances warrant such modification." The court, after notice and hearing, confirms the plan as modified. If the debtor is an individual, the plan may be modified postconfirmation upon the request of the debtor, the trustee, the U.S. trustee, or the holder of an allowed unsecured claim. 11 U.S.C. § 1127(e).

Postconfirmation Administration

Notwithstanding the entry of the confirmation order, the court has the authority to issue any other order necessary to administer the estate. Fed. R. Bankr. P. 1101. This authority would include the postconfirmation determination of objecting claims or adversary proceedings, which must be resolved before a plan can be consummated. Sections 1106(a)(7) and 1107(a) of the Bankruptcy Code require the debtor in possession or a trustee to report on the progress made in implementing the plan after confirmation. A chapter 11 trustee or debtor in possession has certain responsibilities to perform after confirmation, including consummating the plan, reporting on the status of consummation, and applying for a final decree of confirmation.

Revocation of the Confirmation Order

Revocation of the confirmation order is an undoing or cancellation of the effect of a plan. A request for revocation of confirmation, if made at all, must be made by a party in interest within 180 days of confirmation. The court, after notice

may revoke a confirmation order "if and only if the [confirmation] order is by fraud." 11 U.S.C. § 1144.

The Final Decree

A final decree closing the case must be entered after the estate has been administered." Fed. R. Bankr. P. 3022. Local bankruptcy court policies generally determine when the final decree is entered and the case closed.

NOTES

1. Debts not discharged include debts for alimony and child support taxes, debts for certain educational benefit overpayments or loans guaranteed by a governmental unit, debts for willful and malicious debtor to another entity or to the property of another entity, debts for personal injury caused by the debtor's operation of a motor vehicle while the debtor was intoxicated from alcohol or other substances, and debts for criminal restitution orders. 11 U.S.C. § 523(a). The debtor will continue to be liable for these types of debts to the extent that they are not paid in a Chapter 11 case. Debts for money or property obtained by false pretenses, fraud or defalcation while acting in a fiduciary capacity, and debts for malicious injury by the debtor to another entity or to the property of another entity will be discharged unless a creditor timely files and prevails to have such debts declared nondischargeable. 11 U.S.C. § 523(c). Fed. R. Bankr. P. 4007(c). [return to text](#)