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July 7, 2022

Scott S. Harris Clerk of the Court Supreme Court of the United States One First Street, NE Washington, DC 20543

Re: McKinsey & Co., Inc., et al. v. Jay Alix, S. Ct. No. 21-1608

Dear Mr. Harris:

I and others from my firm represent the respondent, Jay Alix, in the above-captioned case. The petition for a writ of certiorari was filed on June 28, 2022, and the case was placed on the docket on June 29, 2022. A response from the respondent is due on July 29, 2022. Pursuant to Rule 30.4, respondent respectfully requests that the time for filing a response be extended by 30 days, to and including August 29, 2022.

This is respondent's first request for an extension of time to file a response. This extension is requested to accommodate the heavy workloads of the attorneys handling this matter, which include multiple arbitration hearings requiring heavy preparation during the month of July, and to enable preparation of a response that would be most helpful to the Court.

Accordingly, respondent respectfully requests that the time for filing a response to the petition for writ of certiorari be extended by 30 days, to and including August 29, 2022.

Regards,

/s/ Sean F. O'Shea
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Counsel for Respondent

cc: David A. O'Neil (Petitioners' Counsel of Record)