In the Supreme Court of the United States

No. 23-367

STARBUCKS CORPORATION, PETITIONER,

v.

M. Kathleen McKinney, Regional Director of Region 15 of the National Labor Relations Board, for and on behalf of the National Labor Relations Board, respondent.

CERTIFICATE OF WORD COUNT

I, Lisa S. Blatt, counsel for petitioner Starbucks Corporation and a member of the Bar of this Court, certify that the Reply Brief of Petitioner in the above-captioned case contains 5,998 words, excluding the parts of the brief that are exempted by Rule 33.1(d).

/s/ Lisa S. Blatt Lisa S. Blatt

April 12, 2024