In the Supreme Court of the United States

McKinsey & Co., Inc., et al., petitioners

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Jay Alix

ON PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE SECOND CIRCUIT

CERTIFICATE OF COMPLIANCE

As required by Supreme Court Rule 33.1(h), I, Joshua S. Bolian, a member of the bar of this Court, certify on this 28th day of July, 2022, that the Brief for Professors Samuel P. Jordan and Robert J. Pushaw, Jr., as Amici Curiae in Support of Petitioners in the above-captioned case contains 4,208 words, excluding the parts of the document that are exempted by Supreme Court Rule 33.1(d).

I declare under penalty of perjury that the foregoing is true and correct.

Joshua S. Bolian