

AFFIDAVIT OF SERVICE

SUPREME COURT OF THE UNITED STATES

No. 21-1608

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MCKINSEY & CO., INC., ET AL.,

Petitioners,

v.

JAY ALUX,

Respondent,

-----X

STATE OF NEW YORK)

COUNTY OF NEW YORK)

I, Simone Cintron, being duly sworn according to law and being over the age of 18, upon my oath depose and say that:

I am retained by Counsel of Record for *Respondent Jay Alix*.

That on the 29th day of August, 2022, I served the within *Brief in Opposition* in the above-captioned matter upon:

David A. O'Neil
Debevoise & Plimpton LLP
Attorneys for Petitioners
801 Pennsylvania Ave, N.W., Suite 500
Washington, DC 20004
(202) 383-8000
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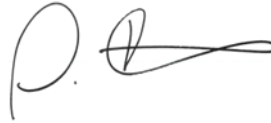
by sending three copies of same, addressed to each individual respectively, and enclosed in a properly addressed wrapper, through the United States Postal Service, by Express Mail, postage prepaid. An electronic version was also served by email to each individual.

That on the same date as above, I sent to this Court forty copies and 1 un-bound copy of the within *Brief in Opposition* through the United States Postal Service by Express Mail, postage prepaid. In addition, the brief has been submitted through the Court's electronic filing system.

All parties required to be served have been served.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on this 29th day of August, 2022.



Simone Cintron

Sworn to and subscribed before me
this 29th day of August, 2022.



MARIANA BRAYLOVSKIY
Notary Public State of New York
No. 01BR6004935
Qualified in Richmond County
Commission Expires March 30, 2026
#314209

