



CERTIFICATE OF SERVICE

I, Donna J. Moore, hereby certify that 40 copies of the foregoing Brief of the International Franchise Association as *Amicus Curiae* in Support of Petitioners' Writ of Certiorari in 23-562, *McDonald's USA, LLC, et al. v. Leinani Deslandes, et al.*, were sent via Two Day Service to the U.S. Supreme Court, and 3 copies were sent via Two Day Service and e-mail to the following parties listed below, this 27th day of December, 2023:

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All parties required to be served have been served.

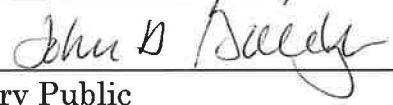
I further declare under penalty of perjury that the foregoing is true and correct. This Certificate is executed on December 27, 2023.



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Subscribed and sworn to before me by the said Affiant on the date below designated.

Date: December 27, 2023



Notary Public

[seal]



JOHN D. GALLAGHER
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My Commission Expires
February 14, 2028