

In the Supreme Court of the United States

McKINSEY & Co., INC.; McKINSEY HOLDINGS, INC.; McKINSEY & COMPANY INC.
UNITED STATES; McKINSEY RECOVERY & TRANSFORMATION SERVICES U.S., LLC;
DOMINIC BARTON; KEVIN CARMODY; JON GARCIA; SETH GOLDSTROM; ALISON
PROSHAN; JARED D. YERIAN; ROBERT STERNFELS,
Petitioners,

v.

JAY ALIX,
Respondent.

*ON PETITION FOR A WRIT OF CERTIORARI
TO THE UNITED STATES COURT OF APPEALS
FOR THE SECOND CIRCUIT*

CERTIFICATE OF COMPLIANCE

As required by Supreme Court Rule 33.1(h), I, David A. O'Neil, a member of the Bar of this Court, declare that the **REPLY BRIEF FOR PETITIONERS** in this case contains 2,961 words, excluding parts of the document that are exempted by Supreme Court Rule 33.1(d). The brief was prepared in 12-point Century Schoolbook font.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on the 13th day of September 2022.

Respectfully Submitted



DAVID A. O'NEIL
Counsel of Record
Debevoise & Plimpton LLP