

IN THE  
**Supreme Court of the United States**

McKINSEY & CO., INC., et al.,

*Petitioners,*

v.

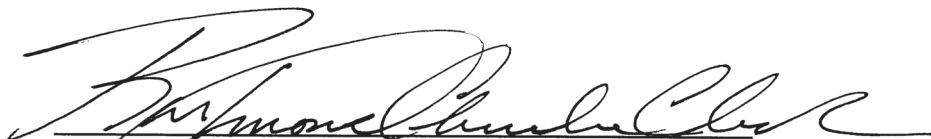
JAY ALIX,

*Respondent.*

**AFFIDAVIT OF SERVICE**

I HEREBY CERTIFY that all parties required to be served, have been served, on this 13<sup>th</sup> day of September, 2022, in accordance with U.S. Supreme Court Rule 29.3, three (3) copies of the foregoing **REPLY BRIEF FOR PETITIONERS** by placing said copies in the U.S. mail, first class postage prepaid, addressed as listed below.

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District of Columbia

Signed and sworn to (or affirmed) before me on 13<sup>th</sup> day of September, 2022.



KAREN PIERANGELI  
NOTARY PUBLIC, DISTRICT OF COLUMBIA  
My Commission Expires June 14, 2025.