

No. 24-820

IN THE
Supreme Court of the United States

DANIEL RUTHERFORD,
Petitioner,

v.

UNITED STATES,
Respondent.

**On Petition for Writ of Certiorari to the
Third Circuit**

**BRIEF OF AMICI CURIAE FORMER
BUREAU OF PRISONS OFFICIALS IN
SUPPORT OF PETITIONER**

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INTEREST OF AMICI CURIAE¹

Amici have over a century of combined experience working for the federal Bureau of Prisons (“BOP”) in roles ranging from correctional officer to warden. Together, they have worked with or been responsible for tens of thousands of inmates. They are each intimately familiar with the federal corrections system, the resource constraints it operates under, and the disproportionate share of those resources consumed by caring for aging and unhealthy inmates, including those who could safely be released.

Maureen Baird spent 28 years working for BOP. She began her career as a Case Manager, rose through the ranks to work in Correctional Programs Administration, and eventually served as Warden of three separate federal prisons. She retired as Warden of the U.S. Penitentiary in Marion, Illinois, where she oversaw 1,500 medium- or high-security inmates. During her BOP tenure, she also served on the Joint Terrorist Task Force, and held Top Secret clearance. Ms. Baird now works as a corrections consultant and has provided expert testimony on matters including sentencing and extradition.

Janet Perdue began her career as a probation officer, then spent 34 years with BOP. She has worked in nearly all phases of the corrections process, from probation and as a corrections officer, through

¹ Pursuant to Supreme Court Rule 37.6, amici state that no counsel for any party authored this brief in whole or in part, and no entity or person aside from amici or their counsel made any monetary contribution intended to fund the preparation or submission of this brief. Pursuant to Supreme Court Rule 37.2, amici state that they provided notice of their intent to file this brief to counsel of record for all parties at least 10 days prior to the filing deadline.

Correctional Program Administration and leadership roles as an Associate Warden, and finally in a regional position managing residential reentry for inmates nearing the end of their sentences. While serving as Associate Warden at the Metropolitan Correctional Center in Chicago, Ms. Perdue was responsible for cases with Special Administrative Measures, including international and domestic terrorists and drug cartel leaders. Ms. Perdue now works as a consultant and has served as an expert witness on institutional operations issues for correctional facilities.

Percy Pitzer has more than 40 years of experience working in corrections, including 25 years with BOP. After serving in the United States Army, he began his BOP career as a correctional officer, and retired as Warden of a major U.S. Penitentiary. After his retirement from BOP, Mr. Pitzer founded Creative Corrections, a leading management consulting firm specializing in corrections and security. Creative Corrections is the only company in the United States with ISO 17020:2012 accreditation, which qualifies it to audit prisons in the United States and around the globe, and it has conducted more than 1,800 audits.

Stephen Spaulding is a Navy veteran and former U.S. Public Health Service officer detailed to BOP. Over his 23 years at BOP, he served as a Health Services Administrator and as the Health Service Warden at three federal prisons. By the time of his retirement from BOP, Mr. Spaulding had been promoted to Assistant Surgeon General and held the rank of Rear Admiral. Mr. Spaulding now serves as the Managing Director of Creative Corrections, the consulting firm Mr. Pitzer founded.

Having devoted their professional careers to the federal corrections system and spent decades working alongside BOP staff and inmates, amici have a strong interest in the safe and efficient functioning of our federal prisons. As BOP staff, consultants, and experts, amici have seen the disproportionate and unnecessary drain on BOP resources caused by keeping reformed inmates imprisoned as they age and their health deteriorates. Those resources include money spent on housing and caring for those inmates and time and attention from prison staff and leadership, all of which are precious commodities in our nation's budget-constrained and understaffed correctional facilities. Compassionate release of reformed, high-needs inmates enables reallocation of resources to other priorities, including critical safety and security needs with significant benefits for BOP staff and inmates.

Amici also appreciate the important difference between a case-by-case review of an individual's circumstances, based on all of the relevant information, and a one-size-fits-all retroactive sentencing change. With their decades of personal experience, they know that not all inmates are alike, including in whether they can safely be returned to the community.

Amici therefore support empowering district courts to undertake a comprehensive, case-specific review of applications for compassionate release that considers all relevant circumstances, including the First Step Act's drastic reductions in sentences for certain offenses.

SUMMARY OF THE ARGUMENT AND INTRODUCTION

The question presented in this case, whether the First Step Act’s sentencing reductions may be considered in deciding whether a prisoner has made a threshold showing of eligibility for compassionate release under 18 U.S.C. § 3582(c)(1)(A), is exceptionally important. Its resolution will have significant practical effects on BOP and its staff. Aging, unhealthy inmates consume a disproportionate share of BOP’s scarce resources, which has cascading effects on federal prison operations and the safety and security of BOP staff, as well as inmates. These challenges and the potential benefits of reducing the burden of caring for elderly, unhealthy inmates who can safely reenter the community are well-documented. And the thousands of prisoners potentially eligible for compassionate release who are serving “unusually long sentence[s]” with “gross disparity between the sentence being served and the sentence likely to be imposed at the time the motion is filed” are especially likely to become elderly and unhealthy or disabled in prison.² U.S.S.G. § 1B1.13(b)(6) (Nov. 1, 2023). But roughly half of these prisoners, who happen to fall on the wrong side of the entrenched circuit split identified by Petitioner, are unable to rely even in part on their disproportionate sentence to seek compassionate release. The resulting effect on the demands on BOP is enormous. This Court should therefore grant certiorari.

² Office of the Inspector Gen., Dep’t of Justice, *The Impact of an Aging Inmate Population on the Federal Bureau of Prisons* 15-16 (2015; rev. 2016), <https://tinyurl.com/3p2855ye>.

ARGUMENT**I. Expanding access to compassionate release for inmates serving unusually long sentences would benefit BOP.**

The cost and burden of providing inmate medical care is an entrenched problem for BOP. Inmates serving “unusually long sentence[s]” with “gross disparity between the sentence being served and the sentence likely to be imposed at the time the motion is filed” are especially likely to exacerbate this problem.

As early as 2000, the Government Accountability Office (“GAO”) raised alarms that longer sentences and expanded federal criminal prosecutions would produce a larger, older inmate population, causing the difficulty and cost of caring for federal prisoners to balloon.³ This forecast proved accurate. Subsequent reports and testimony from GAO and the Office of the Inspector General of the Department of Justice

³ *Containing Health Care Costs for an Increasing Inmate Population, Testimony Before the Subcomm. on Criminal Justice Oversight*, 106th Cong. 6 (Apr. 6, 2000) (statement of Richard M. Stana, Assoc. Dir.), <https://tinyurl.com/yc54jz99>.

(“OIG”) in 2008,⁴ 2015,⁵ 2016,⁶ and 2017⁷ documented systemic problems with the cost and delivery of medical care to the inmate population across federal prisons.

As costs grow, BOP also struggles to hire and retain healthcare professionals.⁸ Only approximately 80% of

⁴ OIG, *The Federal Bureau of Prisons’ Efforts to Manage Inmate Health Care* 15, 22-23, 25-33 (2008), <https://tinyurl.com/528p93b3> (observing deficiencies in primary and other care while per capita costs increased at a “reasonable” rate). The per-inmate increases from 2000 to 2006 may have been “reasonable,” but the federal prison population grew by 32% in the same period. BOP, *Federal Prison System Population Actuals* (downloaded Feb. 20, 2025), <https://tinyurl.com/mu552e5r>.

⁵ See generally OIG, *Impact of an Aging Inmate Population*, *supra* (finding that aging inmates are a growing and particularly expensive portion of BOP’s inmate population).

⁶ See generally OIG, *Review of the Federal Bureau of Prisons’ Medical Staffing Challenges* (2016), <https://tinyurl.com/bdetfbr3>; OIG, *The Federal Bureau of Prisons’ Reimbursement Rates for Outside Medical Care* (2016), <https://tinyurl.com/5n73657c> (finding BOP could save at least \$100 million by reimbursing outside medical providers at Medicare rates); Michael E. Horowitz, Inspector General, DOJ, Statement Before the U.S. Sentencing Commission Hearing on “Compassionate Release and the Conditions of Supervision” 5 (Feb. 17, 2016), <https://tinyurl.com/3ttteba4>.

⁷ GAO, *Better Planning and Evaluation Needed to Understand and Control Rising Inmate Health Care Costs* (2017), <https://tinyurl.com/5hauje9a>.

⁸ *Oversight of the Federal Bureau of Prisons: Hearing Before the Subcomm. on Crime & Fed. Gov’t Surveillance of the H. Comm. on the Judiciary*, 118th Cong. 5 (July 23, 2024) [hereinafter “BOP Oversight Hearing 2024”] (statement of Colette S. Peters, Dir., BOP), <https://tinyurl.com/yck6pzf4>; OIG, *Evaluation of Issues Surrounding Inmate Deaths in Federal Bureau of Prison Institutions* 64-67 (2024), <https://tinyurl.com/bdfd4jrz>.

authorized positions are filled across BOP.⁹ That concerning statistic understates the problem in at least four ways. First, it conceals facility-by-facility variation. Some facilities have fewer than 50% of authorized positions filled. Second, it ignores the fact that many “filled” positions are functionally vacant due to leaves. Third, the number of “authorized” healthcare positions is itself inadequate. It is less than 60% of the number of positions recommended by internal and external analyses.¹⁰ Of “recommended” positions, slightly fewer than half are filled. Fourth, it fails to account for the shortage of outside contractors willing to provide diagnostic testing and other routine healthcare services to prisoners.

OIG’s recent audit of Federal Medical Center Devens is a good example. FMC Devens has a 76% medical staffing rate,¹¹ only slightly below the national average. But between vacancies and extended leaves, there is only one practicing physician serving 941 inmates—and this at a facility intended, as the name says, to provide specialized or intensive medical care.¹² Of the remaining health services employees, one quarter are required to perform correctional officers’ duties instead of their ordinary job duties, a practice called “augmentation.” Many of the inmates

⁹ *Oversight of the Federal Bureau of Prisons: Hearing Before the Subcomm. on Crime & Fed. Gov’t Surveillance of the H. Comm. on the Judiciary*, 118th Cong. 4-5, 8 (Nov. 7, 2023) [hereinafter “BOP Oversight Hearing 2023”] (statement of Colette S. Peters, Dir., BOP), <https://tinyurl.com/ya4wfycx>.

¹⁰ Jefferson Consulting Grp. & Nat’l Academy of Pub. Admin., *Federal Bureau of Prisons: Healthcare Quality Assessment 26-27* (2024), <https://tinyurl.com/6pasa4rk>.

¹¹ OIG, *Inspection of the Federal Bureau of Prisons’ Federal Medical Center Devens* 10-11 (2024), <https://tinyurl.com/383a932t>.

¹² *Id.* at 2, 10-11.

at FMC Devens were transferred there because they need intensive or specialized treatment that could not be provided in their prior facilities. Increasingly, that care cannot be provided at FMC Devens, either. At various times in 2024, FMC Devens requested and received pauses on inbound transfers of inmates for services that FMC Devens is uniquely equipped among BOP facilities to provide, including advanced medical care, dementia care, and orthopedic care.

Lack of capacity and other difficulties at one facility like Devens have ripple effects throughout the federal corrections system.¹³ An OIG audit of FCI Waseca, a women's prison serving 800-plus prisoners, is illustrative. The audit found that FCI Waseca was holding and treating inmates needing care that it was not equipped to provide because the only Federal Medical Center for female inmates, FMC Carswell, had run out of space to accept transfers.¹⁴ FCI Waseca itself was above capacity: it was rated for 712 inmates but held 806. The healthcare staff, with a quarter of positions vacant and already in high demand, was stretched even thinner.¹⁵ Both medical practitioners and psychology staff found that they had to prioritize higher-needs inmates with more urgent issues and postpone routine care.¹⁶ Even with overtime-eligible healthcare staff working an average of 100 overtime hours per year each, the backlog in care at FCI Waseca affected hundreds of inmates.¹⁷ The problems at FCI Waseca happen to be well-

¹³ OIG, *Impact of an Aging Inmate Population*, *supra*, at 26.

¹⁴ OIG, *Inspection of the Federal Bureau of Prisons' Federal Correctional Institution Waseca 2*, 27-28 (2023), <https://tinyurl.com/3sekh5vc>.

¹⁵ *Id.*

¹⁶ *Id.* at 28.

¹⁷ *Id.* at 3, 27-29.

documented in an OIG audit, but other women's prisons throughout the federal corrections system doubtless experienced the same problems when FMC Carswell stopped accepting transfers.¹⁸

Across BOP, limited funds, inadequate staffing, and an aging inmate population leave healthcare capabilities "strained" (as a report recently commissioned by BOP itself put it.)¹⁹ This strain undermines safe, secure, efficient, and humane operations throughout BOP. Overstretched healthcare staff are forced to prioritize medical crises that consume more time and resources and leave less acute problems to fester until those problems turn into new medical crises. Amici have seen firsthand how this vicious cycle not only perpetuates itself but interferes with every facet of prison operations:

- Wardens, associate wardens, and other facility leadership must stay apprised of each critical healthcare issue and help healthcare staff allocate and access resources, taking time away from other pressing problems.
- Prisons become more likely to send prisoners to outside service providers for treatment.²⁰ Doing so requires escorts from correctional officers who would otherwise be helping maintain order at the facility. BOP already faces correctional officer staffing shortages—hence the need for "augmentation"—and the

¹⁸ See OIG, *Impact of an Aging Inmate Population*, *supra*, at 16, 25-26.

¹⁹ Jefferson Consulting Grp. & Nat'l Academy of Pub. Admin., *Healthcare Quality Assessment*, *supra*, at 8.

²⁰ OIG, *Impact of an Aging Inmate Population*, *supra*, at 13-14, 18.

need for escorts only exacerbates the problem.²¹ Worse, outside medical appointments are frequently cancelled or rescheduled, imposing additional burdens on BOP staff and interfering with inmates' care.²²

- Prisoners who become disabled due to complex medical problems or during treatment can struggle to navigate daily life in prison.²³ Disabled inmates need more attention and support from staff and, often, accessible infrastructure that may not be available in their current facility.²⁴

²¹ *Id.* at 18.

²² *Id.* at 18-19; OIG, *Audit of the Federal Bureau of Prisons Comprehensive Medical Services Contracts Awarded to the University of Massachusetts Medical School* 14, 18 (2022), <https://tinyurl.com/tfc7vkw>.

²³ For example: untreated diabetes can cause blindness. Roughly one in fifteen federal prisoners in 2016 had diabetes. Laura M. Maruschak et al., DOJ, *Survey of Prison Inmates, 2016: Medical Problems Reported by Prisoners* 5 (2021), <https://tinyurl.com/mwm8mdws>. Federal prisons regularly do not meet BOP targets for clinical management of diabetes. OIG, *Efforts to Manage Inmate Health Care*, *supra*, at 52, 99 (institutions missed care targets nearly 40% of the time); OIG, *Inspection of FMC Devens* *supra*, at 22 (finding that of 20 diabetic inmates who were supposed to receive blood sugar testing every three months, five had not).

²⁴ OIG, *Impact of an Aging Inmate Population*, *supra*, at 19-21, 27-30. Institutions also use other inmates as companions for disabled inmates, but companions can pose risks to vulnerable inmates. *Id.* at 19-21; OIG, *Inspection of FMC Devens* *supra*, at 24-25 (finding that in violation of BOP policies, FMC Devens was using inmates who had committed sexual or violent offenses as companions). Institutions must also have funds available to compensate companions. Amicus Spaulding recalls that after BOP significantly reduced inmate compensation, the number of inmates willing to work as companions declined, pushing the obligation to assist disabled inmates back onto staff.

- Actual or perceived deficiencies in care can lead to litigation or escalating tensions with inmates.

Federal Medical Centers are supposed to take pressure off other facilities by accepting transfers of prisoners with advanced or specialized medical needs. But as the OIG's reports on FMC Devens and FCI Waseca show, the Federal Medical Centers themselves are overburdened and cannot consistently fulfill their role.

In sum, aging prisoners consume disproportionate time and funds—two things BOP cannot spare—with cascading consequences for facility safety and security. Unnecessarily keeping older inmates who could safely be released in prison exacerbates this serious problem.

II. Medical care is just one of the multiple intersecting crises facing BOP.

The practical problems of an aging prison population cannot be addressed simply by reallocating resources. The resources are not there. BOP faces a range of costly and stubborn problems, each of which demands time, attention, and resources. They include:

- *Severe staffing shortages across all facilities and programs.* Healthcare is not the only area where BOP struggles to hire—only the worst.²⁵ Staffing shortages for correctional officers and other employees interfere with BOP's ability to

²⁵ OIG, *Evaluation of Issues Surrounding Inmate Deaths*, *supra*, at 67-70; OIG, *Management Advisory Memorandum 21-011: Analysis of the Federal Bureau of Prisons' Fiscal Year 2019 Overtime Hours and Costs 12-14 (2020)* (reviewing other reports' findings on staffing problems over the prior five years), <https://tinyurl.com/4pc4vufm>.

perform any but the most basic and pressing operational needs. Operating with these staff shortages means augmentation and mandatory overtime. These measures are both expensive and inadequate. In the long run, they damage staff morale and performance.²⁶

- *The downstream effects of staffing shortages.* In addition to healthcare delivery problems, the “cascading effects” of staffing shortages include difficulties keeping contraband out of prisons, and preventing inmate violence and suicides.²⁷
- *An estimated \$3 billion or more in deferred maintenance costs across BOP facilities.* Deteriorating facilities complicate operations, interfere with safety and security, and harm employee morale and retention. Congressional appropriations for prison infrastructure are consistently inadequate to address the problem.²⁸

Amici know these challenges well. They are also matters of public record: they have been documented

²⁶ BOP had the lowest job satisfaction of any federal sub-agency in the 2022 and 2023 Partnership for Public Service survey, and had a net loss of 6.9% of its employees from 2021 to 2023. Partnership for Pub. Serv., *Best Places to Work in the Federal Government: Federal Bureau of Prisons* (last visited February 18, 2025), <https://tinyurl.com/j29hh2kd>.

²⁷ E.g., OIG, *Challenge 1: The Ongoing Crisis Facing the Federal Corrections System* (last visited Jan. 25, 2025), <https://tinyurl.com/4xkp8jkn>; OIG, *Evaluation of Issues Surrounding Inmate Deaths*, *supra*, at 10-33, 54-62.

²⁸ See generally OIG, *Audit of the Federal Bureau of Prisons’ Efforts to Maintain and Construct Institutions* (2023)f, <https://tinyurl.com/59h3dync>; BOP Oversight Hearing 2023, *supra*, at 7-8 (statement of Colette S. Peters, Dir., BOP).

for years in Congressional testimony,²⁹ OIG reports³⁰ and other government publications,³¹ and media reports.³² They are also illustrated by the widespread and bipartisan support for 2024's Federal Prison Oversight Act,³³ which instructed the OIG to audit and grade every BOP facility based on factors including availability of medical staff and resources,³⁴ required BOP to nearly eliminate augmentation,³⁵ and established an ombudsman for BOP.³⁶ The Act had 40 sponsors from both major parties in the House, where it passed nearly unanimously, and was sponsored in the Senate by Senators Ossoff (D-GA), Braun (R-IN), Durbin (D-IL), Manchin (I-WV), Capito (R-WV), and Kaine (D-VA).

With all these pressures on the federal corrections system, the question presented by this petition is exceptionally important. Aging prisoners pose outside

²⁹ BOP Oversight Hearing 2024, *supra* (statement of Colette S. Peters, Dir., BOP); BOP Oversight Hearing 2023, *supra* (statement of Colette S. Peters, Dir., BOP).

³⁰ *E.g.*, OIG, *The Ongoing Crisis Facing the Federal Corrections System*, *supra*.

³¹ *E.g.*, GAO, *GAO-23-106203: High-Risk Series* 8, 118-22 (Apr. 20, 2023), <https://tinyurl.com/5h4hbwn> (explaining why BOP is being added to GAO's high-risk list).

³² *E.g.*, *Lawmakers push for federal prison oversight after reports of inadequate medical care*, NPR (Dec. 12, 2023), <https://tinyurl.com/48ajm8tf>; Meg Anderson, *1 in 4 inmate deaths happens in the same federal prison. Why?*, NPR (Sept. 23, 2023), <https://tinyurl.com/5f3ztvnk>.

³³ Pub. L. No. 118-71, 138 Stat. 1492 (2024).

³⁴ *See id.* sec. (a), § (e)(2), 138 Stat. at 1493-96.

³⁵ *See id.* sec. (c), 138 Stat. at 1501-02 (requiring BOP to follow directive "to ensure that non-custody correctional employees must spend 90 percent of their work week in their primary positions" in Committee on Appropriations, 117th Cong., Joint Explanatory Statement of Public Law 117-328, at 297 (2023)).

³⁶ *See id.* sec. (a), § (e)(3), 138 Stat. at 1496-98.

burdens on federal prisons. Allowing prisoners seeking compassionate release to rely in part on a “gross disparity between the sentence being served and the sentence likely to be imposed at the time the motion is filed” will ease those burdens and enable BOP to dedicate more time, attention, and resources to safety, security, facility improvements, and other critical needs.

CONCLUSION

Amici respectfully request that the Court grant certiorari.

Respectfully submitted,

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